

# Board of Governors Northeast Community College Area Minutes of Regular Meeting Thursday, September 12, 2024

## **ATTENDANCE**

### **BOARD OF GOVERNORS**

| Donovan Ellis, Vice-Chairperson |       |
|---------------------------------|-------|
| NI 1 G 11 1 G 4                 |       |
| Nicole Sedlacek, SecretaryPre   | esent |
| Del AmesPre                     |       |
| Steve AndersonPre               | esent |
| Diane DaviesPre                 | esent |
| Dr. Terry NelsonPre             | esent |
| Dirk PetersenPre                | esent |
| Julie RobinsonPre               | esent |
| Carol SibbelPre                 | esent |
| Pat Wojcik Absent-Excu          | used  |

### OTHERS PRESENT

Dr. Leah A. Barrett, President

Scott Gray, Vice President, Administrative Services

Dr. Charlene Widener, Vice President, Educational Services

Amanda Nipp, Vice President, Student Services

David Cone, Chief Information Officer

Mike Walkowiak, Vice President, Human Resources and Organizational Development Lindsay Spiegel, Director, Institutional Effectiveness

Diane Reikofski, Executive Assistant to the President and Board Recording Secretary

Jen Greve, Executive Director, Marketing and Recruitment

Wendy Swenson, Secretary, Faculty Association secretary

Tee Bush, President, Faculty Association

Allison Lambert, College Engagement Coordinator

Parker Clausen, Student Leadership Association

Jordan Mosel, Student Leadership Association

Kyler Mosel, Student Leadership Association

1. The Northeast Community College Board of Governors met for its official Budget Hearing regarding the 2024-2025 College budgets on Thursday, September 12, 2024. Notice of the Budget Hearing was published in the *Norfolk Daily News* on Saturday, September 7, 2024. Purpose of the Budget Hearing on the 2024-2025 budgets is for the purpose of hearing support, opposition, criticism, suggestions, or observations from taxpayers. Chairperson Jeff Scherer declared the budget hearing convened at 1:00 p.m., in Suite 197 of the Lifelong Learning Center, located on the campus of Northeast Community College.

## 2. BUDGET HEARING

Scott Gray, Vice President, Administrative Services, reviewed levy and budget lid information, along with factors affecting operational funding and expenditures, and presented information regarding the General Operating Budget, Building Improvement Fund Budget, and the Self-Supporting Funds Budget for the Fiscal Year 2024-2025.

## 3. PUBLIC COMMENT

Chairperson Scherer advised that individuals commenting on the Budget Hearing are allowed three minutes each. No constituents were in attendance to address the Board of Governors.

- 4. At 1:34 p.m., there being no further discussion on the proposed budgets, Chairperson Scherer declared the Budget Hearing adjourned.
- 5. The Property Tax Request Hearing was convened at 1:34 p.m. Notice of the Special Hearing to set Final Tax Request was published in the *Norfolk Daily News* on Saturday, September 7, 2024. Purpose of the Special Hearing to set Final Tax Request is for the purpose of hearing support, opposition, criticism, suggestions, or observations from taxpayers.

# 6. PROPERTY TAX REQUEST HEARING

Information on the setting of the Final Property Tax Request for 2024-2025 was presented by Scott Gray.

Board members noted that the amount of the Operating Budget reflected on the Notice of Special Hearing to Set Final Tax Request differs from the amount presented by Scott. Scott will verify the correct number with his staff and the Notice will be republished if necessary.

7. At 1:41 p.m., there being no further discussion, Chairperson Scherer declared the Property Tax Request Hearing adjourned.

## 8. PUBLIC COMMENT

Chairperson Scherer advised that individuals commenting on the Property Tax Request Hearing are allowed three minutes each. No constituents were in attendance to address the Board of Governors.

- 9. The Northeast Community College Board of Governor met for its regular session Board Meeting on Thursday, September 12, 2024, in Suite 197 of the Lifelong Learning Center, located on the campus of Northeast Community College, 801 East Benjamin Avenue, Norfolk, NE. Chairperson Scherer convened the regular meeting to order at 1:41 p.m.
- 10. Chairperson Scherer led the assembly in pledging their allegiance to the flag of the United States of America.

## 11. CONSENT AGENDA

**MOTION** by Del Ames, **SECONDED** by Nicole Sedlacek to **APPROVE** the Consent Agenda as follows:

11.1 Adopt Agenda of the September 12, 2024 meeting.

11.2 Approve Minutes of the August 6, 2024 Board of Governors Meeting.

**Voting Yes:** Ames, Anderson, Davies, Ellis, Nelson, Petersen, Robinson, Scherer,

Sedlacek, and Sibbel

**Voting No:** None

Absent: Wojcik MOTION CARRIED

### 12. OPEN MEETINGS ACT

Advised that a copy of the Nebraska Open Meetings Act is posted on the table in the meeting room, along with a copy of the September 12, 2024 Board of Governors Meeting agenda and all printable supporting documents.

## 13. ITEMS FOR DECISION

13.1 MOTION by Julie Robinson, SECONDED by Dirk Petersen to APPROVE the 2024-

2025 budgets as follows:

 2024-2025 General Operating Budget
 \$ 61,263,645

 2024-2025 Building Improvement Budget
 \$ 17,210,279

 2024-2025 Self-Supporting Funds Budget
 \$ 44,399,061

Total Budgets \$122,872,985

Voting Yes: Anderson, Davies, Ellis, Nelson, Petersen, Robinson, Scherer,

Sedlacek, Sibbel, and Ames

**Voting No:** None

Absent: Wojcik MOTION CARRIED

13.2 MOTION by Del Ames, SECONDED by Donovan Ellis to APPROVE the 2024

Property Tax Request as follows:

2024 Property Tax Request \$8,563,024.42 2024 Tax Rate 0.020000

Voting Yes: Davies, Ellis, Nelson, Petersen, Robinson, Scherer, Sedlacek, Sibbel,

Ames, and Anderson

**Voting No:** None

Absent: Wojcik MOTION CARRIED

## 14. PRESIDENT'S REPORT

## 14.1 Monitoring Report

EL-08, Communication and Support to the Board

Dr. Barrett extended her appreciation to all eleven board members who participated in small focus groups via Zoom to garner feedback regarding communication and support to the board. The most robust part of the focus group discussions focused around using the monitoring reports to recognize the work that needs to be done. Part of the discussion included how the Board of Governors changed their governance process, yet we never changed the order of the agenda. Scott Gray found a Board Agenda Worksheet document that was provided by the Governance Coach consultant, as well as a Worksheet that was created by Northeast's Board of Governors, noting a great deal of similarities between the two. The Governance Coach Board Agenda Worksheet and the Northeast Worksheet will be provided to all board members. The Governance Committee will also review the two documents and provide additional feedback to the Board as a whole.

Overall, the board members conveyed that Microsoft Teams is not a satisfactory tool for accessing board materials and meetings. The board recording secretary and governance committee recording secretary, with support from Renee Peters, have assessed multiple software options and are in the beginning stages of implementing a new board management software.

Dr. Barrett provided a reminder that she will alternate annually between conducting a survey of the board and holding the small group listening sessions as she prepares to complete the EL-08 monitoring report.

Discussion was held and views were provided regarding Section 1.1 of EL-08. Direction was given for the Governance Committee to further review this section to determine if it should be deleted or if should be moved to EL-06, Asset Protection.

The Board assessed the monitoring report and determined that there is evidence of compliance with a reasonable interpretation.

## 14.2 President's Monthly update

A complete copy of the President's Monthly update can be found within today's Team's site and is also available on the Northeast website. Highlights included a visit to Apple Park, an opportunity provided through Dr. Barrett's membership with the Association of Community College Trustees (ACCT) President's Advisory Council. Professional engagements included Northeast's Fall In-Service and student welcome back activities, participating in President Gold's investiture, and attending Husker Harvest Days, and the State Chamber Economic Development Conference.

Dr. Barrett inquired if members of the Board found value in the monthly President's Report that was provided toward the end of the monthly meeting. The report is a recap of many of the news release stories over the past month. Board members indicated that they also receive the news release information and feel that the President's Report is unneeded additional work. Dr. Barrett stated that she will use the President's Monthly Update to share information that might be of value to the media.

## 15. COMMITTEE REPORTS

- 15.1 Governance Committee
  - The Governance Committee met on August 28, 2024 via Zoom.
  - Content review was conducted of EL-04, <u>Planning</u>, with no revisions being recommended. The Governance Committee reviewed and discussed Section 7.2 of the President's monitoring report. Clarification was made that the Board Chairperson is aware of the President's succession plan, rather than the Board. Until the Board can take their own action, the plan put in place by the President's Cabinet will be followed. The Governance Committee did not feel the need to change the policy.
    - 15.1.1 **FIRST READING** of **REVISIONS** to GP-08.3, <u>Search Committee</u> Charter.

During the Governance Committee's July meeting, they conducted a content review of GP-08.3, <u>Search Committee Charter</u>, with minor revisions being recommended. It was noted that there has been a lapse in following Item 1.2 under the Committee Composition and Tenure section. When a Search Committee is appointed in the future, the motion should include approving the Search Committee membership and appointing the committee chairperson.

- 15.1.2 **FIRST READING** for the **DELETION** of BP-7210, <u>Employee Group Classification</u>. Content has been incorporated into a new administrative procedure, AP-7210.0, Employee Group Classification.
- 15.2 NCCA report

The NCCA Board of Directors third quarter meeting and Strategic Planning Session was held on August 12, 2024. The Board identified short term priorities, in part, seeking short term funding to replace ARPA funds, NSWERS, and working to get community colleges removed from the pink post cards. Long term priorities include, in part, increasing the capital levy, discussing and working with the university to strengthen articulation agreements.

## 16. PUBLIC COMMENT on Monitoring or Committee Reports

Chairperson Scherer advised that individuals commenting on Monitoring or Committee Reports are allowed three minutes each. No constituents were in attendance to address the board with a public comment.

## 17. BOARD EDUCATION AND INFORMATION

- 17.1 Administrative Services Report
  - 17.1.1 Monthly Financial Report for August 31, 2024
    Review was given to the Monthly Financial Report for the period ending
    August 31, 2024, with detail provided regarding the changes in fund
    balances.

**MOTION** by Nicole Sedlacek, **SECONDED** by Del Ames to **APPROVE** the Monthly Financial Report for August 31, 2024.

**Voting Yes:** Ellis, Nelson, Petersen, Robinson, Scherer, Sedlacek, Sibbel, Ames,

and Anderson

**Voting No:** None

**Absent:** Davies and Wojcik **MOTION CARRIED** 

17.1.2 Claims paid in August 2024

Review was given to items of significance within the August paid bills report including a payment to Hausmann Construction, Inc for work on the Maclay Building, and HCI Construction for work at the South Sioux City campus.

**MOTION** by Steve Anderson, **SECONDED** by Terry Nelson to **APPROVE** the claims paid in August 2024, abstaining from payment to themselves.

Voting Yes: Nelson, Petersen, Robinson, Scherer, Sedlacek, Sibbel, Ames, and

Anderson, and Ellis

**Voting No:** None

Absent: Davies and Wojcik MOTION CARRIED

17.1.3 iHub Agreement and Mortgage

Northeast Community College applied, received, and accepted a grant from the United States Department of Commerce, Economic Development Administration (EDA) for acquiring and making improvements to the real property that will be utilized for the iHub. As part of the agreement, Northeast is not permitted to sell, lease, or transfer said property for 15 years.

**MOTION** by Julie Robinson, **SECONDED** by Donovan Ellis to **APPROVE** the Agreement and Mortgage related to the iHub, property description is included as Exhibit A and attached to said document.

Voting Yes: Petersen, Robinson, Scherer, Sedlacek, Sibbel, Ames, and Anderson,

Davies, Ellis, and Nelson

**Voting No:** None

Absent: Wojcik MOTION CARRIED

Mrs. Sibbel exited the meeting at 3:32 p.m.

17.2 Student Services Report

# 17.2.1 Tenth Day Enrollment Report

Northeast's Tenth Day Enrollment Report reveals 5,601 students enrolled on the 10<sup>th</sup> day of Fall 2024, up 98 students (2%). Credit hours reveal a slight decline of 192 credit hours or -4%. Tenth Day Enrollment for Early College Students reveals 2,107 enrolled Early College students, up 128 students (7%) compared to Fall 2023.

First-time Freshman Enrollment for Fall 2024 reflects a decrease of -7% in headcount and -5.6% in credit hours. Challenges with the FAFSA process may have affected first generation enrollment.

A complete copy of the Tenth Day Enrollment Report is available for review in today's Teams site.

17.2.2 Brief review was given to the Statements of Reimbursable Full-Time Equivalent (FTE) Student Enrollment, Reimbursable Educational Units (REU), and Dual Enrollment FTE, June 30, 2024 and 2023.

# 18. PUBLIC COMMENT on Board Education, Information, and additional items for decision

Chairperson Scherer advised that individuals commenting on Board Education, Information, or additional items for decision are allowed three minutes each. No constituents were in attendance to address the board with a public comment.

19. A self-evaluation of today's meeting was conducted and is recorded in the September 12<sup>th</sup> Board of Governors Teams site.

## 20. ADJOURNMENT

At 4:01 p.m., there being no further business to discuss, it was **UNANIMOUSLY PASSED BY VOICE VOTE** to **ADJOURN** the meeting.

Minutes prepared by Diane Reikofski, Recording Secretary.

Jeff Scherer, Chairperson
Northeast Board of Governors

Nicole Sedlacek, Secretary
Northeast Board of Governors

|   | Origination  Last  Approved                         | 12/2021<br>N/A                      | Owner                          | Scott Gray: Vice<br>President of<br>Administrative<br>Services and |
|---|---|-------------------------------------|--------------------------------|--|
| M | NORTHEAST COMMUNITY COLLEGE ast Revised Next Review | Upon Approval 07/2024 4 years after | Area                           | Gene Board Policies - Governance Process                           |
|   |   | approval                            | Policy/<br>Procedure<br>Number | GP-08.3  |

# **Search Committee Charter**

The Board Search Committee will assist the Board in its responsibilities to fill Board member vacancies.

## **Committee Products:**

- 1. The committee products are to support the Board's job, never to decide for the Board unless explicitly stated below. The committee shall be responsible for:
  - 1. Preparation, for the Board's consideration, a questionnaire for persons interested in, or nominated for, filling a Board vacancy.
  - 2. Review of all completed questionnaires forwarded by the Secretary and determination of those persons to be interviewed.
  - 3. Conduct interviews with the selected persons.
  - 4. Enable the informed appointment by the Board to fill vacancies.
    - 1. Present applicant(s) for consideration by the Board to that describe applicant suitability to meet the following qualifications:
      - i. Needs of the Board of Governors
      - ii. The skills of the proposed applicant
      - iii. Perceived level of commitment to the community college and the commitment of time
      - iv. Knowledge and understanding of the community college mission
      - v. Required time commitment

- vi. Residency in Northeast election district for at least six months
- vii. Assurance that applicant is not an elected or appointed member of any other Board relating to education
- viii. Registered voter
- ix. Comparison to the qualifications as his/her immediate predecessor (§85-1514)
- x. Commitment to file for elected position.

# **Committee Authority:**

- 1. The Committee's authority enables it to assist the Board in its work, while not interfering with Board holism.
  - 1. The committee cannot change or contravene Board policies, or instruct the President or any other staff member, other than to request information required in the conduct of its duties.
  - 2. The committee may not spend or commit organization funds, other than those specifically allocated by the Board.
  - 3. The committee may use staff resource time normal for administrative support around meetings, as well as administrative support included in the Board's Ownership linkage plan.
  - 4. The Committee Chair has the authority to make any reasonable interpretation of this policy.

# **Committee Composition and Tenure:**

- 1. The Committee's composition shall enable it to function effectively and efficiently.
  - 1. The Committee shall be composed of Board members nominated by the Chair and approved by the Board.
  - 2. The Chair shall be nominated by the Board Chair and approved by the Board.
  - 3. Members shall be appointed for the period of time required to complete its mandate.

# **Approval Signatures**

| Step Description           | Approver   | Date    |
|----------------------------|--|---------|
| Board Governance Committee | Jennifer Happold: Executive<br>Assistant, Administrative<br>Services | Pending |
|                            | Scott Gray: Vice President of<br>Administrative Services and<br>Gene | 07/2024 |

# 04.4/07.1-03.a

Origination 03/2006

Last 12/2016

Approved

Effective 12/2016

NORTHEAST Last

ast Revised 12/2016

Next Review 08/2021

Owner Carly Krause:

Director of Compensation

and HR Compliance

Area Human

Resources

BP-7210

Policy/

Number

Procedure

# **Employee Group Classification Policy**

# 1. POLICY REASON/PURPOSE/INTENT

To define the employee group classification categories.

# 2. DEFINITIONS

N/A

# 3. POLICY

- 1. Employees of Northeast Community College are comprised of four employee group classifications: Administrative, Classified, Faculty and Professional/Managerial. Definitions of each classification are as follows:
  - 1. Administrative: one who primarily manages an agency, department or subdivision and customarily and regularly directs the work of at least two or more other full-time employees or their equivalent; possesses the authority to recommend the hiring and/or firing of an employee, or to make suggestions that are given substantial weight in such decisions and regularly exercises discretionary power. Administrators shall include those Northeast Community College employees with the rank of Dean, Executive Director, Vice President (executive, vice president and associate vice president), and President.
  - 2. Classified: one who primarily performs manual or office work that is not directly related to the management of the college. Does not regularly direct the work of two or more full-time employees or their equivalent.

- 3. Faculty: one whose primary work assignment is teaching students. Faculty shall include those Northeast Community College employees whose job descriptions contain the titles of Instructor, Adjunct Instructor, and Program Director.
- 4. Professional/Managerial: one who primarily performs office or non-manual work directly related to the management or general business operations of the college, or other administrative-related services. Primary duties include the exercise of discretion and independent judgment with respect to matters of significance.
- 2. These classification descriptions are for definition purposes only and do not imply or suggest any extension of employment rights based upon being placed in a particular classification. Part-time staff and adjunct faculty are placed into the above categories but are not included in any employee bargaining unit. Employees are placed in one of the four classifications based upon their primary assignment as administratively determined.

# 4. APPLICABILITY

N/A



06.

# 6.1 & 6.2 Monitoring reports

10 October 2024

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# EL-00: GENERAL EXECUTIVE CONSTRAINT

Recommendation - move to December



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# **EL-02: Access to Education**

# Conditions

- · Guided Pathways path to a career
- · Affordability & Financial Aid
  - Scholarships
  - · Cost of education comparison
  - · Free dual enrollment
  - · FASFA challenges and improvements
- · Learning Outside the Classroom
- · Digital Accessibility

## NORTHEAST COMMUNITY COLLEGE

# **Evidence**

- · Analysis of survey data
- Procedures
- CCPE Comprehensive Statewide Plan
- · Administrative Assessment
- Disability Services student success
- · Teach out protocols
- NMRP & Multiple Measures Placement
- · CTE program analysis
- 0 complaints related to access to education in 2023-24

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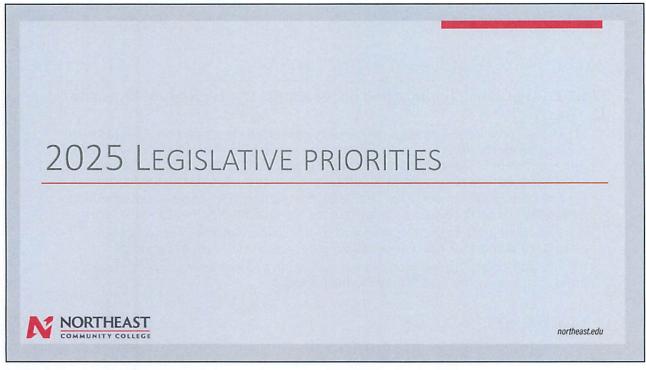
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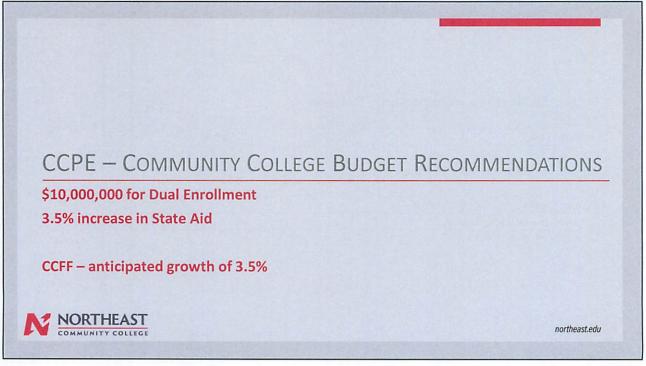
# 6.3 PRESIDENT'S MONTHLY UPDATE

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# NAMEPLATE CAPACITY EXCISE TAX

**77-6201**. Legislative findings and declarations. The Legislature finds and declares:

- (1) The purpose of the nameplate capacity tax levied under section 77-6203 is to replace property taxes currently imposed on renewable energy infrastructure and depreciated over a short period of time in a way that causes local budgeting challenges and increases upfront costs for renewable energy developers;
- (2) The nameplate capacity tax should be competitive with taxes imposed directly and indirectly on renewable energy generation and development in other states;
- (3) The nameplate capacity tax should be fair and nondiscriminatory when compared with other taxes imposed on other industries in the state; and
- (4) The nameplate capacity tax should not be singled out as a source of General Fund revenue during times of economic hardship



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| Impact to Northeast Communi               | ty College        |              |                            |
|---|-------------------|--------------|----------------------------|
| Tax Year                                  | 2022              | 2023         | 2024                       |
| General Levy                              | .000725           | .00070       | 0                          |
| Capital Levy                              | .000200           | .00020       | .00020                     |
| Nameplate Capacity Tax Receipts           | \$562,998.53      | \$607,250.19 | \$154,356.40<br>(estimate) |
| Estimated Receipts if no change           |                   |              | \$701,620.00               |
| Lost Revenue to Northeast                 | \$547,263.60      |              |                            |
| Source: Northeast Community College State | Budget Submission |              |                            |



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# IT IS PROPOSED THAT THE COMMUNITY COLLEGES CONTINUE TO RECEIVE NAMEPLATE CAPACITY TAX REVENUE THROUGH AMENDING 77-6204 SECTION 3 TO READ AS FOLLOWS:

77-6204 County treasurer; distribute revenue; calculation.

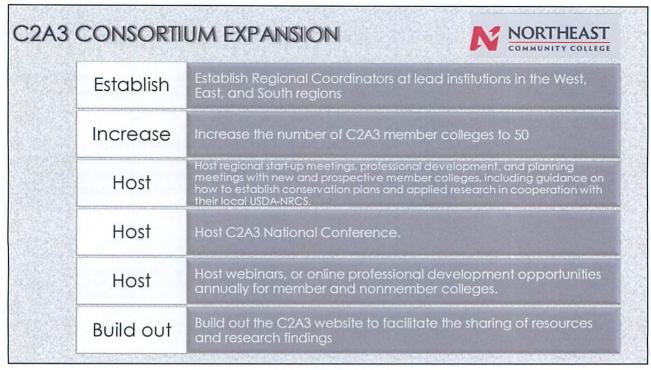
- (1) The county treasurer shall distribute all revenue received from the Department of Revenue pursuant to section <u>77-6203</u> to local taxing entities which, but for such personal property tax exemption, would have received distribution of personal property tax revenue from depreciable personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source.
- (2) A local taxing entity's status as eligible for distribution under subsection (1) of this section shall not be affected when and if the net book value of personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source becomes zero. A local taxing entity's status as eligible for distribution under such subsection shall be affected by the disposal of all of the exempt depreciable personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source.
- (3) The distribution to each eligible local taxing entity shall be calculated as follows:
  - (a) 5% to the community college district where the renewable energy is generated.
  - (b) the remaining will be calculated by determining the amount of taxes that the eligible local taxing entity levied during the taxable year and dividing this amount by the total tax levied by all of the eligible local taxing entities during the year. Each eligible entity's resulting fraction shall then be multiplied by the revenue distributed to the county treasurer by the department to determine the portion of such revenue due each local taxing entity.
- (4) The Department of Revenue shall not retain any revenue collected pursuant to sections <u>77-6201</u> to <u>77-6204</u> for distribution, use, transfer, pledge, or allocation to or from the General Fund.

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# **NSWERS FUNDING**



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# PROFESSIONAL ENGAGEMENTS & UPDATES

- C3Converge Sacramento, CA
- · Hosted Interim UNMC Chancellor Dele Davies and team
- 360-degree Feedback & Engagement Survey
- 6 Regions, 1 Nebraska Northeast Nebraska Priorities
  - Leadership
  - · Housing
- Nebraska Math Readiness Project Update
- Norfolk Area Childcare Collaborative Update



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# SOUTH SIOUX CITY/ SIOUXLAND OUTREACH

- Coffee call and ribbon cutting for new CDL and expanded welding facility
- Meeting with SSC Superintendent
- Hosted new Briar Cliff President, Dr. Matthew Draud



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# **JUST A FEW HIGHLIGHTS**

- · Latino Youth Summit largest ever!
- · Student Mental Health
  - Suicide Awareness Month Hawks Matter!
  - · October kicks off with Fresh Check!
- · Agronomy Field Day
- HS Students at Norfolk Career Days Criminal Justice, Agriculture, Applied Tech & HAWKFEST competition
- · Faculty Association engagement



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# **ACCT UPDATES**

- ACCT President's Compensation Study
- <u>State-Based Funding Models for Community College Systems by</u>
   <u>Student Enrollment Group</u> a new brief that explore how states fund community colleges based on enrollment for their students.



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# MEETING DATES & LOCATIONS 2024 & 2025

- February 13 Keep...day after ACCT NLS
- April 10 West Point
- June 12 South Sioux City
- Mid-September Joint Public Hearing
- September 18 (preferred) or 25 Budget Hearing
- · November 13 O'Neill



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# DISCUSSION

Note-taking on virtual meetings
Supporting O'Neill
NCCA Annual Meeting – November 3 & 4
Meeting in O'Neill – November 12 (???)



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# Monitoring Report EL-00, General Executive Constraint October 3, 2024

I hereby present my monitoring report on the **Executive Limitations Policy EL-00, General Executive Constraint** according to monitoring report schedule (BPD-04). I certify that the information contained in this report is true and represents compliance with a reasonable interpretation of all aspects of the policy unless specifically stated otherwise.

Signed Seele G James

Leah A. Barrett, Plesident

Date 03 October 2024

The President shall not cause or allow any practice, activity, decision or organizational circumstance which is either unlawful, imprudent or in violation of commonly accepted business and professional ethics.

# **INTERPRETATION**

I interpret general executive constraint as the expectation that that the president nor her leadership team cause or allow any practice, activity, decision or organizational circumstance which is either unlawful, imprudent or in violation of commonly accepted business and professional ethics.

# **EVIDENCE**

The totality of the work articulated thus far in the 2024 monitoring reports provides the evidence that the President has not caused or allowed any practice, activity, decision, or organizational circumstance, which is either unlawful, imprudent or in violation of commonly accepted business and professional ethics. This includes the 2023 audit with no findings and spending within the approved budget.



# Monitoring Report EL-02 Access to Education October 10, 2024

I hereby present my monitoring report on the **Executive Limitations Policy EL-02: Access to Education** according to monitoring report schedule (BPD-04). I certify that the information contained in this report is true and represents compliance with a reasonable interpretation of all aspects of the policy unless specifically stated otherwise.

Signed Leah A. Barrett, President

Date 4 October 2024

# The President shall not allow conditions that unnecessarily restrict student or potential student access to education.

## **INTERPRETATION**

Student access to education requires an awareness of college programs and their connection to potential careers. It also requires the cost of higher education to remain reasonable, which can be supported through access to scholarships and financial aid. It requires education to be open and accessible to all who have the ability to benefit. General admissions guidelines and procedures must clearly state how students can apply and be accepted to Northeast, and these processes must be free from unnecessary barriers. To measure this, Northeast must have appropriate procedures in place. In addition, students can also tell us about their awareness and ease of enrolling at Northeast. Northeast Community College administered the Ruffalo-Noel-Levitz Student Satisfaction Inventory (RNL-SSI) in Spring 2022 and will conduct this survey again in Spring of 2026, allowing students to share how satisfied they are with their student experience as well as what issues are most important to them (each of on a scale from 1 to 7, one being lowest and seven being highest). Note: SSI results from Spring 2018 are provided on occasion to show improvements/declines over time.



Therefore, I interpret not unnecessarily restricting access to education to include:

- A. General admissions guidelines and procedures that clearly state that Northeast is an open access institution, outline the steps needed to apply and be accepted to Northeast, and that do not have any unnecessary barriers in place to prevent a student from applying.
- B. RNL-SSI, Admissions & Financial Aid group satisfaction score greater than or equal to Midwestern cohort (see Table 1). If any of the questions in this group (see Appendix Figure 3) do not meet or exceed the Midwestern one, even if the group one does, they require further attention.
- C. RNL-SSI, Responsiveness to Diverse Populations group satisfaction score greater than or equal to Midwestern cohort (see Table 1). If any of the questions in this group (see Appendix Figure 4) do not meet or exceed the Midwestern one, even if the group one does, they require further attention.
- D. RNL-SSI, Registration Effectiveness group satisfaction score greater than or equal to Midwestern cohort (see Table 1). If any of the questions in this group (see Appendix Figure 5) do not meet or exceed the Midwestern one, even if the group one does, they require further attention.
- E. RNL-SSI, Academic Advising/Counseling group satisfaction score greater than or equal to Midwestern cohort (see Table 1). If any of the questions in this group (see Appendix Figure 6) do not meet or exceed the Midwestern one, even if the group one does, they require further attention.
  - 1. In addition to RNL-SSI scale and question scores, questions may also fall into "strengths" and "challenges" categories. This occurs when that item is important to the students (upper 25%) and either met satisfactorily as a strength (upper 25%) or not met satisfactorily as a challenge (lower 25%). Strengths are to be celebrated and modeled, while challenges need to be addressed. If a question falls into either category plus part of the scale groups described above, they will be noted in the evidence section below.
  - 2. In addition to scale and question scores, other RNL-SSI questions may be included to support various criteria.
- F. RNL-SSI summary question, "If you had to do it over, would you enroll here again?" receives at least a 75% response selection to "6-Probably yes" and "7-Definitely yes." (See Appendix Figure 2.)

### **EVIDENCE**



- A. The Northeast <u>General Admissions Guidelines and Procedures</u> clearly state that Northeast is an open access institution, stating that applications for admission are "accepted from students, age 18 and older, or those students who will receive their high school diploma or its recognized equivalent prior to their enrollment start date." This procedure goes on to outline the steps for students to apply for admission at Northeast. In addition, Northeast Admissions office offers a webpage with a "<u>Quick Guide to College</u>" that outlines the steps that students need to take and when to take them, to go from application for admission to registering for classes.
- B. The RNL-SSI, Admissions & Financial Aid group satisfaction score of 6.12 was greater than or equal to Midwestern cohort score of 5.72 (and an improvement over 5.85 in 2018). One question fell into the "strength" category, "#41—Admissions staff are knowledgeable." On the other hand, three questions fell into the "challenge" category, "#7—Adequate financial aid is available for most students," "#13— Financial aid awards are announced to students in time to be helpful in college planning," and "#20—Financial aid counselors are helpful." (See Appendix Figure 3.) In addition, during December 2023 a "Paying for College" brochure was mailed out to all Northeast applicants and inquiries to further outline the necessary steps students and their families need to take to ensure they have a plan to pay for college. During March 2024 additional communication was made with students who applied for admission in fall 2024 but hadn't submitted a FAFSA. These results will be discussed in more detail on pages 7-8.
- C. The RNL-SSI, Responsiveness to Diverse Populations group satisfaction score of 6.24 was greater than or equal to Midwestern cohort score of 5.91 (and an improvement over 6.10 in 2018). There were no questions that had scores less than the Midwestern cohort. (See Appendix Figure. 4)
- D. The RNL-SSI, Registration Effectiveness group satisfaction score of 6.27 was greater than or equal to Midwestern cohort score of 5.85 (and an improvement over 5.97 in 2018). There were no questions that had scores less than the Midwestern ones, however, there was one question that fell into the "challenge" category, "#8—Classes are scheduled at times that are convenient for me." On the other hand, three questions fell into the "strength" category, "#43—Class change (drop/add) policies are reasonable," "#51—There are convenient ways of paying my school bill," and "#62—Bookstore staff are helpful." (See Appendix Figure 5)
- E. The RNL-SSI, Academic Advising/Counseling group satisfaction score of 6.23 was greater than or equal to Midwestern cohort score of 5.75 (and an improvement over 5.97 in 2018). There were no questions that had scores less than the Midwestern ones. (See Appendix Figure 6)
- F. Finally, and most important, one RNL-SSI summary question asks, "If you had to do it over, would you enroll here again?" Northeast received 85% compared to the Midwestern cohort's 75% (responded with either "6-Probably yes" or "7-Definitely yes.") This meets or exceeds the target of 75% described at the beginning of this document. So, not only did Northeast exceed the Midwestern cohort by 10%,



it also boasted an 81% *affirmation* of its own enrollment "1<sup>st</sup> choice," which indirectly reflects its ranking of enrollment reasons (Cost, Financial aid, and Academic reputation). (See Appendix – Figure 2)

Table 1 - Scales groups and scores for RNL-SSI administrations 2018 & 2022 (Note: all Spring 2022 scales (twelve) show in Appendix – Figure 1)

| Scale  | Northeast Importance | Northeast<br>Satisfaction / SD | Performance Gap | Midwestern Cohort<br>Importance | Midwestern Cohort<br>Satisfaction / SD |
|--|----------------------|--------------------------------|-----------------|---------------------------------|--|
| Admissions & Financial Aid (2018)            | 6.47                 | <b>5.85</b> / 1.13             | 0.62            | 6.19                            | <b>5.49</b> / 1.22                     |
| Admissions & Financial Aid (2022)            | 6.40                 | <b>6.12</b> / 0.94             | 0.28            | 6.31                            | <b>5.72</b> / 1.23                     |
| Responsiveness to Diverse Populations (2018) |                      | <b>6.10</b> / 1.14             |                 |                                 | <b>5.72</b> / 1.25                     |
| Responsiveness to Diverse Populations (2022) |                      | <b>6.24</b> / 1.02             |                 |                                 | <b>5.91</b> / 1.25                     |
| Registration Effectiveness (2018)            | 6.49                 | <b>5.97</b> / 0.92             | 0.52            | 6.25                            | <b>5.68</b> / 1.03                     |
| Registration Effectiveness (2022)            | 6.44                 | <b>6.27</b> / 0.67             | 0.17            | 6.34                            | <b>5.85</b> / 1.05                     |
| Academic Advising/Counseling (2018)          | 6.54                 | <b>5.97</b> / 1.22             | 0.57            | 6.26                            | <b>5.54</b> / 1.32                     |
|  |                      |                                |                 |                                 |  |
| Academic Advising/Counseling (2022)          | 6.45                 | <b>6.23</b> / 0.89             | 0.22            | 6.36                            | <b>5.75</b> / 1.32                     |

# ... the President shall not:



1. Recommend the setting of tuition and fees that are not based on a reasonable balance of fiscal responsibility between students and taxpayers, within the context of the impact of the property tax levy on local property owners and the overall cost of attendance for a student to be provided with an affordable education.

### **INTERPRETATION**

I interpret a "reasonable balance of fiscal responsibility between students and taxpayers" to mean the community college funding recommendation set forth in the Nebraska Coordinating Commission's <u>Comprehensive Statewide Plan for Postsecondary Education</u>, which provides for community college operating costs to be paid 40% by the State, 40% by local property owners, and 20% by student tuition and fees. (page 4-5). This is reasonable because the purpose of the Coordinating Commission is to engage in comprehensive planning to meet the postsecondary education needs of students, communities and the state, and the purpose of the statewide plan is to provide direction which leads to an "educationally and economically sound, vigorous, progressive, and coordinated higher education network throughout the state." (page i). Compliance will be shown when Northeast's general fund revenue from student tuition and fees is no more than 20% of the total revenue of the College.

#### **EVIDENCE**

| Percent of Total Revenue    | FY22    | FY23    | FY24    | FY25 (Proj.) |
|-----------------------------|---------|---------|---------|--------------|
| Tuition/Fees                | 16.91%  | 17.41%  | 13.97%  | 13.06%       |
| State Aid <sup>1</sup>      | 30.42%  | 29.46%  | 27.92%  | 26.08%       |
| Property Taxes <sup>2</sup> | 51.93%  | 48.70%  | 48.07%  | 0.00%        |
| Future Fund <sup>2</sup>    | 0.00%   | 0.00%   | 0.00%   | 49.19%       |
| Other                       | 0.74%   | 4.43%   | 2.76%   | 3.50%        |
| Reserves                    | 0.00%   | 0.00%   | 7.28%   | 8.17%        |
| Total                       | 100.00% | 100.00% | 100.00% | 100.00%      |



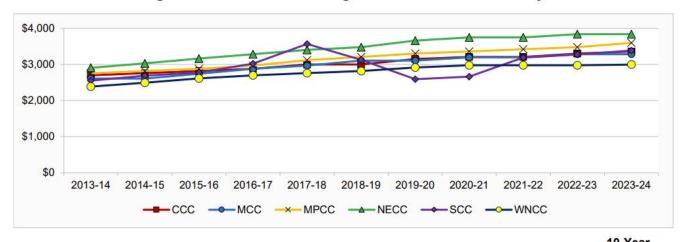
- 1 incl. Dual Enrollment and Motor Vehicle Prorate
- 2 incl. In Lieu of Tax and NamePlate Capacity Tax

Note: Beginning in fiscal year 2024-25, the Nebraska Legislature has changed the statutorily provided funding formula which is now inconsistent with the recommended formula set forth in the Nebraska Coordinating Commission's Statewide Plan. The College will no longer be able to levy a property tax to fund a portion of its general fund operating expenditures. Rather, those funds will now be distributed to community colleges in the form of additional state aid. The College will, however, be able to levy a property tax for capital fund expenditures in the amount of 2 cents per \$100 of property valuation. How this new funding formula affects the current balance of fiscal responsibility between students and taxpayers remains to be seen. By removing one of the three funding sources, the College will need to exercise diligence in creating a sustainable budget which maintains an appropriate balance of fiscal responsibility between tuition and fee revenue and taxpayer revenue, and still provides students with an affordable education.

The changes in our funding will undoubtedly put pressure on tuition as state aid will hover around 80% of the budget. Our goal is to keep tuition revenue at 20% or less. This will require added investment by the state of Nebraska to maintain this balance. Nebraska Community College tuition and fee charges are noted below along with the 10-year % change. It is important to note that Northeast currently has the highest tuition and fees among the Nebraska community colleges. See the graph below taken from (page 2) Nebraska's Coordinating Commission for Postsecondary Education, 2024 Tuition, Fees, and College Affordability Report, dated September 13, 2024.



Nebraska Community Colleges
Average Full-Time In-District Undergraduate Tuition and Mandatory Fees



| 2013-14 | 2015-16   | 2017-18   | 2019-20   | 2021-22   | 2023-24   | 10-Year<br>% Change   |
|---------|---|---|---|---|---|---|
| \$2,700 | \$2,820   | \$3,000   | \$3,150   | \$3,210   | \$3,360   | 24.4%   |
| \$2,610 | \$2,745   | \$2,970   | \$3,105   | \$3,195   | \$3,285   | 25.9%   |
| \$2,760 | \$2,880   | \$3,120   | \$3,300   | \$3,420   | \$3,600   | 30.4%   |
| \$2,910 | \$3,165   | \$3,405   | \$3,660   | \$3,750   | \$3,840   | 32.0%   |
| \$2,554 | \$2,779   | \$3,570   | \$2,592   | \$3,192   | \$3,388   | 32.7%   |
| \$2,388 | \$2,616   | \$2,760   | \$2,916   | \$2,976   | \$3,000   | 25.6%   |
|         | \$2,700<br>\$2,610<br>\$2,760<br>\$2,910<br>\$2,554 | \$2,700 \$2,820<br>\$2,610 \$2,745<br>\$2,760 \$2,880<br>\$2,910 \$3,165<br>\$2,554 \$2,779 | \$2,700 \$2,820 \$3,000<br>\$2,610 \$2,745 \$2,970<br>\$2,760 \$2,880 \$3,120<br>\$2,910 \$3,165 \$3,405<br>\$2,554 \$2,779 \$3,570 | \$2,700 \$2,820 \$3,000 \$3,150<br>\$2,610 \$2,745 \$2,970 \$3,105<br>\$2,760 \$2,880 \$3,120 \$3,300<br>\$2,910 \$3,165 \$3,405 \$3,660<br>\$2,554 \$2,779 \$3,570 \$2,592 | \$2,700 \$2,820 \$3,000 \$3,150 \$3,210<br>\$2,610 \$2,745 \$2,970 \$3,105 \$3,195<br>\$2,760 \$2,880 \$3,120 \$3,300 \$3,420<br>\$2,910 \$3,165 \$3,405 \$3,660 \$3,750<br>\$2,554 \$2,779 \$3,570 \$2,592 \$3,192 | \$2,700 \$2,820 \$3,000 \$3,150 \$3,210 \$3,360<br>\$2,610 \$2,745 \$2,970 \$3,105 \$3,195 \$3,285<br>\$2,760 \$2,880 \$3,120 \$3,300 \$3,420 \$3,600<br>\$2,910 \$3,165 \$3,405 \$3,660 \$3,750 \$3,840<br>\$2,554 \$2,779 \$3,570 \$2,592 \$3,192 \$3,388 |

Source: IPEDS Institutional Characteristics Survey

Note. SCC changed from a quarter to a semester calendar in 2019-20 and reported tuition & fees to IPEDS based on 24 hours. WNCC also reports its average tuition and fees to IPEDS based on 24 credit hours.



Northeast implemented free tuition for Early College students in fall 2023, to increase access for all high school students in the region and improve the college-going culture. This transition was made possible through ARPA funding and operational changes made possible through work with K-12 partners. Northeast has identified a relationship between school districts with the lowest Early College participation and free/reduced lunch eligible and minority enrollment and are planning action steps to improve participation. Annual enrollment in 2023-24 was up by 14% (355 students) over 2022-23. Northeast saw a record setting 2,107 Early College students enroll during the fall 2024 semester, up 6.5% or 128 students from Fall 2023. An Early College Access Planning Grant was received in 2023 to facilitate discussions with area high schools about college credit opportunities. That work is expected to expand in 2024 through grant-funded early college navigators placed throughout the service area to expand access and create intentional pathways from early college to completion.

The RNL-SSI asks students to rank their top nine reasons for enrolling at Northeast (the "Top 5" show in the Appendix – Figure 2). The number one reason in 2022 was "Cost as a factor," followed by, "Financial Aid," and "Academic reputation." Those three items alone wouldn't have ranked in that order had students not agreed with Northeast's balance of fiscal responsibility regarding access to programs and courses. Students also indicated they are more satisfied than their Midwestern counterparts (78% vs. 66%), once again affirming their decision to enroll at Northeast, its policies, programs and courses, and satisfaction with their experience here.

#### ...the President shall not:

2. Allow students and potential students to be uninformed of plans for future tuition and fee increases to allow students in credit programs to do long-term financial planning.

#### **INTERPRETATION**

The President will ensure transparency with students regarding future tuition and fee increases. As soon as tuition and fee rates are set for an academic year, they will be published on the Northeast website and made available to students and the public.

# **EVIDENCE**

The Northeast Board of Governors sets tuition and fee and room and board rates during the fall (October/November) for the following academic year starting in August. This is done at a public meeting and minutes from this Board meeting are published on the Northeast website and often



reported by local news stations. When class registration opens for the next academic year (April) tuition and fees for the next academic year are updated on the Northeast <a href="website">website</a>. In addition, prior to enrollment for classes, a link to the required textbooks and cost for those books is available for each course. This allows full transparency in costs for students prior to registering for courses. The Financial Aid office publishes a <a href="Cost of Attendance">Cost of Attendance</a> webpage that outlines what makes up the typical cost to attend college to assist students in understanding and planning for extra college expenses.

The RNL-SSI, Admissions & Financial Aid group satisfaction score of 6.12 was greater than or equal to Midwestern cohort score of 5.72 (and an improvement over 5.85 in 2018). One question fell into the "strength" category, "#41—Admissions staff are knowledgeable." On the other hand, three questions fell into the "challenge" category, "#7—Adequate financial aid is available for most students," "#13—Financial aid awards are announced to students in time to be helpful in college planning," and "#20—Financial aid counselors are helpful." A review of scholarship deadlines for area colleges recently took place and discussions are underway for potentially moving up the Northeast scholarship application process.

Two changes have been made to reduce our students' financial impact. First, the Foundation office has dramatically increased the number of scholarships/waivers available to students. In 2023-24, \$749,370 in scholarships/waivers were provided to Northeast students, an increase of over \$153,416 over the previous academic year. The average dollar amount per foundation scholarship awarded also increased to \$977 in 2022-23, 18% higher than the award per student five years ago. The Financial Aid office awarded \$1,181,206 in institutional tuition waivers, grants and scholarships and distributed \$2,386,477 in private/outside scholarship dollars to Northeast students. In addition to scholarships the Financial Aid office managed and distributed \$10,734,436 in Federal and State Aid Programs. Second, after seeing an increased demand for scholarships after the scholarship deadline date of March 1 had passed, the Financial Aid office implemented a rolling deadline for scholarships. Priority is given as of March 1, but any scholarships not awarded will continue to be open to students who submit their applications after March 1. On March 1, 2023, there were 1,032 scholarship applications submitted, and as of September 2023 there were 1,312 scholarship applications submitted. This is an additional 280 students that were allowed to apply for a scholarship because of this rolling deadline being implemented and 74% of those additional applications came from underserved student populations. As of September 2024, there were 1,300 scholarship applications submitted.

While Northeast has continued to increase scholarship/waivers for students, Northeast students still have a significant net price of attendance. Of the degree-seeking students entering Northeast in the fall 2023, 77% received aid and 37% of those students received a Pell Grant. For students choosing to live on campus, federal financial aid will not cover that entire balance, which leaves students and their families paying out of their

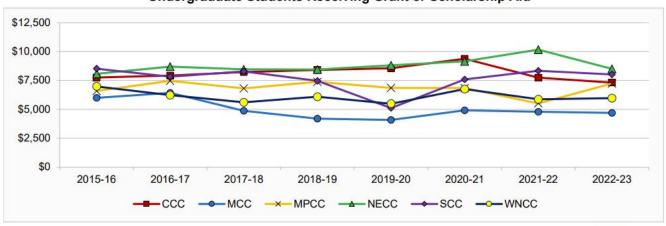


pocket or taking out loans to cover those additional costs. See the graph below taken from (page 4) Nebraska's Coordinating Commission for Postsecondary Education, <u>2024 Tuition</u>, <u>Fees</u>, <u>and College Affordability Report</u>, dated September 13, 2024.

Nebraska Community Colleges

Average Net Price of Attendance for First-Time, Full-Time Degree/Certificate-Seeking

Undergraduate Students Receiving Grant or Scholarship Aid



| Institution | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22  | 2022-23 | 7-Year<br>% Change |
|-------------|---------|---------|---------|---------|---------|---------|----------|---------|--------------------|
| CCC         | \$7,750 | \$7,917 | \$8,220 | \$8,408 | \$8,558 | \$9,378 | \$7,740  | \$7,317 | -5.6%              |
| MCC         | \$5,997 | \$6,423 | \$4,863 | \$4,196 | \$4,079 | \$4,916 | \$4,786  | \$4,691 | -21.8%             |
| MPCC        | \$6,587 | \$7,462 | \$6,812 | \$7,380 | \$6,852 | \$6,844 | \$5,517  | \$7,223 | 9.7%               |
| NECC        | \$8,079 | \$8,696 | \$8,457 | \$8,447 | \$8,813 | \$9,158 | \$10,170 | \$8,508 | 5.3%               |
| SCC         | \$8,523 | \$7,828 | \$8,281 | \$7,461 | \$5,114 | \$7,593 | \$8,330  | \$8,011 | -6.0%              |
| WNCC        | \$6,987 | \$6,234 | \$5,610 | \$6,083 | \$5,488 | \$6,756 | \$5,863  | \$5,958 | -14.7%             |

Source: IPEDS SFA Survey

For the 2024-25 academic year the Free Application for Federal Student Aid (FAFSA®) process changed due to the FAFSA Simplification Act. Changes included a reduction in questions from 108 to 46 and a link within the FAFSA to the IRS Direct Data Exchange, which allowed the IRS to



transfer federal tax information directly to the FAFSA. In addition to the multiple changes there was a delay in the 2024-25 FAFSA release from October to the end of December and several technical glitches. The delay and glitches resulted in delayed federal aid awards being delivered to students planning to enroll in fall 2024. Concerns were expressed early on that the impact of the delayed award letters could result in students choosing not to attend college, especially those students who have limited income or those that would be the first person in their families to attend college. Those concerns turned out to be true for Northeast. Despite our financial aid and recruitment staff increasing communication with prospective students to assist them in completing the FAFSA, the number of FAFSA applications decreased significantly over the previous year. FAFSA completions by Nebraska students were down 11 percent this September compared to this time last year, according to a national FAFSA tracker. Looking closer at the Nebraska data, 42.6% of high school seniors completed the FAFSA compared to last year where there had been 48.5% completion and 50% completion the year before that. At Northeast, there was a decrease of 225 FAFSA applications from first generation students over the previous year. This resulted in fall 2024 enrollment declines in this same student population, leading to an overall decline in first-time freshmen. The Department of Education recently announced that the 2025-26 FAFSA will be delayed by two months, from October to December, to allow for additional testing. Northeast recruitment and financial aid teams are already planning additional communication to students on how to complete the FAFSA as well as offering additional FAFSA Completion Night events.

### ...the President shall not:

3. Be without a consistent method that provides for appropriate recognition of learning outside of College programs.

#### INTERPRETATION

Northeast recognizes that students can learn both inside and outside of the classroom. Northeast must have a documented and published process for assessing prior learning that students come to Northeast with from their work and life experiences and prior trainings. In addition, as expected by the Higher Learning Commission (HLC), Northeast must have effective processes for assessment of student learning and achievement of learning goals both in academic and cocurricular offerings. Cocurricular at Northeast is defined as assessed learning activities, labs, clinicals and experiences that are required to complete the discipline/program curriculum and reinforce the institution's mission and values. Northeast must demonstrate that these opportunities are available to students, and that an assessment of the student learning outcomes are being done for these cocurricular offerings.

## **EVIDENCE**



According to College Catalog, "Prior Learning Assessment is a process that involves identification, documentation, assessment, and recognition of the learning you have acquired through formal and informal study. Prior Learning Assessment includes learning from work and life experiences; correspondence and extension courses; individual study and reading; civic, community, and volunteer work; and participation in informal courses and in-service training sponsored by associations, business, government, and industry." The Northeast website has a link to the "Prior Learning Assessment Guidelines and Procedures". Prior learning can be assessed through standardized tests, published guides, course competency assessments, or portfolios. Students are provided guidance for next steps depending on the type of assessment they are looking for. Health Information Management Systems is an example of a program with a large number of non-traditional and returning students, many of which come to the program to be upskilled before returning to the workforce. Program-specific admissions requirements have been developed that require students to provide resume and proof of relevant certifications so prior learning assessment applications can be completed for eligible students, decreasing their overall cost of attendance. During 2023, a total of 35 credit hours were awarded to eight students through the prior learning assessment process.

Specifically, for veterans, the Northeast <u>website</u> states, "Northeast requires official transcripts that are sent directly from the military branch to the College by US mail or delivered electronically. After your application to Northeast is received, our Registrar will review your military transcripts to see if credit can be accepted at Northeast. It is possible for Northeast to accept credit that may not work toward your degree. After your transcript is processed, you will see any credits accepted in your DegreeWorks audit available in your My Northeast account."

Thus, there are consistent methods for appropriately recognizing learning outside of Northeast's programs.

Northeast has extensive opportunities for extracurricular and cocurricular learning. Outside of over fifty clubs and organizations (many of which are program specific), eight athletic teams, and on-campus living for 550, there are several other unique opportunities for Northeast students. Extracurricular and cocurricular assessment practices were fine-tuned by the Assessment Sub-Committee in spring 2024 to ensure Northeast is appropriately evaluating learning occurring tangential to academic programming. During the 2023-24 academic year students enrolled in 629 credit internships, clinicals, and practicums and other students engaged in job shadowing opportunities not for credit. Study abroad experiences, which are optional for students, provide excellent learning opportunities that are reinforced in the classroom. During these travel experiences, students are required to complete course requirements and daily assignments that are assessed as part of the course curriculum. During December 2023 and January 2024 seven students representing Northeast's agriculture and horticulture programs studied agriculture and horticulture practices abroad in Costa Rica. Prior to departure, the students were required to attend an 8-week Issues in Agriculture class to prepare for their travel experience. Students visited an indigenous family and cultural sites while learning about cacao production, an animal



reserve, a pineapple farm, a regenerative dairy farm, a hydroponic garden, and an herb farm. Upon return to Northeast, participants shared experiences with other students and members of the college, expanding global awareness and best practices in working in another culture. This activity demonstrates to students how important relational perspective and communication are when interacting with others. Additional examples of cocurricular assessment are the Future Business Leaders of America (FBLA), North American Colleges and Teachers of Agriculture (NACTA), and Skills USA programs that provide evidence of program relevance and student learning through activities and skills competitions engaging students from several programs of study. Northeast students received 38 medals at the Nebraska SkillsUSA competition in 2024, with multiple students also medaling at the national competition; FBLA students earned four top ten awards at the national conference; and Northeast students finished second in the national NACTA competition. Upon return from the competition, faculty conduct a debriefing with students to discuss various topics, such as safety, professionalism, teamwork, critical thinking, stress management, conflict management, and problem solving. The experiences and exercises are incorporated into the classroom and curriculum where students can learn to master the skills for job readiness and future employment.

To ensure clubs are meeting the responsibilities set forth in the respective constitutions, Northeast club advisors sign an advisor agreement regarding assigned responsibilities and go through advisor training. These responsibilities include ensuring clubs hold at least three meetings per semester and participate in at least one community service project per year, submitting all required club documentation, overseeing the budget, and monitoring the club finances. The College Engagement Coordinator oversees all student clubs and monitors successful completion of all requirements. This oversight involves assessing the completion of set responsibilities and ensuring activities are completed and guidelines followed. For example, the Student Leadership Association (SLA) constitution identifies the purposes of SLA, a commitment to volunteerism and opportunities for social and cultural experiences.

College Engagement emphasizes and promotes opportunities for clubs to collaborate and network within our twenty-county region. This emphasis provides tangible education and experience for students that deeply enriches them along with our community. The Chamber Cadets program gives Northeast students the opportunity to work and train alongside ambassadors for the Norfolk Chamber of Commerce. The Information Technology club students have toured multiple Norfolk businesses to gain insight into specific IT procedures. Northeast also hosts chapters to multiple national organizations and accredited honors societies, including but not limited to Phi Theta Kappa and the National Society of Leadership and Success. To ensure students have the most success within extracurriculars, the Student Leadership Development Series is a quarterly training program to empower students within multiple areas, including residence life, Student Activities Council, and Student Leadership Association. Community leaders are invited to share experience and give advice for students who want to impact our service area, and students participating complete independent service-learning projects of their own choosing. Some of the activities that students and



organizations have completed that align with core competencies include design, funding, and placement of the Hawk Sculpture; Diversity Mural Competition; Blankets for Vets; Teen Hygiene Kits for the homeless; Early Childhood Education's diaper drive in collaboration with Sixpence; PULSE's fundraising and donation of multiple bikes for international students at Northeast to use; and the PTA Club raised \$625 in cash and an estimated \$1,700 in items to auction and be donated to the Saint Florian's Miracle Burn Camp Gala 2023.

Northeast launched administrative assessment in 2021-22 to allow for a structured approach to evaluate support departments, cocurricular opportunities, and student learning as well as identify areas of improvement. By utilizing the administrative assessment annual reports, staff will be better positioned to evaluate the effectiveness of their programs and services, thus ensuring continuous process improvement. In the annual reports, staff list goals aligned to the College's strategic priorities, key performance indicators for their office, student learning outcomes, as well as points of pride. In 2023-24, the Library partnered with two faculty to pilot literature circles and book clubs through the use of interlibrary loans to reduce costs to students who would normally purchase books. This pilot provided 85 books through interlibrary loans which saved students nearly \$2,000, collectively. Counseling Services saw a 53% increase in the number of students accessing services over the previous year (55 more students). The addition of a second counselor, hosting events that provided opportunities to engage in mental health activities and topics were provided, and additional communication was provided to students about the services offered on campus. Providing support to our students through counseling services and supporting students in all facets of life continues to be a priority at Northeast.

The Community College Survey of Student Engagement (CCSSE), a product and service of the Center for Community College Student Engagement, provides information about effective educational practice in community colleges. The Center's goal is to provide member colleges with results that can be used to inform decision making and target institutional improvements. Student engagement, or the amount of time and energy students invest in meaningful educational practices, is the underlying foundation for the Center's work. The CCSSE survey instrument is designed to capture student engagement as a measure of institutional quality. The survey was last administered in Spring 2023. (Note: The next CCSSE survey will be administered in 2025.) In addition to learning outside the program, there's also learning outside the "classroom." For example, CCSSE question, "#8a. Internship, field experience, co-op experience, or clinical experience" showed 31% participation among respondents compared to the Medium-sized cohort at 17%. On a slightly different take, CCSSE question, "#4p. Worked with instructors on activities other than coursework" saw a 48% response to "Sometimes," "Often," or "Very often." The Medium-sized cohort was 33%. In fact, this is one of the *top five* items across all five benchmarks, e.g., student-faculty interaction, in which Northeast scored highest relative to the 2023 CCSSE Cohort. CCSSE has postulated, and shown, that the more interaction students have with their teachers, the more likely they are to learn effectively and persist toward the achievement of their educational goals.



Whether outside a program or classroom, Northeast has demonstrated consistent method/s and CCSSE percentages as evidence for appropriate recognition of learning outside college programs.

## ...the President shall not:

4. Permit academically qualified students with disabilities to be without a supportive environment that, without compromising academic standards, wherever possible enables them to complete their programs.

#### INTERPRETATION

Northeast is an open access institution, which means students with multiple different levels of skills and abilities will be admitted to the college. Procedures need to be in place that articulate how Northeast will ensure students with disabilities have equal access and equal opportunity to participate in courses without compromising academic standards. In addition, Northeast needs to provide adequate staff resources to assist students, faculty, and staff in navigating the processes that surround that procedure.

### **EVIDENCE**

The college is committed to serving students of all abilities. Northeast has a Disability Services office with four full-time staff dedicated to assisting our students with disabilities. The <u>Disability Services webpage</u> outlines the many services provided to students, and the processes that surround those services. Students with a documented disability, including temporary disabilities, can request reasonable accommodations for their courses. Accommodations include a modification or adjustment that allows a student to have equal access and have equal opportunity to participate in Northeast's courses, services, activities, and use of the facilities. Northeast is not obligated to provide an accommodation that requires a substantial change in the curriculum or alteration of any essential elements or functions of a program. Reasonable accommodations are provided on an individualized, as-needed basis. Northeast also has an administrative procedure <u>Services for Students with Disabilities</u>. This procedure formalizes the rights, responsibilities and processes established for the provision of accommodations for students with disabilities and to outline mechanisms for resolving complaints concerning the provision of such accommodations.



The number of students with disabilities attending Northeast has increased in recent years, going from traditionally around 5% of students (who reported having a disability) to 10.5% of enrolled students during the 2023-24 academic year. The Northeast Disability Services staff provided services to 582 students with disabilities during the 2023-24 academic year. These services include one-on-one training on the use of supportive technologies, and assistance with identifying and developing technology-assisted learning and work strategies. Northeast also has a TRIO/Student Support Services program that serves limited income, first generation college students, or students with a disability. The TRIO staff help students navigate the demands of college and students are offered both personal and academic support. Recently our students with disabilities have had a higher retention rate than our students without disabilities, with a 56% retention rate from fall 2023 to fall 2024. In addition, Northeast students with disabilities are graduating at equivalent and often higher rates than students without disabilities. This demonstrates that Northeast provides academically qualified students with disabilities a supportive environment that, without compromising academic standards, enables them to complete their programs.

Two Federal laws, the Americans with Disabilities Act (ADA) and Section 504 of the Rehabilitation Act (Section 504), require colleges, universities, and other postsecondary institutions to provide equal opportunities to people with disabilities in all their operations. On April 24, 2024, the Civil Rights Division of the Department of Justice (DOJ) released a final rule revising Title II of the Americans with Disabilities Act (ADA) regarding digital accessibility. Digital accessibility ensures that all individuals, including those with disabilities, can fully participate in and benefit from online services, programs, and activities. The ruling was made because much of a person's access today occurs digitally; however, much of this online content remains inaccessible to individuals with vision or hearing disabilities because they are not designed to work with screen readers and captions. Many individuals with disabilities, including those who have vision or hearing disabilities, need auxiliary aids and services to access and interact with online content. This rule requires state and local governments to ensure that their websites and mobile applications meet the Web Content Accessibility Guidelines (WCAG) 2.1 Level AA by April 24, 2026. This includes over 50 success criteria for content such as courses, learning management systems, apps, podcasts, videos, social media, third-party platforms, and event recordings. These standards mandate that images and documents be compatible with assistive technologies used by individuals with vision impairments (screen readers) and that both live and recorded videos feature accurate captions/transcripts used by individuals with hearing disabilities. Content provided by Northeast must be able to be accessed by the assistive technologies individuals with disabilities utilize. Complying with the updated rule is a priority for Northeast in the upcoming year. This will include education and training across the College to ensure all materials are accessible. Proactively improving digital accessibility aims to reduce the need for accommodation requests by ensuring seamless access for all users. This approach fosters an inclusive digital experience, minimizing obstacles and offering greater equity in how individuals interact with our resources.



CCSSE's question #12.2l asks students how satisfied they are with services for students with disabilities. 66% of Northeast students responded as "Very satisfied" compared to 60% of the Medium-sized college cohort. Northeast clearly demonstrates higher satisfaction than the comparison cohort regarding service satisfaction for disabled students.

In addition, see the Monitoring Report, EL-01 Treatment of Students.

#### ...the President shall not:

5. Permit activities, circumstances, or decisions that jeopardize the ability of students to enroll in available courses or to obtain the instructional hours required to complete their course of studies.

#### INTERPRETATION

Northeast must have procedures in place to ensure courses are not unnecessarily interrupted due to inappropriate behavior, demonstrations, or an unsafe or unhealthy environment. If Northeast chooses to end an academic program, the college must allow students currently enrolled in that program to complete the program they signed up for with a teach-out plan. Northeast will also work to make courses available to students throughout the service area through online, virtual, and hybrid courses as well as courses offered at extended campuses and regional offices.

#### **EVIDENCE**

Northeast requires any academic program that is ending to have a teach-out plan to ensure all students currently enrolled can complete the program in a reasonable timeframe. <u>Teach-out Protocols</u> guide this work. Teach out plans are currently underway for students in Music, Media Arts and Administrative Professional. One student is working to complete their Music Associate of Arts degree this academic year. There were 33 potential students notified of the Media Arts teach-out last spring, and there are currently 21 students enrolled in courses this fall attempting to complete the various credentials in that area. All new incoming freshmen this year are under the new Media Arts program in the Catalog. For Administrative Professional, 11 students were notified of the teach-out plan and there are currently eight students enrolled in coursework to complete their credentials. Courses no longer being taught in these programs will be removed from the Academic Catalog for the 2024-25 academic year.



Northeast joined the Nebraska Math Readiness Project (NMRP) in 2018 to assist high school students with college-readiness by graduation. A program coordinator was hired in fall 2022 to sustain and operationalize the project. Initial accomplishments include 14 school districts participating in the program and providing instruction for schools with limited resources. Student participation increased from 19 students (fall 2022) to 150 students (fall 2024). The statewide data has been quite compelling (61% of participating students are college math ready; 79% persisted to second year of college) and we are looking forward to experiencing the same results with increased participation. Increasing the number of high school students who are ready for college-level math courses, makes obtaining a college education more achievable for these students.

Phase 1 of multiple measures placement was launched effective fall 2024. This practice utilizes two or more indicators (test scores, high school GPA, previous course completion grade) to measure students' preparedness for math and English placement, rather than utilizing only test scores which has been our practice. The intent of the shift is to move more students into college-level courses with supports which allows them to complete quicker rather than lengthy foundational course sequences that create unnecessary hurdles on the path to completion. Metrics are being established to review the impact these changes will have on student success.

The RNL-SSI, Registration Effectiveness group satisfaction score of 6.27 was greater than or equal to Midwestern cohort score of 5.85 (and an improvement over 5.97 in 2018). There were no questions that had scores less than the Midwestern ones, however, there was one question that fell into the "challenge" category, "#8—Classes are scheduled at times that are convenient for me." On the other hand, one applicable question fell into the "strength" category, "#43—Class change (drop/add) policies are reasonable".

The RNL-SSI, Academic Advising/Counseling group satisfaction score of 6.23 was greater than or equal to Midwestern cohort score of 5.75 (and an improvement over 5.97 in 2018). There were no questions that had scores less than the Midwestern ones, nor any strengths or challenges that warranted further attention. Overall, these two sets of scale scores show that Northeast faculty and staff and policies and procedures all work to assist students in achieving their academic goals.

CTE (career and technical education) has been an important part of education in Nebraska, from a beginning in the early 1900's that focused on training young men to return to the farm. For over a century, as part of comprehensive high schools and postsecondary institutions, CTE has provided students with necessary academic, technical, and career readiness skills for postsecondary education and employment. The new federal CTE law, Perkins V (The Strengthening Career and Technical Education for the 21st Century Act), provides states and local communities opportunities to ensure all young people—but particularly those from historically underserved groups—can benefit from high-quality CTE



programs. For postsecondary schools, it comprises three annual indicators--1P1, 2P1, and 3P1—that must meet (within 90%) or exceed yearly State goals.

The Perkins V 3P1: Nontraditional Program Concentrator is defined by: Numerator: Number of CTE concentrators, from underrepresented gender groups, enrolled in a CTE program and programs of study that lead to nontraditional fields during the reporting year. Denominator: Number of CTE concentrators enrolled in a CTE program and programs of study that leads to a nontraditional field during the reporting year. Northeast's 2022-23 Perkins V 3P1 calculation of 13.05% was quite a bit shy of the State's goal of 20.99%. A performance improvement plan is being drafted that will focus on getting as many gender students enrolled in nontraditional programs as possible. In subsequent years, other subpopulation types will be explored, such as ethnicity or single-parent students. Why is 3P1 important? Because it is ALL about access—that all students, regardless of subpopulation type (but gender in particular), have the same access opportunities to enroll and participate as any other student. By focusing on 3P1, any barriers that might be preventing students from enrolling in available courses or obtaining the instructional hours required to complete their course of studies can be discovered and alleviated.

With a twenty-county service area, it is critical that Northeast courses and programs are easily accessible to individuals throughout that service area. Northeast offers eleven programs that can be completed fully online as associate of arts or associate of science degrees, one program that can be completed fully online as an associate of applied science degree, and six diploma or certificate programs can be completed online. In addition, students can take courses and receive student support services at one of our three extended campuses. In the 2022-23 academic year there were 218 credit courses, and 112 non-credit courses held at extended campuses. Multiple events are also held at extended campus locations each year, such as Early College Exploration Days, College and Career Exploration Days, Chamber Coffees, a Health Conference, Latino Youth Summit, New Student Registration and Orientation events, and Adjunct In-Service.

Northeast offers adult and basic education courses, classes to prepare students to take the GED test, and English Language Learner (ELL) courses to assist individuals in learning the English language. During the 2023-24 academic year Northeast had 494 ESL students from 39 countries speaking 24 different languages. The Northeast Adult Education program also provides Integrated Education and Training (IET) programs which combine one or more of the adult education services (basic skills instruction, English as a second Language, or preparation for the GED), workplace readiness, and occupational or industry-specific training. Current IET offerings include Nursing Assistant, Medication Aide, and Commercial Driver's License (CDL). These courses were first offered in 2019 and there have been 15 students who have completed one or more



of the IET programs. In fall of 2023, 10 adult education classes were held at extended campuses, and 12 in the spring of 2024. Classes are offered in Madison, Norfolk, O'Neill, South Sioux City, and West Point, allowing access to students from across our service area.

Northeast received no complaints during the 2023-24 academic year regarding challenges in students' ability to enroll in available courses or to obtain the instructional hours required to complete their course of studies.



# **Appendix**

\* Difference statistically significant at the .05 level; \*\* .01 level; \*\*\* .001 level

Figure 1 - All scales summary Spring 2022

|                                       | Northea    | ast Comm<br>SSI | unity ( | College - |            | nl Commun<br>lidwestern<br>2018-20 | Regio | _    |            |     |
|---------------------------------------|------------|-----------------|---------|-----------|------------|------------------------------------|-------|------|------------|-----|
|                                       |            |                 |         | 0         |            |                                    |       |      | ①          | 6   |
| Scale                                 | Importance | Satisfaction    | SD      | Gap       | Importance | Satisfaction                       | SD    | Gap  | Difference | SS  |
| Academic Advising/Counseling          | 6.45       | 6.23            | 0.89    | 0.22      | 6.36       | 5.75                               | 1.32  | 0.61 | 0.48       | *** |
| Academic Services                     | 6.40       | 6.30            | 0.72    | 0.10      | 6.30       | 5.95                               | 1.05  | 0.35 | 0.35       | *** |
| Admissions and Financial Aid          | 6.40       | 6.12            | 0.94    | 0.28      | 6.31       | 5.72                               | 1.23  | 0.59 | 0.40       | *** |
| Campus Climate                        | 6.35       | 6.13            | 0.91    | 0.22      | 6.23       | 5.76                               | 1.11  | 0.47 | 0.37       | *** |
| Campus Support Services               | 6.19       | 5.98            | 1.06    | 0.21      | 5.96       | 5.55                               | 1.30  | 0.41 | 0.43       | *** |
| Concern for the Individual            | 6.39       | 6.11            | 0.91    | 0.28      | 6.30       | 5.70                               | 1.24  | 0.60 | 0.41       | *** |
| Instructional Effectiveness           | 6.42       | 6.14            | 0.96    | 0.28      | 6.37       | 5.80                               | 1.11  | 0.57 | 0.34       | *** |
| Registration Effectiveness            | 6.44       | 6.27            | 0.67    | 0.17      | 6.34       | 5.85                               | 1.05  | 0.49 | 0.42       | *** |
| Responsiveness to Diverse Populations |            | 6.24            | 1.02    |           |            | 5.91                               | 1.25  |      | 0.33       | *** |
| Safety and Security                   | 6.33       | 6.05            | 0.98    | 0.28      | 6.29       | 5.71                               | 1.17  | 0.58 | 0.34       | *** |
| Service Excellence                    | 6.30       | 6.13            | 0.84    | 0.17      | 6.20       | 5.76                               | 1.11  | 0.44 | 0.37       | *** |
| Student Centeredness                  | 6.36       | 6.15            | 0.94    | 0.21      | 6.25       | 5.81                               | 1.17  | 0.44 | 0.34       | *** |



Figure 2 - Executive summary excerpt Spring 2022

# Northeast Community College - SSI - 5/2022-May 2022

#### Bottom Line Indicators Top 5 Factors to Enroll\_ Satisfied / Very Satisfied Probably / Definitely Yes Importance % How satisfied are our students How likely are our students to enroll Cost as factor in decision to enroll. 87% again, if they had it to do over? compared with students nationally? Financial aid as factor in decision to enroll. Percentages below indicate the students Percentages below indicate the students Academic reputation as factor in decision to enroll. 81% indicating Satisfied/Very Satisfied. indicating Probably/Definitely yes. Campus appearance as factor in decision to enroll. 75% Geographic setting as factor in decision to enroll. 73% 78% 66% 85% 75% Midwestern Midwestern Our Institution Our Institution

| _  |     |      |    |
|----|-----|------|----|
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| •  | CII | ľ    |    |

| Demographic Responses               | N   | %       |
|-------------------------------------|-----|---------|
| Female                              | 159 | 72.94%  |
| Male                                | 54  | 24.77%  |
| Prefer not to respond               | 3   | 1.38%   |
| Transgender                         | 0   | 0.00%   |
| Genderqueer                         | 2   | 0.92%   |
| Additional gender category or Other | 0   | 0.00%   |
| Total                               | 218 | 100.00% |
| No Answer                           | 14  |         |

#### Class Level

| 2 years 103 4<br>3 years 24 1<br>4 or more years 10 | 103 45.98%<br>24 10.71%<br>10 4.46%<br>224 100.00% | Demographic Responses | N   | %       |
|---|--|-----------------------|-----|---------|
| 3 years 24 1<br>4 or more years 10                  | 24 10.71%<br>10 4.46%<br>224 100.00%               | 1 year or less        | 87  | 38.84%  |
| 4 or more years 10                                  | 10 4.46%<br>224 100.00%                            | 2 years               | 103 | 45.98%  |
|   | 224 100.00%  | 3 years               | 24  | 10.71%  |
|   |  | 4 or more years       | 10  | 4.46%   |
| lotal 224 1   | 9  | Total                 | 224 | 100.00% |
| No Answer 8   |  | No Answer             | 8   |         |
|   |  |                       |     |         |
|   |  |                       |     |         |

#### Institutional Choice

| Demographic Responses | N   | %       |
|-----------------------|-----|---------|
| 1st choice            | 186 | 80.52%  |
| 2nd choice            | 43  | 18.61%  |
| 3rd choice or lower   | 2   | 0.87%   |
| Total                 | 231 | 100.00% |
| No Answer             | 1   |         |
|                       |     |         |
|                       |     |         |
|                       |     |         |

Students attending their first-choice institution are more likely to have higher satisfaction levels overall.



Figure 3 - Admissions & Financial Aid Spring 2022

#### Northeast Community College - SSI 05/2022 **Northeast Community College - SSI National Community Colleges** - Midwestern Region Scale 2018-2021 Admissions and Financial Aid Satisfaction Satisfaction SD No Item Importance SD Gap Importance Difference Gap 7 Adequate financial aid is available for most students. 6.44 5.93 1.31 0.51 5.63 1.58 0.73 0.30 0.42 Financial aid awards are announced to students in time to be helpful in college planning. 5.99 1.26 6.28 5.52 1.60 0.76 Financial aid counselors are helpful. 6.45 1.12 0.34 6.32 1.58 Admissions counselors accurately portray the campus in their recruiting practices. 6.20 0.42 6.29 6.13 1.11 0.16 5.78 1.40 0.35 Admissions staff are knowledgeable. 6.44 6.34 0.89 0.10 6.40 5.95 1.32 0.39 49 Admissions counselors respond to prospective students' unique needs and requests. 6.38 1.00 0.18 6.28 1.40 0.49 0.41 6.20 5.79

Figure 4 - Responsiveness to Diverse Populations Spring 2022

# Northeast Community College - SSI 05/2022



|     | Scale Midwestern |  |             |              |      |     |            |              |      | Region |            |     |  |  |
|-----|------------------|--|-------------|--------------|------|-----|------------|--------------|------|--------|------------|-----|--|--|
| 0   | Respo            | onsiveness to Diverse Populations                          | © 2018-2021 |              |      |     |            |              | 0    |        |            |     |  |  |
| S/C | No               | Item   | Importance  | Satisfaction | SD   | Gap | Importance | Satisfaction | SD   | Gap    | Difference | SS  |  |  |
|     | 81               | Institution's commitment to part-time students?            |             | 6.30         | 1.07 |     |            | 5.96         | 1.33 |        | 0.34       | **  |  |  |
|     | 82               | Institution's commitment to evening students?              |             | 6.22         | 1.12 |     |            | 5.83         | 1.43 |        | 0.39       | **  |  |  |
|     | 83               | Institution's commitment to older, returning learners?     |             | 6.24         | 1.09 |     |            | 5.94         | 1.38 |        | 0.30       | **  |  |  |
|     | 84               | Institution's commitment to under-represented populations? |             | 6.19         | 0.98 |     |            | 5.91         | 1.35 |        | 0.28       | *   |  |  |
|     | 85               | Institution's commitment to commuters?                     |             | 6.13         | 1.16 |     |            | 5.85         | 1.40 |        | 0.28       | *   |  |  |
|     | 86               | Institution's commitment to students with disabilities?    |             | 6.38         | 0.98 |     |            | 6.01         | 1.32 |        | 0.37       | *** |  |  |
|     |                  |  |             |              |      |     |            |              |      |        |            |     |  |  |

**Northeast Community College - SSI** 

**National Community Colleges** 



Figure 5 - Registration Effectiveness Spring 2022

# Northeast Community College - SSI 05/2022



|            | Scale |  | Northeas   | t Commun     | ity Co | llege - SSI |            | Communit<br>dwestern R |      |      |            |     |
|------------|-------|--|------------|--------------|--------|-------------|------------|------------------------|------|------|------------|-----|
| 0          | Regis | tration Effectiveness $\vee$   |            |              |        | 0           |            | 2018-2021              | 1    |      | 0          |     |
| S/C        | No    | Item   | Importance | Satisfaction | SD     | Gap         | Importance | Satisfaction           | SD   | Gap  | Difference | SS  |
|            | 5     | The personnel involved in registration are helpful.                                      | 6.43       | 6.27         | 0.98   | 0.16        | 6.34       | 5.83                   | 1.43 | 0.51 | 0.44       | *** |
| Po         | 8     | Classes are scheduled at times that are convenient for me.                               | 6.44       | 6.14         | 1.08   | 0.30        | 6.42       | 5.75                   | 1.44 | 0.67 | 0.39       | *** |
|            | 15    | I am able to register for classes I need with few conflicts.                             | 6.46       | 6.31         | 0.92   | 0.15        | 6.45       | 5.86                   | 1.41 | 0.59 | 0.45       | *** |
|            | 35    | Policies and procedures regarding registration and course selection are clear and well-p | 6.40       | 6.17         | 1.01   | 0.23        | 6.37       | 5.85                   | 1.36 | 0.52 | 0.32       | *** |
| $\bigstar$ | 43    | Class change (drop/add) policies are reasonable.   | 6.42       | 6.41         | 0.85   | 0.01        | 6.32       | 5.92                   | 1.38 | 0.40 | 0.49       | *** |
| *          | 51    | There are convenient ways of paying my school bill.                                      | 6.57       | 6.33         | 0.98   | 0.24        | 6.39       | 5.90                   | 1.41 | 0.49 | 0.43       | *** |
|            | 56    | The business office is open during hours which are convenient for most students.         | 6.32       | 6.18         | 1.04   | 0.14        | 6.24       | 5.80                   | 1.39 | 0.44 | 0.38       | *** |
|            | 60    | Billing policies are reasonable.   | 6.47       | 6.27         | 0.93   | 0.20        | 6.30       | 5.81                   | 1.40 | 0.49 | 0.46       | *** |
| $\bigstar$ | 62    | Bookstore staff are helpful.   | 6.44       | 6.39         | 0.95   | 0.05        | 6.21       | 5.95                   | 1.38 | 0.26 | 0.44       | *** |



Figure 6 - Academic Advising/Counseling Spring 2022

# Northeast Community College - SSI 05/2022



| 0   | <b>Scal</b> e | emic Advising/Counseling   | Northeast Community College - SSI  Advising/Counseling |              |      |      |            | Communit<br>dwestern F<br>2018-202 | •    |      |            |     |
|-----|---------------|--|--|--------------|------|------|------------|------------------------------------|------|------|------------|-----|
| S/C | No            | Item   | Importance   | Satisfaction | SD   | Gap  | Importance | Satisfaction                       | SD   | Gap  | Difference | SS  |
|     | 6             | My academic advisor is approachable.   | 6.50   | 6.31         | 1.21 | 0.19 | 6.41       | 5.90                               | 1.51 | 0.51 | 0.41       | *** |
|     | 12            | My academic advisor helps me set goals to work toward.                             | 6.39   | 6.13         | 1.22 | 0.26 | 6.19       | 5.54                               | 1.70 | 0.65 | 0.59       | *** |
|     | 25            | My academic advisor is concerned about my success as an individual.                | 6.40   | 6.21         | 1.21 | 0.19 | 6.31       | 5.61                               | 1.65 | 0.70 | 0.60       | *** |
|     | 32            | My academic advisor is knowledgeable about my program requirements.                | 6.54   | 6.31         | 1.17 | 0.23 | 6.49       | 5.89                               | 1.53 | 0.60 | 0.42       | *** |
|     | 40            | My academic advisor is knowledgeable about the transfer requirements of other scho | ools. 6.42   | 6.19         | 1.16 | 0.23 | 6.37       | 5.71                               | 1.57 | 0.66 | 0.48       | *** |
|     | 48            | Counseling staff care about students as individuals.                               | 6.38   | 6.20         | 1.24 | 0.18 | 6.34       | 5.84                               | 1.41 | 0.50 | 0.36       | **  |
|     | 52            | This school does whatever it can to help me reach my educational goals.            | 6.49   | 6.24         | 0.96 | 0.25 | 6.39       | 5.72                               | 1.45 | 0.67 | 0.52       | *** |

# Postsecondary Education Operating and State Aid Budget Recommendations 2025-2027 Biennium



# COMMITTEE RECOMMENDATIONS OCTOBER 11, 2024





# **COMMISSIONERS**

Dr. Paul Von Behren, Chair (Omaha)

Tim Daniels, Vice Chair (Omaha)

Dr. Deborah A. Frison, (Omaha)

Dr. LeDonna Griffin, (Omaha)

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Tami Weber, (Columbus)

W. Scott Wilson (Plattsmouth)

Dr. Michael Baumgartner Executive Director

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# **Executive Summary**

Knowledge and skills acquired through education have become the primary drivers of economic growth in the United States, and as a result, ongoing improvements in education, from pre-kindergarten through graduate study, are needed to provide the skilled workforce essential to Nebraska's economic development and the well-being of its citizens. In recognition of this, in 2022, the Nebraska Legislature declared it a state goal that 70% of Nebraskans aged 25 to 34 will have a degree or credential of value by 2030.

State support for postsecondary education is a sound investment in Nebraska's future and should be a top priority. The investment in human potential has a high rate of return. Further, state investment in higher education has a multiplier effect on the economy, quality of life, and prosperity of the people of the state. In the information age, a well-educated work force is without doubt a state's principal asset.

The State constitution and state statutes require the Commission to review the budget requests of the University of Nebraska, the Nebraska State College System, and the community colleges in light of specific criteria set forth in the statutes. The Commission also makes recommendations on major statewide funding issues and initiatives, as suggested by statute.

The Commission's recommendations begin with a discussion of statewide funding issues and initiatives. This biennium, the Commission recommends that the state continue to concentrate on two statewide issues: providing financial aid for students from low-income families and continued state support for public postsecondary institutions.

After considering statewide issues, the recommendations turn to the institutional requests. In the process of developing the public postsecondary education budget recommendations for the 2025-27 biennium, the Commission reviewed 15 requests as part of the continuation budget requests, four requests for new and expanded programs, and the community college state aid and dual enrollment request.

As shown on page 3, the total increase requested for the biennium by public postsecondary institutions is \$93,111,046, a 10.51% increase over the current base funding of \$886,210,328. In its recommendations, the Commission recognizes that financing higher education is a shared responsibility between the state and students but believes that the preponderance of the responsibility for affordable public higher education rests with the state.

The Commission's recommendations regarding institutional requests do not endorse exact funding levels. According to statute, the Commission's role in budget review is to analyze institutional requests in light of the *Comprehensive Statewide Plan for Postsecondary Education*, taking into account the role and mission of the institutions, and with the goal of preventing unnecessary duplication.

# **Statewide Funding Issues and Initiatives**

The Commission has identified and made recommendations on two statewide funding issues and initiatives. (See Section 3 starting on page 25)

- Providing Financial Aid for Students from Low-income Families
  - 1. Access College Early (ACE) scholarship program
  - 2. Nebraska Opportunity Grant (NOG)
- Continued State Support for Public Postsecondary Institutions

# **Commission Recommendations on Institutional Budget Requests**

The Commission reviews public institutions' budget requests for continuation and new and expanded budget requests, with a primary focus on new and expanded programs and services, and makes recommendations regarding the institutional budget requests for 2025-27. (See Section 4 starting on page 41)

# 2025-2027 Biennium Institutional Operating Budget and State Aid General Fund Appropriation Request

|   | 2024-25<br>Current<br>General Fund<br>Appropriation | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | Cumulative<br>Requested<br>Increase from<br>2024-25 | 2026-27<br>Requested<br>General Fund<br>Appropriation |
|---|---|-----------------------------------|-----------------------------------|---|---|
| University System (Excluding NCTA)  Percentage increase               | \$695,423,324                                       | \$31,667,241<br><i>4.55%</i>      | \$32,535,837<br><i>4.4</i> 7%     | \$64,203,078<br>9.23%                               | \$759,626,402   |
| Nebraska College of Technical Agriculture (NCTA)  Percentage increase | \$3,889,738   | \$126,122<br>3.24%                | \$130,458<br>3.25%                | \$256,580<br>6.60%                                  | \$4,146,318   |
| Nebraska State College System  Percentage increase                    | \$72,780,555  | \$5,474,758<br>7.52%              | \$4,266,775<br>5.45%              | \$9,741,533<br>13.38%                               | \$82,522,088  |
| Community Colleges (State Aid Formula Funding)  Percentage increase   | \$114,116,711                                       | \$13,886,907<br>12.17%            | \$5,022,948<br>3.92%              | \$18,909,855<br>16.57%                              | \$133,026,566   |
| Total Higher Education Institutional Request<br>Percentage increase   | \$886,210,328                                       | \$51,155,028<br>5.77%             | \$41,956,018<br><i>4.48%</i>      | \$93,111,046<br><i>10.51%</i>                       | \$979,321,374   |

For each request of General funds, the Commission made one of six recommendations. The six categories are as follows:

# **Strongly Recommends Approval of New General Funds**

Signifies that the institution provided supportive information to justify the needs, identified results and how they will be measured, and demonstrated consistency with the *Plan*. Requests identified as strongly recommended are believed by the Commission to be most beneficial to students and/or the state and have the greatest urgency. Some requests may not present evidence to support the requested level of funding, but the priority remains high. In such cases, the Commission might strongly recommend *some* level of funding for those types of requests but not necessarily the entire amount requested.

# **Recommends Approval of New General Funds**

Signifies the institution provided sufficient information regarding need, results, and consistency with the *Plan* to enable the Commission to make a recommendation in funding as state revenue is available to accommodate the requests.

# **Recommends Approval of Some New General Funds**

Signifies the Commission supports parts of the request or a level of funding below what is requested when and if state revenue is sufficient to support such requests. In many instances, the Commission believes costs should be borne by both the General fund and institutional or private funds.

# **Recommends Approval of No New General Funds at This Time**

Signifies the Commission may support the concept of the request, but does not believe the request is of a nature to justify state funding in this biennium. In some instances, there may be alternative sources of funds to support requests, such as private funding, third-party funding, the federal government, or reallocation. In other instances, this may signify the Commission does not believe the request is in compliance with the *Plan*.

# **Recommends Approval of Funding From Other Sources of Revenue**

Signifies the Commission may support the concept of the request, but believes there may be alternative sources of funds that would be more appropriate to support the request.

# No Recommendation Due to Inadequate Information

Signifies the Commission may support the concept of the request, but has not received sufficient information to justify funding in this biennium. In some instances, there may be other sources of funds to support the requests, such as private funding, third party, the federal government or reallocation.

# Commission Recommendations for General and Cash Fund Appropriations – Details provided in Section 3

# Statewide Funding Initiatives - Financial aid for low income students

|   | 2024-25 State<br>Aid Base | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aid Base | Commission Recommendation                         | Page |
|---|---------------------------|-----------------------------------|-----------------------------------|---------------------------------------|---------------------------|---|------|
| Nebraska Opportunity Grant (NOG)<br>(General Fund Only) | \$7,593,430               | \$1,000,000                       | \$1,000,000                       | \$2,000,000                           | \$9,593,430               | Strongly Recommends Approval of New General Funds | 33   |
| Nebraska Opportunity Grant (NOG)<br>(Cash Fund Only)    | \$16,354,872              | \$500,000                         | \$0                               | \$500,000                             | \$16,854,872              | Strongly Recommends Approval of New General Funds | 33   |

# Commission Recommendations for General Fund Appropriations – Details provided in Section 4

# **University of Nebraska System (excluding NCTA)**

|                            |   |                                   | С                                 | ontinuation                           |                             |  |      |
|----------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|------|
| Institutional Request      | 2024-25 State<br>Aided Base<br>(estimated) <sup>(1)</sup> | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base | Commission Recommendation                | Page |
| Salaries and Benefits      | \$773,600,293   | \$23,208,009                      | \$23,904,249                      | \$47,112,258                          | \$820,712,551               | Recommends Approval of New General Funds | 44   |
| Health Insurance           | \$107,268,350   | \$5,363,418                       | \$5,631,588                       | \$10,995,006                          | \$118,263,356               | Recommends Approval of New General Funds | 44   |
| Workers Comp. Assessment   | \$3,915,785   | \$119,388                         | \$0                               | \$119,388                             | \$4,035,173                 | Recommends Approval of New General Funds | 45   |
| Accounting Assessment      | \$833,800   | (\$23,574)                        | \$0                               | (\$23,574)                            | \$810,226                   | Recommends Approval of New General Funds | 45   |
| Other Costs                | \$179,761,730   | \$0                               | \$0                               | \$0                                   | \$179,761,730               |  |      |
| Continuation Request Total | \$1,065,379,958   | \$28,667,241                      | \$29,535,837                      | \$58,203,078                          | \$1,123,583,036             |  |      |

|                                |   |                                   | New                               | and Expand                            | led                         |  |      |
|--------------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|------|
| Institutional Request          | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base | Commission Recommendation                | Page |
| Presidential Scholars          | \$1,500,000                                   | \$1,500,000                       | \$1,500,000                       | \$3,000,000                           | \$4,500,000                 | Recommends Approval of New General Funds | 56   |
| Research for Nebraska          | \$11,305,787                                  | \$1,500,000                       | \$1,500,000                       | \$3,000,000                           | \$14,305,787                | Recommends Approval of New General Funds | 59   |
| New and Expanded Request Total | \$12,805,787                                  | \$3,000,000                       | \$3,000,000                       | \$6,000,000                           | \$18,805,787                |  |      |

# **Funding Sources**

| Institution Request   | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |
|-----------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|
| State Appropriations  | \$695,423,324                                 | \$31,667,241                      | \$32,535,837                      | \$64,203,078                          | \$759,626,402               |
| Institutional Funds   | \$382,762,421                                 | \$0                               | \$0                               | \$0                                   | \$382,762,421               |
| Total Funding Sources | \$1,078,185,745                               | \$31,667,241                      | \$32,535,837                      | \$64,203,078                          | \$1,142,388,823             |

<sup>(1)</sup> For the University and state colleges, the state aided base appropriation is composed primarily of General fund appropriations and tuition and fee dollars.

# **Nebraska College of Technical Agriculture (NCTA)**

|                            |   |                                   | Continuation                      |                                       |                             |  |
|----------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|
| Institutional Request      | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |  |
| Salaries and Benefits      | \$3,284,369                                   | \$98,531                          | \$101,487                         | \$200,018                             | \$3,484,387                 |  |
| Health Insurance           | \$551,825                                     | \$27,591                          | \$28,971                          | \$56,562                              | \$608,387                   |  |
| Other Costs                | \$1,022,611                                   | \$0                               | \$0                               | \$0                                   | \$1,022,611                 |  |
| Continuation Request Total | \$4,858,805                                   | \$126,122                         | \$130,458                         | \$256,580                             | \$5,115,385                 |  |

| Commission Recommendation                | Page |
|--|------|
| Recommends Approval of New General Funds | 45   |
| Recommends Approval of New General Funds | 45   |

# **Funding Sources**

| Institution Request   | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |
|-----------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|
| State Appropriations  | \$3,889,738                                   | \$126,122                         | \$130,458                         | \$256,580                             | \$4,146,318                 |
| Institutional Funds   | \$969,067                                     | \$0                               | \$0                               | \$0                                   | \$969,067                   |
| Total Funding Sources | \$4,858,805                                   | \$126,122                         | \$130,458                         | \$256,580                             | \$5,115,385                 |

<sup>(1)</sup> For the University and state colleges, the state aided base appropriation is composed of General fund appropriations and tuition and fee dollars.

# **Nebraska Community Colleges**

| Institutional Request | 2024-25 State<br>Aid Base | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aid Base |
|-----------------------|---------------------------|-----------------------------------|-----------------------------------|---------------------------------------|---------------------------|
| State Aid             | \$111,054,477             | \$3,886,907                       | \$4,022,948                       | \$7,909,855                           | \$118,964,332             |
| Dual Enrollment       | \$3,062,234               | \$10,000,000                      | \$1,000,000                       | \$11,000,000                          | \$14,062,234              |
| State Aid             | \$114,116,711             | \$13,886,907                      | \$5,022,948                       | \$18,909,855                          | \$133,026,566             |

| Commission Recommendation                | Page |
|--|------|
| Recommends Approval of New General Funds | 78   |
| Recommends Approval of New General Funds | 82   |

# Nebraska State College System

|                            |   |                                   | С                                 | ontinuation                           |                             |  |      |
|----------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|------|
| Institutional Request      | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base | Commission Recommendation                | Page |
| Salaries and Benefits      | \$63,932,048                                  | \$2,199,416                       | \$2,265,412                       | \$4,464,828                           | \$68,396,876                | Recommends Approval of New General Funds | 46   |
| Health Benefits            | \$9,775,786                                   | \$488,790                         | \$513,229                         | \$1,002,019                           | \$10,777,805                | Recommends Approval of New General Funds | 46   |
| Adjunct Pay                | \$2,823,660                                   | \$564,732                         | \$0                               | \$564,732                             | \$3,388,392                 | Recommends Approval of New General Funds | 47   |
| Minimum Wage               | \$0   | \$222,756                         | \$120,558                         | \$343,314                             | \$343,314                   | Recommends Approval of New General Funds | 47   |
| Fair Labor Standards Act   | \$0   | \$199,527                         | \$5,986                           | \$205,513                             | \$205,513                   | Recommends Approval of New General Funds | 48   |
| Utilities                  | \$3,150,127                                   | \$126,004                         | \$131,045                         | \$257,049                             | \$3,407,176                 | Recommends Approval of New General Funds | 48   |
| Operating Expenses         | \$38,368,100                                  | \$647,225                         | \$666,643                         | \$1,313,868                           | \$39,681,968                | Recommends Approval of New General Funds | 49   |
| Technology Investments     | \$0   | \$236,288                         | \$48,902                          | \$285,190                             | \$285,190                   | Recommends Approval of New General Funds | 50   |
| DAS Billings               | \$949,363                                     | \$150,020                         | \$0                               | \$150,020                             | \$1,099,383                 | Recommends Approval of New General Funds | 51   |
| Continuation Request Total | \$118,999,084                                 | \$4,834,758                       | \$3,751,775                       | \$8,586,533                           | \$127,585,617               |  |      |

|  |   |                                   | New                               | and Expand                            | led                         |  |      |
|--|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|------|
| Institution Request                              | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base | Commission Recommendation                | Page |
| RHOP Scholarship Program                         | \$1,417,080                                   | \$300,000                         | \$300,000                         | \$600,000                             | \$2,017,080                 | Recommends Approval of New General Funds | 64   |
| Grand Island Growing Together Career Scholarship | \$240,000                                     | \$340,000                         | \$215,000                         | \$555,000                             | \$795,000                   | Recommends Approval of New General Funds | 65   |
| New and Expanded Request Total                   | \$1,657,080                                   | \$640,000                         | \$515,000                         | \$1,155,000                           | \$2,812,080                 |  |      |

# **Funding Sources**

| Institution Request   | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |
|-----------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|
| State Appropriations  | \$72,780,555                                  | \$5,474,758                       | \$4,266,775                       | \$9,741,533                           | \$82,522,088                |
| Institutional Funds   | \$47,058,529                                  | \$0                               | \$0                               | \$0                                   | \$47,058,529                |
| Total Funding Sources | \$119,839,084                                 | \$5,474,758                       | \$4,266,775                       | \$9,741,533                           | \$129,580,617               |

<sup>(1)</sup> For the University and state colleges, the state aided base appropriation is composed of General fund appropriations and tuition and fee dollars.

# SECTION

# Introduction

The Coordinating Commission for Postsecondary Education (CCPE) is directed by the Nebraska Constitution, Article VII, Section 14(3) to "review and modify, if needed to promote compliance and consistency with the *Comprehensive Statewide Plan* and prevent unnecessary duplication, the budget requests of the governing boards." Neb. Rev. Stat. § 85-1416(2)(c), further directs the Commission to:

"...analyze institutional budget priorities in light of the comprehensive statewide plan, role and mission assignments, and the goal of prevention of unnecessary duplication. The commission shall submit to the Governor and Legislature by October 15 of each year recommendations for approval or modification of the budget requests together with a rationale for its recommendations. The analysis and recommendations by the commission shall focus on budget requests for new and expanded programs and services and major statewide funding issues or initiatives as identified in the comprehensive statewide plan."

The Commission's role regarding public postsecondary institution budget review is to provide an independent, broad, policy-based review consistent with the above statute. The Commission does not provide a detailed analysis of line items in the operating budgets of the state's 14 public colleges and universities.

Consistent with this charge, the Commission develops its recommendations based largely on information provided by the institutions. The Commission conducts its budget reviews with efficient allocation and use of state resources in mind, thus helping to ensure that our higher education system meets the needs of our state as reflected in the *Comprehensive Statewide Plan*.

The statutes direct that the University and State Colleges are to submit an outline of their budget requests to the Commission by August 15 with the Community Colleges' requests due to the Commission by September 15. The full budget documents are to be submitted by September 15 to the Commission, Governor, and Legislature with the Commission's recommendations due to the Governor and Legislature by October 15. As a result, the Commission and its staff complete their reviews of institutional budget requests in less than a month.

As required by statute, the Commission will address statewide funding issues, review continuation requests, and focus on new and expanded programs in its budget review and recommendations. The following chapters contain an overview of the status of Nebraska public higher education, the Commission's analysis of statewide funding issues and its related recommendations, and the Commission's analysis and recommendations on institutional requests for new and expanded funding.

SECTION 2

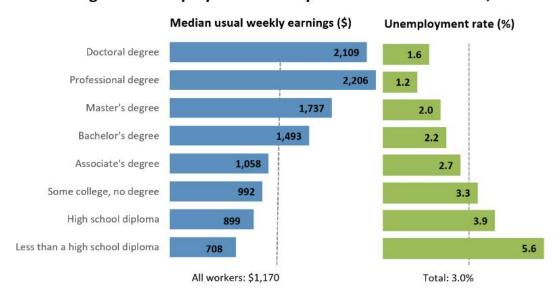
# **How Are We Doing?**

The Statewide Comprehensive Plan for Postsecondary Education is built upon the foundation of existing postsecondary educational institutions within our state, the current and projected demographics of the state, the economic and political realities of the state, and the state's constitution and statutes. The Plan identifies goals that will lead to an educationally and economically sound, vigorous, progressive, and coordinated higher education network throughout the state and is used by CCPE to facilitate most of its statutory decision-making processes.

This section of the *Operating and State Aid Budget Recommendations* provides a brief overview of how the state and the public postsecondary institutions are meeting the needs of the student (Chapter 2 of the *Plan*), the needs of the state (Chapter 3 of the *Plan*), and the needs of the public institutions (Chapter 4 of the *Plan*).

For the past decade, CCPE has noted that postsecondary education has become a necessity for individual and collective well-being. Despite ongoing questions about whether and for whom college is really "worth it," most people agree that their lives and their children's lives will be much better if they successfully complete postsecondary credentials. National statistics on employment and earnings bear out the value of completing a degree. People with at least an associate's degree are more likely to be employed and to earn a significantly better living than people who have not earned a postsecondary credential.

# Earnings and unemployment rates by educational attainment, 2023



Note: Data are for persons age 25 and over. Earnings are for full-time wage and salary workers. Source: U.S. Bureau of Labor Statistics, Current Population Survey.

 $Source: \underline{https://www.bls.gov/emp/chart-unemployment-earnings-education.htm}, last modified September 6 2023$ 

The projected growth in jobs requiring postsecondary education in Nebraska is also evident from data analyzed by the Nebraska Department of Labor. As shown in the table below, Nebraska's estimated employment projections through 2032 indicate that the minimum education level required for those annual openings with the highest growth rate are those that require at least some college credential.

Nebraska Projected Employment Change by Education Level 2022 – 2032

| niosiaona i rojectou Empioymen    | 2022                    | 2032                    | Average         | 10-year        |
|-----------------------------------|-------------------------|-------------------------|-----------------|----------------|
| Education                         | Estimated<br>Employment | Projected<br>Employment | Annual Openings | Growth<br>Rate |
| Doctoral or professional degree   | 28,687                  | 30,619                  | 1,627           | 6.74%          |
| Master's degree                   | 20,034                  | 22,163                  | 1,582           | 10.63%         |
| Bachelor's degree                 | 259,525                 | 280,952                 | 21,576          | 8.26%          |
| Associate's degree                | 20,468                  | 22,225                  | 2,055           | 8.58%          |
| Postsecondary non-degree award    | 83,068                  | 89,801                  | 10,013          | 8.11%          |
| Some college, no degree           | 31,509                  | 31,693                  | 3,448           | 0.58%          |
| High school diploma or equivalent | 421,709                 | 439,712                 | 49,007          | 4.27%          |
| No formal educational credential  | 277,027                 | 288,716                 | 44,690          | 4.22%          |

Source: <a href="https://neworks.nebraska.gov/">https://neworks.nebraska.gov/</a>. Occupational Employment Projections Data Files for Nebraska Statewide, Data Download Center, Labor Market Data. Produced by The Nebraska Department of Labor, Office of Labor Market Information, July 2024.

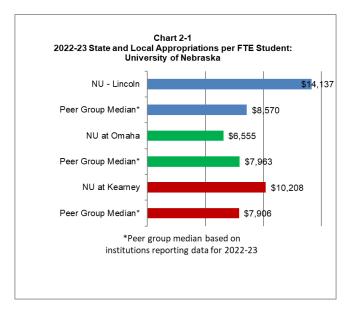
Although the Commission has addressed the issue of the number of degrees, diplomas, or certificates produced by Nebraska's public postsecondary institutions for the past decade, the issue of completion and attainment as it impacts the economy is now a national theme of foundations, state governments, national higher education associations, and national leaders. The Commission's *Comprehensive Statewide Plan for Postsecondary Education* includes metrics for measuring progress toward achieving the *Plan's* major statewide goals through national comparisons and institutional peer comparisons, including the state's new 70% attainment goal.

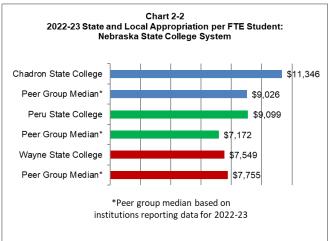
In 2022, 56.5% of Nebraskans aged 25-34 had attained at least a high-quality certificate, defined by the Lumina Foundation as having clear and transparent learning outcomes leading to further education and employment (Lumina Foundation, *A Stronger Nation*). However, Nebraska will not reach the 70% attainment goal without increasing the percentage of students who complete their degrees – particularly Hispanic, African American, and Native American students – and without attracting adults with some college but no degree, back to complete their degrees.

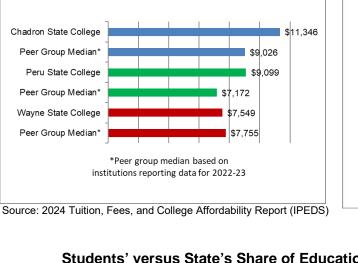
# **Nebraska State Appropriations for Higher Education**

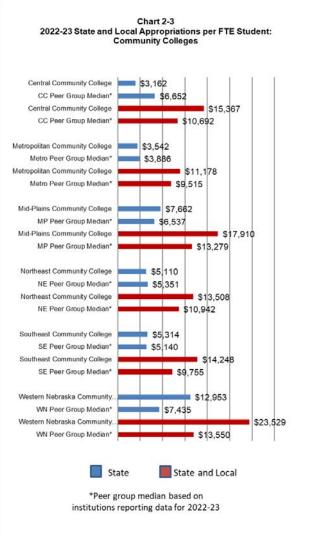
Nebraska has a long history of providing strong financial support for higher education. During the challenging economic conditions and the State's budget difficulties of 2016-2019, State General fund support for higher education was reduced. During the 2023-25 budget cycle, appropriations for higher education increased around 3% the first year and 5.3% the second year.

- For 2024-25, the State appropriated \$905,378,784 from the General fund for public higher education operations, representing 16.7% of the state's total General fund appropriation, an increase of 0.4% of the total state appropriations of 2022-23 and a decrease of 0.3% from the 2014-15 fiscal year when public higher education appropriations represented 17.0% of the state's total General fund appropriation.
- For 2023-24, the last year for which national comparisons are available, the State initially provided total support of \$896,939,918 for public higher education, an increase of 6.6% from 2021-22. This two-year change ranked Nebraska 45<sup>th</sup> when compared to other states in percentage change. (Appendix 1a)
- Over the past five years, the state appropriation for higher education increased by 17.6% while the national average increased 36.5%. Inflation during this five-year period was about 22.7%. The five-year percentage increase ranks Nebraska 40<sup>th</sup> in the country in increased general support for higher education. (Appendix 1a)
- Nebraska continued to rank high in comparison to other states in 2023-24 appropriations for higher education per capita, for which Nebraska ranked 10<sup>th</sup> in the country, and in appropriations for higher education per \$1,000 of personal income, for which Nebraska ranked 13<sup>th</sup>. In 2018-19, Nebraska ranked 7<sup>th</sup> for per capita funding and 11<sup>th</sup> in appropriation per \$1,000 of personal income. (Appendix 1b)
- According to the 2022-23 State Higher Education Finance report, Nebraska's 2022-23 higher education appropriations per FTE, which includes local property taxes, increased 28.7% since 2012-13 after adjusting to 2013 dollars compared to 36.6% nationally. (Appendix 1c)
- Of the four-year colleges only UNO and Wayne State College are below their Commissionestablished peer group medians in state appropriation per full-time equivalent (FTE) student. (See Charts 2-1 and 2-2 on the following page)
- For the community college sector, Chart 2-3 shows state appropriations per FTE enrollment as well as state appropriation plus property tax contribution per FTE. In comparison to Commission-established peers, Central Community College, Metropolitan Community College, and Northeast Community College were below their respective peer medians with regard to state tax appropriations. When property tax revenue is added to state tax dollar allocations, all six community colleges were above their respective peer averages in combined state and local tax appropriations per FTE student.





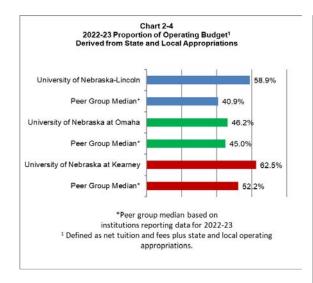


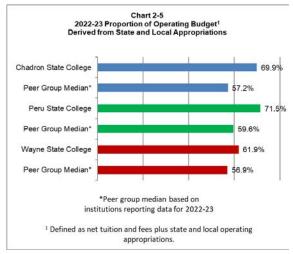


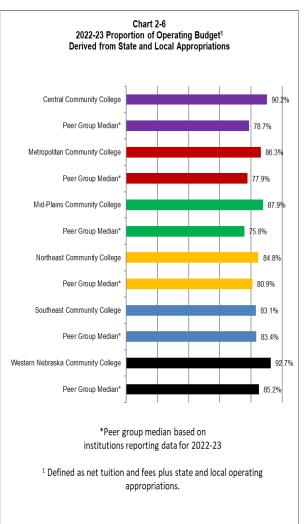
# Students' versus State's Share of Educational Costs (Charts 2-4, 2-5, and 2-6)

- The state contributed between 46.2% and 62.5% of the cost of students' education at the University of Nebraska-Lincoln (UNL), the University of Nebraska at Omaha (UNO), and the University of Nebraska at Kearney (UNK) in 2022-23. In contrast, peer institutions received an average of 40.9% to 52.2% of students' cost of education from their respective states.
- The state's share of the cost of education at Nebraska State Colleges ranged from 61.9% to 71.5%. The State Colleges' peers received an average of 57.9% of students' cost of education from their states.
- For the four-year public institutions, the state paid the smallest share (46.2%) of students' cost of education at the University of Nebraska at Omaha in 2022-23. Peru State College received the greatest percentage of the cost of their students' education through state funding (71.5%).

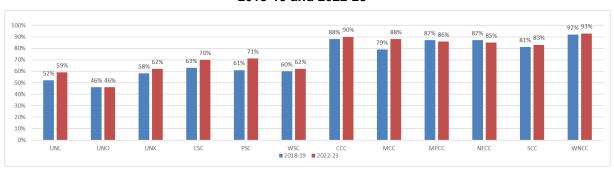
 For community colleges, the taxpayers' share of the cost of education ranged from 83.1% at Southeast Community College to 92.7% at Western Nebraska Community College.







# Portion of Operating Budget Derived from State and Local Appropriations 2018-19 and 2022-23

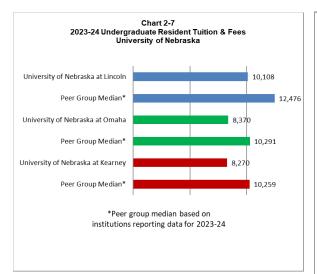


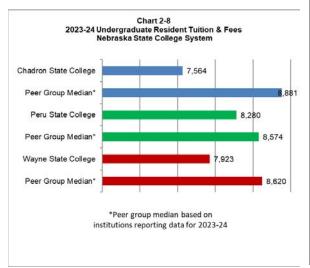
# **Higher Education Affordability**

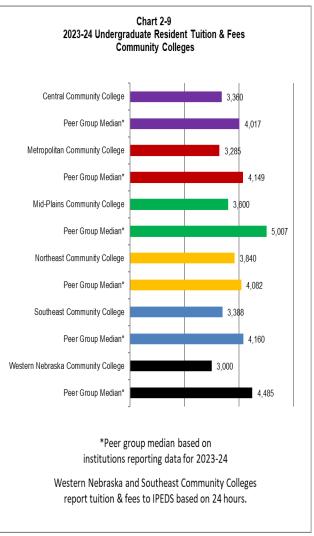
Nebraska institutions continue to charge moderate tuition and fees compared to peers, but college cost and borrowing continue to be a significant burden on families.

#### **Tuition & Fees Comparisons (Charts 2-7, 2-8, 2-9)**

- From 2013-14 to 2023-24, in-district resident undergraduate tuition and mandatory fees for full-time students at all Nebraska public institutions increased. The range was from 24.4% at Central Community College to 44.3% at Chadron State College.
- According to the College Board's 2023 Trends in College Pricing and Student Aid, the national average inflation-adjusted in-state tuition and fees decreased 9.0% for public four-year institutions and 10.0% for public two-year institutions between 2018-19 and 2023-24. The inflation-adjusted decreases for Nebraska public institutions were 10.0% and 8.3% respectively. (College Board, Trends in College Pricing and Student Aid, 2023, pages 14 & 15 and Table CP-5 data file)
- Tuition and mandatory fees for Nebraska resident undergraduate students are below those charged resident students by the institutions' peers.
- In 2023-24, resident, undergraduate students at Nebraska four-year public institutions, on average, paid \$1,908 less than the national undergraduate average of \$11,260 for full-time, annual tuition and mandatory fees. (College Board, Trends in College Pricing and Student Aid, 2023, page 15 and Table CP-5 data file)
- In 2023-24, Nebraska's community colleges charged resident tuition and mandatory fees, on average, \$439 below the national community college annual average of \$3,990. However, as shown in Chart 2.9, Nebraska community colleges charged between \$3,000 and \$3,840 to Nebraska residents. (College Board, Trends in College Pricing and Student Aid, 2023 page 14 and Table CP-5 data file)



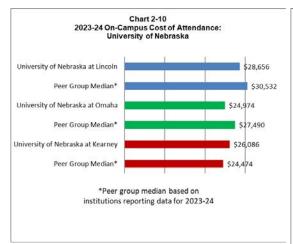


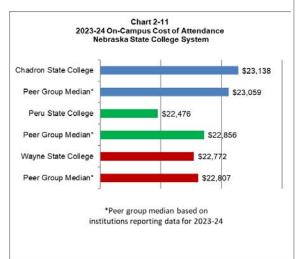


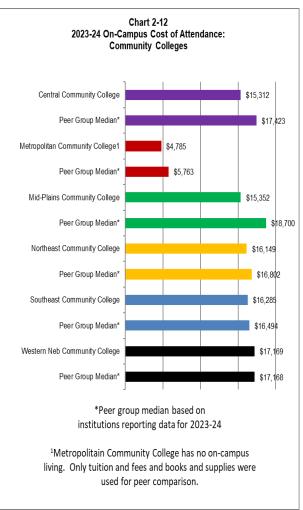
Source: 2024 Tuition, Fees, and College Affordability Report (IPEDS)

# **Cost of Attendance (Charts 2-10, 2-11, 2-12)**

• The Cost of Attendance is an estimate assigned by the financial aid office of the expenses a student will have for one year of attendance at a college or university. Variables that make up the cost of attendance include tuition and fees based on the classification of the student (undergraduate/graduate, resident/non-resident, full-time/part-time), living expenses (on-campus/off-campus/with parent), books and supplies, transportation, and other miscellaneous expenses. For the charts that follow, only on-campus living, transportation, and other miscellaneous expenses are included, with the exception of Metropolitan Community College which has no on-campus living.







Source: 2024 Tuition, Fees, and College Affordability Report (IPEDS)

#### **Financial Aid for Needy Students**

- In 2021-22, Nebraska ranked 31<sup>st</sup> nationally in the amount of state-provided need-based financial aid per full-time undergraduate student, up from 35<sup>th</sup> in 2016-17. (*National Association of State Student Grant & Aid Programs, 53<sup>rd</sup> Annual Survey Report on State-Sponsored Student Financial Aid, 2021-22 Academic Year, Table 12*)
- For the 2023-24 academic year, CCPE estimates that at least \$181.6 million of annual unmet student financial need existed for Nebraska low-income postsecondary education students.
   (CCPE, Nebraska Opportunity Grant 2023-24 Year-end Report, page 7)
- In 2023-24, Nebraska's state grant program assisted 44.1% of eligible recipients. Twenty-nine percent of recipients and their families had incomes below \$20,000 annually. Another 24% of recipients were from families with incomes between \$20,000 and \$39,999 and another 23% from families between \$40,000 and \$59,999. Approximately 24% of recipients were from families that had incomes over \$40,000. (CCPE, Nebraska Opportunity Grant 2023-24 Year-end Report, pages 10 and 14)

#### **Student Loan Volume**

- In June 2006 13.8% of Nebraskans had outstanding student loan debt. This increased to a high of 25% in June 2013 and 2014 but has since dropped to 18.9% in June 2023. Median student loan debt of Nebraskans has increased steadily since just before the Great Recession, increasing from \$21,300 to \$32,700 in inflation-adjusted dollars between 2006 and 2023. (CCPE, 2024 Tuition, Fees, and College Affordability Report)
- As the table below demonstrates, the net price of attendance after subtracting
  grant aid is lower for low-income families than for high income families. However,
  as a share of family income, the net price of attendance is still high for most
  families, resulting in the need to borrow and work a significant number of hours
  during the school year.

| Net Price of Attendance for Full-time, First-time Degree/Certificate-seeking     |
|--|
| Undergraduate Students Receiving Grant or Scholarship Aid, 2022-23 Academic Year |

|   | Average Net Price by Family Income |                   |                        |                        |                         |                   |
|---|------------------------------------|-------------------|------------------------|------------------------|-------------------------|-------------------|
|   | All<br>Incomes                     | \$0 -<br>\$30,000 | \$30,001 -<br>\$48,000 | \$48,001 -<br>\$75,000 | \$75,001 -<br>\$110,000 | Over<br>\$110,000 |
| Central Community College                 | \$7,317                            | \$4,886           | \$5,359                | \$7,239                | \$10,133                | \$9,824           |
| Metropolitan Community College Area       | \$4,691                            | \$2,961           | \$3,532                | \$4,471                | \$6,494                 | \$8,771           |
| Mid-Plains Community College              | \$7,223                            | \$4,448           | \$3,578                | \$6,659                | \$9,446                 | \$10,250          |
| Northeast Community College               | \$8,508                            | \$5,979           | \$6,219                | \$8,368                | \$12,060                | \$12,700          |
| Southeast Community College Area          | \$8,011                            | \$4,165           | \$5,460                | \$7,880                | \$10,602                | \$11,174          |
| Western Nebraska Community College        | \$5,958                            | \$3,369           | \$3,709                | \$5,935                | \$8,771                 | \$9,790           |
| Chadron State College                     | \$13,852                           | \$10,639          | \$10,954               | \$13,550               | \$15,009                | \$15,418          |
| Peru State College                        | \$11,855                           | \$9,266           | \$8,226                | \$12,899               | \$13,364                | \$15,079          |
| Wayne State College                       | \$15,458                           | \$11,461          | \$11,502               | \$14,607               | \$17,749                | \$17,721          |
| Nebraska College of Technical Agriculture | \$13,757                           | \$10,670          | \$12,184               | \$14,931               | \$17,799                | \$18,088          |
| University of Nebraska at Kearney         | \$16,249                           | \$13,187          | \$13,627               | \$14,549               | \$18,575                | \$20,731          |
| University of Nebraska-Lincoln            | \$18,029                           | \$11,899          | \$12,714               | \$15,125               | \$19,953                | \$22,012          |
| University of Nebraska at Omaha           | \$13,284                           | \$9,908           | \$10,689               | \$12,407               | \$15,900                | \$17,566          |

Source: 2024 Tuition, Fees, and College Affordability Report (IPEDS)

#### **Community College Transfers (Appendix 6)**

 Academic transfer FTE enrollment at the community colleges increased 110.7% between the 1993-94 academic year, when the Legislature expanded the community colleges' academic transfer authority, and the 2023-24 academic year. During the same period, enrollment in applied technology programs remained the same.

- Over the same 30-year trend period, the percentage of FTE enrollment in academic transfer programs increased from 12.6% of total enrollment in 1993-94 to 21.9% in 2023-24, an increase of 9.3%. Meanwhile, applied technology's share of enrollment declined 9.9 percentage points, from 56.5% in 1993-94 to 46.6% in 202-2. A significant portion of academic transfer FTEs are due to the increase in dual enrollment courses being taken by high school students at community colleges.
- During the past 30 years, Foundations Education (also referred to as developmental or remedial education) was 4.6% of total enrollment in 1993-94 and 3.4% in 2023-24. Although the numbers are relatively small (935 in 1993-94 and 829 in 2023-24), the percentage decrease over the 28-year period was 1.2%.

# **Higher Education Access**

Nebraska has always enjoyed high college-going rates—64.9% in 2022-23 for public high school graduates that attend college within one year of graduation. However, there is concern that Nebraska is not keeping pace with other states in higher education participation.

# **Higher Education Enrollment & Participation**

- Nonpublic Institutions: 4.2% (up 1,571)
- Community Colleges: -0.5% (down 211)
- University of Nebraska: -3.2% (down 1,642)
- State Colleges: -3.7% (down 334)

(CCPE, 2024 Factual Look at Higher Education in Nebraska: Enrollment, page 1.3)

- In fall 2023, the University system had the largest headcount enrollment (49,063), followed by the Community Colleges (41,794).
   (CCPE, 2024 Factual Look at Higher Education in Nebraska: Enrollment, page 1.3)
- Minority enrollment in Nebraska institutions was 27.9% of total enrollment in fall 2023, with community colleges and nonpublic institutions having the highest minority enrollment as a percentage of their total enrollment. (CCPE, 2024 Factual Look at Higher Education in Nebraska: Enrollment, pages 4.8-4.10)
- Nebraska's college continuation rate based on Nebraska Department of Education data has fluctuated over the past 10 years, falling from a high of 71.5% in the 2013-14 to 65.2% for the fall of 2021-22. (Appendix 2)
- For fall 2022, the last year that national comparisons are available using IPEDS data, Nebraska's college continuation rate of 59.0% ranked 10<sup>th</sup> in the nation. (Appendix 2)

- In fall 2022, 48.0% of 2022 Nebraska high school graduates attended college at Nebraska institutions, compared to 53.4% in fall 2012. (CCPE, 2024 Nebraska Higher Education Progress Report, page 52)
- Nebraska had 24,956 high school graduates in the class of 2022. Of those high school graduates, 38.4% did not go on to college within 12 months of graduation. This compares to 34.2% of the graduating class of 2012. (CCPE, 2024 Nebraska Higher Education Progress Report, page 52)

# **Higher Education Retention and Accountability**

Nebraska higher education demonstrated some improvement in areas such as retention and graduation.

# Student Retention/Completion (IPEDS)

(IPEDS retention and completion numbers are based on full-time, first-time freshmen remaining and graduating from the same institution)

- The retention rate for full-time Nebraska community college students returning for their second year of college was 66.2% in fall 2022. The national average was 62.7%. (CCPE, 2024 Nebraska Higher Education Progress Report, page 96)
- The retention rate for full-time freshmen at four-year colleges and universities in Nebraska returning for their sophomore year was 77.2% in fall 2022. The national average in 2022 was 81.1%. (CCPE, 2024 Nebraska Higher Education Progress Report, page 94)
- Nebraska's overall community college graduation rate (defined as graduating within 150% of the normal program length) was 37.6% in 2021-22, with Northeast and Mid-Plains Community College having the highest rates of 50.7% and 45.0% respectively and Metropolitan Community College having the lowest rate at 25.3%. However, many community college students transfer to a four-year institution without graduating from the community college. When these students are included, the graduation/transfer rate at Mid-Plains Community College is 62.5% and at Metropolitan Community College is 41.7%. (CCPE, 2024 Nebraska Higher Education Progress Report, page 110)
- 150% graduation rates at the University campuses in 2021-22 were 42.7% at NCTA, which offers two-year programs and certificates, 64.9% at UNL, 54.1% at UNK, and 49.2% at UNO. The overall graduation rate for NCTA, UNK, UNL, and UNO increased from 58.4% in 2011-12 to 59.4% in 2021-22, or by 1.0%. (CCPE, 2024 Nebraska Higher Education Progress Report, pages 270 and 290)
- The state college six-year graduation rates for 2021-22 were 44.2% at Chadron State College, 33.9% at Peru State College, and 51.2% at Wayne State College. The overall graduation rate for the Nebraska State Colleges decreased 1.2% from 2011-12 to 2021-22 to 45.4%. (CCPE, 2024 Nebraska Higher Education Progress Report, pages 270 and 290)
- The nonpublic colleges and universities had some of the highest six-year graduation rates in 2021-22, with Creighton University at 78.5% and thirteen other institutions with rates over 60%. The overall graduation rate increased 3.9%, from 59.7% in 2011-12 to 63.6% in 2021-22. (CCPE, 2024 Nebraska Higher Education Progress Report, page 270 and 290)

#### **Degrees Awarded**

- Many foundations, state governments, and national higher education associations have issued calls for increasing the proportion of Americans with high-quality degrees and credentials. The legislature, during the 2022 session, adopted an attainment goal that at least 70% of 25 to 34 year-old Nebraskans have a degree, certificate, diploma, or other postsecondary or industry-recognized credential with economic value by 2030. Appendix 7 shows state attainment goals and current level of attainment.
- An estimated 55.6% of Nebraska's working-age adults (25-64 years old) hold at least a quality postsecondary credential, defined as having clear and transparent learning outcomes leading to further education and employment. This compares with a national estimate of 54.3% (Lumina Report: A Stronger Nation, 2024)
- Nebraska public, independent, and for-profit colleges and universities awarded 31,492 degrees and other awards in 2022-23. This was an increase of 1.8% over 10 years. Of those degrees, 15,046 were bachelor's degrees, 5,643 were master's degrees, 4,639 were associate's degrees, 4,208 were less-than-four-year certificates, and 1,956 were research/scholarship and professional practice doctoral degrees. (CCPE, 2024 Factual Look at Higher Education in Nebraska, Degrees and Other Awards, pages 1.2 and 2.4)
- Between 2012-13 and 2022-23, the total number of degrees and awards conferred to white, non-Hispanic students decreased from 24,771 to 22,542, a decrease of 9.0%; to minority students increased from 4,004 to 7,014, an increase of 75.2%; and to foreign students from 978 to 1,079, an increase of 10.3% (CCPE, 2024 Factual Look at Higher Education in Nebraska, Degrees and Other Awards, page 4.6)
- In 2022-23, the highest percentage of degrees were awarded by the public and non-public institutions in the following areas:

Four-year + degrees: Business, Communication – 26.8%

STEM - 21.6%

Social and Behavioral Sciences – 14.5%

Health - 13.7%

Arts, Humanities – 10.4%

Education – 8.8% Trades – 4.2%

Less-than-four-years: Trades – 52.2%

Health – 17.1%

Business. Communication - 13.8%

STEM - 12.4%

Arts, Humanities - 2.4%

Social and Behavioral Sciences – 2.2%

(CCPE, 2024 Factual Look at Higher Education in Nebraska, Degrees and Other Awards, pages 5.5 through 5.9)

#### **Instructional Expenditures per FTE Student (Appendix 3)**

- In 2022-23, UNL's expenditures on instruction per FTE student of \$12,845 were less than six of its 10 Commission-established peers.
- In 2022-23, three of the six community colleges' expenditures on instruction per FTE were within \$2,000 of the median of their peers. However, Central Community College was \$2,577 above the median of their peers, Southeast Community College was \$4,436 above the median of their peers, and Western Nebraska Community College was \$4,222 above the median of their peers.
- In 2022-23, Peru State College's expenditures on instruction per FTE student of \$5,858 were less than all of their 10 Commission-established peers.

#### Revenue and Research Dollars (Appendix 4)

- In 2021-22, the latest year for which data are available, total spending for University-based research and development for UNL was \$340.3 million, ranking UNL 87<sup>th</sup> among the country's 637 institutions and systems. Of that, 33.3% was federal government funding and 66.7% was from internal or other external sources of funding. The University of Nebraska Medical Center's (UNMC) total spending for research and development was \$205.3 million, resulting in a ranking for UNMC of 131<sup>st</sup>.
- For 2021-22, <u>federally</u> financed research and development funding at UNMC was \$114.8 million, which ranked UNMC 120<sup>th</sup> while UNL's federally financed research and development funding was \$113.2 million, ranking UNL 122<sup>nd</sup> among the country's institutions.

## **State Appropriations per Degree Awarded (Appendix 5)**

- One of many possible measures of productivity is a comparison of the dollars allocated to an institution and the number of degrees and certificates it awards.
- Community college state and local appropriated dollars per degree awarded for 2022-23 range from \$102,528 at Western Nebraska Community College to \$18,746 at Central Community College. When tuition and fee dollars are included, the dollars per degree awarded range from \$116,003 at Western Nebraska Community College to \$22,238 at Central Community College.
- State college state appropriated dollars per degree awarded for 2022-23 range from \$30,566 at Wayne State College to \$46,520 at Chadron State College. When tuition and fee dollars are included, the dollars per degree awarded range from \$54,115 at Peru State College to \$76,727 at Chadron State College.
- Excluding the Medical Center, University state appropriated dollars per degree awarded for 2022-23 range from \$24,083 at the University of Nebraska at Omaha to \$51,725 at the University of Nebraska-Lincoln. When tuition and fee dollars are included, the dollars per degree awarded range from \$56,620 at the Nebraska College of Technical Agriculture to \$109,790 at the University of Nebraska -Lincoln.

SECTION 3

# **General Statewide Funding Issues and Initiatives**

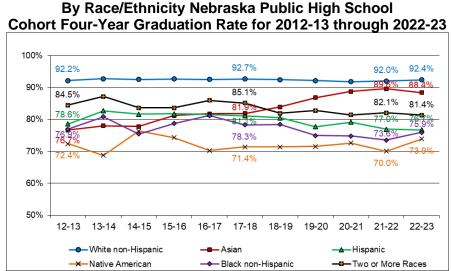
Access, affordability, and completion are important issues in higher education, and the shifting demographics of Nebraska's children and youth add urgency to them. Projected growth of Nebraska's white, non-Hispanic population during the next decade will be flat or declining, and ethnic minorities, particularly Hispanics, will account for nearly all of the growth in the state's population and the number of high school graduates. Our economy will increasingly rely on this growing population. (Chart 2)

Unfortunately, much of this important population group experiences lower incomes, language barriers, and lower high school and college graduation rates. The compound effects are evident in statewide degree attainment rates. Among adults ages 25 to 64, 53.6% of white Nebraskans have attained an associate degree or higher compared to 31.6% of African Americans, 25.0% of Hispanics, 60.0% of Asians, and 30.6% of Native Americans. (*Lumina Report: A Stronger Nation*, 2024)

Hispanics make up the majority of Nebraska's minority population, accounting for 76,933 students, or 21.1% of Nebraska's K-12 public school enrollment in 2023-24, up from 6.7% in 2000-01.

In Nebraska's high school class of 2022-23, 76.7% of Hispanics and 75.9% of black, non-Hispanics graduated, compared to 92.4% of white, non-Hispanics. (Chart 1) As can also be seen in Chart 3, students from low-income families continue on to college at a lower rate than their non-low-income peers, regardless of race or gender.

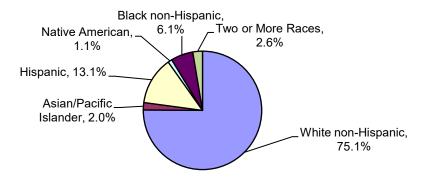
Chart 1



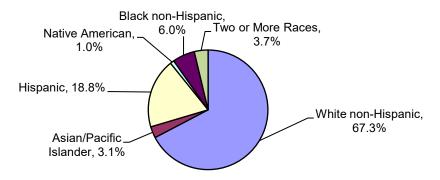
Note. Cohort graduation rates are not shown for Native Hawaiians and other Pacific Islanders. (CCPE, 2024 Nebraska Higher Education Progress Report, page 27)

Chart 2
By Race/Ethnicity: Actual and Projected
Percentages of Nebraska Public High School Graduates

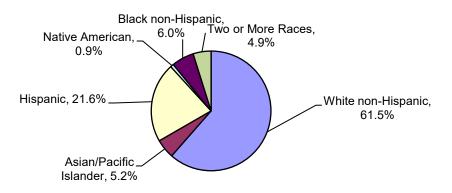
# Actual Percentages of Graduates: 2012-2013



# Actual Percentages of Graduates: 2022-2023

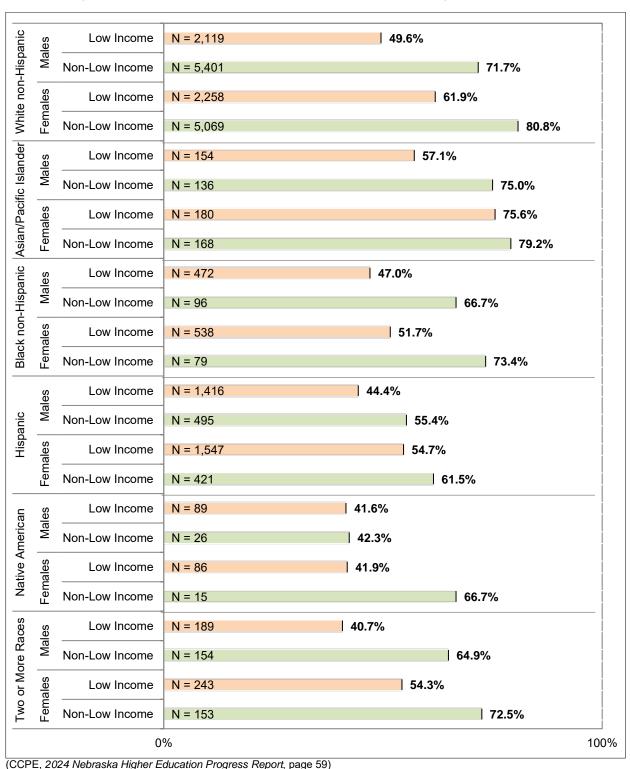


## Projected Percentages of Graduates: 2032-2033



Note. Graduates do not include GED recipients or completers who did not receive regular diplomas. Actual counts and projections do not include graduates of educational service units or state-operated schools. Data sources: Nebraska Department of Education, February 2014 and February 2024 (actual number of graduates). Projection data obtained from Western Interstate Commission for Higher Education, Knocking at the College Door: Projections of High School Graduates, 2020. (CCPE, 2024 Nebraska Higher Education Progress Report, page 22)

Chart 3
College Continuation Rates for Nebraska Public High School Graduates by Gender, Student Income Status, and Race/Ethnicity 2021-22



Nebraska cannot afford to let any of its young people fall behind. Nebraska students must not only graduate from high school but receive an education that prepares them for higher education and/or the workforce. Once these students reach college, many will need reasonable tuition rates and substantial financial aid to make college attendance and success a reality.

Affordability and access are strongly addressed in Chapter 2 of Nebraska's *Comprehensive Statewide Plan for Postsecondary Education*. The Commission is charged by statute to develop the *Plan* in consultation with the institutions and others and update as necessary. In it, the Commission has stated its shared belief with the leaders of Nebraska higher education institutions and their governing boards that all Nebraska citizens deserve reasonable and affordable access to higher education opportunities appropriate to their individual needs and abilities.

The Commission also believes it is important that the Legislature and Governor continue to provide reliable and adequate state support to Nebraska's public postsecondary institutions as stated in Chapter 4 of the *Plan*. National studies have shown that Nebraska institutions have benefited historically from reliable state support compared to many other states, though state support in Nebraska has grown more slowly than national average growth in recent years. (Appendix 1c)

In this chapter, the Commission has recognized providing financial aid for students from low-income families and continued state support for public postsecondary institutions as two statewide funding issues and initiatives and made recommendations on the following pages.

# **Providing Financial Aid for Students** from Low-income Families

Chapter 2 of the Commission's Comprehensive Plan identifies goals and strategies to meet the educational needs of students including affordability. Increasing participation and success in higher education and ensuring that access to higher education programs and services is not restricted by economic status are major goals in the *Plan*.

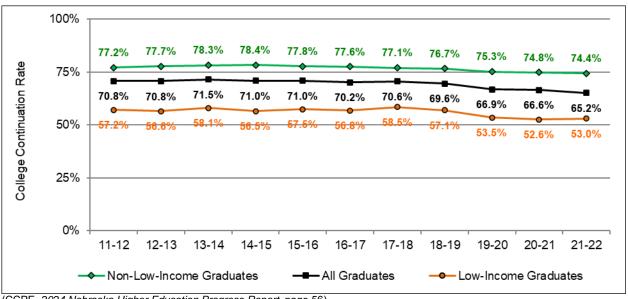
By almost any comparative measure, Nebraska provides less financial aid to support its students from low-income families than do a majority of states. Nebraska ranked 31st in the country in need-based financial aid per full-time undergraduate student for the 2021-22 academic year. (National Association of State Student Grant & Aid Programs, 53st Annual Survey Report on State-Sponsored Student Financial Aid, 2011-22 Academic Year, Table 12)

Increasing state support for state-administered, need-based financial aid so that it is above or equal to the regional or national average would help achieve this goal. By identifying financial aid for needy students as one of its statewide funding issues for 2025-2027, the Commission hopes to draw attention to the need to increase access to higher education for Nebraska's students from low-income families.

# **Access College Early (ACE) Program**

We know that Nebraska students from low-income families are graduating from high school at lower rates and continuing on to college at much lower rates than students coming from more affluent families.

Chart 4 College Continuation Rates for Nebraska Public High School Graduates by Student Income Status: 2011-12 through 2021-22



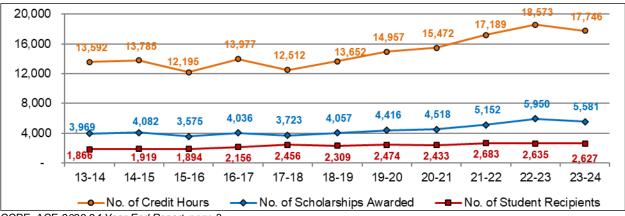
(CCPE, 2024 Nebraska Higher Education Progress Report, page 56)

Research on high school students taking college courses while in high school indicates that when academic rigor is increased during high school, college can be completed faster, money is saved, the transition from high school to college is streamlined, students have a head start on their chosen programs, and students enroll in college and graduate at better rates than students who do not take such courses.

In Nebraska, high school students qualifying to take college courses while still in high school generally must pay the colleges for the college credit. Since no federal financial assistance is available, this has usually meant that only those who can afford to pay for these classes are benefitting. In 2007, the Commission proposed a need-based scholarship program available to all high school students from low-income families taking college classes, whether through their high school or directly from the postsecondary institution. The new program, known as the Access College Early (ACE) program, has been strongly supported by the Legislature. For the 2024-25 fiscal year, the ACE program is being funded with \$1.5 million in General funds.

Growth in the ACE program has been tremendous and has been limited by past funding challenges. In 2007-08 the first year of the program, 363 scholarships were awarded to 294 Nebraska high school students who took college courses and earned college credit before they received a high school diploma. By 2010-11, 2,152 scholarships were awarded to 1,601 students enrolled in a college course while still in high school. For the 2023-24 academic year, 5,584 scholarships were awarded to 2,627 students enrolled in 17,746 college courses while still in high school. (Chart 5)

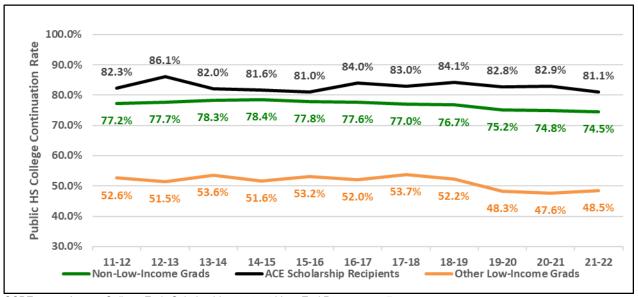
Chart 5
Growth of the Nebraska Access College Early (ACE) Scholarship Program
Numbers of Student Recipients, ACE Scholarships, and Credit Hours
2013–14 through 2023–24



CCPE, ACE 2023-24 Year-End Report, page 3.

A major goal of the ACE program is to encourage high school students to continue on to college. In 2021-22, the ACE student college continuation rate of 81.1% was greater than the overall college continuation rate of 65.2% for all Nebraska public high school graduates, and greater than the non-low-income college continuation rate of 74.4%. Clearly, the ACE program is remarkably successful in achieving its important goals. (Charts 4 and 6)

Chart 6
College Continuation Rates for Public High School Seniors
Who Received Access Early (ACE) Scholarships
and Other Graduates of Nebraska Public High Schools
by Student Income Status: 2011-12 through 2021-22



CCPE, 2022 Access College Early Scholarship, 2023-24 Year-End Report, page 7.

It is in the state's best interest that all students have equal access to these programs in high school, regardless of their financial situation. The opportunity to take college classes in high school streamlines the transition from high school to college and gives students a good start on their chosen college program, usually at a reduced cost. Recent research by the Nebraska Statewide Workforce Educational Reporting System shows that Nebraska students who took dual credit courses persisted in college at higher rates, earned more college credits their first year, and graduated at higher rates and more quickly than students who did not earn dual credit (David Nguyen, 2024, Dual Enrollment Special Report for Nebraska Public Schools and Postsecondary Education, Lincoln, NE, NSWERS).

Beginning with the 2020-21 academic year, the legislature began earmarking a portion of the community colleges' state aid appropriation for use in reducing dual enrollment tuition at the community colleges. Beginning with the 2022-23 academic year the legislature also provided \$5 million of federal American Rescue Program Act (ARPA) funding for three years to reduce dual enrollment tuition at the community colleges, which will end with 2024-25 academic year. The chart below does not include ARPA funds.

# State Aid Allocation Earmarked to Reduce Dual Enrollment Tuition

|            | <u>2020-21</u>  | 2021-22          | 2022-23          | 2023-24          | 2024-25          |
|------------|-----------------|------------------|------------------|------------------|------------------|
| Central    | \$201,418       | \$390,829        | \$585,624        | \$567,941        | \$544,925        |
| Metro      | \$345,252       | \$710,480        | \$1,107,671      | \$1,261,940      | \$1,341,142      |
| Mid-Plains | \$81,484        | \$150,927        | \$212,737        | \$212,956        | \$210,945        |
| Northeast  | \$106,273       | \$222,252        | \$350,669        | \$339,616        | \$337,042        |
| Southeast  | \$198,924       | \$407,752        | \$643,369        | \$575,324        | \$521,192        |
| Western NE | <u>\$66,649</u> | <u>\$133,343</u> | <u>\$162,164</u> | <u>\$104,457</u> | <u>\$106,988</u> |
| Total      | \$1.000.000     | \$2.015.583      | \$3.062.234      | \$3.062.234      | \$3.062.234      |

Because past ACE funding levels were not able to keep up with demand, the Commission historically had to limit the number of scholarships awarded to students. The state aid dollars earmarked for dual enrollment tuition reduction at community colleges have allowed the Commission to set a higher limit on the number of scholarships awarded to each student and allow more scholarships to be awarded to all participating institutions. With the community colleges no longer receiving ARPA funds beginning with the 2025-26 academic year, the Commission believes an influx of students will apply. This will most likely require the Commission to limit again the number of scholarships awarded per student.

# **Recommendation:**

The Commission recommends continuing state General funds for ACE at the current level of \$1.5 million.

# **Nebraska Opportunity Grant (NOG)**

Over the past decade, Nebraska's public institutions have increased their tuition and mandatory fees roughly at the rate of inflation (CPI 32% from January 2014 to January 2024). Higher education operating appropriations increased by a similar amount (30% from fiscal year 2015 to fiscal year 2025). Students with financial need have multiple alternatives for funding their postsecondary education, including federal Pell grants, work study, state financial aid, and student loans. Most institutions, notably NU, have been able to provide additional institutional and/or private scholarship funds to help address the tuition increases. The problem remains, however, that even with financial aid, students from low-income families receive too little aid to meet their needs. Increased reliance on federal student loans and the subsequent increase in student loan debt confirms the need for more financial aid.

Chart 7
Two-year Public Insututions
Average Full-Time In-State Undergraduate Tuition and Mandatory Fees
(Unadjusted for Inflation)

|       |         |         |         |         |         |         | 10-year | Peer    | Peer    | 10-year |
|-------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|       |         |         |         |         |         |         | NE %    | Average | Average | Peer %  |
|       | 2013-14 | 2015-16 | 2017-18 | 2019-20 | 2021-22 | 2023-24 | Change  | 2013-14 | 2023-24 | Change  |
| CCC   | \$2,700 | \$2,820 | \$3,000 | \$3,150 | \$3,210 | \$3,360 | 24.4%   | \$2,712 | \$4,017 | 48.1%   |
| MCC   | \$2,610 | \$2,745 | \$2,970 | \$3,105 | \$3,195 | \$3,285 | 25.9%   | \$2,968 | \$4,149 | 39.8%   |
| MPCC  | \$2,760 | \$2,880 | \$3,120 | \$3,300 | \$3,420 | \$3,600 | 30.4%   | \$3,875 | \$5,007 | 29.2%   |
| NECC  | \$2,910 | \$3,165 | \$3,405 | \$3,660 | \$3,750 | \$3,840 | 32.0%   | \$2,694 | \$4,082 | 51.5%   |
| SCC*  | \$2,554 | \$2,779 | \$3,570 | \$2,592 | \$3,192 | \$3,388 | 32.7%   | \$2,881 | \$4,160 | 44.4%   |
| WNCC* | \$2,388 | \$2,616 | \$2,760 | \$2,916 | \$2,976 | \$3,000 | 25.6%   | \$2,664 | \$4,485 | 68.4%   |
| NCTA  | \$4,530 | \$4,602 | \$5,062 | \$5,347 | \$5,483 | \$5,756 | 27.1%   | \$5,669 | \$7,677 | 35.4%   |

<sup>\*</sup>Reported at 24 credit hours rather than 30.

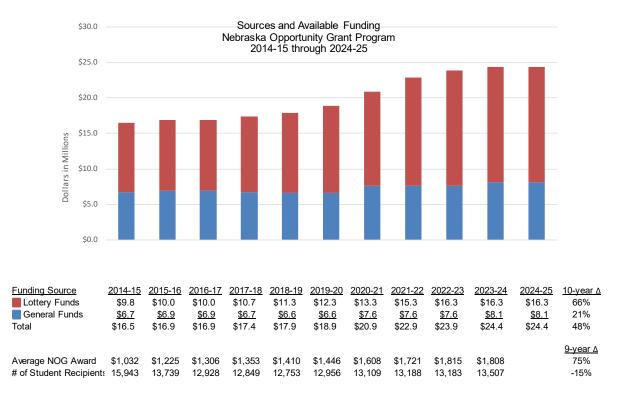
Four-year Public Insututions
Average Full-Time In-State Undergraduate Tuition and Mandatory Fees
(Unadjusted for Inflation)

|     |         |         |         |         |         |          | 10-year | Peer    | Peer     | 10-year |
|-----|---------|---------|---------|---------|---------|----------|---------|---------|----------|---------|
|     |         |         |         |         |         |          | NE %    | Average | Average  | Peer %  |
|     | 2013-14 | 2015-16 | 2017-18 | 2019-20 | 2021-22 | 2023-24  | Change  | 2013-14 | 2023-24  | Change  |
| CSC | \$5,576 | \$6,204 | \$6,602 | \$6,948 | \$7,178 | \$7,564  | 35.7%   | \$6,867 | \$8,881  | 29.3%   |
| PSC | \$5,746 | \$6,397 | \$7,226 | \$7,704 | \$7,800 | \$8,280  | 44.1%   | \$6,103 | \$8,574  | 40.5%   |
| WSC | \$5,574 | \$6,042 | \$6,824 | \$7,205 | \$7,428 | \$7,923  | 42.1%   | \$6,218 | \$8,620  | 38.6%   |
| UNK | \$6,521 | \$6,724 | \$7,326 | \$7,701 | \$7,940 | \$8,270  | 26.8%   | \$7,541 | \$10,259 | 36.0%   |
| UNL | \$7,975 | \$8,279 | \$8,978 | \$9,366 | \$9,590 | \$10,108 | 26.7%   | \$9,296 | \$12,476 | 34.2%   |
| UNO | \$6,550 | \$6,898 | \$7,630 | \$7,980 | \$8,136 | \$8,370  | 27.8%   | \$7,289 | \$10,291 | 41.2%   |

CCPE, 2024 Tuition, Fees, and College Affordability Report

In 2003, the Legislature created the Nebraska State Grant Program (renamed the Nebraska Opportunity Grant in 2010) as its sole financial aid program, replacing three previous programs. The enabling legislation provided a funding mechanism that included significant increases to the financial aid program from lottery funds. Until 2024-25, 27.6% of the State Lottery Operation Trust fund helped support the NOG program. Beginning with 2024-25, NOGs share decreased to 25.8%. Inherent in lottery-based funding, however, is the fact that the amount of funding fluctuates depending on lottery sales as well as the statutory percentage available. Therefore, a steady level of financial aid funding is not guaranteed.

#### **Chart 8**



#### Where We Stand

- Unmet need, an indicator of insufficient support for Nebraska's Pell-eligible students, was \$181.6 million in 2023-24 compared to \$166.0 million in 2021-22 and \$232.7 million in 2013-14. (Note: The federal Pell Grants specify the financial criteria that determine eligibility for federal financial aid. The reduction in this measure stems from a decline in the number of Pell-eligible students enrolled in postsecondary education, particularly at community colleges and private career colleges.) (CCPE, Nebraska Opportunity Grant, 2023-24 Year-end Report, page 7)
- In June 2006 13.8% of Nebraskans had outstanding student loan debt. This
  increased to a high of 25% in June 2013 and 2014 but has since dropped to
  18.9% in June 2023. Median student loan debt of Nebraskans has increased
  steadily since just before the Great Recession, increasing from \$21,300 to
  \$32,700 in inflation-adjusted dollars between 2006 and 2023.

(CCPE, 2024 Tuition, Fees, and College Affordability Report)

#### **Pell Grants**

The federal government uses Pell Grants to provide financial assistance to low-income students. The Pell Grant, initiated five decades ago, was originally designed as the foundation for student aid packaging. Today, however, the maximum Pell Grant has far less purchasing power than it once did.

At its peak in 1975-76, the maximum Pell award was worth more than three-fourths of the average cost of attendance – tuition, fees, and living expenses – for a four-year public university. Today, it's worth less than 30%. (National College Access Network, ncan.org/page/Pell) This change in Pell Grant buying power puts a greater financial burden on students and families and has contributed to the need for greater state aid.

#### State Financial Aid Comparisons

State financial aid varies by state. Some provide virtually no need-based aid, such as Georgia and South Dakota, while some states provide considerable aid, such as California, Illinois, Minnesota, New York, and Texas. Chart 9 below shows the amount of state-provided, need-based financial aid as compared to the amount provided to students by the federal government through Pell Grants for Nebraska and other states in the region.

Chart 9
State Spending on Need-Based Financial Aid as a Percent of Pell Grant Aid

| State     | 2017-18 | 2019-20 | 2021-22 |
|-----------|---------|---------|---------|
| Colorado  | 29.1%   | 37.3%   | 34.1%   |
| Illinois  | 37.8%   | 42.6%   | 36.7%   |
| lowa      | 23.7%   | 24.0%   | 20.2%   |
| Kansas    | 7.6%    | 8.1%    | 9.2%    |
| Minnesota | 48.2%   | 50.9%   | 40.9%   |
| Missouri  | 13.0%   | 13.9%   | 11.4%   |
| Nebraska  | 13.5%   | 15.9%   | 15.2%   |
| Wyoming   | 59.8%   | 61.9%   | 44.8%   |
| Average   | 29.7%   | 33.2%   | 28.5%   |

Source: U.S. Dept. of Education, Pell Grant Award Average by State, NASSGAP Annual Surveys

#### Aid Awards in Comparison to Tuition (Constant Adjusted Dollars)

In 2023-24, 30,657 Nebraska students qualified for a Nebraska Opportunity Grant. **Of those, only 44.1%, or 13,507, received a Nebraska Opportunity Grant.** The average award in 2023-24 was \$1,808 - \$460 more than in 2011-12 current adjusted dollars. (CCPE, *Nebraska Opportunity Grant, 2023-24 Year-end Report, page 14*)

#### **Unmet Need**

An indicator of sufficient or insufficient support for needy students is the amount of unmet need that exists after students have accessed all available aid. To calculate this amount, the Commission requested information from all of Nebraska's postsecondary education institutions regarding the amount of unmet financial need for Pell Grant students who were residents of Nebraska in 2023-24. Chart 10 on the following page shows the amount reported by each sector.

## Chart 10 Unmet Need

| Institution                         | Amou    | ınt of Unmet<br>(in millions) | Need    | Nebraska<br>Resident<br>NOG-Eligible<br>Students | Dollar Amount of<br>Unmet Need per<br>NOG-Eligible<br>Student |
|-------------------------------------|---------|-------------------------------|---------|--|---|
|                                     | 2019-20 | 2021-22                       | 2023-24 | 2023-24  | 2023-24   |
| University of Nebraska              | \$64.8  | \$61.8                        | \$83.3  | 10,808   | \$7,709.86  |
| Nebraska State College System       | \$6.8   | \$8.6                         | \$13.6  | 1,867  | \$7,294.11  |
| Community Colleges                  | \$53.6  | \$55.3                        | \$42.1  | 13,348   | \$3,151.81  |
| Private Career Schools              | \$6.0   | \$5.4                         | \$7.5   | 509  | \$14,704.67   |
| Independent Colleges & Universities | \$39.7  | \$35.0                        | \$35.1  | 4,125  | \$8,499.44  |
| Total Unmet Financial Need          | \$171.0 | \$166.0                       | \$181.6 | 30,657   | \$5,922.35  |

(CCPE, Nebraska Opportunity Grant 2023-24 Year-end Report)

This unmet need of \$181.6 million represents only the unmet financial requirements of those students with the greatest need; that is, those receiving Pell Grants. Many other students, of course, receive some amount of financial aid. Institutional representatives and the Commission are increasingly concerned about those students, as well. To bridge this large gap, students are borrowing greater amounts.

#### **Increased Tuition, Increased Student Loan Debt**

In 2023, Nebraska colleges and university graduates who required loans to attend higher education institutions had amassed on average \$32,700 in student loan debt. (CCPE, 2024 Tuition, Fees, and College Affordability Report)

#### Participation, Retention, and Completion

By substantially increasing funding to the Nebraska Opportunity Grant program, the state would be able to increase the percentage of students from low-income families served, increase the average grant award, or both. These improvements would likely support an increase in college participation or retention among those students in the lowest-income brackets who often do not go on to college or complete a college degree. Low-income families and students are significantly more sensitive to price and grant aid, and cost is consistently reported as the most important determinant of attending college and remaining enrolled.

Among 2021-22 Nebraska high school graduates, about 53.0% of low-income public high school graduates attended college. This is significantly lower than the 74.4% college participation rate for non-low-income Nebraska public high school graduates and the 65.2% college participation rate of all Nebraska public high school graduates. (Chart 11)

100.0% 90.0% College Continuation Rate 77.6% 78.3% 78.4% 77.8% 77.1% 77.2% 77.7% 76.7% 75.2% 80.0% 74.8% 74.4% 70.0% 71.0% 71.0% 70.8% 71.5% 70.6% 70.8% 70.2% 69.6% 66.6% 65.2% 66.9% 60.0% 58.5% 58.1% **57.5**% **57.1**% **57.2**% 56.6% 56.5% 56.8% 50.0% 53.5% 53.0% 52.6% 40.0% 30.0% 11-12 12-13 13-14 15-16 16-17 18-19 19-20 20-21 21-22 Non-Low-Income Grads All Graduates Low-Income Grads

Chart 11
College Continuation Rates for Nebraska <u>Public</u> High School Graduates 2011-12 through 2021-22 by Student Income Status

(CCPE, 2024 Nebraska Higher Education Progress Report, page 56)

In 2023-24, Nebraska students eligible for State-based aid came from families with the state's lowest incomes.

- 29.0% from families with annual incomes of less than \$20,000
- 23.9% from families with annual incomes between \$20,000-\$39,999
- 23.4% from families with annual incomes between \$40,000-\$59,999
- 23.7% from families with annual incomes above \$60,000

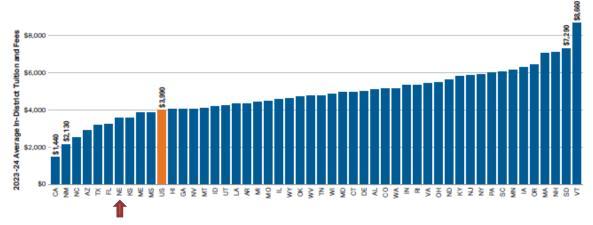
#### **Recommendations:**

Increase General fund appropriations an additional \$1 million for the first year and an additional \$1 million the second year and increase lottery spending authority by \$500,000 to help the students from low-income families afford increases in tuition and fees and other educational expenses including books, supplies, and room and board. At the current average award, each \$1 million increase would serve about 460 additional students.

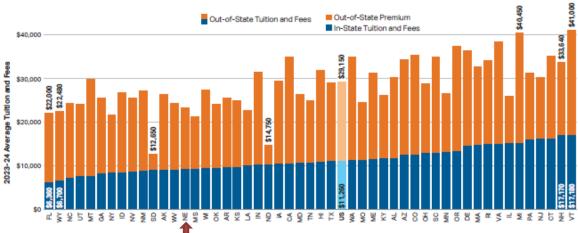
# Continued State Support for Public Postsecondary Institutions

Chapter 4 of the Commission's *Comprehensive Plan* identifies goals and strategies to meet educational needs through exemplary institutions. More specifically, the *Plan* states as a goal that Nebraska will value postsecondary education and support its investment in public postsecondary education through fair and reliable funding policies that provide appropriate levels of support to enable institutions to excel and meet the educational needs of the state and its students. National studies show that Nebraska institutions have benefited from reliable state support for higher education in recent years compared to many other states, which is reflected in moderate tuition and fees compared to institutions in other states.

Chart 12
2023-24 Average Published Tuition and Fees for In-state Students
attending Public Two-year Institutions



2023-24 Average Published Tuition and Fees for In-state and Out-of-State Students attending Public Four-year Institutions



Source: Trends in College Pricing, 2023, pages 14 and 15, CollegeBoard

The student payment share at Nebraska public institutions is consistent with established guidelines in Chapter 2 of the *Plan*, which state that Nebraska taxpayers should continue to bear the majority of the cost of education for students at public postsecondary education institutions, on a per student basis. The *Plan* continues that the students' share of the cost of education, as measured by student payment share, should be appropriate to the role and mission of each sector. As such, students at the University of Nebraska have the highest student payment share of Nebraska public institutions. (Charts 2-4, 2-5, 2-6 in Section 2)

The State of Nebraska has been strongly supportive of higher education. During FY24 Nebraska's Legislature appropriated \$896,939,918 of state tax dollars for higher education operating expenses, representing a 3.2% increase over FY23. The nation averaged a 10.2% increase from FY23 to FY24. (Appendix 1a)

Additionally, the \$896,939,918 state tax dollars appropriated for FY24 represent an 17.6% increase from FY19, which places Nebraska 40<sup>th</sup> in the nation for state aid increases for that period. Nationally, states, on average, increased their appropriations by 36.5% during that same period. (Appendix 1a)

Other ways to measure a state's investment in higher education include appropriations per \$1,000 in personal income and appropriations per capita. For FY24, Nebraska's appropriation per \$1,000 of personal income was \$6.73, which is a slight decrease from FY23's funding per \$1,000 of personal income of \$6.95. The \$6.73 ranked Nebraska 13<sup>th</sup> in the nation and was significantly higher than the national average of \$5.54. Additionally, for FY24, Nebraska's appropriation per capita was \$453, an increase over FY23's amount of \$428. The FY24 amount was also significantly higher than the national average of \$378 and ranked Nebraska 10<sup>th</sup> in the nation. (Appendix 1b)

While Nebraska ranks fairly well in these measures, the percentage of General fund appropriations allocated to higher education operations decreased from 17.0% for FYE 6/30/15 to 16.7% for FYE 6/30/25. During this same period, General fund appropriations for higher education increased 30.1%, the smallest increase of the major sectors in the state General fund budget except for Elementary and Secondary Education and Public Assistance excluding Medicaid. (Chart 13)

Chart 13
General Fund Appropriations by Sector, FYE 6/30/15 and FYE 6/30/25

|  | <u>% Change</u><br>between FYE | FYE 6/30/15   |               | FYE 6/30/25   |            |
|--|--------------------------------|---------------|---------------|---------------|------------|
| <u>Sector</u>  | 6/30/15 and<br>FYE 6/30/25     | Sector Total  | % of<br>Total | Sector Total  | % of Total |
| Elementary and Secondary Education                                   | 14.3%                          | 1,153,154,258 | 28.2%         | 1,317,692,990 | 24.3%      |
| Higher Education   | 30.1%                          | 696,128,058   | 17.0%         | 905,378,784   | 16.7%      |
| Public Assistance excluding Medicaid                                 | 25.1%                          | 753,194,012   | 18.4%         | 942,613,154   | 17.3%      |
| Medicaid   | 34.0%                          | 755,723,897   | 18.5%         | 1,012,640,639 | 18.6%      |
| Corrections  | 83.9%                          | 210,572,858   | 5.1%          | 387,319,101   | 7.1%       |
| All Others   | 66.3%                          | 521,840,222   | 12.8%         | 868,015,532   | 16.0%      |
| Total Operating  | 32.8%                          | 4,090,613,305 | 100.0%        | 5,433,660,200 | 100.0%     |
| Higher Ed Capital Construction<br>Non-Higher Ed Capital Construction |                                | 21,739,000    | _             | 21,303,928    |            |
| Total General Fund   |                                | 4,112,352,305 | _             | 5,454,964,128 | -          |

Source: Program General Fund Appropriations Summary, Administrative Services - State Budget Division

#### Recommendation:

Nebraska should continue to fund its institutions reliably and adequately, and the institutions should maintain their commitment to affordability and efficient use of taxpayer resources. Continued higher education funding at appropriate levels is an important part of keeping college affordable to all and insuring a skilled workforce for the future growth of Nebraska.

SECTION

# Institutional Budget Request Recommendations

Neb. Rev. Stat. § 85-1416 requires each public postsecondary institution to submit an outline of its proposed operating budget request or an outline of its proposed state aid request. The outline is required to include the information summaries provided to the institution's governing board describing the respective institution's budget for the next fiscal year or biennium. The outline is also required to include a projection of funds necessary for (i) the retention of current programs and services, ii) any inflationary costs necessary to maintain current programs and services and the current programmatic or service levels, and (iii) proposed new and expanded programs and services. The Commission is directed to review the budget requests of the governing boards with a focus on budget request for new and expanded programs and services and major statewide funding issues or initiatives as identified in the *Comprehensive Statewide Plan for Postsecondary Education and* make recommendations for approval or modification of the budget requests, together with the rationale for its recommendations.

Chapter 2 of the *Plan* articulates that Nebraska taxpayers should continue to bear the majority of the cost of education for students at public postsecondary education institutions, on a per student basis. The *Plan* continues that the students' share of the cost of education, as measured by student payment share, should be appropriate to the role and mission of each sector.

Section 4 is divided into three sections: 1) continuation operating budget requests and recommendations for the University and state colleges, 2) new and expanded programs and services requests and recommendations for the University and state colleges, and 3) state aid request for the community colleges. Within the first two sections, each sector's budget request is analyzed for compliance with the *Plan*.

# **Continuation Budget Recommendations**

## **Overview**

Continuation budget requests are for those items necessary for the institutions to maintain operations, including salaries, health insurance, utilities, property insurance, accounting fees, workers compensation, operating and maintenance (O&M) costs, and other operating costs. Although the State has not defined categories of costs and requests, the Commission believes it is important to identify those requests that are operationally necessary. The tables below show the continuation funding requested for the University and state colleges. Recommendations and analysis for each line item follows.

# **Continuation Requests and Recommendations**

## **University of Nebraska System (excluding NCTA)**

|                            |   |                                   | Cont                              | inuation                              |                             |
|----------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|
| Institutional Request      | 2024-25 State<br>Aided Base<br>(estimated) <sup>(1)</sup> | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |
| Salaries and Benefits      | \$773,600,293   | \$23,208,009                      | \$23,904,249                      | \$47,112,258                          | \$820,712,551               |
| Health Insurance           | \$107,268,350   | \$5,363,418                       | \$5,631,588                       | \$10,995,006                          | \$118,263,356               |
| Workers Comp. Assessment   | \$3,915,785   | \$119,388                         | \$0                               | \$119,388                             | \$4,035,173                 |
| Accounting Assessment      | \$833,800   | (\$23,574)                        | \$0                               | (\$23,574)                            | \$810,226                   |
| Other Costs                | \$179,761,730   | \$0                               | \$0                               |                                       |                             |
| Continuation Request Total | \$1,065,379,958   | \$28,667,241                      | \$29,535,837                      | \$58,203,078                          | \$1,123,583,036             |
| Funding Sources            |   |                                   |                                   |                                       |                             |
| State Appropriations       | \$684,117,537   | \$28,667,241                      | \$29,535,837                      | \$58,203,078                          | \$742,320,615               |
| Institutional Funds        | \$381,262,421   | \$0                               | \$0                               | \$0                                   | \$381,262,421               |
|                            |   |                                   |                                   |                                       |                             |

#### Commission Recommendation

Recommends Approval of New General Funds Recommends Approval of New General Funds

Total Funding Sources \$1,065,379,958 \$28,667,241 \$29,535,837 \$58,203,078 \$1,123,583,036 (1) For the University and state colleges, the state aided base is composed of General fund appropriations and tuition and fee dollars.

#### **Nebraska College of Technical Agriculture (NCTA)**

|                            |   |                                   | Cont                              | inuation                              |                             |
|----------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|
| Institutional Request      | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |
| Salaries and Benefits      | \$3,284,369                                   | \$98,531                          | \$101,487                         | \$200,018                             | \$3,484,387                 |
| Health Insurance           | \$551,825                                     | \$27,591                          | \$28,971                          | \$56,562                              | \$608,387                   |
| Other Costs                | \$1,022,611                                   | \$0                               | \$0                               | \$0                                   | \$1,022,611                 |
| Continuation Request Total | \$4,858,805                                   | \$126,122                         | \$130,458                         | \$256,580                             | \$5,115,385                 |
| Funding Sources            |   |                                   |                                   |                                       |                             |
| State Appropriations       | \$3,889,738                                   | \$126,122                         | \$130,458                         | \$256,580                             | \$4,146,318                 |
| Institutional Funds        | \$969,067                                     |                                   |                                   | \$0                                   | \$969,067                   |
| Total Funding Sources      | \$4,858,805                                   | \$126,122                         | \$130,458                         | \$256,580                             | \$5,115,385                 |

<sup>(1)</sup> For the University and state colleges, the state aided base is composed of General fund appropriations and tuition and fee dollars

#### Commission Recommendation

Recommends Approval of New General Funds
Recommends Approval of New General Funds

# **Nebraska State College System**

|                            |   | Continuation                      |                                   |                                       |                             |  |
|----------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|
| Institutional Request      | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base |  |
| Salaries and Benefits      | \$63,932,048                                  | \$2,199,416                       | \$2,265,412                       | \$4,464,828                           | \$68,396,876                |  |
| Health Benefits            | \$9,775,786                                   | \$488,790                         | \$513,229                         | \$1,002,019                           | \$10,777,805                |  |
| Adjunct Pay                | \$2,823,660                                   | \$564,732                         | \$0                               | \$564,732                             | \$3,388,392                 |  |
| Minimum Wage               |   | \$222,756                         | \$120,558                         | \$343,314                             | \$343,314                   |  |
| Fair Labor Standards Act   |   | \$199,527                         | \$5,986                           | \$205,513                             | \$205,513                   |  |
| Utilities                  | \$3,150,127                                   | \$126,004                         | \$131,045                         | \$257,049                             | \$3,407,176                 |  |
| Operating Expenses         | \$38,368,100                                  | \$647,225                         | \$666,643                         | \$1,313,868                           | \$39,681,968                |  |
| Technology Investments     |   | \$236,288                         | \$48,902                          | \$285,190                             | \$285,190                   |  |
| DAS Billings               | \$949,363                                     | \$150,020                         | \$0                               | \$150,020                             | \$1,099,383                 |  |
| Continuation Request Total | \$118,999,084                                 | \$4,834,758                       | \$3,751,775                       | \$8,586,533                           | \$127,585,617               |  |
| Funding Sources            |   |                                   |                                   |                                       |                             |  |
| State Appropriations       | \$71,940,555                                  | \$4,834,758                       | \$3,751,775                       | \$8,586,533                           | \$80,527,088                |  |
| Institutional Funds        | \$47,058,529                                  | \$0                               | \$0                               | \$0                                   | \$47,058,529                |  |
|                            |   |                                   |                                   |                                       |                             |  |

<sup>(1)</sup> For the University and state colleges, the state aided base is composed of General fund appropriations and tuition and fee dollars.

\$4,834,758

\$3,751,775

\$118,999,084

# **Nebraska Community Colleges**

Total Funding Sources

|                       |                           | Continuation                      |                                   |                                       |                           |  |
|-----------------------|---------------------------|-----------------------------------|-----------------------------------|---------------------------------------|---------------------------|--|
| Institutional Request | 2024-25 State<br>Aid Base | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aid Base |  |
| State Aid             | \$111,054,477             | \$3,886,907                       | \$4,022,948                       | \$7,909,855                           | \$118,964,332             |  |
| Dual Enrollment       | \$3,062,234               | \$10,000,000                      | \$1,000,000                       | \$11,000,000                          | \$14,062,234              |  |
| State Aid             | \$114,116,711             | \$13,886,907                      | \$5,022,948                       | \$18,909,855                          | \$133,026,566             |  |

# Commission Recommendation Recommends Approval of New General Funds Recommends Approval of New General Funds

**Commission Recommendation** 

Recommends Approval of New General Funds

# University of Nebraska excluding NCTA

The 2024-25 state-aided budget (state appropriations plus tuition and fees) totals \$1.07 billion, with 64% from state appropriations and 36% from tuition and fees. The University's continuation request, excluding NCTA, is for an increase in state appropriations of \$28.7 million for 2025-26 and an additional \$29.5 million for 2026-27. This request represents an increase of 4.2% from 2024-25 to 2025-26 and an increase of 4.1% from 2025-26 to 2026-27. The University's continuation request includes only those items outlined specifically in the budget instructions and in the amounts specified, i.e., 3% salary increase, 5% health insurance increase. No additional increases in operating expenses were requested.

# **Increase in Salary and Fringe Benefits**

The University is requesting a 3.0% increase for salary and fringe benefits for both 2025-26 and 2026-27. The requested amount for salaries and benefits, excluding health insurance is \$23,208,009 for 2025-26 and an additional \$23,904,249 for 2026-27.

# Analysis:

For the 2025-27 biennium, agencies and institutions were directed by the Governor to include a 3% salary increase with a corresponding increase in benefits in their budget request as a placeholder until collective bargaining has been completed after September 15<sup>th</sup>.

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

#### **Health Benefits**

The University is requesting a 5.0% increase for health insurance for both 2025-26 and 2026-27. For the University, this represents increases of \$5,363,418 in 2025-26 and an additional \$5,631,588 in 2026-27.

## **Analysis:**

For the 2025-27 biennium, agencies and institutions were directed by the Governor to include a 5% health insurance increase in their budget request as a placeholder until collective bargaining has been completed after September 15<sup>th</sup>.

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

## **State Assessments**

The University is requesting a net increase in State assessments of \$95,814, consisting of a \$119,388 increase in the Workers' Compensation Assessment and a \$23,575 reduction in the Accounting Assessment.

#### Analysis:

The amounts requested are state-calculated and provided within the budget instructions and represent actual amounts each of the agencies will charge for the upcoming biennium.

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **Nebraska College of Technical Agriculture (NCTA)**

The 2024-25 state-aided budget (state appropriations plus tuition and fees) for NCTA totals \$4.9 million with 80% from state appropriations and 20% from tuition and fees. NCTA's continuation request includes only an increase in their state appropriations of \$126,122 for 2025-26 and an additional \$130,458 for 2026-27. This request represents an increase of 3.2% for each year of the biennium. No additional increases in operating expenses are requested.

#### **Overall Budget Request**

NCTA's requested percentage increases for the salaries, benefits, and health insurance mirror that of the University's as directed by the Governor.

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **Nebraska State College System (NSCS)**

The 2024-25 state-aided budget (state appropriations plus tuition and fees) totals \$119.8 million, with 61% from state appropriations and 39% from tuition and fees. The NSCS continuation request includes increases in their state appropriations of \$4,834,758 for 2025-26 and an additional \$3,751,775 for 2026-27. This request represents an increase of 6.7% from 2024-25 to 2025-26 and an increase of 4.9% from 2025-26 to 2026-27.

# **Salaries and Benefits**

The Governor has requested all agencies include in their budget request a 3.0% increase per year in salary costs and related benefits. As noted by the NSCS, these placeholder estimates will be revised after collective bargaining contracts are negotiated, sometime after the first of the year.

The NSCS has requested, per the Governor's instructions, a 3.0% increase for 2025-26 of \$2,199,416 and for 2026-27 an additional \$2,265,412. Increases based on the results of collective bargaining process will be communicated to the Governor and Legislature once they are known.

#### Recommendation:

Although this increase is used as a placeholder until collective bargaining contracts are negotiated per the Governor's request, the Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

#### **Health Insurance**

The Governor has requested all agencies include in their budget request a health insurance increase of 5.0% for each year of the biennium. The NSCS is requesting a placeholder estimate for a 5% increase in health insurance each year of the biennium, or \$488,790 for 2025-26 and an additional \$513,229 for 2026-27. Increases based on the actual rates will be communicated to the Governor and Legislature once they are known.

## Analysis:

The NSCS participates in the Educator's Health Alliance (EHA) for health and dental insurance through Blue Cross and Blue Shield of Nebraska. The NSCS indicates that actual rates for 2023-24 will be provided to them in the fall, at which time the NSCS will amend their request if the difference is significant.

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **Adjunct Pay**

The NSCS has requested an increase in funding for FY2025-26 of \$564,732 that would fund an increase in adjunct instructor pay from the current rate of \$1,000 per credit hour to \$1,200 per credit hour. An adjunct instructor would receive pay of \$3,600 for teaching a three-credit hour course.

#### **Analysis:**

The Commission recommended approval of new General funds for a similar issue that increased adjunct pay to its current level at its December 8, 2022, meeting and was then funded through a state appropriation for FY2023-24 and included as part of the FY2024-25 base appropriation. The NSCS's 2025 Strategic Plan established a benchmark of maintaining a 70% to 30% distribution between full-time faculty and adjuncts used to promote academic quality, while also helping to lower the overall instructional costs at each College, which the system is currently meeting.

The NSCS provided examples of adjunct pay at three peer institutions in South Dakota (Northern State University, Dakota State University, and Black Hills State University) that currently hire adjuncts at rates ranging from \$1,076- \$1,316 per credit hour, depending upon discipline and degree level. Mid-Plains Community College and UN-Kearney offered adjuncts a rate of \$950 and \$1,000 per credit hour respectively.

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **Minimum Wage**

The NSCS has requested an increase in funding of \$222,756 for FY2025-26 and an additional \$120,558 for FY2026-27.

#### Analysis:

The minimum wage increased from \$9.00 per hour to \$10.50 per hour on January 1, 2023. The Colleges had to absorb this increase in their budgets. The rate then went to \$12.00 per hour on January 1, 2024, with only a small portion covered with fee increases. The minimum wage is scheduled to increase to \$13.50 January 1, 2025, with one-half the budget impact felt in FY25, and the full impact felt in FY26. The FY25 impact was addressed with the recent tuition increase.

The second half of the impact is included in this minimum wage request. The minimum wage will increase again on January 1, 2026 (from \$13.50 to \$15.00), with one-half of the impact included in the FY26 request and the second half in the FY27 request. The rates will then be increased each January based on the Consumer Price Index. That need has also been included in the second year of the biennium request.

One impact identified by NSCS is that there will be a significant loss in the number of hours supported by the federal government for work study students with the wage increasing over 50% in 4 years. The loss of work study to fill hourly jobs has not been included in this request.

#### Recommendation:

With Nebraska voters increasing the minimum wage through Initiative 433 in 2022, the Commission believes providing General funds is reasonable. The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# Fair Labor Standards Act (FLSA)

The NSCS has requested an increase in funding for FY2025-26 of \$199,527 and an additional for \$5,986 for FY2026-27 to comply with new federal FLSA requirements in classification of employees that fall under the Act.

# **Analysis:**

The (FLSA) requires that most employees in the United States be paid at least the federal minimum wage for all hours worked and overtime pay at time and one-half the regular rate of pay for all hours worked over 40 hours in a work week. However, the FSLA provides exemptions from both the minimum wage and overtime pay under certain criteria. The most common exemptions include Executive, Administrative, Professional and Computer employees.

The colleges have evaluated employee salaries against the new standards and determined whether it would be less expensive to make the employees non-exempt and pay for any overtime accrued or to increase their salary above the minimum threshold and thereby exempting them from overtime pay requirements.

|                           | Minimum Annual   |
|---------------------------|------------------|
|                           | Salary Threshold |
| Before July 1, 2024       | \$35,568         |
| Beginning July 1, 2024    | \$43,888         |
| Beginning January 1, 2025 | \$58,656         |

#### Recommendation:

The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

## **Utilities**

The NSCS has requested a 4% increase in funding for utilities for each year of the biennium. This equates to a total increase for all three campuses of \$126,004 in 2025-26 and an additional \$131,045 in 2026-27.

#### Analysis:

The Commission reviewed predictions from the Energy Information Administration (EIA) Annual Energy Outlook for the mountain region that estimates during the biennium, natural gas prices will decrease 5% and electricity prices will decrease on average each year 3%. This estimate could easily become an increase if supplies were to be reduced by major suppliers of natural gas. However, while price is one determining factor, weather-related consumption must also be considered. During the 2019-2021 and 2021-2023

biennium, the NSCS's request of a 4% increase in utilities was within 1% of actual costs. With consumption being unknown, an 4% increase does not appear unreasonable.

#### Recommendation:

The Commission believes an 4.0% increase for utilities is reasonable. The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **Operating Increases**

The NSCS has requested a 3% inflationary increase on all operating costs, excluding personal costs, utilities, and DAS rate changes, which were requested separately, for each year of the 2025-2027 biennium with a requested increase of \$647,225 in 2025-26 and an additional \$666,643 in 2026-27.

#### **Analysis:**

The NSCS notes that the Consumer Price Index (CPI) for "All Items" less food and energy (separate biennium request on utilities submitted) rose 5.9% from June 2021 to June 2022, and 4.8% from June 2022 to June 2023. The CPI for the last 12-month period ending June 2024, for All Items less food and energy was at 3.3%.

The Higher Education Price Index (HEPI) is another measure of inflationary increases that is a more accurate indicator of changes in costs for colleges and universities than the Consumer Price Index. HEPI measures the average relative level of prices in a fixed basket of goods and services purchased by colleges and universities each year through current fund educational and general expenditures, excluding research. The chart below shows the increase in HEPI.

|      | Miscellaneous   | Supplies and     |
|------|-----------------|------------------|
|      | <u>Services</u> | <u>Materials</u> |
| FY22 | 4.3%            | 21.5%            |
| FY23 | 4.9%            | 7.3%             |

#### Recommendation:

The Commission believes a 3.0% increase for general operations for the NSCS is reasonable. The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **Technology Investments**

The NSCS has requested an increase of \$236,288 in FY2025-26 and an additional \$48,902 in FY2026-27 for technology investments. This request will cover new technology support costs for:

- The ongoing cost for the Nebraska Statewide Workforce and Educational Reporting System (NSWERS), where public funding will replace some of the private funding.
- The state colleges' portion of a joint data warehouse with the University.
- SuccessFactors, a human resource software package that will replace their current system used for the recruitment and onboarding of new employees.

# Analysis:

The Nebraska Statewide Workforce and Educational Reporting System (NSWERS) is an advanced data integration and analysis platform designed to bridge the gap between education and workforce development in Nebraska. Initially established through an interlocal agreement among the Nebraska State Colleges, the University of Nebraska System, the six Community Colleges, and the Nebraska Department of Education, NSWERS collects and synthesizes information across various educational stages—from K-12 to higher education—and aligns this data with workforce outcomes. The NSCS is requesting \$130,893 for FY2025-26 and \$179,795 for FY2026-27.

The NSCS entered into a partnership in 2009 with the University System to share a standard Student Information System (NeSIS) and later collaborated on a standard Business Information System (NeBIS) for human resource/finance enterprise activity which is currently SAP. The NSCS is requesting \$45,000 for both fiscal years to support the data warehouse.

The University recently procured new software used to manage the process of recruiting and onboarding employees. This software, SuccessFactors, interfaces with SAP, the University's accounting and human resources software, which, through the University, the state colleges also use. The estimated cost for the colleges is 14%, or \$60,395, of the annual license cost total of \$431,390.

#### **Recommendation:**

The Commission believes these three technology investments are vital in providing information to not only the state colleges but also policymakers. The Commission recommends approval of new General funds so that, as recommended in the *Plan*, postsecondary education institutions can expand their evaluation of measurable outcomes and benchmarks importance to students and the state.

# **DAS Billings**

Changes in various Department of Administrative Services (DAS) assessments (vehicle insurance, and vehicle lease costs) as well as Workers' Compensation assessments that are determined by DAS.

The NSCS included a \$150,020 increase in assessments for 2025-26 and no additional increase for 2026-27. The largest of these increases were \$119,904 for vehicles currently leased from the state's transportation system that are 6-9 years old or have 80,000-100,000 miles.

#### Recommendation:

These fees are included in the biennial budget instructions and represent the amount the state colleges will be charged for the next biennium. The Commission recommends approval of new General funds so that, as recommended in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

# **New and Expanded Requests**

#### **Overview**

The Commission examines new and expanded requests in light of the goals and guidelines of the *Comprehensive Statewide Plan for Postsecondary Education* and the statewide funding priorities the Commission approved at its March 2024 meeting. The goals and guidelines include role and mission, prevention of unnecessary duplication, improvements in efficiency and effectiveness, and accountability for additional funding. The statewide funding priorities are:

- Initiatives that Respond to Identified Educational and Workforce Development Needs in Nebraska
- Initiatives that Increase College Enrollment.
- Initiatives that Make Postsecondary Education More Affordable.
- Initiatives to Increase the Postsecondary Retention and Graduation Rates.

As the Commission makes these budget recommendations, it is aware of the many funding demands placed on the state. The Commission recognizes that the Legislature and Governor will have to make difficult decisions regarding the best use of the state's resources. However, the Commission understands that it has constitutional and statutory responsibility to analyze the merits of the budget requests using the criteria mentioned above. Therefore, these recommendations are based on the results of that evaluation, separate from the availability of state funds.

For each request, the Commission made one of six recommendations. This structure will assist the Governor and Legislature in identifying funding priorities.

The six categories are as follows:

#### Strongly Recommends Approval of New General Funds

Signifies that the institution provided supporting information to justify the needs, identified results and how they will be measured, and demonstrated consistency with the *Plan*. Requests identified as strongly recommended are believed by the Commission to be most beneficial to students and/or the state and have the greatest urgency. Some requests may not present evidence to support the requested level of funding, but the priority remains high. In such cases, the Commission might strongly recommend *some* level of funding for those types of requests but not necessarily the entire amount requested.

# **Recommends Approval of New General Funds**

Signifies the institution provided sufficient information regarding need, results, and consistency with the *Plan* to enable the Commission to make a recommendation in funding as state revenue is available to accommodate the requests.

#### **Recommends Approval of Some New General Funds**

Signifies the Commission supports parts of the request or a level of funding below what is requested when and if state revenue is sufficient to support such requests. In many instances, the Commission believes costs should be borne by both the General fund and institutional or private funds.

#### **Recommends Approval of No New General Funds at This Time**

Signifies the Commission may support the concept of the request but does not believe the request is of a nature to justify state funding in this biennium. In some instances, there may be alternative sources of funds to support requests, such as private funding, third-party funding, the federal government, or reallocation. In other instances, this may signify the Commission does not believe the request is in compliance with the *Plan*.

# Recommends Approval of Funding from Other Sources of Revenue

Signifies the Commission may support the concept of the request but believes there may be alternative sources of funds that would be more appropriate to support the request.

#### No Recommendation Due to Inadequate Information

Signifies the Commission may support the concept of the request but has not received sufficient information to justify funding in this biennium. In some instances, there may be other sources of funds to support the request, such as private funding, third party, the federal government or reallocation.

## University of Nebraska System (excluding NCTA)

| New and Expanded               |   |                                   |                                   |                                       |                             |  |  |  |  |  |  |  |
|--------------------------------|---|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------------|--|--|--|--|--|--|--|
| Institutional Request          | 2024-25 State<br>Aided Base<br>(estimated) <sup>(1)</sup> | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base | Commission Recommendation                |  |  |  |  |  |  |
| Presidential Scholars          | \$1,500,000   | \$1,500,000                       | \$1,500,000                       | \$3,000,000                           | \$4,500,000                 | Recommends Approval of New General Funds |  |  |  |  |  |  |
| Research for Nebraska          | \$11,305,787  | \$1,500,000                       | \$1,500,000                       | \$3,000,000                           | \$14,305,787                | Recommends Approval of New General Funds |  |  |  |  |  |  |
| New and Expanded Request Total | \$12,805,787  | \$3,000,000                       | \$3,000,000                       | \$6,000,000                           | \$18,805,787                |  |  |  |  |  |  |  |
| Funding Sources                |   |                                   |                                   |                                       |                             |  |  |  |  |  |  |  |
| State Appropriations           | \$11,305,787  | \$3,000,000                       | \$3,000,000                       | \$6,000,000                           | \$17,305,787                |  |  |  |  |  |  |  |
| Institutional Funds            | \$1,500,000   |                                   |                                   |                                       | \$1,500,000                 |  |  |  |  |  |  |  |
| Total Funding Sources          | \$12,805,787  | \$3,000,000                       | \$3,000,000                       | \$6,000,000                           | \$18,805,787                |  |  |  |  |  |  |  |

<sup>(1)</sup> For the University and state colleges, the state aided base is composed of General fund appropriations and tuition and fee dollars

#### **Nebraska State College System**

| New and Expanded                                    |   |                                   |                                   |                                       |  |   |  |  |  |  |  |  |
|---|---|-----------------------------------|-----------------------------------|---------------------------------------|--|---|--|--|--|--|--|--|
| Institutional Request                               | 2024-25 State<br>Aided Base<br>(estimated)(1) | 2025-26<br>Increase to<br>2024-25 | 2026-27<br>Increase to<br>2025-26 | 2025-27<br>Increase to<br>Base Amount | 2026-27 State<br>Aided Base                    | Commission Recommendation               |  |  |  |  |  |  |
| RHOP Scholarship Program                            | \$1,417,080                                   | \$300,000                         | \$300,000                         | \$600,000                             | \$2,017,080                                    | Recommends Approval of New General Fund |  |  |  |  |  |  |
| Grand Island Growing Together<br>Career Scholarship | \$240,000                                     | \$340,000                         | \$215,000                         | \$555,000                             | \$795,000                                      | Recommends Approval of New General Fund |  |  |  |  |  |  |
| New and Expanded Request Total                      | \$1,657,080                                   | \$640,000                         | \$515,000                         | \$1,155,000                           | \$2,812,080                                    |   |  |  |  |  |  |  |
| Funding Sources                                     |   |                                   |                                   |                                       | <u>.                                      </u> |   |  |  |  |  |  |  |
| State Appropriations                                | \$840,000                                     | \$640,000                         | \$515,000                         | \$1,155,000                           | \$2,812,080                                    |   |  |  |  |  |  |  |
| Institutional Funds                                 | \$817,080                                     |                                   |                                   | \$0                                   | \$0  |   |  |  |  |  |  |  |
| Total Funding Sources                               | \$1,657,080                                   | \$640,000                         | \$515,000                         | \$1,155,000                           | \$2,812,080                                    |   |  |  |  |  |  |  |

<sup>(1)</sup> For the University and state colleges, the state aided base is composed of General fund appropriations and tuition and fee dollars

# **University of Nebraska**

## **Overview**

The University of Nebraska provides extensive, comprehensive postsecondary education to Nebraska citizens through its four campuses: the University of Nebraska-Lincoln, the University of Nebraska at Omaha, the University of Nebraska at Kearney, and the University of Nebraska Medical Center. The two-year Nebraska College of Technical Agriculture, under the management of the Institute of Agriculture and Natural Resources at UNL, is also part of the University of Nebraska system. While these different institutions share some common missions, each has a distinct heritage and performs a different role.

The State of Nebraska relies on the University of Nebraska institutions as a source of research that advances knowledge and technology, serves the state's economic development goals, and enriches Nebraskans' quality of life. Research and creative activity of a historical, artistic, or more philosophical nature enhance the quality of our lives and our understanding of ourselves and our civic and cultural environment. Each institution within the University system defines its research role differently.

The University of Nebraska's fall headcount enrollment has decreased 3.2% over the past 10 years. UNK enrollment decreased by 14.7%, UNL experienced a decrease of 1.9%, UNO a decrease of 1.4%, and the Medical Center increased 2.9%. Preliminary data from the University indicates that 2024 enrollment increased to 49,749, a 1.4% increase from 2023.

**Fall Headcount** 

|       | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | 2022   | 2023   | 10 Year<br>% Change |
|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------|--------|---------------------|
| NCTA  | 300         | 384         | 512         | 342         | 317         | 335         | 331         | 282         | 282         | 303    | 259    | -13.7%              |
| UNK   | 7,052       | 6,902       | 6,747       | 6,788       | 6,644       | 6,327       | 6,279       | 6,225       | 6,275       | 6,041  | 6,017  | -14.7%              |
| UNL   | 24,445      | 25,006      | 25,260      | 25,897      | 26,079      | 25,820      | 25,390      | 25,108      | 24,431      | 23,805 | 23,986 | -1.9%               |
| UNMC  | 3,681       | 3,696       | 3,790       | 3,862       | 3,908       | 3,972       | 4,055       | 3,699       | 3,750       | 3,660  | 3,786  | 2.9%                |
| UNO   | 15,227      | 15,227      | 15,526      | 15,627      | 15,731      | 15,431      | 15,153      | 15,892      | 15,328      | 15,058 | 15,015 | -1.4%               |
| Total | 50,705      | 51,215      | 51,835      | 52,516      | 52,679      | 51,885      | 51,208      | 51,206      | 50,066      | 48,867 | 49,063 | -3.2%               |

CCPE, 2024 Nebraska Higher Education Progress Report, pages 134-135

Undergraduate and Graduate Full-Time Equivalent (FTE) numbers present a slightly different picture. From 2012-13 through 2022-23, UNL's FTE count increased 0.9%, UNO's FTE enrollment increased 5.3% and UNK's FTE enrollment decreased 19.2% during this ten-year time period.

**Undergraduate and Graduate FTE Student** 

|       |         |         |         |         |         |         |         |         |         |         |         | 10 Year  |
|-------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
|       | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | % Change |
| NCTA  | 300     | 268     | 279     | 331     | 296     | 291     | 313     | 267     | 260     | 257     | 265     | -11.7%   |
| UNK   | 6,047   | 5,970   | 5,827   | 5,608   | 5,521   | 5,363   | 5,181   | 5,162   | 5,059   | 5,021   | 4,884   | -19.2%   |
| UNL   | 21,190  | 21,470  | 21,908  | 22,244  | 22,828  | 23,031  | 22,795  | 25,428  | 22,378  | 21,763  | 21,371  | 0.9%     |
| UNMC  | 3,742   | 3,717   | 3,724   | 3,813   | 3,980   | 4,036   | 4,087   | 4,099   | 3,132   | 3,241   | 3,493   | -6.7%    |
| UNO   | 12,073  | 12,402  | 12,604  | 12,717  | 12,994  | 13,037  | 12,786  | 12,862  | 13,235  | 12,777  | 12,711  | 5.3%     |
| Total | 43,352  | 43,827  | 44,342  | 44,713  | 45,619  | 45,758  | 45,162  | 47,818  | 44,064  | 43,059  | 42,724  | -1.4%    |

Integrated Postsecondary Education Data System (IPEDS)

The following chart shows the University campuses and their level of state appropriation per FTE. This metric is strongly affected by institutional mission and program mix as well as changes in student enrollment.

| Appropriations per FTE Student |                |                 |                |                |          |  |  |  |  |  |  |
|--------------------------------|----------------|-----------------|----------------|----------------|----------|--|--|--|--|--|--|
|                                |                | <u> 10 Year</u> |                |                |          |  |  |  |  |  |  |
|                                | <u>2012-13</u> | <u>2016-17</u>  | <u>2020-21</u> | <u>2022-23</u> | % Change |  |  |  |  |  |  |
| NCTA                           | 8,779          | 11,631          | 16,715         | 14,450         | 64.6%    |  |  |  |  |  |  |
| UNK                            | 5,985          | 7,887           | 9,532          | 10,208         | 70.6%    |  |  |  |  |  |  |
| UNL                            | 11,650         | 12,290          | 13,121         | 14,137         | 21.3%    |  |  |  |  |  |  |
| UNO                            | 4,922          | 5,612           | 6,139          | 6,555          | 33.2%    |  |  |  |  |  |  |
| Total                          | 31,336         | 37,420          | 45,507         | 45,350         | 44.7%    |  |  |  |  |  |  |

Source: CCPE, 2024 Tuition, Fees, and College Affordability Report

This year, as in prior years, the Commission examined the relationship between state general funds appropriated to each public institution and the number of degrees awarded by the institution. The Commission considers this evaluation one among many possible measures of efficiency, but one that many states and educational research entities use extensively.

| Appropriations per Degree Awarded |         |         |         |         |                     |  |  |  |  |  |  |
|-----------------------------------|---------|---------|---------|---------|---------------------|--|--|--|--|--|--|
|                                   | 2012-13 | 2016-17 | 2020-21 | 2022-23 | 10 Year<br>% Change |  |  |  |  |  |  |
| NCTA                              | 23,784  | 27,108  | 63,910  | 42,546  | 78.9%               |  |  |  |  |  |  |
| UNK                               | 27,564  | 32,350  | 34,395  | 36,206  | 31.4%               |  |  |  |  |  |  |
| UNL                               | 48,882  | 52,608  | 50,029  | 51,725  | 5.8%                |  |  |  |  |  |  |
| UNO                               | 19,490  | 20,381  | 22,977  | 24,083  | 23.6%               |  |  |  |  |  |  |
| Total                             | 119,720 | 132,447 | 171,311 | 154,560 | 29.1%               |  |  |  |  |  |  |

For a comparison with peers, see Appendix 5.

# **Commission Recommendations for New and Expanded Requests**

#### **Presidential Scholars Program**

The Presidential Scholars Program was created and funded with \$1.5 million by the University to enroll and create opportunities for Nebraska's best and brightest students. Beginning in the 2024-25 academic year, the Office of the President began funding a new Nebraska Presidential Scholars Program that covers tuition, fees, books, housing, and all other costs of attendance, plus a \$5,000 annual stipend. Students receiving the scholarship must maintain a 3.500 cumulative GPA and complete 24 credit hours each academic year. The scholarship is renewable for a maximum of eight consecutive semesters.

Students who receive a perfect 36 ACT (or SAT 1570-1600) will automatically qualify. The program is also open through application to Nebraska high school seniors who have a 32-35 ACT (or equivalent SAT score), although the number of these scholarships is limited due to lack of funding. By covering the total cost of attendance, Presidential Scholars can focus on their studies and pursue opportunities like internships that lead to success after graduation. The University is requesting \$1,500,000 in 2025-26 and an additional \$1,500,000 in 2026-27 for the Presidential Scholars program.

#### Recommendation:

The Commission recommends approval of new General funds for the Presidential Scholars Program.

#### Rationale for the Recommendation:

Chapter 2 of the *Plan* identifies increased student participation and success as a major statewide goal for postsecondary education. To achieve this goal, the commission believes higher education programs and services must not be restricted by factors such as geographic location, economic status, age, culture, disability, color, national origin, or gender.

As can be seen on the following page, the University provides financial aid to a large number of students. Of the roughly \$18 million of aid from the state, \$13 million is from the Commission's Nebraska Opportunity Grant. Of the almost \$64 million of tuition waivers UNL awarded for Ability Based Academic Aid, \$40 million was awarded under the Scholarships for New Nebraskans to out-of-state students who demonstrated high academic potential to offset the cost of out-of-state tuition.

Chapter 3 of the Plan, "Meeting the Needs of the State," identifies attracting and recruiting students as part of the major statewide goal for workforce development: "Nebraska faces labor shortages in a number of critical areas. Attracting more of Nebraska's top students and more students from other states to Nebraska postsecondary institutions and retaining them through graduation could help the state address workforce shortages, especially in targeted fields.

- Effectively recruit and retain more Nebraska students and attract more out-of-state students to Nebraska higher education institutions, especially those students entering targeted career fields that address workforce needs in Nebraska.
  - Provide merit-based scholarships and grants, including the Nebraska Career Scholarship, to students with talents and achievement in targeted workforce areas.
  - Support reduced out-of-state tuition levels to attract more students from other states.
  - Encourage internships and work/study opportunities so that graduates of Nebraska colleges and universities are more likely to remain employed in the state." (p. 3-4)

Research by the Nebraska Statewide Workforce and Education Reporting System (NSWERS) demonstrates that recent Nebraska high school graduates with ACT scores up to 30 are very likely to attend college in Nebraska (75%). That begins to shift rapidly at higher ACT scores, such that at about a 35 ACT score, students are equally likely to attend college out of state, and at 36, the highest possible ACT score, students are twice as likely to enroll in college out of state. While the number of students achieving ACT scores of 30 or more is comparatively small, it is significant. Additional NSWERS research on talent retention in Nebraska demonstrates that "college students originating from Nebraska are more likely to remain in the state than their out-of-state peers," and that "college graduates with prior work experience in Nebraska are more likely to stay and work in Nebraska." <sup>2</sup>

<sup>&</sup>lt;sup>1</sup> ACT and College Going in Nebraska. 2024. Broderson. <a href="https://insights.nswers.org/stories/act-and-college-going/">https://insights.nswers.org/stories/act-and-college-going/</a>

<sup>&</sup>lt;sup>2</sup> NSWERS Brief on Talent Retention in Nebraska. 2024. Nguyen. (p. 1) <a href="https://insights.nswers.org/briefs/nswers-talent-retention-brief-2024.pdf">https://insights.nswers.org/briefs/nswers-talent-retention-brief-2024.pdf</a>

#### University of Nebraska Student Financial Aid – FY2022-23

|                   | <u>Headcount</u> | Total Value   | Average<br>Award | <u>Tuition</u><br>Waivers | Institution  | <u>State</u> | <u>Federal</u> | <u>Other</u> | Amount to Nebraska Residents | Tuition<br>Waivers to<br>Nebraska<br>Residents |
|-------------------|------------------|---------------|------------------|---------------------------|--------------|--------------|----------------|--------------|------------------------------|--|
| University of Neb | raska-Linco      | In            |                  |                           |              |              |                |              |                              |  |
| Academic Aid      |                  |               |                  |                           |              |              |                |              |                              |  |
| Need Based        | 16,974           | \$54,202,994  | \$3,193          | \$347,889                 | \$8,425,136  | \$6,040,627  | \$39,389,342   | \$0          | \$47,031,448                 | \$128,488                                      |
| Ability Based     | 14,917           | \$83,383,592  | \$5,590          | \$63,913,695              | \$226,500    | \$0          | \$138,800      | \$19,104,597 | \$34,651,250                 | \$19,083,305                                   |
| Membership Based  | 1,433            | \$5,494,482   | \$3,834          | \$4,306,115               | \$0          | \$19,056     | \$1,155,583    | \$13,728     | \$1,299,321                  | \$1,280,265                                    |
| Aid for Service   |                  |               |                  |                           |              |              |                |              |                              |  |
| Need Based        | 396              | \$953,363     | \$2,407          | \$0                       | \$0          | \$0          | \$953,363      | \$0          | \$808,452                    | \$0  |
| Ability Based     | 11,918           | \$98,953,427  | \$8,303          | \$19,655,642              | \$79,297,785 | \$0          | \$0            | \$0          | \$56,380,118                 | \$1,560,697                                    |
| Other Aid         | 39,678           | \$125,724,975 | \$3,169          | \$20,526,001              | \$903,645    | \$69,373     | \$68,490,167   | \$35,735,789 | \$71,876,903                 | \$10,727,786                                   |
|                   | 85,316           | \$368,712,833 | \$26,496         | \$108,749,342             | \$88,853,066 | \$6,129,056  | \$110,127,255  | \$54,854,114 | \$212,047,492                | \$32,780,541                                   |
| University of Neb | raska at Kea     | arney         |                  |                           |              |              |                |              |                              |  |
| Academic Aid      |                  |               |                  |                           |              |              |                |              |                              |  |
| Need Based        | 5,109            | \$19,943,543  | \$3,904          | \$63,237                  | \$2,445,679  | \$1,870,863  | \$12,550,834   | \$3,012,930  | \$18,466,571                 | \$51,915                                       |
| Ability Based     | 2,909            | \$10,647,745  | \$3,660          | \$6,867,536               | \$251,770    | \$360,000    | \$0            | \$3,168,439  | \$7,976,167                  | \$4,459,312                                    |
| Membership Based  | 932              | \$3,929,334   | \$4,216          | \$2,067,158               | \$232,551    | \$519,136    | \$0            | \$1,110,489  | \$2,796,788                  | \$1,036,268                                    |
| Aid for Service   |                  |               |                  |                           |              |              |                |              |                              |  |
| Need Based        | 179              | \$317,972     | \$1,776          | \$0                       | \$0          | \$40,341     | \$277,631      | \$0          | \$297,281                    | \$0  |
| Ability Based     | 1,001            | \$4,765,563   | \$4,761          | \$1,000,702               | \$1,425,089  | \$0          | \$0            | \$2,339,772  | \$2,730,002                  | \$941,048                                      |
| Other Aid         | 2,211            | \$13,907,240  | \$6,290          | \$65,816                  | \$0          | \$0          | \$13,841,424   | \$0          | \$10,578,812                 | \$56,823                                       |
|                   | 12,341           | \$53,511,397  | \$24,607         | \$10,064,449              | \$4,355,089  | \$2,790,340  | \$26,669,889   | \$9,631,630  | \$42,845,621                 | \$6,545,366                                    |
| University of Neb | raska at Om      | naha          |                  |                           |              |              |                |              |                              |  |
| Academic Aid      |                  |               |                  |                           |              |              |                |              |                              |  |
| Need Based        | 15,721           | \$62,563,513  | \$3,980          | \$2,355,402               | \$7,005,000  | \$5,561,059  | \$31,818,864   | \$15,823,188 | \$37,328,876                 | \$2,099,102                                    |
| Ability Based     | 7,483            | \$25,632,047  | \$3,425          | \$13,202,414              | \$0          | \$2,053,615  | \$0            | \$10,376,018 | \$24,111,160                 | \$12,681,495                                   |
| Membership Based  | 1,694            | \$6,668,707   | \$3,937          | \$5,197,034               | \$0          | \$1,349,360  | \$122,313      | \$0          | \$4,736,922                  | \$3,284,549                                    |
| Aid for Service   |                  |               |                  |                           |              |              |                |              |                              |  |
| Need Based        | 328              | \$1,357,906   | \$4,140          | \$0                       | \$0          | \$841,195    | \$516,711      | \$0          | \$453,041                    | \$0  |
| Ability Based     | 724              | \$4,434,352   | \$6,125          | \$4,434,352               | \$0          | \$0          | \$0            | \$0          | \$922,057                    | \$922,057                                      |
| Other Aid         | 6,722            | \$30,783,387  | \$4,579          | \$692,034                 | \$0          | \$0          | \$30,091,353   | \$0          | \$25,058,398                 | \$523,638                                      |
|                   | 32,672           | \$131,439,912 | \$26,186         | \$25,881,236              | \$7,005,000  | \$9,805,229  | \$62,549,241   | \$26,199,206 | \$92,610,454                 | \$19,510,841                                   |
| Total             | 130,329          | 553,664,142   |                  | 144,695,027               | 100,213,155  | 18,724,625   | 199,346,385    | 90,684,950   | 347,503,567                  | 58,836,748                                     |
| Source: CCDE      | •                |               |                  | ,000,02,                  | _50,0,_50    | _5,,020      | _55,5 .5,565   | 30,00 .,550  | ,555,567                     | 30,000, 10                                     |

Source: CCPE Supplemental Forms

Academic Aid

Need Based Federal Pell Grant, Nebraska Opportunity Grant, Federal Direct Subsidized Loans

Ability Based Scholarship for New Nebraskans (in-state tuition for non-residents), Regents' Special Aid

Membership Based Staff Waivers, Dependent Waivers

**Aid for Service** 

Need Based Work Study, Vocational Rehabilitation Grant
Ability Based Graduate Assistants, Athletic Scholarships

Other Aid Federal Direct Unsubsidized, Federal Plus Loan, Miscellaneous Scholarships

For 2024-25, the University earmarked \$1.5 million toward scholarships for the Presidential Scholars program. As part of its ongoing Only in Nebraska campaign, the University plans to raise private funds to create a permanent Presidential Scholars endowment that will <a href="extend">extend</a> the program beyond those who achieve a 36 ACT.

The University has stated that on average over the past three years, about 600 Nebraska students a year score at least a 33, including about 30 who score a perfect 36. But less than half of those students enroll at the University of Nebraska, including only 22 percent of students with a 36. The University's goal is to enroll 80 percent of students who score a 33 or higher.

Using the enrollment figures above, to meet its goal of enrolling 80 percent of students who score a 33 or higher, the University would need to enroll 24 of the 30 students that scored a 36 and 480 of the 600 students that scored between a 32 and 35. The commission has estimated costs to fund those 24 students with a 36 ACT for four years at \$3.2 million. The biennium request of \$3 million state funds together with the \$1.5 million or institutional funds the University has earmarked for the current year is reasonable to help achieve this goal.

The commission also encourages the University to continue work with the philanthropic community to provide Presidential Scholars scholarships to those Nebraska students receiving an ACT score between a 32 and 35.

#### Research for Nebraska (Nebraska Research Initiative (NRI)

The Nebraska Research Initiative, created by Governor Kay Orr in 1987, is a state-funded program that invests \$11.4 million annually in research equipment, facilities, and seed grants designed to help faculty compete for federal funding. In that time, the university has increased its federally funded research in science, engineering and all other fields more than five-fold to over \$320 million annually.

The University has almost \$600 million in research and development expenditures in 2021-22 according to the National Science Foundation, with the University of Nebraska-Lincoln ranked 87<sup>th</sup> in the nation. See Appendix 4.

The Nebraska Research Initiative provides a research base within the University of Nebraska to enhance economic growth in business and industry, agriculture, social services, and health care. All full-time faculty members of the University of Nebraska are eligible to apply for NRI faculty research funding. Research conducted with NRI funding is focused on the following areas:

- Nanotechnology and Materials Science
- Water and Environmental Management
- Sustainable and Renewable Energy
- Molecular Genetics
- Biomedical Sciences
- Basic and Applied Plant/Animal Life Sciences
- Bioengineering
- Science, Technology, Engineering, and Mathematics (STEM)
- Development and Management of Information Systems

The University is requesting \$1,500,000 in 2025-26 and an additional \$1,500,000 in 2026-27 to expand Nebraska's research capacity and competitiveness as it seeks to continue to grow the high impact research programs and to gain readmission into the prestigious Association of American Universities. The University budgeted over \$11 million for FY2023-24 for the Nebraska Research Initiative from State & University Generated funds.

#### Recommendation:

The Commission recommends approval of new General funds for the Nebraska Research Initiative.

#### Rationale for the Recommendation:

Chapter 3 of the *Plan* recognizes the important role research plays in higher education and the state's economic competitiveness. Business and industry increasingly depend on higher education to develop and share new discoveries and technologies that can help them stay competitive in today's changing economy. Not only does this research benefit the nation, but students that assist in the research being done can gain valuable experience in their field.

Nebraska's economic future is dependent on its ability to attract new businesses and industries and assist existing businesses to be competitive. Higher education has a critical role, generating and transferring knowledge that helps business and industry to compete and succeed. Equally important is higher education research that directly impacts the citizens of the state by contributing to their social, educational, and health needs.

Chapter 4 of the Plan, "Meeting Educational Needs Through Exemplary Institutions," states that "Public institutions with major research roles, including the University of Nebraska-Lincoln and the University of Nebraska Medical Center, set goals and prioritize areas of research to become more prominent and nationally competitive for research funding and to meet the health and economic needs of the state.

- Focus energy and resources on areas of excellence in research that will advance knowledge and bring national recognition to the institutions.
- Expose students to research skills and experiences that are relevant to their field of study and future career goals.
- Increase the visibility of the contributions of research programs to the quality of life in Nebraska to improve understanding of research activities and to attract increased support from within the state for these activities." (p. 4-2)

The Plan also notes that "The state provides some funding incentives to public higher education targeted at specific state goals, such as funding for the Nebraska Research Initiative (NRI) and the Behavioral Health Education Center. Increasingly, higher education is expected to be responsive to new and emerging needs throughout the state." (p. 4-4)

## **Nebraska State College System (NSCS)**

#### **Overview**

The state colleges have evolved from their earlier role as teachers' colleges into comprehensive institutions that provide diverse educational opportunities to their regions. High quality teaching is the primary focus of state colleges. Research at state colleges is strongly linked to and supportive of the state colleges' emphasis on undergraduate teaching.

The state colleges are recognized for the significant public service role they provide in the educational, cultural, and economic development of their service areas. State colleges meet their public service mission with emphasis on educational outreach programs, cultural enrichment programs, and assistance to the businesses and communities of their geographic region of the state.

In 2014-15, the state appropriated \$49,396,030 compared to the 2024-25 appropriation of \$68,580,555, excluding \$4.2 million for the Nebraska Career Scholarship. The increase for this ten-year period was \$19,184,525, or 38.8%, which is approximately 3.4% compounded annually. Over the same time period, inflation measured by CPI increased by 44.1% for the period ending June 30, 2024, and inflation measured by the Higher Education Price Index (HEPI) was approximately 29.2% for the period ending June 30, 2023, thus state appropriations have increased more than inflation as measured by HEPI.

Over the past ten years, enrollment at the three state colleges as measured by FTEs decreased by 174 FTEs, or 2.4%, with variation across the campuses that affects appropriations per FTE differently.

|       |         |         |         |         |         |         |         |         |         |         |         | 10-year |
|-------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|       | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | Change  |
| CSC   | 2,374   | 2,367   | 2,361   | 2,348   | 2,276   | 2,130   | 1,974   | 1,931   | 1,904   | 1,897   | 1,923   | -19.0%  |
| PSC   | 1,674   | 1,726   | 1,737   | 1,772   | 1,729   | 1,702   | 1,610   | 1,613   | 1,598   | 1,469   | 1,432   | -14.5%  |
| WSC   | 3,121   | 3,130   | 2,968   | 2,970   | 2,864   | 2,860   | 3,055   | 3,291   | 3,548   | 3,610   | 3,640   | 16.6%   |
| Total | 7,169   | 7,223   | 7,066   | 7,090   | 6,869   | 6,692   | 6,639   | 6,835   | 7,050   | 6,976   | 6,995   | -2.4%   |

Integrated Postsecondary Education Data System (IPEDS)

As can be seen from the tables on the following page, CSC and PSC receive more state appropriations per FTE than their peers in 2022-23, while tuition and mandatory fees for 2022-23 are higher at the peer institutions of all three state colleges. With only two major sources of revenue available, state aid and tuition and fees, a decrease of state appropriations will result in either a corresponding increase in tuition and fees or a decrease in expenditures.

The third table, Estimated On-Campus Expenses for In-State First-Time, Full-Time Undergraduate Student, which includes tuition and fees, room and board, books and supplies, and personal expenses, provides context to the first two tables.

# Appropriations per FTE (Undergraduate and Graduate)

| •                | _              |                |                | -              |
|------------------|----------------|----------------|----------------|----------------|
|                  |                |                |                | <u>10-year</u> |
|                  | <u>2012-13</u> | <u>2017-18</u> | <u>2022-23</u> | <u>Change</u>  |
| CSC              | \$6,873        | \$8,166        | \$11,346       | 65.1%          |
| CSC Peers        | \$5,427        | \$7,192        | \$9,026        | 66.3%          |
| PSC              | \$5,182        | \$5,755        | \$9,099        | 75.6%          |
| PSC Peers        | \$5,121        | \$6,185        | \$7,172        | 40.1%          |
| WSC              | \$6,303        | \$7,611        | \$7,549        | 19.8%          |
| <b>WSC Peers</b> | \$5,305        | \$5,666        | \$7,755        | 46.2%          |

# Average Full-Time In-State Undergraduate Tuition and Mandatory Fees

|                  |                |                |                | <u>10-year</u> |
|------------------|----------------|----------------|----------------|----------------|
|                  | <u>2012-13</u> | <u>2017-18</u> | <u>2022-23</u> | <u>Change</u>  |
| CSC              | \$5,576        | \$6,602        | \$7,354        | 31.9%          |
| CSC Peers        | \$6,312        | \$7,657        | \$8,881        | 40.7%          |
| PSC              | \$5,656        | \$7,226        | \$7,920        | 40.0%          |
| PSC Peers        | \$5,646        | \$7,223        | \$8,483        | 50.2%          |
| WSC              | \$5,520        | \$6,824        | \$7,688        | 39.3%          |
| <b>WSC Peers</b> | \$6,048        | \$7,442        | \$8,322        | 37.6%          |

#### Estimated On-campus Expenses for In-State First-Time, Full-Time Undergraduate Student

|           |                |                |                | <u>10-year</u> |
|-----------|----------------|----------------|----------------|----------------|
|           | <u>2012-13</u> | <u>2017-18</u> | <u>2022-23</u> | <u>Change</u>  |
| CSC       | \$15,860       | \$20,668       | \$22,260       | 40.4%          |
| CSC Peers | \$17,033       | \$20,134       | \$22,567       | 32.5%          |
| PSC       | \$15,532       | \$19,052       | \$22,146       | 42.6%          |
| PSC Peers | \$16,267       | \$20,012       | \$21,857       | 34.4%          |
| WSC       | \$15,100       | \$18,422       | \$21,486       | 42.3%          |
| WSC Peers | \$16,658       | \$19,664       | \$22,187       | 33.2%          |

CCPE, 2024 Tuition, Fees, and College Affordability Report

Each year the Commission evaluates state dollars appropriated per degree awarded, which is often used as a performance and efficiency indicator. However, all three state colleges receive more appropriations per FTE than their peers, which is reflected in the table below. Both Chadron State College's and Wayne State College's appropriation per degree awarded are near the top of their peer group. For a more detailed comparison with peers, see Appendix 5c.

# State Appropriated Dollars per Degree Awarded

|           | 2020-21  | 2022-23  |
|-----------|----------|----------|
| CSC       | \$39,686 | \$46,250 |
| CSC Peers | \$24,118 | \$27,338 |
| PSC       | \$30,141 | \$32,492 |
| PSC Peers | \$26,032 | \$29,089 |
| WSC       | \$28,272 | \$30,556 |
| WSC Peers | \$27,475 | \$29,657 |

# State Appropriated Dollars and Tuition and Fees per Degree Awarded

|           | 2020-21  | 2022-23  |
|-----------|----------|----------|
| CSC       | \$69,620 | \$76,727 |
| CSC Peers | \$62,014 | \$63,251 |
| PSC       | \$57,984 | \$54,115 |
| PSC Peers | \$58,083 | \$60,747 |
| WSC       | \$57,587 | \$57,712 |
| WSC Peers | \$60.067 | \$59,566 |

Expenditures of educational and general dollars per FTE for instruction is another measure of how efficient institutions use their limited resources. For a comparison with individual peers and definitions of categories, see Appendix 3a.

2022-23 Expenditures per FTE by Category

|                     |             |          | <u>Public</u>  | <u>Academic</u> | <u>Student</u>  | <u>Institutional</u> |              |
|---------------------|-------------|----------|----------------|-----------------|-----------------|----------------------|--------------|
|                     | Instruction | Research | <u>Service</u> | <u>Support</u>  | <u>Services</u> | <u>Support</u>       | <u>Total</u> |
| Chadron             | \$7,009     | \$37     | \$195          | \$2,428         | \$5,710         | \$2,789              | \$18,168     |
| Chadron Peer Median | \$8,072     | \$94     | \$762          | \$1,855         | \$3,676         | \$2,518              | \$16,975     |
| Peru                | \$5,984     | \$10     | \$5            | \$1,944         | \$2,550         | \$3,938              | \$14,431     |
| Peru Peer Median    | \$7,491     | \$114    | \$594          | \$1,665         | \$2,509         | \$2,802              | \$15,174     |
| Wayne               | \$6,827     | \$76     | \$67           | \$1,533         | \$3,951         | \$2,395              | \$14,849     |
| Wayne Peer Median   | \$7,760     | \$85     | \$564          | \$2,262         | \$3,809         | \$2,434              | \$16,913     |

While the measures above are useful in comparing costs, the tables below measure the levels of success of the campuses in meeting their core responsibility – educating students. Over the past year, the state colleges generally performed similar to their peer institutions in retaining and graduating students.

**Full-Time Freshmen Retention Rates** 

|                      | Fall        | Fall        | Fall        | Fall        | Fall        |
|----------------------|-------------|-------------|-------------|-------------|-------------|
|                      | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> |
| Chadron              | 71%         | 69%         | 68%         | 72%         | 70%         |
| Chadron Peer Median  | 66%         | 68%         | 71%         | 72%         | 73%         |
| Peru                 | 67%         | 64%         | 54%         | 58%         | 63%         |
| Peru Peer Median     | 65%         | 70%         | 61%         | 71%         | 72%         |
| Wayne                | 69%         | 74%         | 72%         | 72%         | 73%         |
| Wayne Peer Median    | 68%         | 70%         | 65%         | 70%         | 69%         |
| Total State Colleges | 70%         | 71%         | 68%         | 69%         | 70%         |

Source: 2024 CCPE Progress Report

#### **Graduation Rates within 150% of Normal Time**

|                      | <u>2018-19</u> | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
|----------------------|----------------|----------------|----------------|----------------|----------------|
| Chadron              | 45%            | 42%            | 39%            | 44%            | 38%            |
| Chadron Peer Median  | 47%            | 43%            | 44%            | 44%            | 46%            |
| Peru                 | 34%            | 36%            | 40%            | 34%            | 38%            |
| Peru Peer Median     | 42%            | 40%            | 42%            | 44%            | 39%            |
| Wayne                | 51%            | 53%            | 50%            | 51%            | 56%            |
| Wayne Peer Median    | 46%            | 41%            | 43%            | 42%            | 44%            |
| Total State Colleges | 46%            | 46%            | 45%            | 45%            | 47%            |

Source: 2024 CCPE Progress Report

#### **Commission Recommendations for New and Expanded Requests**

#### Rural Health Opportunities Program (RHOP) Scholarship Program (All campuses)

The RHOP scholarship program is a collaborative educational initiative between the University of Nebraska Medical Center (UNMC) and the NSCS that responds to continued shortages of health-care professionals in rural areas of the state. It was designed to address the special needs of rural Nebraska by encouraging rural residents to pursue a career in a number of health care fields. The program was developed and first implemented through individual college-level partnership agreements in 1989 for both Chadron State College and Wayne State College.

Currently, each RHOP scholarship covers full tuition for a student while attending the a state college. These funds are made available to students in the form of a tuition waiver or remissions to offset the cost of tuition and were fully funded until FY24 by the state colleges since the RHOP's implementation in 1989.

With an expected 30 credits of coursework completed by each student, at the current undergraduate tuition cost of \$196 per credit, the annual cost of the scholarship is \$5,880 per student. Each year, 98 RHOP slots are allocated by UNMC to the state colleges, with an overall cost of \$576,240 to fully finance these scholarship slots for each annual cohort of RHOP students.

In addition to those students actively participating in RHOP who have been granted secured slots, each college identifies and then financially supports a substantial number of alternates who are also granted waivers, to help recruit and retain potential students. Even if they do not secure a dedicated RHOP slot before completing their coursework, many of these students apply and then are later accepted at UNMC to complete the health-related degree program they are pursuing. Currently, 43 students are designated as alternates in the program and receive various forms of waivers from the colleges. The FY25 tuition and fee aid would be \$8,325 per student for a total annual cost of \$357,975.

Current funding will cover about 50% of the tuition costs for the permanent slots. The additional funding request for FY26 and FY27 is intended to aid the colleges in fully supporting half the tuition and fee costs for RHOP slot recipients and alternates. The NSCS is requesting \$300,000 in 2025-26 and an additional \$300,000 in 2026-27 to help offset the cost of these programs.

#### Recommendation:

The Commission recommends approval of new General funds for the RHOP Scholarship program so that, as recommended in the *Plan*, Nebraska can effectively recruit and retain more Nebraska students and attract more out-of-state students to Nebraska higher education institutions, especially those students entering targeted career fields that address workforce needs in Nebraska.

#### Rationale for the Recommendation:

In recent years, the state colleges have been unable to completely fill the slots allocated by UNMC due to the financial commitment necessary for the programs. This is unfortunate as these programs have experienced retention rates of up to 80% for students remaining in Nebraska and up to 63% for students returning to rural parts of the state to serve those communities.

Chapter 3 of the *Comprehensive Statewide Plan for Postsecondary Education* includes workforce development as a major statewide goal. Shortages of skilled and trained workers exist throughout the state and postsecondary education has an important role in assisting businesses and contributing to the overall prosperity of Nebraska's economy. Employers need college graduates and trained workers who have extensive and varied knowledge, skills, and demonstrated competencies that prepare them for entering and succeeding in the workforce.

Affordability is another goal identified in Chapter 2 of the *Comprehensive Statewide Plan for Postsecondary Education*. State appropriations provide approximately 61% of the combined total of appropriations and tuition and fees for the state colleges. The Commission recognizes that financing higher education is a shared responsibility between the state and the students but believes that the preponderance of the responsibility should rest on the state as included in the Recommended Tuition & Fee Guidelines on page 2-3 of the *Plan*.

NSWERS research on talent retention in Nebraska demonstrates that "college students originating from Nebraska are more likely to remain in the state than their out-of-state peers," and that "college graduates with prior work experience in Nebraska are more likely to stay and work in Nebraska." Furthermore, NSWERS finds that "The origin of students (instate versus out-of-state) is predictive of whether they will work in Nebraska after graduating from a Nebraska public postsecondary institution. This difference may be because in-state students have stronger social ties (marriage, family, etc.) to Nebraska relative to out-of-state students. According to survey research, a lack of these social ties to the state are among the most common reasons for relocating from Nebraska. These differences in talent retention due to student origin have implications for growing Nebraska's college educated workforce." There is a very clear link between the RHOP program and the NSWERS findings as RHOP seeks to capitalize on social ties to build Nebraska's rural healthcare workforce.

<sup>3</sup> NSWERS Brief on Talent Retention in Nebraska. 2024. Nguyen. (pp. 1-2) <a href="https://insights.nswers.org/briefs/nswers-talent-retention-brief-2024.pdf">https://insights.nswers.org/briefs/nswers-talent-retention-brief-2024.pdf</a>

With the stated goals of this initiative being to provide financial assistance to students enrolling in majors needed for workforce development and reducing the overall tuition for all students, this initiative addresses current challenges facing both students and businesses in Nebraska.

#### Grand Island Growing Together Career Scholarship Program (Wayne campus)

LB 902 (2022) codified the Nebraska Career Scholarship program to provide financial support targeted to students who select majors in high-skill, high-demand, and high-wage (H3) workforce areas in the state. The NSCS receives \$4 million annually for the program, and funding is allocated among the three colleges to students who plan to work in key Nebraska workforce areas. LB902 also earmarked funding for scholarships for the Grow Grand Island Career Scholarship program, with the initial installment of \$50,000 approved for FY23. The amount was increased to \$107,500 for FY24, and then \$240,000 for FY25.

The NSCS is requesting \$340,000 in 2025-26 and an additional \$215,000 in 2026-27 to grow the number of students in the program to 55 students in each of the four cohorts by FY30. The scholarship amounts for the students are \$5,000 in their first year, \$6,000 in their second year, \$7,000 in their third year, and \$15,000 in their fourth year to support living costs. The additional funding needed for FY26 is \$340,000 and for FY27 will be \$215,000, which will grow the base funding to \$795,000.

#### **Recommendation:**

The Commission recommends approval of new General funds for the Grand Island Growing Together Career Scholarship Program so that, as recommended in the *Plan*, Wayne State College can effectively recruit and retain more students, especially those students entering targeted career fields that address workforce needs in Nebraska.

#### Rationale for the Recommendation:

Chapter 3 of the Comprehensive Statewide Plan for Postsecondary Education includes workforce development as a major statewide goal. Shortages of skilled and trained workers exist throughout the state and postsecondary education has an important role in assisting businesses and contributing to the overall prosperity of Nebraska's economy. Employers need college graduates and trained workers who have extensive and varied knowledge, skills, and demonstrated competencies that prepare them for entering and succeeding in the workforce.

As noted previously, NSWERS research demonstrates that "college students originating from Nebraska are more likely to remain in the state than their out-of-state peers," and that "college graduates with prior work experience in Nebraska are more likely to stay and work in Nebraska." It also notes the importance of strong social ties for keeping Nebraska graduates in state and finds that "Providing meaningful in-state employment opportunities, such as internships and part-time jobs, during the two years leading up to college graduation is crucial for retaining talent in Nebraska." The Grow Grand Island Career Scholarship program seems tailor made to address the research findings as it addresses employment and social ties, including provision of housing in Grand Island, in a cohort model.

With the goal of this program to provide financial assistance to students enrolling in majors needed for workforce development, it addresses current challenges facing both students and businesses in Nebraska.

<sup>&</sup>lt;sup>4</sup> NSWERS Brief on Talent Retention in Nebraska. 2024. Nguyen. (pp. 1-3) <a href="https://insights.nswers.org/briefs/nswers-talent-retention-brief-2024.pdf">https://insights.nswers.org/briefs/nswers-talent-retention-brief-2024.pdf</a>

## Community College Sector

#### **Background**

Until fiscal year 2007-08, the community colleges' state aid was distributed through two formulas. Starting in 2007-08, state aid funds were distributed by a single formula that incorporated many of the features of the two previous formulas, including equalization, Reimbursable Educational Units (REUs), projected growth, and sources of revenue. The single formula split 18% of the funding equally between the six colleges, distributed 12% on the proportion of REUs at each college, and based the remaining 70% on the three-year average of REUs. REUs were meant to recognize that certain courses cost more to offer than others. For example, an English course is not as expensive as a welding course given the specialized equipment, lab space, and lower student-to-faculty ratios required for welding. To calculate REUs, the FTE students in a specific course are multiplied by that course's weighting factor.

In 2011 the Legislature passed LB 59, which discarded the single formula and instead specified the amount that each community college would receive without considering FTE growth or prior equalization measures. LB 59 also specified the percentage of state aid each community college would receive for 2011-12 and 2012-13.

The 2012 Legislature passed LB 946, which specified a base amount of state aid (\$87,870,147) to be allocated to the community colleges based on the percentage of state aid received by each community college in 2012-13. LB 946 also provided that if the state provides funding in excess of \$87,870,147, the excess is to be distributed as follows:

- First, any increase up to \$500,000 above the 2012-13 base that is allocated is transferred to the Nebraska Community College Student Performance and Occupational Education Grant Fund. Dollars in the fund are to be used to provide aid or grants on a competitive basis to any community college or group of colleges for (1) applied technology and occupational faculty training, instructional equipment upgrades, employee assessment, pre-employment training, employee training, and dislocated worker programs; or (2) programs or activities to enhance student performance, credential completion, retention, foundations education, and the collection, reporting or analysis of student data.
- Second, any amount provided by the Legislature and the Governor over the \$87,870,147 base and up to the first \$500,000 is to be distributed according to a formula with the following parameters:
  - o 25% of available funds are to be divided equally among the community colleges.
  - 45% of available funds are to be divided based on each community college's proportionate share of a three-year average of full-time equivalent (FTE) student enrollment.
  - 30% of available funds are to be divided based on each community college's proportionate share of a three-year average of reimbursable educational units (REUs).

In addition to creating a new method of allocating state funds to the community colleges, LB 946 made membership in Nebraska Community College Association (NCCA) voluntary. Currently, five community colleges (Central (CCC), Mid-Plains (MPCC), Northeast (NECC), Southeast (SCC), and Western Nebraska (WNCC)) are members of NCCA, while Metropolitan Community College (MCC) has chosen not to be a member.

With the passage of LB243 in 2023, the Legislature created the Community College Future Fund (CCFF) to offset the funds lost by the elimination of their ability to levy property taxes for operating costs. The one exception is if the state does not fully fund the certified allocation calculated by the Commission, the community colleges can levy an amount equal to the difference between the amount certified and the amount funded by the stated through the CCFF. The maximum levying authority for capital improvement projects remained at two cents per \$100 of valuation.

For 2024-25, the first year of the new funding method, the amount distributed to each community college is calculated by multiplying the greater of the amount of property taxes levied by a community college for fiscal year 2023-24, excluding the capital improvement levy, or the amount of property taxes that would have been generated from a levy of seven and one-half cents per one hundred dollars of taxable valuation, and the greater of three and one-half percent or the percentage increase in the reimbursable educational units of the community college area. For fiscal years after 2024-25, the amount of the prior year distribution is multiplied by the greater of three and one-half percent or the percentage increase in the reimbursable educational units of the community college area.

#### Measurements

The impact, success, and efficiency of a community college can be evaluated in many ways. For example, change in total enrollment, measured by both headcount and Full Time Equivalent (FTE) students, indicates demand for a community college's services. The number of awards granted indicates the success of a community college in preparing students for occupations and additional education, as does the number of students transferring to other colleges or universities with or without completing their associate's degree. (Appendix 6 provides additional information on academic transfers.) Finally, the amount of noncredit instruction provided by community colleges to students, companies, and communities indicates their impact and success in meeting community and workforce needs.

One measure of a community college's efficiency is to examine the total cost to students and Nebraska taxpayers, through state aid and property taxes, on a per FTE basis. Another is to look at the amount of resources used to produce a certificate or degree.

Finally, measuring the spending of an institution against its peers provides a basis for comparison of the effectiveness and efficiency of operations. Appendices 3 and 5 show how each community college compares to their individual peers and their peer average.

The analysis that follows considers a limited number of measures and is meant to provide useful information for establishing appropriate levels of state funding. The Commission acknowledges that these are far from the only measurements of community college success but believes the measurements provide a rationale for the state aid funding recommendation.

#### Enrollment

Community college enrollment generally grows during a downturn in the economy and shrinks when the economy is doing well. However, with the added emphasis the community colleges have placed on dual credit enrollment through \$3.4 million of state aid funding earmarked for dual enrollment and the infusion of \$5 million of federal ARPA funds per year for FY23, FY24, and FY25, this has not been the case. Of the 8.6% increase in FTE enrollment for both credit and non-credit courses from 2021-22 to 2023-24, 94% of the increase was due to dual enrollment increases.

Fall headcount measures the number of students taking courses for credit regardless of the number of courses they are taking. Since fall 2010, when fall headcount enrollment reached an all-time high of 49,052, fall headcount enrollment has decreased over 14.8%. Looking over a ten-year period, the overall community colleges' fall headcount enrollment has decreased 0.5% over the past 10 years, with all but Mid-Plains and Western Nebraska Community Colleges increasing enrollment over the past two years.

Fall Headcount Enrollment - Undergraduate

|                              |             |             |             |             |             |             | 2-year        | <u> 10-year</u> |
|------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-----------------|
|                              | <u>2013</u> | <u>2015</u> | <u>2017</u> | <u>2019</u> | <u>2021</u> | <u>2023</u> | <u>change</u> | <u>change</u>   |
| Central                      | 6,906       | 6,227       | 6,082       | 6,368       | 6,309       | 6,862       | 8.8%          | -0.6%           |
| Metropolitan                 | 15,752      | 14,812      | 14,954      | 14,300      | 13,709      | 15,964      | 16.4%         | 1.3%            |
| Mid-Plains                   | 2,491       | 2,235       | 2,221       | 2,125       | 2,101       | 2,066       | -1.7%         | -17.1%          |
| Northeast                    | 5,145       | 5,051       | 5,086       | 5,258       | 5,345       | 5,595       | 4.7%          | 8.7%            |
| Southeast                    | 9,751       | 9,248       | 9,412       | 9,756       | 9,416       | 9,799       | 4.1%          | 0.5%            |
| Western Nebraska             | 1,960       | 1,534       | 1,905       | 1,722       | 1,704       | 1,508       | -11.5%        | -23.1%          |
| Total Community College      | 42,005      | 39,107      | 39,660      | 39,529      | 38,584      | 41,794      | 8.3%          | -0.5%           |
| Total State Colleges         | 7,581       | 7,444       | 6,958       | 6,940       | 7,329       | 7,171       | -2.2%         | -5.4%           |
| Total University of Nebraska | 38,348      | 39,175      | 39,598      | 38,401      | 37,394      | 36,577      | -2.2%         | -4.6%           |

Integrated Postsecondary Education Data System (IPEDS)

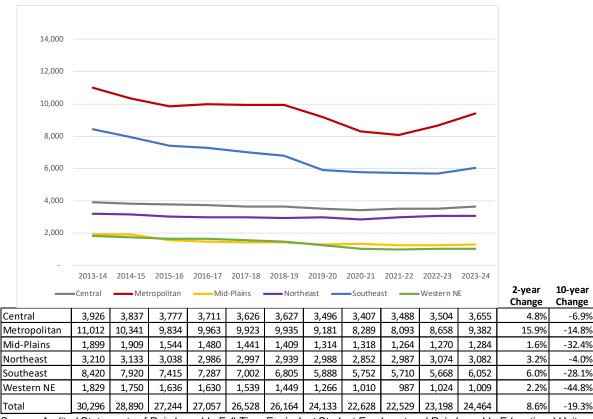
Another measure of enrollment particularly suited to community colleges is 12-month unduplicated enrollment. Measured on a 12-month basis, community colleges serve more undergraduate students than the University and state colleges combined. However, as with fall enrollment, 12-month enrollment at community colleges has also increased due to an increase in dual enrollment students.

12-month Unduplicated Headcount Enrollment - Undergraduate

|  | •              |                |                |                | -       |         |               |               |  |
|--|----------------|----------------|----------------|----------------|---------|---------|---------------|---------------|--|
|  |                |                |                |                |         |         | 2-year        | 10-year       |  |
|  | <u>2012-13</u> | <u>2014-15</u> | <u>2016-17</u> | <u>2018-19</u> | 2020-21 | 2022-23 | <u>change</u> | <u>change</u> |  |
| Central  | 12,614         | 9,454          | 9,238          | 9,241          | 9,066   | 9,681   | 6.8%          | -23.3%        |  |
| Metropolitan   | 30,892         | 26,388         | 25,030         | 24,321         | 21,101  | 22,686  | 7.5%          | -26.6%        |  |
| Mid-Plains   | 7,837          | 9,149          | 3,850          | 3,095          | 2,918   | 2,867   | -1.7%         | -63.4%        |  |
| Northeast  | 7,147          | 6,752          | 6,605          | 6,294          | 6,421   | 6,610   | 2.9%          | -7.5%         |  |
| Southeast  | 16,321         | 14,942         | 14,755         | 14,457         | 13,053  | 13,035  | -0.1%         | -20.1%        |  |
| Western Nebraska                                       | 9,772          | 2,875          | 2,635          | 2,312          | 1,865   | 2,012   | 7.9%          | -79.4%        |  |
| Total Community College                                | 84,583         | 69,560         | 62,113         | 59,720         | 54,424  | 56,891  | 4.5%          | -32.7%        |  |
| Total State Colleges                                   | 9,032          | 9,157          | 8,970          | 8,218          | 9,290   | 8,983   | -3.3%         | -0.5%         |  |
| Total University of Nebraska                           | 42,292         | 42,779         | 43,642         | 43,256         | 42,367  | 40,029  | -5.5%         | -5.4%         |  |
| Integrated Postsecondary Education Data System (IPEDS) |                |                |                |                |         |         |               |               |  |

The two measurements of enrollment above count only students enrolled for credit. However, community colleges also serve students who enroll in non-credit courses, generally technical or vocational courses that don't lead to a degree. Calculating the full-time equivalent (FTE) for both credit and non-credit courses is a more accurate measure of instructional workload and is found by dividing total student hours by a full-time study load – 30 credits for colleges on a semester system, 45 credits for colleges on a quarter system, and 900 contact hours for non-credit courses. The following chart shows the FTE for courses eligible for state reimbursement and includes not only credit courses, but eligible non-credit courses. As shown below, FTE enrollment at the community colleges steadily decreased from 2013-14 until 2022-23, when enrollments began to increase. Over the past decade, FTE enrollment has decreased 19.3%.

#### Full-Time Equivalent (FTE) Enrollment Nebraska Community Colleges by Institution 2013-14 through 2023-24



Source: Audited Statements of Reimbursable Full-Time Equivalent Student Enrolment and Reimbursable Educational Units

#### **Student Progress and Completion**

Awards conferred measures the number of awards granted by the institution and is one indicator of how successful an institution is in preparing a student for a career. Community colleges maintain that many of their students enroll for short periods of time, with no intention of earning a degree or certificate, and that many others transfer before earning a credential. The Commission recognizes these points and considers them when evaluating the community colleges' funding request.

|                         |                |                |                |                |         |         | <u>z-year</u> | 10-year       |
|-------------------------|----------------|----------------|----------------|----------------|---------|---------|---------------|---------------|
|                         | <u>2012-13</u> | <u>2014-15</u> | <u>2016-17</u> | <u>2018-19</u> | 2020-21 | 2022-23 | <u>change</u> | <u>change</u> |
| Central                 | 2,232          | 2,375          | 2,174          | 2,380          | 2,747   | 2,788   | 1.5%          | 24.9%         |
| Metropolitan            | 2,057          | 1,784          | 1,551          | 2,247          | 1,876   | 2,022   | 7.8%          | -1.7%         |
| Mid-Plains              | 463            | 428            | 438            | 453            | 420     | 379     | -9.8%         | -18.1%        |
| Northeast               | 818            | 924            | 880            | 999            | 972     | 1,025   | 5.5%          | 25.3%         |
| Southeast               | 1,784          | 1,653          | 1,600          | 1,571          | 1,330   | 1,398   | 5.1%          | -21.6%        |
| Western Nebraska        | 351            | 320            | 254            | 300            | 249     | 235     | -5.6%         | -33.0%        |
| Total Community College | 7,705          | 7,484          | 6,897          | 7,950          | 7,594   | 7,847   | 4%            | 2%            |

Integrated Postsecondary Education Data System (IPEDS) See Appendix 5c for peer comparisons.

While the table below does not reflect only students who transferred to a four-year institution, it does demonstrate that a large number of students begin their collegiate studies at community colleges and subsequently transfer to another institution. For 2021-22, 15.0% of the students in the full-time, first-time cohort transferred to another institution. This transfer mission should be considered when discussing community college outcomes.

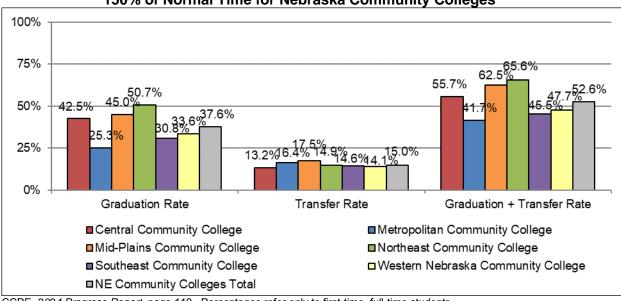
#### **Community College Students that Transferred to Other Institutions**

|                                | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|--------------------------------|---------|---------|---------|---------|---------|---------|
| Central                        | 106     | 80      | 104     | 67      | 90      | 85      |
| Metropolitan                   | 210     | 179     | 219     | 106     | 85      | 109     |
| Mid-Plains                     | 76      | 72      | 61      | 52      | 66      | 58      |
| Northeast                      | 99      | 109     | 106     | 139     | 132     | 132     |
| Southeast                      | 178     | 189     | 204     | 254     | 266     | 169     |
| Western Nebraska               | 72      | 49      | 61      | 41      | 49      | 42      |
| <b>Total Community College</b> | 741     | 678     | 755     | 659     | 688     | 595     |

CCPE, 2024 Progress Report, Appendix 11, Table 11.1, page 310-312.

The chart below provides a more accurate "success" rate for the community colleges by factoring in both graduation rates and transfer rates and the community college's graduation + transfer rate of 52.6% is comparable to the public four-year institutions' six-year graduation rate of 57.5%.

2021-22 Graduation Rates and Transfers Rates within 150% of Normal Time for Nebraska Community Colleges



CCPE, 2024 Progress Report, page 110. Percentages refer only to first-time, full-time students.

#### **Full-Time Freshmen Retention Rates**

|                          | Fall        | Fall        | Fall        | Fall | Fall        |
|--------------------------|-------------|-------------|-------------|------|-------------|
|                          | <u>2019</u> | <u>2020</u> | <u>2021</u> | 2022 | <u>2023</u> |
| Central                  | 66%         | 68%         | 65%         | 67%  | 69%         |
| Central Peer Median      | 61%         | 62%         | 58%         | 58%  | 61%         |
| Metropolitan             | 61%         | 52%         | 55%         | 62%  | 68%         |
| Metropolitan Peer Median | 59%         | 57%         | 59%         | 59%  | 64%         |
| Mid-Plains               | 67%         | 69%         | 60%         | 71%  | 64%         |
| Mid-Plains Peer Median   | 56%         | 56%         | 55%         | 60%  | 61%         |
| Northeast                | 68%         | 68%         | 71%         | 73%  | 71%         |
| Northeast Peer Median    | 66%         | 65%         | 61%         | 65%  | 64%         |
| Southeast                | 64%         | 64%         | 50%         | 64%  | 67%         |
| Southeast Peer Median    | 66%         | 73%         | 62%         | 68%  | 77%         |
| Western NE               | 56%         | 58%         | 60%         | 50%  | 52%         |
| Western NE Peer Median   | 62%         | 62%         | 58%         | 62%  | 66%         |
| Total NE Comm. Colleges  | 64%         | 63%         | 59%         | 66%  | 67%         |

CCPE, 2024 Progress Report, pages 250-261; Integrated Postsecondary Education Data System (IPEDS)

#### **Graduation Rates within 150% of Normal Time**

|                          | <u>2018-19</u> | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|--------------------------|----------------|---------|---------|---------|---------|
| Central                  | 35%            | 39%     | 41%     | 43%     | 45%     |
| Central Peer Median      | 33%            | 37%     | 34%     | 33%     | 39%     |
| Metropolitan             | 19%            | 16%     | 22%     | 25%     | 25%     |
| Metropolitan Peer Median | 22%            | 20%     | 17%     | 19%     | 23%     |
| Mid-Plains               | 41%            | 47%     | 42%     | 45%     | 46%     |
| Mid-Plains Peer Median   | 42%            | 39%     | 36%     | 31%     | 34%     |
| Northeast                | 51%            | 53%     | 52%     | 51%     | 56%     |
| Northeast Peer Median    | 35%            | 38%     | 37%     | 42%     | 44%     |
| Southeast                | 33%            | 31%     | 31%     | 31%     | 27%     |
| Southeast Peer Median    | 29%            | 35%     | 39%     | 37%     | 35%     |
| Western NE               | 30%            | 37%     | 42%     | 34%     | 35%     |
| Western NE Peer Median   | 34%            | 35%     | 36%     | 40%     | 31%     |
| Total NE Comm. Colleges  | 34%            | 36%     | 38%     | 38%     | 38%     |

CCPE, 2024 Progress Report, page 270-291; Integrated Postsecondary Education Data System (IPEDS)

#### **Academic Transfer Enrollments**

As mentioned previously, preparing students for academic transfer is an important role for the community colleges. In 1993-94, when the Legislature authorized expansion of academic transfer courses, 12.6% of the FTE generated at community colleges was in academic transfer courses, by 2019-20 this rate reached its highpoint of 24.3%, and by 2023-24, this rate had dropped to 21.9%. (See Appendix 6)

FTE Enrollments in Academic Transfer Courses

|              | 2013-14 | 2017-18 | 2018-19 | 2019-20 | 2021-22 | 2023-24 | 10-year<br>Change |
|--------------|---------|---------|---------|---------|---------|---------|-------------------|
| Central      | 664     | 796     | 779     | 731     | 644     | 589     | -11.3%            |
| Metropolitan | 1,276   | 1,220   | 1,312   | 1,301   | 1,333   | 1,651   | 29.4%             |
| Mid-Plains   | 824     | 762     | 759     | 698     | 677     | 681     | -17.4%            |
| Northeast    | 1,263   | 1,373   | 1,324   | 1,399   | 1,327   | 1,437   | 13.8%             |
| Southeast    | 1,963   | 1,543   | 1,475   | 1,323   | 603     | 517     | -73.7%            |
| Western NE   | 457     | 427     | 401     | 409     | 505     | 482     | 5.5%              |
| Total        | 6,447   | 6,121   | 6,050   | 5,861   | 5,089   | 5,357   | -16.9%            |

Source: Audited Statements of Reimbursable Full-Time Equivalent Student Enrolment and Reimbursable Educational Units

Percentage of FTE in Academic Transfer Courses to Total Courses

|              | 2013-14 | 2017-18 | 2018-19 | 2019-20 | 2019-22 | 2019-22 |
|--------------|---------|---------|---------|---------|---------|---------|
| Central      | 17%     | 22%     | 22%     | 21%     | 19%     | 16%     |
| Metropolitan | 12%     | 12%     | 13%     | 14%     | 17%     | 18%     |
| Mid-Plains   | 43%     | 53%     | 54%     | 53%     | 54%     | 53%     |
| Northeast    | 39%     | 46%     | 45%     | 47%     | 45%     | 47%     |
| Southeast    | 23%     | 22%     | 22%     | 23%     | 11%     | 9%      |
| Western NE   | 25%     | 28%     | 28%     | 32%     | 51%     | 48%     |
| Total        | 21%     | 23%     | 23%     | 24%     | 23%     | 22%     |

Source: Audited Statements of Reimbursable Full-Time Equivalent Student Enrolment and Reimbursable Educational Units

Percentages were calculated by dividing the total number credit hours taken in courses that are intended for transfer into a baccalaureate program.

#### **Dual Enrollment**

Dual enrollment is also a large part of community college enrollment, accounting for 26.8% of the total resident credit hour production and ranging from 16.9% at SCC to 33% at MPCC for 2020-21.

Dual Enrollment Credit Hours - 2014-15 through 2023-24

|            | 2014-15  | 2015-16  | 2016-17  | 2017-18  | 2018-19   | 2019-20   | 2020-21   | 2021-22   | 2022-23   | 2023-24   | 9-year %<br>Increase | 2022-23<br>Total Res.<br>CR. HR <sup>1</sup> | % of Dual<br>Enroll. to<br>Total Res. |
|------------|----------|----------|----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|----------------------|--|---------------------------------------|
| Central    | 13,333.0 | 13,239.0 | 14,787.0 | 14,562.0 | 16,962.0  | 18,025.0  | 18,956.0  | 22,206.0  | 25,988.0  | 27,872.0  | 109.0%               | 99,424.0                                     | 28.0%                                 |
| Metro      | 33,650.5 | 38,298.5 | 32,595.0 | 39,777.0 | 46,707.0  | 48,628.5  | 57,714.5  | 67,018.5  | 99,083.0  | 114,720.0 | 240.9%               | 370,115.0                                    | 31.0%                                 |
| Mid-Plains | 4,483.0  | 4,851.0  | 5,981.0  | 6,021.0  | 6,732.0   | 6,382.0   | 6,482.0   | 7,125.0   | 11,569.5  | 10,750.0  | 139.8%               | 32,591.0                                     | 33.0%                                 |
| Northeast  | 7,881.0  | 7,863.5  | 8,000.5  | 7,684.0  | 8,752.0   | 11,743.0  | 11,808.5  | 13,104.0  | 15,242.0  | 18,701.0  | 137.3%               | 81,904.0                                     | 22.8%                                 |
| Southeast  | 11,647.5 | 17,769.0 | 21,157.5 | 21,456.0 | 25,992.5  | 20,061.0  | 21,872.5  | 22,947.0  | 23,204.5  | 26,602.5  | 128.4%               | 156,970.0                                    | 16.9%                                 |
| Western NE | 3,339.0  | 3,506.0  | 4,528.0  | 5,766.0  | 5,014.5   | 6,108.5   | 3,811.5   | 2,292.0   | 6,245.5   | 6,393.0   | 91.5%                | 22,938.0                                     | 27.9%                                 |
| Total      | 74 334 0 | 85 527 0 | 87 049 0 | 95 266 0 | 110 160 0 | 110 948 0 | 120 645 0 | 134 692 5 | 181 332 5 | 205 038 5 | 62 3%                | 763 942 0                                    | 26.8%                                 |

Source: Supplemental forms, 2023-24 FTE/REU Audit

<sup>1</sup> Resident credit hour amounts not available for 2023-24

#### **Community College Funding and Expenditures**

The Commission has evaluated the amount of state funds, local property tax funds, and tuition and fees available per FTE enrollment and per award granted (for the community colleges, this includes associate degrees, diplomas, and certificates). The analysis on an FTE enrollment and awards-granted basis includes local property tax revenue for operations (not capital facilities) since both state appropriation and local property taxes are considered tax revenue sources. Figures are the most current available and are not adjusted for inflation.

#### **Community College Funding per Award**

|                           |              | 2012-13      |                |              | 2020-21      |                |              | 2022-23      |                |
|---------------------------|--------------|--------------|----------------|--------------|--------------|----------------|--------------|--------------|----------------|
|                           |              | State &      |                |              | State &      |                |              | State &      |                |
|                           | State        | Local Tax    | <b>Tuition</b> | State        | Local Tax    | <u>Tuition</u> | State        | Local Tax    | <b>Tuition</b> |
| Community College         | <b>Funds</b> | <u>Funds</u> | and Fees       | <b>Funds</b> | <u>Funds</u> | and Fees       | <b>Funds</b> | <u>Funds</u> | and Fees       |
| Central                   | \$3,488      | \$19,764     | \$5,116        | \$3,619      | \$18,482     | \$3,747        | \$3,858      | \$18,745     | \$3,493        |
| Central Peer Average      | \$15,878     | \$24,111     | \$12,946       | \$19,907     | \$30,876     | \$14,211       | \$16,853     | \$27,466     | \$12,233       |
| Metropolitan              | \$11,324     | \$30,987     | \$14,999       | \$15,118     | \$46,000     | \$13,077       | \$15,017     | \$47,388     | \$12,392       |
| Metropolitan Peer Average | \$10,479     | \$21,603     | \$16,754       | \$9,857      | \$22,672     | \$13,720       | \$11,701     | \$24,748     | \$13,497       |
| Mid-Plains                | \$17,175     | \$35,754     | \$11,638       | \$21,978     | \$48,703     | \$9,812        | \$25,673     | \$60,016     | \$11,468       |
| Mid-Plains Peer Average   | \$14,956     | \$26,684     | \$15,458       | \$22,141     | \$43,630     | \$16,122       | \$22,230     | \$44,869     | \$16,327       |
| Northeast                 | \$15,082     | \$35,048     | \$11,239       | \$14,839     | \$40,559     | \$10,448       | \$14,990     | \$39,627     | \$11,049       |
| Northeast Peer Average    | \$10,748     | \$19,610     | \$9,671        | \$13,481     | \$22,819     | \$11,509       | \$13,292     | \$25,024     | \$11,889       |
| Southeast                 | \$13,924     | \$27,836     | \$15,044       | \$21,454     | \$56,695     | \$14,585       | \$21,369     | \$57,300     | \$13,641       |
| Southeast Peer Average    | \$8,718      | \$21,281     | \$11,173       | \$11,740     | \$26,481     | \$10,774       | \$12,642     | \$27,861     | \$9,952        |
| Western NE                | \$33,220     | \$55,282     | \$13,627       | \$52,001     | \$93,867     | \$14,153       | \$56,443     | \$102,528    | \$13,475       |
| Western NE Peer Average   | \$17,521     | \$32,031     | \$12,640       | \$18,458     | \$35,985     | \$12,835       | \$22,230     | \$40,487     | \$14,275       |

Source: Integrated Postsecondary Education Data System (IPEDS). See Appendix 5 for detail and peer comparisons.

The funding per award is strongly influenced by the types of awards conferred and whether the student transfers to another institution before earning an award. Because awards can range from certificates earned in 12 credit hour programs up to associate's degrees requiring more than 60 credit hours, comparison of awards should be reviewed in conjunction with other measures. In the chart above, the lowest cost per degree for state funds is at Central Community College and is due to a significant increase in awards conferred, including 12 credit hour programs and a concerted effort to identify students nearing degree completion, and relatively little state funding. The very high cost per award for Western Nebraska Community College reflects, to some degree, the distribution of state funds through formulas, the inability to take advantage of economies of scale, and a relatively low number of degree completions.

Comparing expenditures per FTE across functional operating expenditure categories and with peer institutions also provides information on efficiency, though it must be undertaken with an understanding that institutions may vary somewhat in their expenditure classifications, their size, and their programs. Appendix 3 provides further definitions of the expenditure categories shown in the chart on the following page.

#### 2022-23 Expenditures per FTE by Category

|                          |                    |          | <u>Public</u>  | <u>Academic</u> | Student         | Institutional  |              |
|--------------------------|--------------------|----------|----------------|-----------------|-----------------|----------------|--------------|
|                          | <u>Instruction</u> | Research | <u>Service</u> | <u>Support</u>  | <u>Services</u> | <u>Support</u> | <u>Total</u> |
| Central                  | \$9,448            | \$0      | \$0            | \$3,144         | \$2,757         | \$7,344        | \$22,693     |
| Central Peer Median      | \$6,872            | \$0      | \$271          | \$939           | \$2,541         | \$3,069        | \$13,691     |
| Metropolitan             | \$8,799            | \$0      | \$0            | \$3,034         | \$1,960         | \$3,963        | \$17,756     |
| Metropolitan Peer Median | \$6,939            | \$0      | \$65           | \$1,448         | \$1,554         | \$3,509        | \$13,514     |
| Mid-Plains               | \$9,333            | \$0      | \$0            | \$2,668         | \$1,738         | \$4,837        | \$18,576     |
| Mid-Plains Peer Median   | \$9,004            | \$45     | \$438          | \$1,546         | \$3,366         | \$4,528        | \$18,926     |
| Northeast                | \$9,338            | \$0      | \$0            | \$3,343         | \$2,290         | \$4,731        | \$19,702     |
| Northeast Peer Median    | \$8,085            | \$93     | \$570          | \$1,667         | \$2,805         | \$3,794        | \$17,013     |
| Southeast                | \$12,044           | \$0      | \$0            | \$2,391         | \$1,492         | \$5,252        | \$21,179     |
| Southeast Peer Median    | \$7,609            | \$0      | \$152          | \$1,329         | \$1,585         | \$3,661        | \$14,335     |
| Western NE               | \$12,093           | \$0      | \$0            | \$4,889         | \$4,424         | \$9,563        | \$30,969     |
| Western NE Peer Median   | \$7,872            | \$514    | \$957          | \$1,845         | \$2,392         | \$4,832        | \$18,411     |

Source: Integrated Postsecondary Education Data System (IPEDS). See Appendix 3a for additional detail.

The following three charts consider both credit and reimbursable non-credit courses that community colleges offer when calculating per FTE amounts, which differs from the previous chart that includes only credit courses leading to an award. The following provides a more complete picture of the workload as almost all instructional activity at the community colleges is included. Figures are not adjusted for inflation.

As mentioned at the beginning of the community college section, with the passage of LB243 in 2023, the Legislature created the Community College Future Fund (CCFF) to offset the funds lost by the elimination of their ability to levy property taxes for operating costs. Beginning with 2024-25, the Property Tax Revenue per FTE table will reflect the amount provided by the state through the CCFF.

#### State Aid per FTE

|                   |         |         |         |         |          |          |          | 10 , 100 11 0/      | 10 year %       |
|-------------------|---------|---------|---------|---------|----------|----------|----------|---------------------|-----------------|
| Community College | 2012-13 | 2014-15 | 2016-17 | 2018-19 | 2020-21  | 2019-20  | 2021-23  | 10 year %<br>Change | Change -<br>FTE |
| Central           | \$1,847 | \$2,275 | \$2,439 | \$2,554 | \$2,977  | \$2,752  | \$3,069  | 66.2%               | -23.4%          |
| Metropolitan      | \$1,916 | \$2,460 | \$2,613 | \$2,666 | \$3,421  | \$2,976  | \$3,507  | 83.0%               | -39.4%          |
| Mid-Plains        | \$4,253 | \$4,471 | \$5,906 | \$6,239 | \$7,004  | \$6,839  | \$7,662  | 80.2%               | -34.1%          |
| Northeast         | \$3,690 | \$4,191 | \$4,500 | \$4,634 | \$5,027  | \$4,662  | \$4,993  | 35.3%               | -9.2%           |
| Southeast         | \$2,745 | \$3,356 | \$3,718 | \$4,023 | \$4,961  | \$4,745  | \$5,270  | 92.0%               | -43.0%          |
| Western Nebraska  | \$6,104 | \$6,996 | \$7,631 | \$8,659 | \$12,826 | \$10,067 | \$12,954 | 112.2%              | -49.7%          |

State Aid as a % of State Aid, Tuition and Mandatory Fees, and Property Tax Revenue

30.7% 29.8%

30.5% 29.4%

28.6%

28.7%

29.1%

**Tuition and Mandatory Fees per FTE** 

| Community College | 2012-13 | 2014-15 | 2016-17 | 2018-19 | 2020-21 | 2019-20 | 2021-23 | 10 year %<br>Change | 10 year %<br>Change -<br>FTE |
|-------------------|---------|---------|---------|---------|---------|---------|---------|---------------------|------------------------------|
| Central           | \$2,440 | \$2,530 | \$2,645 | \$2,769 | \$2,789 | \$2,937 | \$2,579 | 5.7%                | -23.4%                       |
| Metropolitan      | \$2,125 | \$2,171 | \$2,350 | \$2,585 | \$2,576 | \$2,641 | \$2,391 | 12.5%               | -39.4%                       |
| Mid-Plains        | \$2,136 | \$2,411 | \$2,701 | \$3,214 | \$3,387 | \$3,263 | \$3,519 | 64.7%               | -34.1%                       |
| Northeast         | \$2,383 | \$2,635 | \$2,604 | \$2,767 | \$2,676 | \$2,725 | \$2,950 | 23.8%               | -9.2%                        |
| Southeast         | \$2,486 | \$2,639 | \$2,653 | \$2,853 | \$2,736 | \$2,770 | \$2,878 | 15.8%               | -43.0%                       |
| Western Nebraska  | \$2,213 | \$2,309 | \$2,481 | \$2,591 | \$3,273 | \$2,690 | \$2,484 | 12.2%               | -49.7%                       |

Tuition and Mandatory Fees as a % of State Aid, Tuition and Mandatory Fees, and Property Tax Revenue

26.8%

25.3% 22.5%

20.8%

20.8%

19.0%

17.4%

**Property Tax Revenue per FTE** 

|                   |         |         |          |          |          |          |          | 10 year % | 10 year %<br>Change - |
|-------------------|---------|---------|----------|----------|----------|----------|----------|-----------|-----------------------|
| Community College | 2012-13 | 2014-15 | 2016-17  | 2018-19  | 2020-21  | 2019-20  | 2021-23  | Change    | FTE                   |
| Central           | \$8,015 | \$9,918 | \$10,037 | \$10,216 | \$11,252 | \$10,771 | \$11,057 | 38.0%     | -23.4%                |
| Metropolitan      | \$3,326 | \$4,027 | \$4,554  | \$4,963  | \$6,989  | \$5,816  | \$7,560  | 127.3%    | -39.4%                |
| Mid-Plains        | \$4,993 | \$5,552 | \$7,954  | \$8,120  | \$8,644  | \$8,593  | \$10,249 | 105.3%    | -34.1%                |
| Northeast         | \$4,885 | \$6,956 | \$7,978  | \$8,555  | \$8,771  | \$8,310  | \$8,216  | 68.2%     | -9.2%                 |
| Southeast         | \$2,743 | \$3,067 | \$4,936  | \$5,976  | \$8,149  | \$7,758  | \$8,862  | 223.1%    | -43.0%                |
| Western Nebraska  | \$4,054 | \$5,278 | \$6,206  | \$7,014  | \$10,326 | \$8,240  | \$10,577 | 160.9%    | -49.7%                |

Property Tax Revenue as a %

of State Aid, Tuition and Mandatory Fees, and Property

Tax Revenue

42.5% 44.

44.9%

46.9%

49.9%

50.6%

52.3% 53.4%

Source: Audited Statements of Reimbursable Full-Time Equivalent Student Enrolment and Reimbursable Educational Units

Source: Audited Statements of Reimbursable Full-Time Equivalent Student Enrolment and Reimbursable Educational Units Audited Financial Statements – Schedule of General Fund Revenues – Budgetary Basis (State Aid dollar amount based on amount received through allocation formula)

#### **Community College Request**

Both the Nebraska Community College Association (NCCA) and Metropolitan Community College are requesting a 12.2% increase in state appropriation for 2025-26 and a 3.9% increase for 2026-27. The total <u>state aid</u> portion of the appropriation for 2024-25 is \$114,804,330, and the community colleges' request would bring the total state aid appropriation to \$128,003,618 for 2025-26 and to \$133,026,566 for 2026-27.

The community colleges' request separates the dual enrollment request (326% for 2025-26 and additional 7.7% for 2026-27 increase of the \$3,062,234 dual enrollment base) from the state aid request (3.5% each year of the \$111,054,477 state aid base). The table below estimates each community college's allocation of the increase based on current FY2023-24 FTE and REU amounts that are used in the allocation.

#### Community Colleges State Aid Request for the 2025-2027 Biennium

#### State Aid

| Institution         | FY2024-25<br>Appropriation | FY2025-26<br>Reguest | FY2025-26<br>Increase from<br>FY2024-25 | FY2026-27<br>Request | FY2026-27<br>Increase from<br>FY2025-26 | Cumulative<br>Increase from<br>FY2024-25 | FY2026-27<br>Requested<br>Appropriation |
|---------------------|----------------------------|----------------------|---|----------------------|---|--|---|
| Central             | \$11,385,724               | \$11,989,344         | \$603,620                               | \$12,614,091         | \$624,747                               | \$1,228,367                              | \$12,614,091                            |
| Metropolitan        | \$30,700,747               | \$31,942,442         | \$1,241,695                             | \$33,227,597         | \$1,285,154                             | \$2,526,850                              | \$33,227,597                            |
| Mid-Plains          | \$9,842,505                | \$10,159,411         | \$316,906                               | \$10,487,409         | \$327,998                               | \$644,904                                | \$10,487,409                            |
| Northeast           | \$15,587,042               | \$16,131,924         | \$544,882                               | \$16,695,877         | \$563,953                               | \$1,108,835                              | \$16,695,877                            |
| Southeast           | \$30,181,651               | \$31,077,042         | \$895,391                               | \$32,003,772         | \$926,730                               | \$1,822,121                              | \$32,003,772                            |
| Western Nebraska    | \$13,356,808               | \$13,641,221         | \$284,412                               | \$13,935,587         | \$294,367                               | \$578,779                                | \$13,935,587                            |
| Total Appropriation | \$111,054,477              | \$114,941,384        | \$3,886,907                             | \$118,964,332        | \$4,022,948                             | \$7,909,855                              | \$118,964,332                           |
| % Increase          |                            |                      | 3.5%                                    |                      | 3.5%                                    | 7.12%                                    |   |

#### **Dual Enrollment**

|                     |                      |              | FY2025-26     |              | FY2026-27     | Cumulative    | FY2026-27            |  |
|---------------------|----------------------|--------------|---------------|--------------|---------------|---------------|----------------------|--|
|                     | FY2024-25            | FY2025-26    | Increase from | FY2026-27    | Increase from | Increase from | Requested            |  |
| Institution         | <u>Appropriation</u> | Request      | FY2024-25     | Request      | FY2025-26     | FY2024-25     | <u>Appropriation</u> |  |
| Central             | \$544,925            | \$2,324,426  | \$1,779,501   | \$2,502,376  | \$177,950     | \$1,957,451   | \$2,502,376          |  |
| Metropolitan        | \$1,341,142          | \$5,720,762  | \$4,379,620   | \$6,158,724  | \$437,962     | \$4,817,582   | \$6,158,724          |  |
| Mid-Plains          | \$210,945            | \$899,804    | \$688,859     | \$968,690    | \$68,886      | \$757,745     | \$968,690            |  |
| Northeast           | \$337,042            | \$1,437,685  | \$1,100,642   | \$1,547,749  | \$110,064     | \$1,210,707   | \$1,547,749          |  |
| Southeast           | \$521,192            | \$2,223,192  | \$1,702,000   | \$2,393,392  | \$170,200     | \$1,872,200   | \$2,393,392          |  |
| Western Nebraska    | \$106,988            | \$456,365    | \$349,378     | \$491,303    | \$34,938      | \$384,315     | \$491,303            |  |
| Total Appropriation | \$3,062,234          | \$13,062,234 | \$10,000,000  | \$14,062,234 | \$1,000,000   | \$11,000,000  | \$14,062,234         |  |
| % Increase          |                      |              | 326.6%        |              | 7.7%          | 359.21%       | •                    |  |

#### **Total Appropriation**

|                     | FY2024-25            | FY2025-26      | FY2025-26<br>Increase from | FY2026-27     | FY2026-27<br>Increase from | Cumulative<br>Increase from | FY2026-27<br>Requested |
|---------------------|----------------------|----------------|----------------------------|---------------|----------------------------|-----------------------------|------------------------|
| <u>Institution</u>  | <u>Appropriation</u> | <u>Request</u> | FY2024-25                  | Request       | FY2025-26                  | FY2024-25                   | <u>Appropriation</u>   |
| Central             | \$11,930,648         | \$14,313,770   | \$2,383,121                | \$15,116,467  | \$802,697                  | \$3,185,818                 | \$15,116,467           |
| Metropolitan        | \$32,041,889         | \$37,663,204   | \$5,621,315                | \$39,386,321  | \$1,723,116                | \$7,344,432                 | \$39,386,321           |
| Mid-Plains          | \$10,053,450         | \$11,059,215   | \$1,005,765                | \$11,456,099  | \$396,884                  | \$1,402,649                 | \$11,456,099           |
| Northeast           | \$15,924,084         | \$17,569,609   | \$1,645,525                | \$18,243,626  | \$674,017                  | \$2,319,542                 | \$18,243,626           |
| Southeast           | \$30,702,844         | \$33,300,234   | \$2,597,391                | \$34,397,164  | \$1,096,930                | \$3,694,320                 | \$34,397,164           |
| Western Nebraska    | \$13,463,796         | \$14,097,586   | \$633,790                  | \$14,426,890  | \$329,304                  | \$963,094                   | \$14,426,890           |
| Total Appropriation | \$114,116,711        | \$128,003,618  | \$13,886,907               | \$133,026,566 | \$5,022,948                | \$18,909,855                | \$133,026,566          |
| % Increase          |                      |                | 12.2%                      |               | 3.9%                       | 16.57%                      |                        |

#### **Increase in State Aid Appropriation**

The community colleges have requested a 3.5% inflationary increase of \$3,886,907 for 2025-26 and an additional \$4,022,948 for 2026-27 in the state aid base for general operations for both 2025-26 and 2026-27.

#### Recommendation:

The Commission believes a 3.5% increase for general operations for the community colleges is reasonable in order to maintain current operational funding levels. The Commission recommends approval of new General funds so that, as directed in the *Plan*, the majority of the cost of educating students continues to be borne by the state's taxpayers.

#### Rationale for the Recommendation

Policy decisions at both the local level and state level affect the amount a student will pay for an education. Keeping student costs affordable is a goal of the *Comprehensive Statewide Plan* and has been a goal of the Legislature, Governor, and community colleges' boards through policy decisions related to state aid appropriations, property tax levels, and tuition and fees charged to students. Decreases in state aid will potentially increase student costs and require a reduction in expenditures or an increase in tuition and fees. Providing state aid that will meet only inflationary cost increases will have a similar affect, although to a lesser extent.

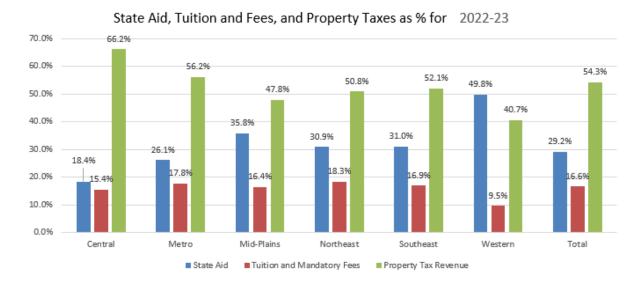
The Comprehensive Statewide Plan recognized the shared responsibility of funding community colleges and asserted that ideally the state would pay 40 percent of the operating costs of the community colleges, property owners would pay 40 percent of the costs through a tax levy established by the community college area governing boards, and 20 percent of costs would be covered by student tuition and fees and other sources of revenue.

With the passage of LB243 in 2023, the Legislature created the Community College Future Fund (CCFF) to offset the funds lost by the elimination of their ability to levy property taxes for operating costs. For fiscal years <u>after</u> 2024-25, the amount of the prior year distribution is multiplied by the greater of three and one-half percent or the percentage increase in the reimbursable educational units of the community college area. For the 2024-25 distribution, these rates were 4.25% for CCC, 8.63% for MCC, 6.5% for SCC, and 3.5% for MPCC, NECC, and WNCC. For CCFF distributions beginning in 2025-26, the chart below shows the minimum increase of 3.5% from the prior year CCFF distribution for each community college.

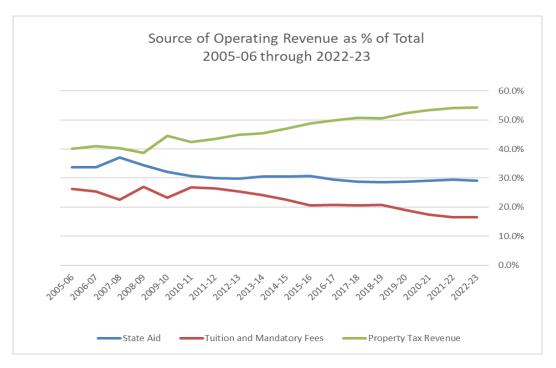
#### Community College Future Fund Estimated Minimum Distribution

|            | 2024-25       |               |               |                     |               |
|------------|---------------|---------------|---------------|---------------------|---------------|
|            | (Actual)      | 2025-26       | 2026-27       | 2027-28             | 2028-29       |
| Central    | \$49,146,637  | \$50,866,769  | \$52,647,106  | \$54,489,755        | \$56,396,896  |
| Metro      | \$81,102,300  | \$83,940,881  | \$86,878,811  | \$89,919,570        | \$93,066,755  |
| Mid-Plains | \$18,104,868  | \$18,738,538  | \$19,394,387  | \$20,073,191        | \$20,775,752  |
| Northeast  | \$29,583,377  | \$30,618,795  | \$31,690,453  | \$32,799,619        | \$33,947,606  |
| Southeast  | \$63,199,019  | \$65,410,985  | \$67,700,369  | \$70,069,882        | \$72,522,328  |
| Western NE | \$12,186,512  | \$12,613,040  | \$13,054,496  | <u>\$13,511,404</u> | \$13,984,303  |
| Total      | \$253,322,713 | \$262,189,008 | \$271,365,623 | \$280,863,420       | \$290,693,640 |

As shown below, not only is there a large variance between how the six community colleges fund operations, but there is also a significant difference between the concept of shared responsibility as envisioned in the *Plan* and actual funding sources used for operations. For 2022-23, total shared responsibility of the six community colleges was state aid – 29.2%, tuition and mandatory fees – 16.6%, and property tax revenue – 54.3%.

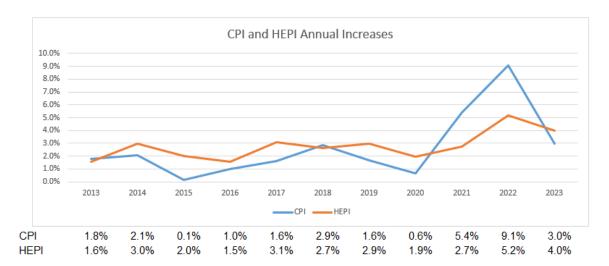


The chart below shows that the community colleges have, for the past eight years, kept tuition at or below the 20% target. However, with state aid remaining at only 30%, well below the target of 40% included in the *Plan*, property tax revenue continued to take on a larger share of the burden to keep up with inflation.



#### **Analysis:**

As previously mentioned, the Office of Management and Budget estimates the Consumer Price Index (CPI) to increase 2.4% each of the next three years (FY24, FY25, and FY26).



The Higher Education Price Index (HEPI) is a more accurate indicator of changes in costs for colleges and universities than the Consumer Price Index as it measures the average relative level of prices in a fixed basket of goods and services purchased by colleges and universities each year through current fund educational and general expenditures, excluding research, and has averaged 2.8% per year over the last ten years, slightly higher than the 2.7% average of the CPI. Assuming that the HEPI estimate will increase at relatively the same pace each of the next few years as the CPI estimate of 2.4%, the community college 3.5% inflationary request does not appear out of line.

The Schedule of General Fund Revenues in each of the colleges financial statement audits identifies the sources of funding for operations. Since 2012-13, the average growth in state aid has averaged 2.2% as shown in the following table, below the 2.8% average growth rate in the Higher Education Price Index (HEPI). General fund property tax collections, which excludes the 2% maximum capital improvement levy, had average growth over the ten-year period of 4.4%. This is well above the minimum amount that three of the six community colleges will receive with future distributions from the CCFF. Over the past several years, as state aid increases have not kept up with inflation, property taxes necessarily increased to keep tuition at a reasonable level.

Average Annual Growth 2012-13 through 2022-23

|                | CCC   | MCC   | MPCC | NECC | SCC   | WNCC  | <b>Total</b> |
|----------------|-------|-------|------|------|-------|-------|--------------|
| State Aid      | 3.3%  | 2.7%  | 2.0% | 2.2% | 1.9%  | 1.3%  | 2.2%         |
| Tutition/Fees  | -1.3% | -2.2% | 1.1% | 1.3% | -3.2% | -5.0% | -1.8%        |
| Property Taxes | 1.4%  | 4.9%  | 3.4% | 4.5% | 7.3%  | 3.4%  | 4.4%         |
| Total          | 1.2%  | 2.7%  | 2.5% | 3.1% | 2.9%  | 1.2%  | 2.4%         |

### Schedule of General Fund Revenues (1)

|    |               |             | Tuition and Mandatory | General Fund<br>Levy Property | Subtotal<br>Operating | Miscellaneous |               |
|----|---------------|-------------|-----------------------|-------------------------------|-----------------------|---------------|---------------|
|    | Fiscal Year   | State Aid   | Fees                  | Tax Revenue (2)               | Funds                 | Income        | Total Revenue |
| A  | verage Annual |             |                       |                               |                       |               |               |
| G  | rowth 2012-13 | 2.2%        | -1.8%                 | 4.4%                          | 2.4%                  | 17.9%         | 2.7%          |
| th | rough 2022-23 |             |                       |                               |                       |               |               |
|    | 2022-23       | 109,336,290 | 62,129,203            | 203,527,210                   | 374,992,703           | 13,789,249    | 388,781,952   |
|    | 2021-22       | 106,645,089 | 59,934,232            | 195,833,535                   | 362,412,856           | 2,866,468     | 365,279,324   |
|    | 2020-21       | 103,558,339 | 61,993,501            | 189,977,123                   | 355,528,963           | 9,176,980     | 364,705,943   |
|    | 2019-20       | 100,547,391 | 66,658,835            | 183,287,358                   | 350,493,584           | 4,743,765     | 355,237,349   |
|    | 2018-19       | 98,075,874  | 71,557,667            | 173,767,501                   | 343,401,042           | 6,401,602     | 349,802,644   |
|    | 2017-18       | 98,317,683  | 70,002,344            | 173,146,418                   | 341,466,445           | 5,620,961     | 347,087,406   |
|    | 2016-17       | 96,795,176  | 68,376,504            | 164,289,242                   | 329,460,922           | 4,374,237     | 333,835,159   |
|    | 2015-16       | 98,484,397  | 66,214,487            | 156,990,393                   | 321,689,277           | 3,033,440     | 324,722,717   |
|    | 2014-15       | 94,660,144  | 69,953,123            | 145,623,267                   | 310,236,534           | 2,966,553     | 313,203,087   |
|    | 2013-14       | 90,884,953  | 71,808,680            | 135,554,458                   | 298,248,091           | 3,732,486     | 301,980,577   |
|    | 2012-13       | 87,870,147  | 74,805,774            | 132,455,650                   | 295,131,571           | 2,648,622     | 297,780,193   |

Source: Audited Financial Statements received in November

# Schedule of General Fund Revenues % Change from Previous Year

|             |           | Tuition and       | <u>General</u><br>Fund Levy | Subtotal           |                         |                         |
|-------------|-----------|-------------------|-----------------------------|--------------------|-------------------------|-------------------------|
| Fiscal Year | State Aid | Mandatory<br>Fees | Property Tax<br>Revenue     | Operating<br>Funds | Miscellaneous<br>Income | <u>Total</u><br>Revenue |
|             |           |                   |                             |                    |                         |                         |
| 2022-23     | 2.5%      | 3.7%              | 3.9%                        | 3.5%               | 381.1%                  | 6.4%                    |
| 2021-22     | 3.0%      | -3.3%             | 3.1%                        | 1.9%               | -68.8%                  | 0.2%                    |
| 2020-21     | 3.0%      | -7.0%             | 3.6%                        | 1.4%               | 93.5%                   | 2.7%                    |
| 2019-20     | 2.5%      | -6.8%             | 5.5%                        | 2.1%               | -25.9%                  | 1.6%                    |
| 2018-19     | -0.2%     | 2.2%              | 0.4%                        | 0.6%               | 13.9%                   | 0.8%                    |
| 2017-18     | 1.6%      | 2.4%              | 5.4%                        | 3.6%               | 28.5%                   | 4.0%                    |
| 2016-17     | -1.7%     | 3.3%              | 4.6%                        | 2.4%               | 44.2%                   | 2.8%                    |
| 2015-16     | 4.0%      | -5.3%             | 7.8%                        | 3.7%               | 2.3%                    | 3.7%                    |
| 2014-15     | 4.2%      | -2.6%             | 7.4%                        | 4.0%               | -20.5%                  | 3.7%                    |
| 2013-14     | 3.4%      | -4.0%             | 2.3%                        | 1.1%               | 40.9%                   | 1.4%                    |

<sup>(1)</sup> Revenues are presented on the same basis as the College's general fund budget and are not on a GASB basis of accounting. In particular, tuition is not reduced for scholarship allowances from grants and some other funds.

<sup>&</sup>lt;sup>(2)</sup> Amount does not include amounts collected for Capital Improvement or ADA/Hazardous Waste Fund

#### **Increase in Dual Enrollment Appropriation**

With the passage of LB 1008 (2020), a dual enrollment initiative provided the community colleges an additional \$1 million in General funds for 2020-21 to support discounting tuition assessed for enrollment in dual enrollment courses. This was increased to a little over \$2 million for 2021-22 and a little over \$3 million going forward. The community colleges have requested an increase of \$10 million for 2025-26 and an additional \$1 million increase for 2026-27 to the \$3,062,234 dual enrollment base. The increase is intended in part to replace \$5 million each year in federal ARPA funds that the legislature appropriated to the community colleges to discount dual enrollment tuition for fiscal years 2022-23, 2023-24, and 2024-25.

#### Recommendation:

The Commission recommends approval of new General funds for dual enrollment funding so that, as directed in the *Plan*, higher education can continue to collaborate with K-12 districts and schools to assure statewide access to advanced placement and college-level courses for academically prepared students to facilitate a successful transition to postsecondary education course work. The commission strongly recommends new General funds to increase the dual enrollment earmark to an amount that would continue to provide, at a minimum, the same level of funding that will no longer be available when the \$5 million in ARPA funding expires in 2024-25.

#### Rationale for the Recommendation:

As outlined in Chapter 5 of the *Plan*, higher education should work cooperatively with elementary and secondary schools to improve teaching and learning at all levels of education and to facilitate the transition from one level of education to another. Dual enrolled students can gain invaluable insight to the rigors necessary to succeed in higher education courses.

The Nebraska Higher Education Progress Report also recommends that the state set a statewide goal for dual credit participation and ensure that funding is available to institutions and students to make it achievable. In addition to subsidies to community colleges to reduce dual credit tuition, this will require enough funding for the ACE program so that scholarships are sufficient to allow all academically qualified low-income students to participate in dual enrollment courses.

As mentioned in the rationale for ACE funding, recent NSWERS research on high school students taking college courses while in high school demonstrates that dual enrollment earners graduate high school at higher rates, attended college and persist at higher rates, earn more credits during their first year of college, and graduate more quickly than non-dual-credit earners. Taking more dual enrollment courses in high school magnifies these outcomes in college.

In Nebraska, high school students qualifying to take college courses while still in high school generally must pay the colleges for the college credit. Since no federal financial assistance program is available, this has usually meant that only those who can afford to pay for these classes are benefitting. Over the past nine years, the number of dual enrollment credit hours taken by high school students has increased 62.3%. With the community colleges reducing the tuition and fee rates for those high school students taking dual credit courses, until the state began earmarking funds in 2020-21 to offset some of the cost, this discount was borne by the colleges.

| Dual Farallman  | Cuadit Harria | 204445    | 41      | 2022 24 |
|-----------------|---------------|-----------|---------|---------|
| Dual Enrollment | Crean Hours   | - 2014-13 | tnrouan | 2023-24 |

|            | <u>2014-15</u> | <u>2015-16</u> | <u>2016-17</u> | <u>2017-18</u> | <u>2018-19</u> | <u>2019-20</u> | 2020-21        | 2021-22   | 2022-23   | 2023-24   | 9-year %<br>Increase | Total Res. | % of Dual<br>Enroll. to<br>Total Res. |
|------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------|-----------|-----------|----------------------|------------|---------------------------------------|
| Central    | 13,333.0       | 13,239.0       | 14,787.0       | 14,562.0       | 16,962.0       | 18,025.0       | 18,956.0       | 22,206.0  | 25,988.0  | 27,872.0  | 109.0%               | 99,424.0   | 26.1%                                 |
| Metro      | 33,650.5       | 38,298.5       | 32,595.0       | 39,777.0       | 46,707.0       | 48,628.5       | 57,714.5       | 67,018.5  | 99,083.0  | 114,720.0 | 240.9%               | 370,115.0  | 26.8%                                 |
| Mid-Plains | 4,483.0        | 4,851.0        | 5,981.0        | 6,021.0        | 6,732.0        | 6,382.0        | 6,482.0        | 7,125.0   | 11,569.5  | 10,750.0  | 139.8%               | 32,591.0   | 35.5%                                 |
| Northeast  | 7,881.0        | 7,863.5        | 8,000.5        | 7,684.0        | 8,752.0        | 11,743.0       | 11,808.5       | 13,104.0  | 15,242.0  | 18,701.0  | 137.3%               | 81,904.0   | 18.6%                                 |
| Southeast  | 11,647.5       | 17,769.0       | 21,157.5       | 21,456.0       | 25,992.5       | 20,061.0       | 21,872.5       | 22,947.0  | 23,204.5  | 26,602.5  | 128.4%               | 156,970.0  | 14.8%                                 |
| Western NE | 3,339.0        | 3,506.0        | 4,528.0        | <u>5,766.0</u> | 5,014.5        | 6,108.5        | <u>3,811.5</u> | 2,292.0   | 6,245.5   | 6,393.0   | 91.5%                | 22,938.0   | 27.2%                                 |
| Total      | 74,334.0       | 85,527.0       | 87,049.0       | 95,266.0       | 110,160.0      | 110,948.0      | 120,645.0      | 134,692.5 | 181,332.5 | 205,038.5 | 62.3%                | 763,942.0  | 23.7%                                 |

Source: Supplemental forms, 2023-24 FTE/REU Audit

Resident credit hour amounts not available for 2023-24

# State Aid Allocation Earmarked to Reduce Dual Enrollment Tuition

|            | 2020-21         | 2021-22     | 2022-23          | 2023-24          | 2024-25     |
|------------|-----------------|-------------|------------------|------------------|-------------|
| Central    | \$201,418       | \$390,829   | \$585,624        | \$567,941        | \$544,925   |
| Metro      | \$345,252       | \$710,480   | \$1,107,671      | \$1,261,940      | \$1,341,142 |
| Mid-Plains | \$81,484        | \$150,927   | \$212,737        | \$212,956        | \$210,945   |
| Northeast  | \$106,273       | \$222,252   | \$350,669        | \$339,616        | \$337,042   |
| Southeast  | \$198,924       | \$407,752   | \$643,369        | \$575,324        | \$521,192   |
| Western NE | <u>\$66,649</u> | \$133,343   | <u>\$162,164</u> | <u>\$104,457</u> | \$106,988   |
| Total      | \$1,000,000     | \$2,015,583 | \$3,062,234      | \$3,062,234      | \$3,062,234 |

#### 2023-24 Estimated Source of Funding for Cost of Discounted Dual Enrollment Courses

|       |  |  |   |                               | Sc                 | ource of Tuiti       | on and Fees Wai   | ver .                  |
|-------|--|--|---|-------------------------------|--------------------|----------------------|---|------------------------|
|       | <u>Dual</u><br><u>Enrollment</u><br>Credit Hours | <u>Dual</u> <u>Enrollment</u> Tuition & Fees | Tuition and<br>Fees Prior to<br>Waivers   | Tuition and<br>Fees<br>Waived | ARPA<br>Allocation | State Aid<br>Earmark | Access College<br>Early (ACE)<br>Scholarship <sup>1</sup> | Institutional<br>Funds |
| CCC   | 27,872.0   | \$112  | \$3,121,550                               | \$2,211,950                   | \$835,522          | \$567,941            | \$113,878   | \$694,609              |
| MCC   | 114,720.0  | \$68   | \$7,800,960                               | \$7,800,960                   | \$2,292,536        | \$1,261,940          | \$0   | \$4,246,484            |
| MPCC  | 10,750.0   | \$120  | \$1,290,000                               | \$795,500                     | \$322,212          | \$212,956            | \$39,556  | \$220,776              |
| NECC  | 18,701.0   | \$128  | \$2,393,728                               | \$2,393,336                   | \$560,611          | \$339,616            | \$0   | \$1,493,109            |
| SCC   | 26,602.5   | \$121  | \$3,218,902                               | \$2,092,287                   | \$797,482          | \$575,324            | \$66,846  | \$652,635              |
| WNCC  | 6,393.0  | \$124  | <u>\$792,732</u>                          | \$498,624                     | <u>\$191,637</u>   | \$104,457            | <u>\$74,935</u>   | \$127,595              |
| Total | 205,038.5  | ,  | \$18,617,872<br>\$396,366<br>\$18,221,506 | \$15,792,657<br>See note      | \$5,000,000        | \$3,062,234          | \$295,215   | \$7,435,208            |

Note: WNCC calculated *Tuition and Fees Prior to ARPA Waiver* using the dual enrollment tuition charge of \$62 instead of the non-discounted tuition charge. The Commission used the full tuition and fees of \$124 to calculate the *Tuition and Fees Prior to ARPA Waiver* and then added this amount to the *Tuition and Fees Waived* for WNCC.

In addition to the \$3 million of state funds provided to community colleges to reduce tuition for dual credit courses, the Legislature also appropriated \$5 million of federal ARPA funds each year for FY23, FY24, and FY25 to reduce tuition for dual credit courses. Using ARPA funds, MCC and NECC made the decision to not charge tuition to any high school student taking courses.

2022-23

<sup>&</sup>lt;sup>1</sup>MCC and NECC did not participate in ACE for 2023-24 since tuition was not charged by either institution.

## **Appendices**

#### **Appendix 1** (page 87) – State Funding of Higher Education

- 1a State Fiscal Support for Higher Education By State
- 1b State Fiscal Support per \$1,000 Personal Income and Per Capita
- 1c Public Higher Educational Appropriations per FTE by State
- 1d State and Other Fiscal Support for Higher Education

## Appendix 2 (page 93) – College Continuation Rate

## Appendix 3 (page 97) – Expenditures by Functional Category

- 3a 2022-23 Expenditures by Category per FTE
- 3b 2022-23 Expenditures per FTE

## Appendix 4 (page 125) – Federally Financed R&D Expenditures 2021-22, University of Nebraska

Appendix 5 (page 127) – State Appropriated Dollars per Degree Conferred

Appendix 6 (page 137) – Community College Academic Transfer Enrollments

Appendix 7 (page 141) – State Educational Attainment Goals and Current
Attainment

Appendix 8 (page 143) — Commission-Established Peer Lists

## **State Funding of Higher Education**

Nebraska is well known for its strong support of higher education. However, between fiscal years 2019 and 2024, 39 states had percentage increases greater than Nebraska's 17.6% increase. Changes in funding over this six-year period ranged from increases of over 60% in South Carolina, Utah, and Texas to a reduction of 4% in Alaska. Regionally, Nebraska was one of six plains states with an increase of over 17% between fiscal years 2019 and 2024. (Appendix 1a).

Nebraska's support for higher education is also evident in measures of tax effort. The table titled *State Fiscal Support for Higher Education* (Appendix 1b), summarized for Nebraska's ranking below, shows Nebraska's appropriations per capita and per \$1,000 of personal income. Nebraska is in the top ten states in both measures in fiscal year 2024 and has historically been among the top states on those two measures.

| Year    | State Fiscal<br>Support per Capita<br>Ranking | Appropriation per<br>\$1,000 of Personal<br>Income Ranking |
|---------|---|--|
| FY 2004 | 7   | 13   |
| FY 2006 | 7   | 13   |
| FY 2008 | 10  | 13   |
| FY 2010 | 7   | 10   |
| FY2012  | 7   | 11   |
| FY2014  | 7   | 10   |
| FY2016  | 6   | 9  |
| FY2018  | 7   | 10   |
| FY2020  | 8   | 10   |
| FY2022  | 6   | 11   |
| FY2024  | 7   | 11   |

SHEF National Table 1: State Fiscal Support for Higher Education, by Region, Fiscal Years 2019, 2022, 2023, and 2024

|  |                | entage Chan     |                 | Rank Changes in State Support |                            |                      |                      |                            |                      |                      |  |
|--|----------------|-----------------|-----------------|-------------------------------|----------------------------|----------------------|----------------------|----------------------------|----------------------|----------------------|--|
| State Fiscal Support for Higher Education (\$) |                |                 |                 |                               | 1-Year % 2-Year % 5-Year % |                      |                      | 1-Year % 2-Year % 5-Year % |                      |                      |  |
| Region   | FY19           | FY22            | FY23            | FY24                          | Change,<br>FY23-FY24       | Change,<br>FY22-FY24 | Change,<br>FY19-FY24 | Change,<br>FY23-FY24       | Change,<br>FY22-FY24 | Change,<br>FY19-FY24 |  |
|  | 1113           | 1122            | 1123            | 1124                          | 1125-1124                  | 1 122-1 124          | 1113-1124            | 1123-1124                  | 1122-1124            | 1113-1124            |  |
| New England                                    | 4 202 274 202  | 4 554 400 050   | 4 005 007 005   | 4 507 000 400                 | 4.00/                      | 0.40/                | 24.00/               | 47                         | 50                   | 00                   |  |
| Connecticut                                    | 1,203,274,806  | 1,554,102,258   | 1,605,807,295   | 1,587,086,492                 | -1.2%                      | 2.1%                 | 31.9%                | 47                         | 50                   | 23                   |  |
| Maine  | 308,450,738    | 334,021,797     | 377,561,109     | 393,654,719                   | 4.3%                       | 17.9%                | 27.6%                | 34                         | 21                   | 32                   |  |
| Massachusetts                                  | 1,664,231,299  | 1,896,490,733   | 2,186,641,057   | 2,546,803,171                 | 16.5%                      | 34.3%                | 53.0%                | 7                          | 5                    | 6                    |  |
| New Hampshire                                  | 133,314,642    | 152,151,197     | 154,411,553     | 175,415,513                   | 13.6%                      | 15.3%                | 31.6%                | 11                         | 27                   | 24                   |  |
| Rhode Island                                   | 197,034,373    | 221,770,686     | 229,117,084     | 251,986,233                   | 10.0%                      | 13.6%                | 27.9%                | 21                         | 31                   | 30                   |  |
| Vermont  | 92,436,355     | 110,876,116     | 128,315,277     | 129,737,979                   | 1.1%                       | 17.0%                | 40.4%                | 45                         | 24                   | 14                   |  |
| Mideast  |                |                 |                 |                               |                            |                      |                      |                            |                      |                      |  |
| Delaware                                       | 247,384,870    | 265,717,982     | 275,748,870     | 284,350,568                   | 3.1%                       | 7.0%                 | 14.9%                | 40                         | 44                   | 42                   |  |
| Maryland                                       | 2,068,804,092  | 2,368,388,554   | 2,951,409,255   | 3,316,670,716                 | 12.4%                      | 40.0%                | 60.3%                | 14                         | 2                    | 4                    |  |
| New Jersey                                     | 2,273,200,000  | 2,637,840,000   | 2,853,751,000   | 3,176,019,000                 | 11.3%                      | 20.4%                | 39.7%                | 19                         | 17                   | 17                   |  |
| New York                                       | 6,114,537,039  | 5,849,373,397   | 6,291,499,786   | 6,664,213,954                 | 5.9%                       | 13.9%                | 9.0%                 | 26                         | 30                   | 48                   |  |
| Pennsylvania                                   | 1,760,283,703  | 1,842,048,644   | 2,046,188,832   | 2,046,596,295                 | 0.0%                       | 11.1%                | 16.3%                | 46                         | 40                   | 41                   |  |
| Great Lakes                                    |                |                 |                 |                               |                            |                      |                      |                            |                      |                      |  |
| Illinois                                       | 4,255,256,541  | 5,341,486,482   | 5,363,780,441   | 5,621,170,432                 | 4.8%                       | 5.2%                 | 32.1%                | 31                         | 47                   | 22                   |  |
| Indiana  | 1,849,459,088  | 1,884,254,154   | 1,912,685,216   | 2,024,749,173                 | 5.9%                       | 7.5%                 | 9.5%                 | 28                         | 43                   | 47                   |  |
| Michigan                                       | 1,954,421,700  | 2,468,053,934   | 2,568,579,434   | 2,749,539,900                 |                            | 11.4%                | 40.7%                | 23                         | 39                   | 12                   |  |
| Ohio   | 2,297,931,327  | 2,422,889,459   | 2,456,357,059   | 2,744,759,776                 | 11.7%                      | 13.3%                | 19.4%                | 18                         | 33                   | 38                   |  |
| Wisconsin                                      | 1,573,280,133  | 1,722,848,566   | 1,758,044,648   | 1,862,465,509                 | 5.9%                       | 8.1%                 | 18.4%                | 25                         | 42                   | 39                   |  |
|  | 1,575,200,100  | 1,722,040,300   | 1,730,044,040   | 1,002,403,303                 | 3.370                      | 0.170                | 10.470               | 23                         | 72                   | 33                   |  |
| Plains   | 0.15.450.000   |                 |                 |                               |                            | 4.40/                | 40.00/               |                            |                      |                      |  |
| lowa   | 815,470,080    | 864,361,962     | 881,430,303     | 899,770,787                   | 2.1%                       | 4.1%                 | 10.3%                | 42                         | 48                   | 46                   |  |
| Kansas   | 806,027,217    | 914,563,824     | 998,945,356     | 1,126,174,947                 | 12.7%                      | 23.1%                | 39.7%                | 13                         | 12                   | 16                   |  |
| Minnesota                                      | 1,631,620,890  | 1,749,707,167   | 1,762,275,777   | 2,050,259,000                 | 16.3%                      | 17.2%                | 25.7%                | 8                          | 22                   | 33                   |  |
| Missouri                                       | 998,983,910    | 1,110,868,054   | 1,225,557,130   | 1,279,630,376                 | 4.4%                       | 15.2%                | 28.1%                | 33                         | 28                   | 29                   |  |
| Nebraska                                       | 762,533,014    | 841,413,982     | 868,937,028     | 896,939,918                   | 3.2%                       | 6.6%                 | 17.6%                | 38                         | 45                   | 40                   |  |
| North Dakota                                   | 358,491,256    | 391,393,275     | 391,393,275     | 470,036,099                   | 20.1%                      | 20.1%                | 31.1%                | 5                          | 18                   | 25                   |  |
| South Dakota                                   | 243,284,466    | 269,178,187     | 319,955,552     | 334,742,907                   | 4.6%                       | 24.4%                | 37.6%                | 32                         | 10                   | 20                   |  |
| Southeast                                      |                |                 |                 |                               |                            |                      |                      |                            |                      |                      |  |
| Alabama  | 1,631,237,756  | 1,988,189,302   | 3,051,174,272   | 2,256,969,038                 | -26.0%                     | 13.5%                | 38.4%                | 50                         | 32                   | 19                   |  |
| Arkansas                                       | 996,489,943    | 1,084,883,201   | 1,080,876,566   | 1,113,670,439                 | 3.0%                       | 2.7%                 | 11.8%                | 41                         | 49                   | 45                   |  |
| Florida  | 5,376,596,509  | 5,830,517,476   | 6,146,368,404   | 7,167,947,469                 | 16.6%                      | 22.9%                | 33.3%                | 6                          | 13                   | 21                   |  |
| Georgia  | 3,673,135,156  | 4,046,573,270   | 4,625,058,914   | 4,719,585,244                 | 2.0%                       | 16.6%                | 28.5%                | 44                         | 25                   | 28                   |  |
| Kentucky                                       | 1,156,701,400  | 1,267,419,700   | 1,450,025,400   | 1,414,188,600                 | -2.5%                      | 11.6%                | 22.3%                | 48                         | 37                   | 37                   |  |
| Louisiana                                      | 1,177,144,207  | 1,359,266,457   | 1,472,122,361   | 1,646,553,431                 | 11.8%                      | 21.1%                | 39.9%                | 17                         | 16                   | 15                   |  |
| Mississippi                                    | 910,906,619    | 983,068,969     | 1,142,448,687   | 1,178,499,775                 | 3.2%                       | 19.9%                | 29.4%                | 39                         | 19                   | 26                   |  |
| North Carolina                                 | 4,317,975,609  | 4,845,656,121   | 5,192,796,794   | 5,299,843,927                 | 2.1%                       | 9.4%                 | 22.7%                | 43                         | 41                   | 36                   |  |
| South Carolina                                 | 1,137,336,753  | 1,340,386,802   | 1,499,871,871   | 1,863,455,120                 | 24.2%                      | 39.0%                | 63.8%                | 3                          | 3                    | 3                    |  |
| Tennessee                                      | 2,036,136,587  | 2,296,688,870   | 2,803,826,948   | 2,912,690,494                 | 3.9%                       | 26.8%                | 43.0%                | 37                         | 9                    | 11                   |  |
| Virginia                                       | 2,121,187,648  | 2,645,910,177   | 3,033,117,888   | 3,400,015,383                 | 12.1%                      | 28.5%                | 60.3%                | 16                         | 8                    | 5                    |  |
| West Virginia                                  | 491,888,995    | 531,057,326     | 539,074,451     | 560,719,333                   | 4.0%                       | 5.6%                 | 14.0%                | 35                         | 46                   | 43                   |  |
| -  | .51,000,000    | 331,007,020     | 333,07 4,401    | 223,7 10,000                  |                            | 0.070                |                      |                            | 70                   |                      |  |
| Southwest                                      | 005 505 400    | 1 164 540 400   | 1 207 700 400   | 1 250 040 500                 | 2.00/                      | 17.00/               | E0 40/               | 40                         | 00                   |                      |  |
| Arizona  | 905,535,400    | 1,161,519,100   | 1,397,700,100   | 1,359,212,500                 |                            | 17.0%                | 50.1%                | 49                         | 23                   | 8                    |  |
| New Mexico                                     | 868,610,800    | 984,538,100     | 1,215,454,300   | 1,295,910,200                 |                            | 31.6%                | 49.2%                | 24                         | 6                    | 9                    |  |
| Oklahoma                                       | 908,516,745    | 934,310,766     | 993,743,064     | 1,140,070,360                 |                            | 22.0%                | 25.5%                | 9                          | 14                   | 34                   |  |
| Texas  | 7,789,549,519  | 8,904,213,449   | 9,250,597,120   | 13,773,936,696                | 48.9%                      | 54.7%                | 76.8%                | 1                          | 1                    | 1                    |  |
| Rocky Mountain                                 |                |                 |                 |                               |                            |                      |                      |                            |                      |                      |  |
| Colorado                                       | 1,000,814,344  | 1,220,216,305   | 1,337,159,073   | 1,508,355,694                 | 12.8%                      | 23.6%                | 50.7%                | 12                         | 11                   | 7                    |  |
| Idaho  | 506,520,681    | 551,851,792     | 592,551,019     | 654,964,600                   | 10.5%                      | 18.7%                | 29.3%                | 20                         | 20                   | 27                   |  |
| Montana  | 244,579,818    | 268,602,231     | 285,811,303     | 301,375,108                   | 5.4%                       | 12.2%                | 23.2%                | 30                         | 36                   | 35                   |  |
| Utah   | 1,113,971,200  | 1,336,212,501   | 1,514,706,700   | 1,837,968,800                 | 21.3%                      | 37.6%                | 65.0%                | 4                          | 4                    | 2                    |  |
| Wyoming  | 399,063,271    | 342,964,366     | 350,210,972     | 398,508,281                   | 13.8%                      | 16.2%                | -0.1%                | 10                         | 26                   | 49                   |  |
| Far West                                       |                |                 |                 |                               |                            |                      |                      |                            |                      |                      |  |
| Alaska   | 352,493,923    | 298,379,932     | 319,785,930     | 337,577,435                   | 5.6%                       | 13.1%                | -4.2%                | 29                         | 34                   | 50                   |  |
| California                                     | 15,435,163,945 | 19,168,391,454  | 20,472,263,422  | 21,672,255,309                |                            | 13.1%                | 40.4%                | 27                         | 35                   | 13                   |  |
| Hawaii   | 778,347,851    | 766,613,737     | 844,156,002     | 877,949,567                   | 4.0%                       | 14.5%                | 12.8%                | 36                         | 29                   | 44                   |  |
| Nevada   | 743,977,813    | 738,833,188     | 746,004,365     | 949,861,245                   | 27.3%                      | 28.6%                | 27.7%                | 2                          | 7                    | 31                   |  |
| Oregon   | 894,489,883    | 1,111,885,881   | 1,154,822,540   | 1,239,897,707                 | 7.4%                       | 11.5%                | 38.6%                | 22                         | 38                   | 18                   |  |
| Washington                                     | 2,037,559,000  | 2,413,443,000   | 2,614,648,320   | 2,937,608,465                 | 12.4%                      | 21.7%                | 44.2%                |                            |                      |                      |  |
| vvasiniy.UH                                    | 2,037,338,000  | 2,413,443,000   | 2,014,040,320   | 2,931,000,400                 | 12.470                     | 41.170               | <del>44</del> .∠70   | 15                         | 15                   | 10                   |  |
| Total, 50 states                               | 92,615,642,914 | 105,635,393,883 | 114,734,769,123 | 126,452,363,684               | 10.2%                      | 19.7%                | 36.5%                |                            |                      |                      |  |

<sup>1.</sup> State support is a broad measure of how much money the state provides from state tax appropriations, non-tax funds (e.g., lottery revenue), and funds appropriated to other state entities for higher education (e.g., employee fringe benefits) to support all higher education. This measure does not include any sums for capital outlays and debt service or sums derived from federal sources, student tuition and fees, or auxiliary enterprises.

<sup>2.</sup> Research, agriculture, and medical appropriations (RAM) are estimated for West Virginia in 2024. Non-state funds in 2024 are estimated for Illinois. Coronavirus State and Local Fiscal Recovery Fund amounts in 2023 and 2024 are estimated for Kentucky. All 2024 state support data for Colorado are estimates.

<sup>3.</sup> Alabama received a one-time supplemental appropriation in 2023. Fiscal year 2024 includes historic investments in higher education by the Texas Legislature, including a one-time investment of \$3.0 billion in state support for the creation of a new endowment fund (the Texas University Fund) to support certain four-year institutions in advancing research performance. The Texas Legislature also made biennial investments of \$700 million to support student affordability and \$680 million to implement new community college performance-based formula funding and provide a significant expansion to need-based financial aid. Since 2019, there has also been an increase in distributions from a constitutional endowment to support certain institutions in the state.

SHEF National Table 3: State Fiscal Support for Higher Education Per \$1,000 in Personal Income and Per Capita, Fiscal Years 2019, 2022, 2023, and 2024

|                      | FY19                  |                               |               | FY22                  |                               |               | FY23                  |                               |               | FY24                  |   |               | FY24 Rank                               |              |
|----------------------|-----------------------|-------------------------------|---------------|-----------------------|-------------------------------|---------------|-----------------------|-------------------------------|---------------|-----------------------|---|---------------|---|--------------|
|                      | FY19 Total            | per<br>\$1,000 in<br>Personal | per           | FY22 Total            | per<br>\$1,000 in<br>Personal | per           | FY23 Total            | per<br>\$1,000 in<br>Personal | per           | FY24 Total            | per<br>\$1,000 in<br>Personal<br>Income | per           | per<br>\$1,000 in<br>Personal<br>Income | per          |
| Alabama              | (\$)<br>1,631,237,756 | 7.98                          | Capita<br>334 | (\$)<br>1,988,189,302 | 8.09                          | Capita<br>394 | (\$)<br>3,051,174,272 | Income<br>11.93               | Capita<br>601 | (\$)<br>2,256,969,038 | 8.36                                    | Capita<br>442 | 5                                       | Capita<br>13 |
| Alaska               | 352,493,923           | 8.16                          | 479           | 298,379,932           | 6.30                          | 406           | 319,785,930           | 6.38                          | 436           | 337,577,435           | 6.50                                    | 460           | 16                                      | 9            |
| Arizona              | 905,535,400           | 2.90                          | 127           | 1,161,519,100         | 2.91                          | 160           | 1,397,700,100         | 3.28                          | 190           | 1,359,212,500         | 2.97                                    | 183           | 48                                      | 48           |
| Arkansas             | 996,489,943           | 7.78                          | 331           | 1,084,883,201         | 7.09                          | 358           | 1,080,876,566         | 6.86                          | 355           | 1,113,670,439         | 6.72                                    | 363           | 14                                      | 23           |
| California           | 15,435,163,945        | 6.44                          | 391           | 19,168,391,454        | 6.45                          | 490           | 20,472,263,422        | 6.87                          | 524           | 21,672,255,309        | 6.93                                    | 556           | 12                                      | 5            |
| Colorado             | 1,000,814,344         | 3.08                          | 176           | 1,220,216,305         | 2.98                          | 210           | 1,337,159,073         | 3.07                          | 229           | 1,508,355,694         | 3.26                                    | 257           | 46                                      | 43           |
| Connecticut          | 1,203,274,806         | 4.65                          | 337           | 1,554,102,258         | 5.37                          | 431           | 1,605,807,295         | 5.40                          | 445           | 1,587,086,492         | 5.04                                    | 439           | 26                                      | 14           |
| Delaware             | 247,384,870           | 4.88                          | 256           | 265,717,982           | 4.59                          | 264           | 275,748,870           | 4.32                          | 270           | 284,350,568           | 4.23                                    | 276           | 40                                      | 40           |
| Florida              | 5,376,596,509         | 5.04                          | 253           | 5,830,517,476         | 4.32                          | 267           | 6,146,368,404         | 4.32                          | 276           | 7,167,947,469         | 4.23                                    | 317           | 32                                      | 30           |
| Georgia              | 3,673,135,156         | 7.54                          | 349           | 4,046,573,270         | 6.82                          | 375           | 4,625,058,914         | 7.51                          | 424           | 4,719,585,244         | 7.33                                    | 428           | 9                                       | 15           |
| Hawaii               | 778,347,851           | 10.37                         | 548           | 766,613,737           | 8.71                          | 530           | 844,156,002           | 9.62                          | 586           | 877,949,567           | 9.40                                    | 612           | 2                                       | 3            |
| Idaho                | 506,520,681           | 6.67                          | 289           | 551,851,792           | 5.52                          | 290           | 592,551,019           | 5.45                          | 306           | 654,964,600           | 5.71                                    | 333           | 23                                      | 29           |
| Illinois             | 4,255,256,541         | 5.91                          | 334           | 5,341,486,482         | 6.35                          | 421           | 5,363,780,441         | 6.34                          | 426           | 5,621,170,432         | 6.33                                    | 448           | 18                                      | 12           |
| Indiana              | 1,849,459,088         | 5.95                          | 276           | 1,884,254,154         | 4.98                          | 277           | 1,912,685,216         | 4.84                          | 280           | 2,024,749,173         | 4.94                                    | 295           | 29                                      | 35           |
| lowa                 | 815,470,080           | 5.95                          | 259           | 864,361,962           | 4.96                          | 270           | 881,430,303           | 4.60                          | 275           | 899,770,787           | 4.54                                    | 295           | 35                                      | 38           |
| Kansas               | 806,027,217           | 5.50                          | 277           | 914,563,824           | 5.38                          | 311           | 998,945,356           | 5.70                          | 340           | 1,126,174,947         | 6.05                                    | 383           | 20                                      | 19           |
| Kentucky             | 1,156,701,400         | 6.20                          | 259           | 1,267,419,700         | 5.60                          | 281           | 1,450,025,400         | 6.21                          | 321           | 1,414,188,600         | 5.79                                    | 312           | 22                                      | 33           |
| Louisiana            | 1,177,144,207         | 5.56                          | 253           | 1,359,266,457         | 5.48                          | 294           | 1,472,122,361         | 5.90                          | 321           | 1,646,553,431         | 6.35                                    | 360           | 17                                      | 24           |
| Maine                | 308,450,738           | 4.81                          | 230           | 334,021,797           | 4.22                          | 242           | 377,561,109           | 4.52                          | 272           | 393,654,719           | 4.51                                    | 282           | 36                                      | 37           |
| Maryland             | 2,068,804,092         | 5.65                          | 343           | 2,368,388,554         | 5.66                          | 384           | 2,951,409,255         | 6.87                          | 479           | 3,316,670,716         | 7.30                                    | 537           | 10                                      | 7            |
| Massachusetts        | 1,664,231,299         | 3.46                          | 242           | 1,896,490,733         | 3.27                          | 271           | 2,186,641,057         | 3.75                          | 313           | 2,546,803,171         | 4.15                                    | 364           | 42                                      | 21           |
| Michigan             | 1,954,421,700         | 4.14                          | 196           | 2,468,053,934         | 4.39                          | 246           | 2,568,579,434         | 4.50                          | 256           | 2,749,539,900         | 4.59                                    | 274           | 34                                      | 41           |
| Minnesota            | 1,631,620,890         | 5.17                          | 291           | 1,749,707,167         | 4.63                          | 306           | 1,762,275,777         | 4.51                          | 308           | 2,050,259,000         | 5.00                                    | 357           | 27                                      | 25           |
| Mississippi          | 910,906,619           | 8.17                          | 306           | 983,068,969           | 7.34                          | 333           | 1,142,448,687         | 8.45                          | 389           | 1,178,499,775         | 8.34                                    | 401           | 6                                       | 17           |
| Missouri             | 998,983,910           | 3.50                          | 163           | 1,110,868,054         | 3.27                          | 180           | 1,225,557,130         | 3.46                          | 198           | 1,279,630,376         | 3.39                                    | 207           | 45                                      | 46           |
| Montana              | 244,579,818           | 4.88                          | 231           | 268,602,231           | 4.24                          | 243           | 285,811,303           | 4.20                          | 255           | 301,375,108           | 4.18                                    | 266           | 41                                      | 42           |
| Nebraska<br>Nebraska | 762,533,014           | 7.71                          | 396           | 841,413,982           | 6.86                          | 428           | 868,937,028           | 6.95                          | 442           | 896,939,918           | 6.73                                    | 453           | 13                                      | 10           |
| Nevada               | 743,977,813           | 5.07                          | 246           | 738,833,188           | 3.92                          | 235           | 746,004,365           | 3.80                          | 235           | 949,861,245           | 4.61                                    | 297           | 33                                      | 34           |
| New Hampshire        | 133,314,642           | 1.63                          | 98            | 152,151,197           | 1.54                          | 110           | 154,411,553           | 1.50                          | 110           | 175,415,513           | 1.62                                    | 125           | 50                                      | 50           |
| New Jersey           | 2,273,200,000         | 3.87                          | 256           | 2,637,840,000         | 3.80                          | 285           | 2,853,751,000         | 4.02                          | 308           | 3,176,019,000         | 4.27                                    | 342           | 39                                      | 27           |
| New Mexico           | 868,610,800           | 10.14                         | 415           | 984,538,100           | 9.29                          | 465           | 1,215,454,300         | 11.09                         | 575           | 1,295,910,200         | 11.20                                   | 613           | 1                                       | 2            |
| New York             | 6,114,537,039         | 4.73                          | 313           | 5,849,373,397         | 3.92                          | 295           | 6,291,499,786         | 4.27                          | 320           | 6,664,213,954         | 4.30                                    | 341           | 38                                      | 28           |
| North Carolina       | 4,317,975,609         | 9.19                          | 416           | 4,845,656,121         | 8.31                          | 459           | 5,192,796,794         | 8.45                          | 485           | 5,299,843,927         | 8.16                                    | 489           | 8                                       | 8            |
| North Dakota         | 358,491,256           | 8.51                          | 473           | 391,393,275           | 7.61                          | 503           | 391,393,275           | 7.16                          | 502           | 470,036,099           | 8.21                                    | 600           | 7                                       | 4            |
| Ohio                 | 2,297,931,327         | 4.11                          | 197           | 2,422,889,459         | 3.69                          | 206           | 2,456,357,059         | 3.64                          | 209           | 2,744,759,776         | 3.88                                    | 233           | 43                                      | 44           |
| Oklahoma             | 908,516,745           | 5.06                          | 231           | 934,310,766           | 4.33                          | 234           | 993,743,064           | 4.42                          | 247           | 1,140,070,360         | 4.84                                    | 281           | 30                                      | 38           |
| Oregon               | 894,489,883           | 4.29                          | 214           | 1,111,885,881         | 4.32                          | 261           | 1,154,822,540         | 4.39                          | 272           | 1,239,897,707         | 4.51                                    | 293           | 36                                      | 36           |
| Pennsylvania         | 1,760,283,703         | 2.51                          | 138           | 1,842,048,644         | 2.24                          | 142           | 2,046,188,832         | 2.46                          | 158           | 2,046,596,295         | 2.34                                    | 158           | 49                                      | 49           |
| Rhode Island         | 197,034,373           | 3.48                          | 186           | 221,770,686           | 3.21                          | 202           | 229,117,084           | 3.29                          | 209           | 251,986,233           | 3.50                                    | 230           | 44                                      | 45           |
| South Carolina       | 1,137,336,753         | 5.21                          | 224           | 1,340,386,802         | 5.01                          | 258           | 1,499,871,871         | 5.35                          | 284           | 1,863,455,120         | 6.26                                    | 347           | 19                                      | 26           |
| South Dakota         | 243,284,466           | 5.47                          | 277           | 269,178,187           | 4.62                          | 300           | 319,955,552           | 5.18                          | 352           | 334,742,907           | 5.21                                    | 364           | 25                                      | 21           |
| Tennessee            | 2,036,136,587         | 6.50                          | 301           | 2,296,688,870         | 5.93                          | 330           | 2,803,826,948         | 6.88                          | 398           | 2,912,690,494         | 6.72                                    | 409           | 14                                      | 16           |
| Texas                | 7,789,549,519         | 5.37                          | 272           | 8,904,213,449         | 5.08                          | 301           | 9,250,597,120         | 4.97                          | 308           | 13,773,936,696        | 6.97                                    | 452           | 11                                      | 11           |
| Utah                 | 1,113,971,200         | 7.76                          | 353           | 1,336,212,501         | 7.22                          | 400           | 1,514,706,700         | 7.62                          | 448           | 1,837,968,800         | 8.61                                    | 538           | 4                                       | 6            |
| Vermont              | 92,436,355            | 2.80                          | 148           | 110,876,116           | 2.85                          | 171           | 128,315,277           | 3.17                          | 198           | 129,737,979           | 3.01                                    | 200           | 47                                      | 47           |
| Virginia             | 2,121,187,648         | 4.45                          | 250           | 2,645,910,177         | 4.66                          | 306           | 3,033,117,888         | 5.12                          | 349           | 3,400,015,383         | 5.37                                    | 390           | 24                                      | 18           |
| Washington           | 2,037,559,000         | 4.56                          | 271           | 2,413,443,000         | 4.25                          | 312           | 2,614,648,320         | 4.50                          | 336           | 2,937,608,465         | 4.73                                    | 376           | 31                                      | 20           |
| West Virginia        | 491,888,995           | 6.68                          | 273           | 531,057,326           | 6.23                          | 297           | 539,074,451           | 6.10                          | 304           | 560,719,333           | 6.00                                    | 317           | 21                                      | 30           |
| Wisconsin            | 1,573,280,133         | 5.36                          | 271           | 1,722,848,566         | 4.95                          | 293           | 1,758,044,648         | 4.89                          | 298           | 1,862,465,509         | 4.96                                    | 315           | 28                                      | 32           |
| Wyoming              | 399,063,271           | 11.82                         | 691           | 342,964,366           | 8.54                          | 592           | 350,210,972           | 8.32                          | 602           | 398,508,281           | 8.83                                    | 682           | 3                                       | 1            |
| ,-·····/9            | 111,000,271           |                               |               | 1 :=,00 :,000         | 01                            |               | 113,210,372           | 02                            |               | 111,000,201           | 50                                      |               | l Š                                     |              |
| U.S.                 | 92,615,642,914        | 5.32                          | 283           | 105,635,393,883       | 5.02                          | 318           | 114,734,769,123       | 5.30                          | 344           | 126,452,363,684       | 5.54                                    | 378           |   |              |

#### Notes:

- 1. State support is a broad measure of how much money the state provides from state tax appropriations, non-tax funds (e.g., lottery revenue), and funds appropriated to other state entities for higher education (e.g., employee fringe benefits) to support all higher education. This measure does not include any sums for capital outlays and debt service or sums derived from federal sources, student tuition and fees, or auxiliary enterprises.
- 2. Higher education support per \$1,000 of personal income measures the amount a state spends on higher education relative to its capacity to pay, measured by personal income.
- Higher education support per capita standardizes funding for a state's population on a per-person level.
- 4. Federal stimulus funding is not included in this table.
- 5. Research, agriculture, and medical appropriations (RAM) are estimated for West Virginia in 2024. Non-state funds are estimated for Illinois. All 2024 state support data for Colorado are estimates.
- 6. Alabama received a large one-time supplemental appropriation in 2023. Fiscal year 2024 includes historic investments in higher education by the Texas Legislature, including a one-time investment of \$3.0 billion in state support for the creation of a new endowment fund (the Texas University Fund) to support certain four-year institutions in advancing research performance. The Texas Legislature also made biennial investments of \$700 million to support student affordability and \$680 million to implement new community college performance-based formula funding and provide a significant expansion to need-based financial aid. Since 2019, there has also been an increase in distributions from a constitutional endowment to support certain institutions in the state.

SHEF FY2023, Table 3.2 PUBLIC HIGHER EDUCATION APPROPRIATIONS PER FTE BY STATE, FY 1980-2023 (CONSTANT ADJUSTED DOLLARS)

|                | 1980     | 2001     | 2013     | 2018     | 2022     | 2023     | % CHANGE<br>SINCE 2022 | % CHANGE<br>SINCE 2018 | % CHANGE<br>SINCE 2013 | % CHANGE<br>SINCE 2001 | % CHANGE<br>SINCE 1980 |
|----------------|----------|----------|----------|----------|----------|----------|------------------------|------------------------|------------------------|------------------------|------------------------|
| ALABAMA        | \$8,155  | \$9,585  | \$7,353  | \$7,697  | \$9,472  | \$14,549 | 53.6%                  | 89.0%                  | 97.9%                  | 51.8%                  | 78.4%                  |
| ALASKA         | \$25,429 | \$15,688 | \$17,474 | \$17,222 | \$19,185 | \$20,160 | 5.1%                   | 17.1%                  | 15.4%                  | 28.5%                  | -20.7%                 |
| ARIZONA        | \$8,885  | \$10,052 | \$6,938  | \$6,454  | \$6,468  | \$7,103  | 9.8%                   | 10.1%                  | 2.4%                   | -29.3%                 | -20.1%                 |
| ARKANSAS       | \$10,544 | \$11,258 | \$9,879  | \$9,200  | \$10,358 | \$9,859  | -4.8%                  | 7.2%                   | -0.2%                  | -12.4%                 | -6.5%                  |
| CALIFORNIA     | \$9,233  | \$10,123 | \$7,565  | \$9,534  | \$11,408 | \$11,801 | 3.4%                   | 23.8%                  | 56.0%                  | 16.6%                  | 27.8%                  |
| COLORADO       | \$6,183  | 57,477   | \$3,754  | \$4,990  | \$7,057  | \$6,603  | -6.4%                  | 32.3%                  | 75.9%                  | -11.7%                 | 6.8%                   |
| CONNECTICUT    | 59,001   | \$17,632 | \$11,285 | \$10,547 | \$15,567 | \$14,862 | -4.5%                  | 40.9%                  | 31.7%                  | -15.7%                 | 65.1%                  |
| DELAWARE       | \$9,064  | \$10,473 | \$7,033  | \$6,865  | 58,347   | \$6,816  | -18.3%                 | -0.7%                  | -3.1%                  | -34.9%                 | -24.8%                 |
| FLORIDA        | \$7,630  | \$11,552 | \$6,008  | \$8,802  | \$9,749  | \$10,029 | 2.9%                   | 13.9%                  | 66.9%                  | -13.2%                 | 31.4%                  |
| GEORGIA        | \$10,602 | \$16,378 | \$9,274  | \$11,388 | \$14,359 | \$13,911 | -3.1%                  | 22.2%                  | 50.0%                  | -15.1%                 | 31.2%                  |
| HAWAII         | \$10,323 | \$10,323 | \$9,591  | \$13,795 | \$14,857 | \$16,672 | 12.2%                  | 20.9%                  | 73.8%                  | 61.5%                  | 61.5%                  |
| IDAHO          | \$13,766 | \$14,639 | \$8,515  | \$10,964 | \$11,119 | \$12,655 | 13.8%                  | 15.4%                  | 48.6%                  | -13.6%                 | -8.1%                  |
| ILLINOIS       | \$10,367 | \$15,691 | \$17,364 | \$18,343 | \$23,234 | \$22,590 | -2.8%                  | 23.2%                  | 30.1%                  | 44.0%                  | 117.9%                 |
| INDIANA        | \$10,825 | \$10,727 | \$7,098  | \$7,428  | \$7,584  | \$7,201  | -5.0%                  | -3.1%                  | 1.4%                   | -32.9%                 | -33.5%                 |
| IOWA           | \$11,567 | 512,649  | \$7,306  | \$6,440  | \$7,128  | \$6,981  | -2.1%                  | 8.4%                   | -4.5%                  | -44.8%                 | -39.7%                 |
| KANSAS         | \$10,814 | \$12,318 | \$7,929  | \$7,680  | \$9,272  | \$9,859  | 6.3%                   | 28.4%                  | 24.3%                  | -20.0%                 | -8.8%                  |
| KENTUCKY       | \$11,700 | \$14,205 | \$9,004  | \$8,801  | \$9,513  | \$10,236 | 7.6%                   | 16.3%                  | 13.7%                  | -27.9%                 | -12.5%                 |
| LOUISIANA      | \$10,265 | \$9,063  | \$7,007  | \$6,825  | \$7,467  | \$7,628  | 2.2%                   | 11.8%                  | 8.9%                   | -15.8%                 | -25.7%                 |
| MAINE          | \$7,204  | \$10,627 | \$7,155  | \$8,079  | \$8,663  | \$9,453  | 9.1%                   | 17.0%                  | 32.1%                  | -11.1%                 | 31.2%                  |
| MARYLAND       | \$7,997  | \$10,725 | \$7,423  | \$8,757  | \$9,802  | \$11,452 | 16.8%                  | 30.8%                  | 54.3%                  | 6.8%                   | 43.2%                  |
| MASSACHUSETTS  | \$8,846  | \$11,920 | \$7,146  | \$8,832  | \$10,586 | \$11,972 | 13.1%                  | 35.6%                  | 67.6%                  | 0.4%                   | 35.3%                  |
| MICHIGAN       | \$11,347 | \$13,895 | \$7,158  | \$8,323  | \$10,592 | \$10,490 | -1.0%                  | 26.0%                  | 46.5%                  | -24.5%                 | -7.6%                  |
| MINNESOTA      | \$11,734 | \$11,874 | \$6,652  | \$9,042  | \$10,115 | \$9,746  | -3.6%                  | 7.8%                   | 46.5%                  | -17.9%                 | -16.9%                 |
| MISSISSIPPI    | \$9,848  | \$11,977 | \$8,192  | \$7,475  | \$7,963  | \$9,159  | 15.0%                  | 22.5%                  | 11.8%                  | -23.5%                 | -7.0%                  |
| MISSOURI       | \$11,842 | \$14,162 | \$8,045  | \$8,270  | \$11,737 | \$9,688  | -17.5%                 | 17.2%                  | 20.4%                  | -31.6%                 | -18.2%                 |
| MONTANA        | \$8,552  | \$6,587  | \$5,676  | \$6,450  | \$7,105  | \$7,213  | 1.5%                   | 11.8%                  | 27.1%                  | 9.5%                   | -15.7%                 |
| NEBRASKA       | \$9,836  | \$9,781  | \$10,133 | \$11,429 | \$12,845 | \$13,046 | 1.6%                   | 14.1%                  | 28.7%                  | 33.4%                  | 32.6%                  |
| NEVADA         | \$10,102 | \$10,578 | \$8,772  | \$8,870  | \$8,705  | \$8,590  | -1.3%                  | -3.2%                  | -2.1%                  | -18.8%                 | -15.0%                 |
| NEW HAMPSHIRE  | \$5,229  | \$5,780  | \$2,066  | \$3,118  | \$4,031  | \$3,990  | -1.0%                  | 27.9%                  | 93.1%                  | -31.0%                 | -23.7%                 |
| NEW JERSEY     | \$8,858  | \$11,950 | \$8,421  | \$8,031  | \$9,286  | \$9,635  | 3.8%                   | 20.0%                  | 14.4%                  | -19.4%                 | 8.8%                   |
| NEW MEXICO     | \$12,018 | \$12,180 | \$11,249 | \$13,371 | \$18,556 | \$21,953 | 18.3%                  | 64.2%                  | 95.1%                  | 80.2%                  | 82.7%                  |
| NEW YORK       | \$12,220 | \$11,527 | \$10,906 | \$12,985 | \$13,908 | \$14,816 | 6.5%                   | 14.1%                  | 35.8%                  | 28.5%                  | 21.2%                  |
| NORTH CAROLINA | \$11,502 | \$14,858 | \$11,611 | \$12,004 | \$12,913 | \$12,961 | 0.4%                   | 8.0%                   | 11.6%                  | -12.8%                 | 12.7%                  |
| NORTH DAKOTA   | \$9,215  | \$7,819  | \$9,047  | \$8,930  | \$9,298  | \$8,813  | -5.2%                  | -1.3%                  | -2.6%                  | 12.7%                  | -4.4%                  |
| OHIO           | \$9,290  | \$11,143 | \$6,310  | \$7,601  | \$7,526  | \$7,669  | 1.9%                   | 0.9%                   | 21.5%                  | -31.2%                 | -17.4%                 |
| OKLAHOMA       | \$9,584  | \$11,699 | \$9,123  | \$8,025  | \$8,149  | \$8,500  | 4.3%                   | 5.9%                   | -6.8%                  | -27.3%                 | -11.3%                 |
| OREGON         | \$8,098  | \$8,756  | \$4,800  | \$6,046  | \$8,572  | \$8,412  | -1.9%                  | 39.1%                  | 75.3%                  | -3.9%                  | 3.9%                   |
| PENNSYLVANIA   | \$11,040 | \$11,034 | \$5,179  | \$5,324  | \$6,454  | \$7,327  | 13.5%                  | 37.6%                  | 41.5%                  | -33.6%                 | -33.6%                 |
| RHODE ISLAND   | \$11,329 | \$9,802  | \$5,258  | \$6,152  | \$6,950  | \$6,900  | -0.7%                  | 12.2%                  | 31.2%                  | -29.6%                 | -39.1%                 |
| SOUTH CAROLINA | \$10,843 | \$9,290  | \$5,887  | \$7,056  | \$7,570  | \$7,728  | 2.1%                   | 9.5%                   | 31.3%                  | -16.8%                 | -28.7%                 |
| SOUTH DAKOTA   | \$10,376 | \$8,576  | \$6,807  | \$7,364  | \$8,261  | \$9,644  | 16.7%                  | 31.0%                  | 41.7%                  | 12.5%                  | -7.1%                  |
| TENNESSEE      | \$10,034 | \$10,501 | \$8,770  | \$11,063 | \$12,635 | \$15,422 | 22.1%                  | 39.4%                  | 75.8%                  | 46.9%                  | 53.7%                  |
| TEXAS          | \$9,344  | \$10,841 | \$8,761  | \$9,145  | \$10,366 | \$10,335 | -0.3%                  | 13.0%                  | 18.0%                  | -4.7%                  | 10.6%                  |
| UTAH           | 511,066  | \$9,588  | \$6,999  | \$8,857  | \$10,052 | \$10,956 | 9.0%                   | 23.7%                  | 56.5%                  | 14.3%                  | -1.0%                  |
| VERMONT        | \$5,047  | \$4,600  | \$3,485  | \$3,241  | \$6,696  | \$5,649  | -15.6%                 | 74.3%                  | 62.1%                  | 22.8%                  | 11.9%                  |
| VIRGINIA       | \$8,614  | \$10,708 | \$5,964  | \$6,778  | \$8,749  | \$9,112  | 4.1%                   | 34.4%                  | 52.8%                  | -14.9%                 | 5.8%                   |
| WASHINGTON     | \$9,775  | \$9,392  | \$6,246  | \$8,168  | \$10,447 | \$11,233 | 7.5%                   | 37.5%                  | 79.9%                  | 19.6%                  | 14.9%                  |
| WEST VIRGINIA  | \$9,047  | \$8,649  | \$7,124  | \$5,894  | \$7,922  | \$7,654  | -3.4%                  | 29.9%                  | 7.4%                   | -11.5%                 | -15.4%                 |
| WISCONSIN      | \$11,635 | \$12,997 | \$9,245  | \$9,091  | \$10,075 | \$9,814  | -2.6%                  | 8.0%                   | 6.1%                   | -24.5%                 | -15.7%                 |
| WYOMING        | \$16,955 | \$13,831 | \$19,705 | \$19,466 | \$18,032 | \$18,531 | 2.8%                   | -4.8%                  | -6.0%                  | 34.0%                  | 9.3%                   |
| U.S.           | \$9,949  | \$11,381 | \$8,079  | \$9,162  | \$10,651 | \$11,040 | 3.7%                   | 20.5%                  | 36.6%                  | -3.0%                  | 11.0%                  |
|                | N/A      | N/A      | \$19,006 | \$18,989 | \$28,190 | \$25,834 | -8.4%                  | 36.0%                  | 35.9%                  | N/A                    | N/A                    |

#### NOTES:

- Education appropriations are a measure of state and local support available for public higher education operating expenses and student financial aid, excluding appropriations
  for research, hospitals, and medical education. Education appropriations include federal stimulus funding.
- 2. The U.S. calculation does not include the District of Columbia. Data for the District of Columbia are not available prior to 2011.
- 3. The years 1980 and 2001 are included in this table because they are the starting points of the historical SHEF dataset and modern SHEF data collection, respectively.
- 4. The large increase in fiscal year 2023 education appropriations for Alabama is due to a one-time supplemental appropriation.
- 5. Fiscal year 2023 education appropriations include estimated federal stimulus for Kentucky.
- Each year, approximately one-third of education appropriations in Illinois go toward the state's retirement pension system. See the Illinois State Spotlight for more details.
   Texas developed a new methodology to capture state funding to institutions of higher education and updated FTE enrollment starting in 2017. Years prior to 2017 do not reflect this new methodology, which may affect some year-to-year comparisons.
- 8. Adjustment factors to arrive at constant dollar figures include Cost of Living Index (COLI), Enrollment Mix Index (EMI), and Higher Education Cost Adjustment (HECA). The COLI is not a measure of inflation over time.

SOURCE: State Higher Education Executive Officers Association

https://shef.sheeo.org/report/

NATIONAL TABLE 4. STATE FISCAL SUPPORT FOR HIGHER EDUCATION BY STATE AND BY SOURCE OF STATE SUPPORT, FY 2024

|                | TAX<br>APPROPRIATIONS | NON-TAX<br>SUPPORT | OTHER STATE<br>SUPPORT | RETURNS AND PORTIONS OF MULTIYEAR APPROPRIATIONS | FEDERAL<br>STIMULUS | STATE SUPPORT AND FEDERAL STIMULUS |
|----------------|-----------------------|--------------------|------------------------|--|---------------------|------------------------------------|
| ALABAMA        | \$2,256,969,038       | \$0                | \$0                    | \$0  | \$0                 | \$2,256,969,038                    |
| ALASKA         | \$361,001,444         | \$0                | \$0                    | \$23,424,009                                     | \$0                 | \$337,577,435                      |
| ARIZONA        | \$1,166,073,900       | \$5,611,500        | \$187,527,100          | \$0  | \$36,400,000        | \$1,395,612,500                    |
| ARKANSAS       | \$975,922,020         | \$135,248,419      | \$2,500,000            | \$0  | \$0                 | \$1,113,670,439                    |
| CALIFORNIA     | \$21,169,049,309      | \$503,206,000      | \$0                    | \$0  | \$0                 | \$21,672,255,309                   |
| COLORADO       | \$1,451,214,701       | \$57,140,993       | \$0                    | \$0  | \$0                 | \$1,508,355,694                    |
| CONNECTICUT    | \$1,587,044,683       | \$0                | \$41,809               | \$0  | \$280,900,000       | \$1,867,986,492                    |
| DELAWARE       | \$284,350,568         | \$0                | \$0                    | \$0  | \$0                 | \$284,350,568                      |
| FLORIDA        | \$5,393,644,316       | \$1,691,643,069    | \$82,660,084           | \$0  | \$0                 | \$7,167,947,469                    |
| GEORGIA        | \$3,588,186,717       | \$1,063,036,792    | \$68,361,735           | \$0  | \$0                 | \$4,719,585,244                    |
| HAWAII         | \$875,256,262         | \$9,920,615        | \$0                    | \$7,227,310                                      | \$132,444           | \$878,082,011                      |
| IDAHO          | \$632,046,900         | \$0                | \$22,917,700           | \$0  | \$47,124,700        | \$702,089,300                      |
| ILLINOIS       | \$5,621,170,432       | \$0                | \$0                    | \$0  | \$22,504,302        | \$5,643,674,734                    |
| INDIANA        | \$2,013,366,976       | \$11,382,197       | \$0                    | \$0  | \$1,936,309         | \$2,026,685,482                    |
| IOWA           | \$899,770,787         | \$0                | \$0                    | \$0  | \$0                 | \$899,770,787                      |
| KANSAS         | \$1,113,627,773       | \$12,547,174       | \$0                    | \$0  | \$5,559,850         | \$1,131,734,797                    |
| KENTUCKY       | \$1,063,825,500       | \$346,338,000      | \$4,025,100            | \$0  | \$30,089,689        | \$1,444,278,289                    |
| LOUISIANA      | \$1,624,323,431       | \$0                | \$22,230,000           | \$0<br>\$0                                       | \$1,916,078         | \$1,648,469,509                    |
| MAINE          | \$384,323,036         | \$8,042,408        | \$1,289,275            | \$0  | \$2,258,982         | \$395,913,701                      |
| MARYLAND       | \$3,305,969,243       | \$10,701,473       | \$1,269,275            | \$0<br>\$0                                       | \$2,236,962         | \$3,316,670,716                    |
| MASSACHUSETTS  | \$2,546,803,171       | \$10,701,473       | \$0<br>\$0             | \$0<br>\$0                                       | \$0<br>\$0          | \$2,546,803,171                    |
| MICHIGAN       | \$2,749,539,900       | \$0                | \$0<br>\$0             | \$0  | \$15,000,000        |                                    |
|                |                       | \$0                | \$0<br>\$0             | \$0<br>\$0                                       | . , ,               | \$2,764,539,900                    |
| MINNESOTA      | \$2,050,259,000       |                    |                        |  | \$0<br>\$0          | \$2,050,259,000                    |
| MISSISSIPPI    | \$1,174,113,506       | \$2,886,269        | \$1,500,000            | \$0  | •                   | \$1,178,499,775                    |
| MISSOURI       | \$1,215,327,851       | \$95,233,585       | \$7,165,000            | \$38,096,060                                     | \$16,836,949        | \$1,296,467,325                    |
| MONTANA        | \$296,933,194         | \$0                | \$4,441,914            | \$0  | \$0                 | \$301,375,108                      |
| NEBRASKA       | \$859,639,142         | \$37,300,776       | \$0                    | \$0  | \$0                 | \$896,939,918                      |
| NEVADA         | \$845,033,010         | \$104,828,235      | \$0                    | \$0  | \$0                 | \$949,861,245                      |
| NEW HAMPSHIRE  | \$170,687,463         | \$4,728,050        | \$0                    | \$0  | \$2,182,059         | \$177,597,572                      |
| NEW JERSEY     | \$3,051,805,000       | \$124,214,000      | \$0                    | \$0  | \$0                 | \$3,176,019,000                    |
| NEW MEXICO     | \$1,084,852,100       | \$191,000,000      | \$20,058,100           | \$0  | \$171,380,000       | \$1,467,290,200                    |
| NEW YORK       | \$6,664,213,954       | \$0                | \$0                    | \$0  | \$0                 | \$6,664,213,954                    |
| NORTH CAROLINA | \$5,319,732,007       | \$10,744,733       | \$550,000              | \$31,182,813                                     | \$76,083,911        | \$5,375,927,838                    |
| NORTH DAKOTA   | \$470,036,099         | \$0                | \$0                    | \$0  | \$0                 | \$470,036,099                      |
| OHIO           | \$2,744,759,776       | \$0                | \$0                    | \$0  | \$0                 | \$2,744,759,776                    |
| OKLAHOMA       | \$971,251,361         | \$32,543,014       | \$136,275,985          | \$0  | \$5,000,000         | \$1,145,070,360                    |
| OREGON         | \$1,230,732,735       | \$9,164,972        | \$0                    | \$0  | \$0                 | \$1,239,897,707                    |
| PENNSYLVANIA   | \$2,046,596,295       | \$0                | \$0                    | \$0  | \$0                 | \$2,046,596,295                    |
| RHODE ISLAND   | \$251,986,233         | \$0                | \$0                    | \$0  | \$543,302           | \$252,529,535                      |
| SOUTH CAROLINA | \$1,288,793,554       | \$574,661,566      | \$0                    | \$0  | \$0                 | \$1,863,455,120                    |
| SOUTH DAKOTA   | \$331,867,035         | \$1,350,500        | \$1,525,372            | \$0  | \$0                 | \$334,742,907                      |
| TENNESSEE      | \$2,236,242,900       | \$593,100,000      | \$83,347,594           | \$0  | \$0                 | \$2,912,690,494                    |
| TEXAS          | \$10,825,270,285      | \$71,464,295       | \$2,877,202,116        | \$0  | \$0                 | \$13,773,936,696                   |
| UTAH           | \$1,829,873,400       | \$8,095,400        | \$0                    | \$0  | \$29,000,000        | \$1,866,968,800                    |
| VERMONT        | \$129,431,038         | \$0                | \$306,941              | \$0  | \$5,488,653         | \$135,226,632                      |
| VIRGINIA       | \$3,400,015,383       | \$0                | \$0                    | \$0  | \$0                 | \$3,400,015,383                    |
| WASHINGTON     | \$2,937,608,465       | \$0                | \$0                    | \$0  | \$0                 | \$2,937,608,465                    |
| WEST VIRGINIA  | \$522,556,713         | \$38,162,620       | \$0                    | \$0  | \$0                 | \$560,719,333                      |
| WISCONSIN      | \$1,862,465,509       | \$0                | \$0                    | \$0  | \$38,924,092        | \$1,901,389,601                    |
| WYOMING        | \$378,373,431         | \$0                | \$20,134,850           | \$0  | \$12,058,001        | \$410,566,282                      |
| U.S.           | \$117,253,936,546     | \$5,754,296,655    | \$3,544,060,675        | \$99,930,192                                     | \$801,319,321       | \$127,253,683,005                  |
| D.C.           | \$112,017,491         | \$0                | \$10,613,512           | \$0  | \$1,791,247         | \$124,422,250                      |

#### NOTES:

- 1. Tax appropriations are appropriations from state government taxes for public and private higher education institutions and agency operating expenses, research, and student financial aid.
- 2. Non-tax support includes funding under state auspices for appropriated non-tax state support set aside by the state for higher education (e.g., lottery revenue, tobacco settlements, casinos and other gaming sources).
- 3. Other state support includes non-appropriated support, endowments, previous appropriations, and state support not from one of the listed sources.
- 4. Returns and portions of multiyear appropriations include appropriations that have been returned to the states (or that states anticipate will be returned) as well as portions of multiyear appropriations not applied in the current year. These funds are subtracted from state support.
- 5. Federal stimulus funding was allocated to states for higher education to stabilize state and local sources of funding for higher education and provide additional resources during the COVID-19 pandemic. Federal stimulus funding excludes funds allocated to public capital projects and any funds (such as HEERF) allocated directly by the federal government to institutions or students.
- 6. State support is a broad measure of how much money the state provides from state tax appropriations, non-tax funds (e.g., lottery revenue), and funds appropriated to other state entities for higher education (e.g., employee fringe benefits) to support all higher education.
- 7. Federal stimulus funds were generally reported in the year(s) in which they were expended. In some states, funds appropriated in 2022, 2023, or 2024 may not necessarily be spent in those years.
- 8. Research, agriculture, and medical appropriations (RAM) are estimated for West Virginia in 2024. Non-state funds in 2024 are estimated for Illinois. Coronavirus State and Local Fiscal Recovery Fund amounts in 2023 and 2024 are estimated for Kentucky. All 2024 state support data for Colorado are estimates.
- 9. Alabama received a large one-time supplemental appropriation in 2023. Fiscal year 2024 includes historic investments in higher education by the Texas Legislature, including a one-time investment of \$3.0 billion in state support for the creation of a new endowment fund (the Texas University Fund) to support certain four-year institutions in advancing research performance. The Texas Legislature also made biennial investments of \$700 million to support student affordability and \$680 million to implement new community college performance-based formula funding and provide a significant expansion to need-based financial aid. Since 2019, there has also been an increase in distributions from a constitutional endowment to support certain institutions in the state.

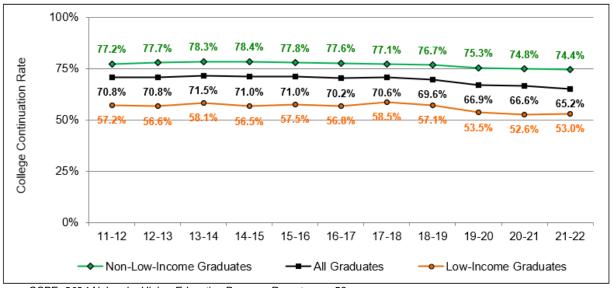
SOURCE: State Higher Education Executive Officers Association

## **College Continuation Rates**

Two different approaches to data collection and analysis is used by the Commission to estimate the state's college continuation rate. The first approach is an annual study that is based on data obtained from the National Student Clearinghouse (NSC) in cooperation with the Nebraska Department of Education. The second approach relies on data collected every two years through the Integrated Postsecondary Education Data System (IPEDS) maintained by the National Center for Education Statistics (NCES) in the U.S. Department of Education.

Since the beginning of 2009, the Commission has worked in cooperation with the Nebraska Department of Education to obtain and analyze data from the National Clearing House to estimate the college continuation rates. Under this approach, students who have graduated from Nebraska's nonpublic (or private) high schools are not included in the analysis. However, this research is conducted in the spring of the year following high school graduation and as a result, students who do not start college in the summer or fall immediately following high school graduation but who instead wait to begin college until the winter or spring are included in the count of the state's public high school graduates who continued on to college. The chart below shows the college continuation rate of 65.2% using this approach.

# College Continuation Rates for Nebraska <u>Public</u> High School Graduates by Student Income Status: 2011-2012 through 2021-2022

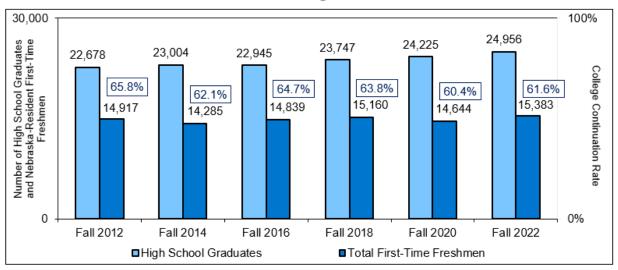


Source: CCPE, 2024 Nebraska Higher Education Progress Report, page 56.

Using IPEDS data, the college continuation rate is the number of Nebraska-resident, first-time freshmen who enrolled in college in the fall term following their high school graduation, divided by the number of students who graduated from Nebraska high schools during the previous school year. This approach does not include students that wait to begin college until the winter or spring following their graduation and therefore, under- reports the college continuation rate compared to the method using Nebraska Department of Education data.

However, an important advantage of using IPEDS data is that the National Center for Education Statistics has consistently collected these data for a number of years, allowing the Commission to calculate and publish statewide college continuation rates for postsecondary institutions for an extended period of time. In addition, IPEDS data are currently the only source that research organizations can use to calculate a national college continuation rate and make state-to-state comparisons of college-going rates.

# College Continuation Rate for Nebraska High School Graduates Who Attended Postsecondary Institutions in the Fall Term Following High School Graduation Fall 2012 through Fall 2022



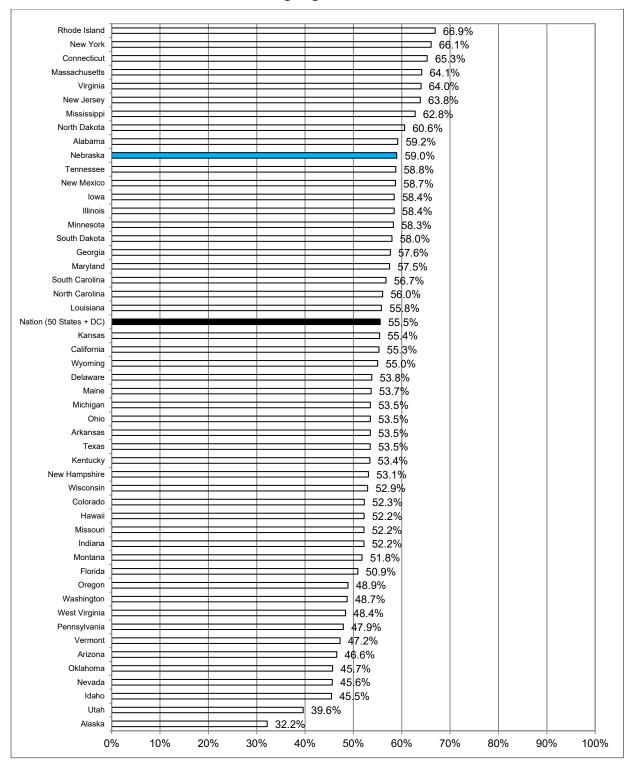
Source: CCPE, 2024 Nebraska Higher Education Progress Report, page 49.

#### **State-by-State College Continuation Rates**

The most recent national study of college continuation rates includes students who attended postsecondary institutions in the United States as first-time freshmen in the 2022 fall term after graduating from high school during the 2021-2022 school year. National high school graduation data for the 2021-2022 school year has not yet been released by the National Center for Education Statistics. In place of this information, projections of 2021-2022 high school graduates were used to calculate fall 2022 college continuation rates by state. While the national college continuation rate data presented in this edition of the *Progress Report* is directly comparable to the data presented in the most recent editions of the *Progress Report*, it is not comparable to rates included in editions prior to 2019.

• Nebraska's fall 2022 estimated college continuation rate of 59.0% was the 10<sup>th</sup> highest in the nation and 3.5 percentage points above the national rate.

## College Continuation Rates for High School Graduates Who Attended Postsecondary Institutions in the United States in the Fall Term Following High School Graduation: Fall 2022



CCPE, 2024 Nebraska Higher Education Progress Report, page 50.

### 2022-23

### **Expenditures by Functional Category**

Nebraska public institutions and their Commission-established peers.

#### **Definitions of categories:**

#### Instruction:

Includes activities carried out for the express purpose of eliciting some measures of educational change in a learner. Items in this category would be: degree-related instruction, vocational/technical degree-related instruction, remedial instruction, and non-degree general studies.

#### Research:

Includes activities intended to produce research outcomes including creation, organization and application of knowledge. Some items in this category would be: research centers and institutes, project research, and individual research.

#### **Public Service:**

Includes programs established to make available to the public the various unique resources and capabilities of the institution to respond to a community need or solve a commitment problem. Some items included would be: direct patient care, health care supportive services, cooperative extension, public broadcasting, and community services.

#### **Academic Support:**

Includes activities carried out in direct support of one or more of three primary programs: instruction, research and public service. Some items included would be: library services, museums and galleries, educational media services, computing services, academic administration, course and curriculum development, and academic personnel development.

#### **Student Services:**

Includes activities carried out with the objective of contributing to the emotional and physical well-being of students, as well as intellectual, cultural, and social development outside of formal instruction. Some items included would be: student services administration, social and cultural development, counseling and career guidance, financial aid administration, intercollegiate athletics, and student health services.

#### **Institutional Administration Support:**

Includes activities carried out to provide for both the day-to-day functioning and long-range viability of the institution. Some items included would be: executive management, financial management, administrative computing, public relations and development, student recruitment, admissions, and student records.

#### **Physical Plant Operations (O&M):**

Includes activities related to maintaining existing grounds and facilities, providing utility services and planning and designing future plant expansions and modifications. Some items included would be: physical plant administration, building maintenance, custodial services, utilities, landscape and ground maintenance, major repairs, and renovations. The amounts are reported as informational only as these costs have already been allocated to the functions listed above.

Data: National Center for Educational Statistics

## Nebraska College of Technical Agriculture 2022-23 Expenditures by Category

| FTE   | Institution Name   | Instruction  | Research    | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|-------|--|--------------|-------------|----------------|---------------------|---------------------|--------------------------|--------------|
| 265   | NE-Nebraska College of Technical Agriculture               | \$2,673,812  | \$1,368     | \$33,429       | \$1,511,264         | \$839,409           | \$69,249                 | \$1,638,746  |
|       | Per FTE  | \$10,090     | \$5         | \$126          | \$5,703             | \$3,168             | \$261                    | \$6,184      |
| 1,356 | IA-Iowa Lakes Community College                            | \$13,600,609 | \$0         | \$2,503,257    | \$462,916           | \$2,845,682         | \$14,560,120             | \$3,731,421  |
|       | Per FTE  | \$10,030     | \$0         | \$1,846        | \$341               | \$2,099             | \$10,738                 | \$2,752      |
| 2,035 | SD-Lake Area Technical College                             | \$19,191,444 | \$0         | \$0            | \$2,026,933         | \$4,111,401         | \$3,619,122              | \$2,291,790  |
|       | Per FTE  | \$9,431      | \$0         | \$0            | \$996               | \$2,020             | \$1,778                  | \$1,126      |
| 1,153 | SD-Mitchell Technical College                              | \$9,595,210  | \$0         | \$0            | \$1,060,440         | \$1,299,174         | \$3,872,292              | \$1,332,281  |
|       | Per FTE  | \$8,322      | \$0         | \$0            | \$920               | \$1,127             | \$3,358                  | \$1,155      |
| 1,584 | NY-SUNY Morrisville  | \$32,290,136 | \$72,048    | \$2,046,198    | \$10,592,372        | \$6,867,650         | \$10,151,470             | \$10,477,572 |
|       | Per FTE  | \$20,385     | \$45        | \$1,292        | \$6,687             | \$4,336             | \$6,409                  | \$6,615      |
| 1,450 | MN-Northland Community and Technical College               | \$15,600,000 | \$1,423,000 | \$374,000      | \$4,397,000         | \$4,735,000         | \$4,266,000              | \$2,912,000  |
|       | Per FTE  | \$10,759     | \$981       | \$258          | \$3,032             | \$3,266             | \$2,942                  | \$2,008      |
| 396   | OH-Ohio State University Agricultural Technical Institute  | \$6,250,789  | \$494,522   | \$1,091,646    | \$2,307,243         | \$1,133,715         | \$2,062,027              | \$909,210    |
|       | Per FTE  | \$15,785     | \$1,249     | \$2,757        | \$5,826             | \$2,863             | \$5,207                  | \$2,296      |
| 1,835 | MN-South Central College                                   | \$18,511,000 | \$0         | \$28,000       | \$5,618,000         | \$6,908,000         | \$5,401,000              | \$2,589,000  |
|       | Per FTE  | \$10,088     | \$0         | \$15           | \$3,062             | \$3,765             | \$2,943                  | \$1,411      |
| 2,515 | MO-State Technical College of Missouri                     | \$16,902,706 | \$0         | \$0            | \$1,936,967         | \$2,972,725         | \$5,408,855              | \$3,187,006  |
|       | Per FTE  | \$6,721      | \$0         | \$0            | \$770               | \$1,182             | \$2,151                  | \$1,267      |
| 1,886 | NY-SUNY College of Agriculture and Technology at Cobleskil | \$24,678,947 | \$2,115,510 | \$967,615      | \$12,145,391        | \$7,201,563         | \$14,923,868             | \$8,023,706  |
|       | Per FTE  | \$13,085     | \$1,122     | \$513          | \$6,440             | \$3,818             | \$7,913                  | \$4,254      |
| 4,260 | VT-Vermont Technical College                               | \$56,772,063 | \$765,441   | \$11,396,019   | \$12,184,678        | \$25,981,786        | \$19,431,378             | \$17,603,527 |
|       | Per FTE  | \$13,327     | \$180       | \$2,675        | \$2,860             | \$6,099             | \$4,561                  | \$4,132      |
| 1,710 | Peer Median Per FTE  | \$10,424     | \$981       | \$1,292        | \$2,946             | \$3,065             | \$3,960                  | \$2,152      |

### **University of Nebraska at Kearney 2022-23 Expenditures by Category**

| FTE    | Institution Name                           | Instruction  | Research    | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|--------|--|--------------|-------------|----------------|---------------------|---------------------|--------------------------|--------------|
| 4,884  | NE-University of Nebraska at Kearney       | \$52,051,190 | \$3,346,689 | \$2,374,173    | \$10,964,869        | \$8,014,388         | \$12,387,379             | \$10,268,928 |
|        | Per FTE                                    | \$10,657     | \$685       | \$486          | \$2,245             | \$1,641             | \$2,536                  | \$2,103      |
| 6,405  | IL-Eastern Illinois University             | \$65,178,730 | \$1,040,086 | \$6,291,255    | \$9,184,595         | \$17,295,969        | \$9,389,692              | \$12,120,622 |
|        | Per FTE                                    | \$10,176     | \$162       | \$982          | \$1,434             | \$2,700             | \$1,466                  | \$1,892      |
| 4,529  | KS-Emporia State University                | \$38,370,780 | \$484,924   | \$2,810,404    | \$15,159,530        | \$8,274,341         | \$8,830,665              | \$10,939,187 |
|        | Per FTE                                    | \$8,472      | \$107       | \$621          | \$3,347             | \$1,827             | \$1,950                  | \$2,415      |
| 4,084  | MN-Minnesota State University-Moorhead     | \$37,208,000 | \$127,000   | \$579,000      | \$14,747,000        | \$15,643,000        | \$11,337,000             | \$8,071,000  |
|        | Per FTE                                    | \$9,111      | \$31        | \$142          | \$3,611             | \$3,830             | \$2,776                  | \$1,976      |
| 7,076  | MO-Northwest Missouri State University     | \$52,003,629 | \$395,536   | \$2,133,964    | \$5,391,682         | \$19,008,696        | \$12,611,736             | \$2,643,685  |
|        | Per FTE                                    | \$7,349      | \$56        | \$302          | \$762               | \$2,686             | \$1,782                  | \$374        |
| 5,258  | KS-Pittsburg State University              | \$47,385,817 | \$3,477,180 | \$3,565,561    | \$14,017,682        | \$11,386,747        | \$10,104,406             | \$10,578,773 |
|        | Per FTE                                    | \$9,012      | \$661       | \$678          | \$2,666             | \$2,166             | \$1,922                  | \$2,012      |
| 4,594  | PA-Shippensburg University of Pennsylvania | \$48,859,116 | \$564,579   | \$23,588,457   | \$15,246,947        | \$17,247,140        | \$14,627,376             | \$10,052,659 |
|        | Per FTE                                    | \$10,635     | \$123       | \$5,135        | \$3,319             | \$3,754             | \$3,184                  | \$2,188      |
| 9,234  | MO-University of Central Missouri          | \$99,544,739 | \$933,033   | \$7,945,073    | \$9,872,995         | \$31,837,870        | \$15,102,012             | \$21,686,668 |
|        | Per FTE                                    | \$10,780     | \$101       | \$860          | \$1,069             | \$3,448             | \$1,635                  | \$2,349      |
| 10,433 | NC-Western Carolina University             | \$88,291,475 | \$2,967,078 | \$4,001,561    | \$23,204,440        | \$15,607,743        | \$33,420,890             | \$31,774,873 |
|        | Per FTE                                    | \$8,463      | \$284       | \$384          | \$2,224             | \$1,496             | \$3,203                  | \$3,046      |
| 6,392  | IL-Western Illinois University             | \$70,471,429 | \$6,196,615 | \$13,601,503   | \$17,119,840        | \$23,994,618        | \$16,185,062             | \$16,684,910 |
|        | Per FTE                                    | \$11,025     | \$969       | \$2,128        | \$2,678             | \$3,754             | \$2,532                  | \$2,610      |
| 5,566  | MN-Winona State University                 | \$58,876,000 | \$847,000   | \$568,000      | \$16,573,000        | \$16,089,000        | \$18,823,000             | \$9,430,000  |
|        | Per FTE                                    | \$10,578     | \$152       | \$102          | \$2,978             | \$2,891             | \$3,382                  | \$1,694      |
| 5,979  | Peer Median Per FTE                        | \$9,644      | \$138       | \$650          | \$2,672             | \$2,796             | \$2,241                  | \$2,100      |

## University of Nebraska-Lincoln 2022-23 Expenditures by Category

| FTE    | Institution Name  | Instruction   | Research      | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M     |
|--------|---|---------------|---------------|----------------|---------------------|---------------------|--------------------------|---------------|
| 21,371 | NE-University of Nebraska-Lincoln                             | \$274,517,187 | \$258,712,224 | \$108,385,951  | \$79,888,143        | \$23,266,200        | \$65,451,803             | \$72,663,278  |
|        | Per FTE   | \$12,845      | \$12,106      | \$5,072        | \$3,738             | \$1,089             | \$3,063                  | \$3,400       |
| 28,291 | CO-Colorado State University-Fort Collins                     | \$454,984,530 | \$330,356,119 | \$233,439,109  | \$158,548,156       | \$49,030,242        | \$96,128,526             | \$112,015,137 |
|        | Per FTE   | \$16,082      | \$11,677      | \$8,251        | \$5,604             | \$1,733             | \$3,398                  | \$3,959       |
| 27,815 | IA-lowa State University                                      | \$331,108,019 | \$224,642,974 | \$89,771,761   | \$292,396,611       | \$54,118,405        | \$70,707,765             | \$78,660,360  |
|        | Per FTE   | \$11,904      | \$8,076       | \$3,227        | \$10,512            | \$1,946             | \$2,542                  | \$2,828       |
| 34,016 | LA-Louisiana State University and Agricultural & Mechanical ( | \$510,431,999 | \$300,501,080 | \$98,335,673   | \$131,151,924       | \$41,277,874        | \$98,770,477             | \$165,941,327 |
|        | Per FTE   | \$15,006      | \$8,834       | \$2,891        | \$3,856             | \$1,213             | \$2,904                  | \$4,878       |
| 32,893 | TN-The University of Tennessee-Knoxville                      | \$418,891,785 | \$311,620,285 | \$165,659,171  | \$147,055,729       | \$85,671,654        | \$101,310,659            | \$100,370,612 |
|        | Per FTE   | \$12,735      | \$9,474       | \$5,036        | \$4,471             | \$2,605             | \$3,080                  | \$3,051       |
| 28,821 | IA-University of Iowa   | \$436,787,000 | \$540,332,000 | \$138,759,000  | \$213,963,000       | \$53,757,000        | \$78,127,000             | \$245,616,000 |
|        | Per FTE   | \$15,155      | \$18,748      | \$4,815        | \$7,424             | \$1,865             | \$2,711                  | \$8,522       |
| 23,688 | KS-University of Kansas                                       | \$541,229,119 | \$439,507,620 | \$83,500,209   | \$95,335,959        | \$54,166,753        | \$106,520,576            | \$104,766,569 |
|        | Per FTE   | \$22,848      | \$18,554      | \$3,525        | \$4,025             | \$2,287             | \$4,497                  | \$4,423       |
| 28,679 | KY-University of Kentucky                                     | \$360,726,854 | \$419,432,873 | \$886,635,421  | \$150,923,964       | \$57,478,140        | \$108,473,816            | \$111,156,123 |
| •      | Per FTE   | \$12,578      | \$14,625      | \$30,916       | \$5,263             | \$2,004             | \$3,782                  | \$3,876       |
| 27,713 | MO-University of Missouri-Columbia                            | \$369,007,903 | \$327,310,586 | \$137,107,590  | \$114,019,710       | \$49,911,312        | \$102,339,837            | \$31,926,856  |
| -      | Per FTE   | \$13,315      | \$11,811      | \$4,947        | \$4,114             | \$1,801             | \$3,693                  | \$1,152       |
| 25,058 | OK-University of Oklahoma-Norman Campus                       | \$354,135,000 | \$160,597,000 | \$116,774,000  | \$97,973,000        | \$48,885,000        | \$41,016,000             | \$53,675,000  |
|        | Per FTE   | \$14,133      | \$6,409       | \$4,660        | \$3,910             | \$1,951             | \$1,637                  | \$2,142       |
| 25,876 | WA-Washington State University                                | \$294,974,862 | \$282,681,565 | \$30,370,937   | \$119,923,384       | \$34,883,824        | \$149,033,547            | \$50,404,395  |
|        | Per FTE   | \$11,400      | \$10,924      | \$1,174        | \$4,635             | \$1,348             | \$5,760                  | \$1,948       |
| 28,053 | Peer Median Per FTE   | \$13,724      | \$11,301      | \$4,738        | \$4,553             | \$1,906             | \$3,239                  | \$3,464       |

## University of Nebraska Medical Center 2022-23 Expenditures by Category

| FTE    | Institution Name                         | Instruction     | Research      | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M     |
|--------|--|-----------------|---------------|----------------|---------------------|---------------------|--------------------------|---------------|
| 3,493  | NE-University of Nebraska Medical Center | \$220,618,039   | \$168,192,336 | \$17,216,584   | \$94,363,301        | \$1,140,427         | \$63,303,853             | \$23,018,239  |
| _      | Per FTE                                  | \$63,160        | \$48,151      | \$4,929        | \$27,015            | \$326               | \$18,123                 | \$6,590       |
| 3,544  | SC-Medical University of South Carolina  | \$189,269,524   | \$251,852,478 | \$139,064,377  | \$82,752,713        | \$11,069,625        | \$119,738,568            | \$37,453,676  |
|        | Per FTE                                  | \$53,406        | \$71,064      | \$39,239       | \$23,350            | \$3,123             | \$33,786                 | \$10,568      |
| 59,504 | OH-Ohio State University-Main Campus     | \$1,342,876,097 | \$692,079,844 | \$172,229,548  | \$331,449,295       | \$121,202,271       | \$268,767,459            | \$180,285,412 |
|        | Per FTE                                  | \$22,568        | \$11,631      | \$2,894        | \$5,570             | \$2,037             | \$4,517                  | \$3,030       |
| 32,893 | TN-The University of Tennessee-Knoxville | \$418,891,785   | \$311,620,285 | \$165,659,171  | \$147,055,729       | \$85,671,654        | \$101,310,659            | \$100,370,612 |
|        | Per FTE                                  | \$12,735        | \$9,474       | \$5,036        | \$4,471             | \$2,605             | \$3,080                  | \$3,051       |
| 46,339 | AZ-University of Arizona                 | \$711,445,000   | \$662,366,000 | \$127,016,000  | \$342,112,000       | \$97,380,000        | \$241,591,000            | \$117,127,000 |
|        | Per FTE                                  | \$15,353        | \$14,294      | \$2,741        | \$7,383             | \$2,101             | \$5,214                  | \$2,528       |
| 25,338 | CT-University of Connecticut             | \$664,406,909   | \$220,338,548 | \$93,759,399   | \$202,040,015       | \$58,288,274        | \$140,463,816            | \$191,269,450 |
|        | Per FTE                                  | \$26,222        | \$8,696       | \$3,700        | \$7,974             | \$2,300             | \$5,544                  | \$7,549       |
| 28,821 | IA-University of Iowa                    | \$436,787,000   | \$540,332,000 | \$138,759,000  | \$213,963,000       | \$53,757,000        | \$78,127,000             | \$245,616,000 |
|        | Per FTE                                  | \$15,155        | \$18,748      | \$4,815        | \$7,424             | \$1,865             | \$2,711                  | \$8,522       |
| 23,688 | KS-University of Kansas                  | \$541,229,119   | \$439,507,620 | \$83,500,209   | \$95,335,959        | \$54,166,753        | \$106,520,576            | \$104,766,569 |
|        | Per FTE                                  | \$22,848        | \$18,554      | \$3,525        | \$4,025             | \$2,287             | \$4,497                  | \$4,423       |
| 28,679 | KY-University of Kentucky                | \$360,726,854   | \$419,432,873 | \$886,635,421  | \$150,923,964       | \$57,478,140        | \$108,473,816            | \$111,156,123 |
|        | Per FTE                                  | \$12,578        | \$14,625      | \$30,916       | \$5,263             | \$2,004             | \$3,782                  | \$3,876       |
| 31,906 | UT-University of Utah                    | \$568,159,000   | \$490,357,000 | \$850,391,000  | \$254,000,000       | \$99,620,000        | \$364,122,000            | \$140,713,000 |
|        | Per FTE                                  | \$17,807        | \$15,369      | \$26,653       | \$7,961             | \$3,122             | \$11,412                 | \$4,410       |
| 25,872 | VA-Virginia Commonwealth University      | \$424,565,029   | \$315,203,335 | \$13,831,769   | \$139,592,517       | \$27,885,862        | \$98,492,408             | \$96,434,716  |
|        | Per FTE                                  | \$16,410        | \$12,183      | \$535          | \$5,396             | \$1,078             | \$3,807                  | \$3,727       |
| 28,750 | Peer Median Per FTE                      | \$17,109        | \$14,460      | \$4,258        | \$6,477             | \$2,194             | \$4,507                  | \$4,143       |

### **University of Nebraska at Omaha 2022-23 Expenditures by Category**

| FTE    | Institution Name                              | Instruction   | Research      | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|--------|---|---------------|---------------|----------------|---------------------|---------------------|--------------------------|--------------|
| 12,711 | NE-University of Nebraska at Omaha            | \$136,712,802 | \$28,003,552  | \$14,437,830   | \$28,685,866        | \$15,202,917        | \$31,232,966             | \$19,092,183 |
|        | Per FTE                                       | \$10,755      | \$2,203       | \$1,136        | \$2,257             | \$1,196             | \$2,457                  | \$1,502      |
| 12,543 | OH-Cleveland State University                 | \$163,859,151 | \$20,216,856  | \$6,649,643    | \$33,265,477        | \$29,012,160        | \$34,996,614             | \$21,718,579 |
|        | Per FTE                                       | \$13,064      | \$1,612       | \$530          | \$2,652             | \$2,313             | \$2,790                  | \$1,732      |
| 11,304 | MI-Eastern Michigan University                | \$101,328,163 | \$5,752,778   | \$14,358,189   | \$31,185,771        | \$17,544,737        | \$35,658,244             | \$36,465,331 |
|        | Per FTE                                       | \$8,964       | \$509         | \$1,270        | \$2,759             | \$1,552             | \$3,154                  | \$3,226      |
| 12,154 | KY-Northern Kentucky University               | \$120,026,000 | \$3,737,000   | \$14,432,000   | \$34,014,000        | \$31,345,000        | \$37,406,000             | \$16,369,000 |
|        | Per FTE                                       | \$9,875       | \$307         | \$1,187        | \$2,799             | \$2,579             | \$3,078                  | \$1,347      |
| 10,348 | TN-The University of Tennessee-Chattanooga    | \$99,989,992  | \$13,117,855  | \$5,772,936    | \$26,048,721        | \$40,541,531        | \$24,178,167             | \$20,100,300 |
|        | Per FTE                                       | \$9,663       | \$1,268       | \$558          | \$2,517             | \$3,918             | \$2,337                  | \$1,942      |
| 9,714  | OK-University of Central Oklahoma             | \$106,726,259 | \$3,879,623   | \$4,245,176    | \$15,049,211        | \$31,109,150        | \$18,421,363             | \$19,890,784 |
|        | Per FTE                                       | \$10,987      | \$399         | \$437          | \$1,549             | \$3,203             | \$1,896                  | \$2,048      |
| 9,522  | CO-University of Colorado Colorado Springs    | \$104,495,811 | \$8,215,093   | \$4,610,891    | \$33,795,233        | \$24,344,702        | \$38,081,958             | \$14,846,954 |
|        | Per FTE                                       | \$10,974      | \$863         | \$484          | \$3,549             | \$2,557             | \$3,999                  | \$1,559      |
| 7,919  | MO-University of Missouri-St Louis            | \$83,403,672  | \$10,206,923  | \$50,564,514   | \$26,399,694        | \$19,110,127        | \$27,999,170             | \$10,602,437 |
|        | Per FTE                                       | \$10,532      | \$1,289       | \$6,385        | \$3,334             | \$2,413             | \$3,536                  | \$1,339      |
| 15,587 | NC-University of North Carolina at Greensboro | \$157,565,765 | \$26,495,295  | \$13,405,627   | \$55,692,750        | \$26,884,588        | \$47,152,209             | \$36,750,591 |
|        | Per FTE                                       | \$10,109      | \$1,700       | \$860          | \$3,573             | \$1,725             | \$3,025                  | \$2,358      |
| 15,040 | FL-University of North Florida                | \$120,083,912 | \$18,260,767  | \$1,456,284    | \$46,631,231        | \$21,516,374        | \$32,648,281             | \$17,964,171 |
|        | Per FTE                                       | \$7,984       | \$1,214       | \$97           | \$3,100             | \$1,431             | \$2,171                  | \$1,194      |
| 11,987 | KS-Wichita State University                   | \$104,948,117 | \$278,885,586 | \$34,846,150   | \$42,291,015        | \$44,656,542        | \$30,053,318             | \$20,910,318 |
|        | Per FTE                                       | \$8,755       | \$23,266      | \$2,907        | \$3,528             | \$3,725             | \$2,507                  | \$1,744      |
| 11,646 | Peer Median Per FTE                           | \$9,992       | \$1,241       | \$709          | \$2,950             | \$2,485             | \$2,908                  | \$1,738      |

## **Chadron State College 2022-23 Expenditures by Category**

| FTE   | Institution Name                          | Instruction  | Research    | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|-------|---|--------------|-------------|----------------|---------------------|---------------------|--------------------------|--------------|
| 1,923 | NE-Chadron State College                  | \$13,478,842 | \$71,500    | \$374,379      | \$4,669,605         | \$10,980,552        | \$5,364,170              | \$16,074,801 |
|       | Per FTE                                   | \$7,009      | \$37        | \$195          | \$2,428             | \$5,710             | \$2,789                  | \$8,359      |
| 2,267 | SD-Black Hills State University           | \$13,948,899 | \$2,358,147 | \$1,727,579    | \$3,563,725         | \$6,341,678         | \$5,985,806              | \$3,568,357  |
|       | Per FTE                                   | \$6,153      | \$1,040     | \$762          | \$1,572             | \$2,797             | \$2,640                  | \$1,574      |
| 2,164 | OR-Eastern Oregon University              | \$17,252,214 | \$126,900   | \$6,809,908    | \$17,949,036        | \$3,127,226         | \$11,931,108             | \$3,914,907  |
|       | Per FTE                                   | \$7,972      | \$59        | \$3,147        | \$8,294             | \$1,445             | \$5,513                  | \$1,809      |
| 2,246 | ND-Minot State University                 | \$19,604,778 | \$342,081   | \$6,523,246    | \$3,478,116         | \$11,259,014        | \$4,539,588              | \$6,270,468  |
|       | Per FTE                                   | \$8,729      | \$152       | \$2,904        | \$1,549             | \$5,013             | \$2,021                  | \$2,792      |
| 1,745 | SD-Northern State University              | \$19,505,261 | \$194,176   | \$1,419,396    | \$5,081,698         | \$9,104,497         | \$5,920,621              | \$5,393,231  |
|       | Per FTE                                   | \$11,178     | \$111       | \$813          | \$2,912             | \$5,217             | \$3,393                  | \$3,091      |
| 7,076 | MO-Northwest Missouri State University    | \$52,003,629 | \$395,536   | \$2,133,964    | \$5,391,682         | \$19,008,696        | \$12,611,736             | \$2,643,685  |
|       | Per FTE                                   | \$7,349      | \$56        | \$302          | \$762               | \$2,686             | \$1,782                  | \$374        |
| 1,549 | OK-Northwestern Oklahoma State University | \$12,656,223 | \$98,182    | \$0            | \$1,132,395         | \$5,286,881         | \$1,803,404              | \$3,293,068  |
|       | Per FTE                                   | \$8,171      | \$63        | \$0            | \$731               | \$3,413             | \$1,164                  | \$2,126      |
| 1,432 | NE-Peru State College                     | \$8,388,521  | \$2,080     | \$14,015       | \$3,059,762         | \$5,444,105         | \$5,861,097              | \$10,551,688 |
|       | Per FTE                                   | \$5,858      | \$1         | \$10           | \$2,137             | \$3,802             | \$4,093                  | \$7,368      |
| 3,166 | MO-Truman State University                | \$46,101,334 | \$652,519   | \$2,688,168    | \$6,870,856         | \$11,942,951        | \$6,025,329              | \$6,366,059  |
|       | Per FTE                                   | \$14,561     | \$206       | \$849          | \$2,170             | \$3,772             | \$1,903                  | \$2,011      |
| 3,640 | NE-Wayne State College                    | \$24,850,766 | \$277,500   | \$245,480      | \$5,580,422         | \$14,382,426        | \$8,716,669              | \$6,910,358  |
|       | Per FTE                                   | \$6,827      | \$76        | \$67           | \$1,533             | \$3,951             | \$2,395                  | \$1,898      |
| 2,441 | CO-Western Colorado University            | \$31,703,447 | \$1,067,317 | \$68,105       | \$5,315,896         | \$8,738,614         | \$8,107,825              | \$4,250,698  |
|       | Per FTE                                   | \$12,988     | \$437       | \$28           | \$2,178             | \$3,580             | \$3,322                  | \$1,741      |
| 2,257 | Peer Median Per FTE                       | \$8,072      | \$94        | \$762          | \$1,855             | \$3,676             | \$2,518                  | \$1,955      |

### Peru State College 2022-23 Expenditures by Category

| FTE   | Institution Name                          | Instruction  | Research    | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|-------|---|--------------|-------------|----------------|---------------------|---------------------|--------------------------|--------------|
| 1,432 | NE-Peru State College                     | \$8,388,521  | \$2,080     | \$14,015       | \$3,059,762         | \$5,444,105         | \$5,861,097              | \$10,551,688 |
|       | Per FTE                                   | \$5,858      | \$1         | \$10           | \$2,137             | \$3,802             | \$4,093                  | \$7,368      |
| 2,267 | SD-Black Hills State University           | \$13,948,899 | \$2,358,147 | \$1,727,579    | \$3,563,725         | \$6,341,678         | \$5,985,806              | \$3,568,357  |
|       | Per FTE                                   | \$6,153      | \$1,040     | \$762          | \$1,572             | \$2,797             | \$2,640                  | \$1,574      |
| 1,923 | NE-Chadron State College                  | \$13,478,842 | \$71,500    | \$374,379      | \$4,669,605         | \$10,980,552        | \$5,364,170              | \$16,074,801 |
|       | Per FTE                                   | \$7,009      | \$37        | \$195          | \$2,428             | \$5,710             | \$2,789                  | \$8,359      |
| 1,681 | WV-Concord University                     | \$10,754,713 | \$782,429   | \$3,011,600    | \$2,954,859         | \$3,455,942         | \$5,589,193              | \$1,530,818  |
|       | Per FTE                                   | \$6,398      | \$465       | \$1,792        | \$1,758             | \$2,056             | \$3,325                  | \$911        |
| 2,164 | OR-Eastern Oregon University              | \$17,252,214 | \$126,900   | \$6,809,908    | \$17,949,036        | \$3,127,226         | \$11,931,108             | \$3,914,907  |
|       | Per FTE                                   | \$7,972      | \$59        | \$3,147        | \$8,294             | \$1,445             | \$5,513                  | \$1,809      |
| 2,837 | WV-Fairmont State University              | \$23,414,086 | \$149,743   | \$1,205,958    | \$6,399,447         | \$6,301,666         | \$7,984,232              | \$3,733,231  |
|       | Per FTE                                   | \$8,253      | \$53        | \$425          | \$2,256             | \$2,221             | \$2,814                  | \$1,316      |
| 2,246 | ND-Minot State University                 | \$19,604,778 | \$342,081   | \$6,523,246    | \$3,478,116         | \$11,259,014        | \$4,539,588              | \$6,270,468  |
|       | Per FTE                                   | \$8,729      | \$152       | \$2,904        | \$1,549             | \$5,013             | \$2,021                  | \$2,792      |
| 1,549 | OK-Northwestern Oklahoma State University | \$12,656,223 | \$98,182    | \$0            | \$1,132,395         | \$5,286,881         | \$1,803,404              | \$3,293,068  |
|       | Per FTE                                   | \$8,171      | \$63        | \$0            | \$731               | \$3,413             | \$1,164                  | \$2,126      |
| 1,163 | ND-Valley City State University           | \$15,896,692 | \$250,402   | \$53,164       | \$2,779,990         | \$2,314,929         | \$4,249,518              | \$3,242,116  |
| •     | Per FTE                                   | \$13,669     | \$215       | \$46           | \$2,390             | \$1,990             | \$3,654                  | \$2,788      |
| 3,640 | NE-Wayne State College                    | \$24,850,766 | \$277,500   | \$245,480      | \$5,580,422         | \$14,382,426        | \$8,716,669              | \$6,910,358  |
|       | Per FTE                                   | \$6,827      | \$76        | \$67           | \$1,533             | \$3,951             | \$2,395                  | \$1,898      |
| 1,964 | WV-West Liberty University                | \$12,616,142 | \$890,464   | \$0            | \$1,837,816         | \$1,911,966         | \$8,327,543              | \$1,987,274  |
|       | Per FTE                                   | \$6,424      | \$453       | \$0            | \$936               | \$974               | \$4,240                  | \$1,012      |
| 2,064 | Peer Median Per FTE                       | \$7,491      | \$114       | \$594          | \$1,665             | \$2,509             | \$2,802                  | \$1,854      |

## Wayne State College 2022-23 Expenditures by Category

| FTE   | Institution Name                          | Instruction  | Research    | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|-------|---|--------------|-------------|----------------|---------------------|---------------------|--------------------------|--------------|
| 3,640 | NE-Wayne State College                    | \$24,850,766 | \$277,500   | \$245,480      | \$5,580,422         | \$14,382,426        | \$8,716,669              | \$6,910,358  |
|       | Per FTE                                   | \$6,827      | \$76        | \$67           | \$1,533             | \$3,951             | \$2,395                  | \$1,898      |
| 2,267 | SD-Black Hills State University           | \$13,948,899 | \$2,358,147 | \$1,727,579    | \$3,563,725         | \$6,341,678         | \$5,985,806              | \$3,568,357  |
|       | Per FTE                                   | \$6,153      | \$1,040     | \$762          | \$1,572             | \$2,797             | \$2,640                  | \$1,574      |
| 1,923 | NE-Chadron State College                  | \$13,478,842 | \$71,500    | \$374,379      | \$4,669,605         | \$10,980,552        | \$5,364,170              | \$16,074,801 |
|       | Per FTE                                   | \$7,009      | \$37        | \$195          | \$2,428             | \$5,710             | \$2,789                  | \$8,359      |
| 4,529 | KS-Emporia State University               | \$38,370,780 | \$484,924   | \$2,810,404    | \$15,159,530        | \$8,274,341         | \$8,830,665              | \$10,939,187 |
|       | Per FTE                                   | \$8,472      | \$107       | \$621          | \$3,347             | \$1,827             | \$1,950                  | \$2,415      |
| 2,246 | ND-Minot State University                 | \$19,604,778 | \$342,081   | \$6,523,246    | \$3,478,116         | \$11,259,014        | \$4,539,588              | \$6,270,468  |
|       | Per FTE                                   | \$8,729      | \$152       | \$2,904        | \$1,549             | \$5,013             | \$2,021                  | \$2,792      |
| 1,745 | SD-Northern State University              | \$19,505,261 | \$194,176   | \$1,419,396    | \$5,081,698         | \$9,104,497         | \$5,920,621              | \$5,393,231  |
|       | Per FTE                                   | \$11,178     | \$111       | \$813          | \$2,912             | \$5,217             | \$3,393                  | \$3,091      |
| 7,076 | MO-Northwest Missouri State University    | \$52,003,629 | \$395,536   | \$2,133,964    | \$5,391,682         | \$19,008,696        | \$12,611,736             | \$2,643,685  |
|       | Per FTE                                   | \$7,349      | \$56        | \$302          | \$762               | \$2,686             | \$1,782                  | \$374        |
| 1,549 | OK-Northwestern Oklahoma State University | \$12,656,223 | \$98,182    | \$0            | \$1,132,395         | \$5,286,881         | \$1,803,404              | \$3,293,068  |
|       | Per FTE                                   | \$8,171      | \$63        | \$0            | \$731               | \$3,413             | \$1,164                  | \$2,126      |
| 1,432 | NE-Peru State College                     | \$8,388,521  | \$2,080     | \$14,015       | \$3,059,762         | \$5,444,105         | \$5,861,097              | \$10,551,688 |
|       | Per FTE                                   | \$5,858      | \$1         | \$10           | \$2,137             | \$3,802             | \$4,093                  | \$7,368      |
| 3,176 | MN-Southwest Minnesota State University   | \$21,870,000 | \$107,000   | \$1,790,000    | \$7,578,000         | \$12,115,000        | \$8,648,000              | \$5,377,000  |
|       | Per FTE                                   | \$6,886      | \$34        | \$564          | \$2,386             | \$3,815             | \$2,723                  | \$1,693      |
| 4,531 | WI-University of Wisconsin-River Falls    | \$39,876,353 | \$2,599,848 | \$1,833,898    | \$13,752,219        | \$19,353,705        | \$10,095,119             | \$6,221,258  |
|       | Per FTE                                   | \$8,801      | \$574       | \$405          | \$3,035             | \$4,271             | \$2,228                  | \$1,373      |
| 2,257 | Peer Median Per FTE                       | \$7,760      | \$85        | \$564          | \$2,262             | \$3,809             | \$2,434                  | \$2,271      |

## Central Community College 2022-23 Expenditures by Category

| FTE   | Institution Name                      | Instruction  | Research | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M   |
|-------|---------------------------------------|--------------|----------|----------------|---------------------|---------------------|--------------------------|-------------|
| 3,401 | NE-Central Community College          | \$32,133,099 | \$0      | \$0            | \$10,693,111        | \$9,376,194         | \$24,976,382             | \$6,220,385 |
|       | Per FTE                               | \$9,448      | \$0      | \$0            | \$3,144             | \$2,757             | \$7,344                  | \$1,829     |
| 2,546 | IL-Black Hawk College                 | \$16,478,942 | \$0      | \$1,570,737    | \$7,881,506         | \$5,447,211         | \$13,605,386             | \$5,280,048 |
|       | Per FTE                               | \$6,472      | \$0      | \$617          | \$3,096             | \$2,140             | \$5,344                  | \$2,074     |
| 3,392 | NC-Central Carolina Community College | \$29,651,959 | \$0      | \$646,655      | \$7,755,473         | \$7,435,249         | \$4,599,325              | \$6,647,992 |
|       | Per FTE                               | \$8,742      | \$0      | \$191          | \$2,286             | \$2,192             | \$1,356                  | \$1,960     |
| 2,970 | AZ-Eastern Arizona College            | \$17,425,602 | \$0      | \$0            | \$899,314           | \$8,470,783         | \$9,431,825              | \$4,965,256 |
|       | Per FTE                               | \$5,867      | \$0      | \$0            | \$303               | \$2,852             | \$3,176                  | \$1,672     |
| 3,238 | KS-Hutchinson Community College       | \$21,479,561 | \$0      | \$3,856,667    | \$3,160,156         | \$9,580,401         | \$6,969,293              | \$6,287,480 |
|       | Per FTE                               | \$6,634      | \$0      | \$1,191        | \$976               | \$2,959             | \$2,152                  | \$1,942     |
| 2,353 | IA-Indian Hills Community College     | \$23,792,586 | \$0      | \$0            | \$426,107           | \$6,176,833         | \$14,180,764             | \$6,576,735 |
|       | Per FTE                               | \$10,112     | \$0      | \$0            | \$181               | \$2,625             | \$6,027                  | \$2,795     |
| 3,393 | IA-Iowa Central Community College     | \$24,119,382 | \$0      | \$0            | \$75,645            | \$8,336,567         | \$18,464,516             | \$5,644,655 |
|       | Per FTE                               | \$7,109      | \$0      | \$0            | \$22                | \$2,457             | \$5,442                  | \$1,664     |
| 2,518 | MI-Jackson College                    | \$19,713,337 | \$0      | \$363,036      | \$5,014,035         | \$8,863,820         | \$7,454,753              | \$5,522,667 |
|       | Per FTE                               | \$7,829      | \$0      | \$144          | \$1,991             | \$3,520             | \$2,961                  | \$2,193     |
| 2,270 | WY-Laramie County Community College   | \$28,327,038 | \$0      | \$614,067      | \$6,871,959         | \$7,408,188         | \$12,013,117             | \$4,029,145 |
|       | Per FTE                               | \$12,479     | \$0      | \$271          | \$3,027             | \$3,264             | \$5,292                  | \$1,775     |
| 3,002 | TX-Paris Junior College               | \$10,878,621 | \$0      | \$471,245      | \$1,460,977         | \$3,406,952         | \$3,942,001              | \$2,112,151 |
|       | Per FTE                               | \$3,624      | \$0      | \$157          | \$487               | \$1,135             | \$1,313                  | \$704       |
| 4,654 | CA-Shasta College                     | \$23,740,284 | \$0      | \$3,554,971    | \$4,200,157         | \$7,544,410         | \$9,536,269              | \$4,955,694 |
|       | Per FTE                               | \$5,101      | \$0      | \$764          | \$902               | \$1,621             | \$2,049                  | \$1,065     |
| 2,986 | Peer Median Per FTE                   | \$6,872      | \$0      | \$271          | \$939               | \$2,541             | \$3,069                  | \$1,859     |

### **Metropolitan Community College 2022-23 Expenditures by Category**

| FTE    | Institution Name                         | Instruction   | Research | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|--------|--|---------------|----------|----------------|---------------------|---------------------|--------------------------|--------------|
| 8,572  | NE-Metropolitan Community College Area   | \$75,424,187  | \$0      | \$0            | \$26,003,221        | \$16,800,945        | \$33,970,772             | \$20,047,190 |
|        | Per FTE                                  | \$8,799       | \$0      | \$0            | \$3,034             | \$1,960             | \$3,963                  | \$2,339      |
| 7,234  | PA-Community College of Allegheny County | \$45,435,128  | \$0      | \$0            | \$7,872,799         | \$19,547,426        | \$30,782,524             | \$16,894,737 |
|        | Per FTE                                  | \$6,281       | \$0      | \$0            | \$1,088             | \$2,702             | \$4,255                  | \$2,335      |
| 13,146 | IA-Des Moines Area Community College     | \$88,488,443  | \$0      | \$0            | \$13,248,182        | \$17,071,617        | \$43,551,264             | \$24,932,032 |
|        | Per FTE                                  | \$6,731       | \$0      | \$0            | \$1,008             | \$1,299             | \$3,313                  | \$1,897      |
| 5,854  | NY-Erie Community College                | \$41,833,376  | \$0      | \$0            | \$5,249,562         | \$9,532,552         | \$21,690,580             | \$9,572,966  |
|        | Per FTE                                  | \$7,146       | \$0      | \$0            | \$897               | \$1,628             | \$3,705                  | \$1,635      |
| 7,577  | SC-Greenville Technical College          | \$58,549,875  | \$0      | \$0            | \$11,191,469        | \$11,613,779        | \$17,605,107             | \$12,337,826 |
|        | Per FTE                                  | \$7,727       | \$0      | \$0            | \$1,477             | \$1,533             | \$2,323                  | \$1,628      |
| 7,361  | NC-Guilford Technical Community College  | \$49,526,890  | \$0      | \$0            | \$10,443,399        | \$9,060,635         | \$20,226,126             | \$13,229,470 |
|        | Per FTE                                  | \$6,728       | \$0      | \$0            | \$1,419             | \$1,231             | \$2,748                  | \$1,797      |
| 7,742  | IL-Joliet Junior College                 | \$84,713,637  | \$0      | \$5,377,161    | \$10,740,038        | \$16,993,021        | \$30,750,073             | \$17,105,483 |
|        | Per FTE                                  | \$10,942      | \$0      | \$695          | \$1,387             | \$2,195             | \$3,972                  | \$2,209      |
| 8,363  | AZ-Mesa Community College                | \$60,969,121  | \$0      | \$434,068      | \$15,352,436        | \$13,166,149        | \$32,018,993             | \$13,705,807 |
|        | Per FTE                                  | \$7,290       | \$0      | \$52           | \$1,836             | \$1,574             | \$3,829                  | \$1,639      |
| 13,179 | TX-San Jacinto Community College         | \$122,661,775 | \$0      | \$523,979      | \$35,038,612        | \$27,298,781        | \$67,127,037             | \$18,433,408 |
|        | Per FTE                                  | \$9,307       | \$0      | \$40           | \$2,659             | \$2,071             | \$5,093                  | \$1,399      |
| 8,721  | OK-Tulsa Community College               | \$58,293,558  | \$0      | \$684,419      | \$24,228,824        | \$13,107,122        | \$17,931,902             | \$19,511,949 |
|        | Per FTE                                  | \$6,684       | \$0      | \$78           | \$2,778             | \$1,503             | \$2,056                  | \$2,237      |
| 15,365 | NC-Wake Technical Community College      | \$100,995,109 | \$0      | \$0            | \$35,356,509        | \$20,932,714        | \$38,388,813             | \$22,758,080 |
|        | Per FTE                                  | \$6,573       | \$0      | \$0            | \$2,301             | \$1,362             | \$2,498                  | \$1,481      |
| 8,053  | Peer Median Per FTE                      | \$6,939       | \$0      | \$65           | \$1,448             | \$1,554             | \$3,509                  | \$1,718      |

## Mid-Plains Community College 2022-23 Expenditures by Category

| FTE   | Institution Name                      | Instruction  | Research | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M   |
|-------|---------------------------------------|--------------|----------|----------------|---------------------|---------------------|--------------------------|-------------|
| 1,270 | NE-Mid-Plains Community College       | \$11,853,285 | \$0      | \$0            | \$3,387,821         | \$2,207,403         | \$6,143,333              | \$3,139,262 |
|       | Per FTE                               | \$9,333      | \$0      | \$0            | \$2,668             | \$1,738             | \$4,837                  | \$2,472     |
| 1,089 | IL-Carl Sandburg College              | \$6,835,528  | \$0      | \$145,864      | \$401,497           | \$4,153,043         | \$5,952,722              | \$1,317,079 |
|       | Per FTE                               | \$6,277      | \$0      | \$134          | \$369               | \$3,814             | \$5,466                  | \$1,209     |
| 987   | KS-Cloud County Community College     | \$8,787,859  | \$0      | \$0            | \$715,267           | \$2,119,903         | \$2,718,906              | \$526,635   |
|       | Per FTE                               | \$8,904      | \$0      | \$0            | \$725               | \$2,148             | \$2,755                  | \$534       |
| 1,426 | NC-College of the Albemarle           | \$12,980,681 | \$0      | \$0            | \$2,551,057         | \$2,186,873         | \$5,631,070              | \$3,231,694 |
|       | Per FTE                               | \$9,103      | \$0      | \$0            | \$1,789             | \$1,534             | \$3,949                  | \$2,266     |
| 1,210 | MT-Flathead Valley Community College  | \$10,525,788 | \$0      | \$1,158,212    | \$2,046,646         | \$3,861,725         | \$5,839,003              | \$2,792,580 |
|       | Per FTE                               | \$8,699      | \$0      | \$957          | \$1,691             | \$3,192             | \$4,826                  | \$2,308     |
| 1,499 | KS-Highland Community College         | \$5,678,681  | \$67,349 | \$240,628      | \$2,099,711         | \$4,189,961         | \$4,261,825              | \$1,664,527 |
|       | Per FTE                               | \$3,788      | \$45     | \$161          | \$1,401             | \$2,795             | \$2,843                  | \$1,110     |
| 1,356 | IA-lowa Lakes Community College       | \$13,600,609 | \$0      | \$2,503,257    | \$462,916           | \$2,845,682         | \$14,560,120             | \$3,731,421 |
|       | Per FTE                               | \$10,030     | \$0      | \$1,846        | \$341               | \$2,099             | \$10,738                 | \$2,752     |
| 1,536 | MI-Lake Michigan College              | \$14,944,208 | \$0      | \$2,539        | \$4,988,358         | \$6,654,144         | \$9,529,123              | \$4,354,618 |
| •     | Per FTE                               | \$9,729      | \$0      | \$2            | \$3,248             | \$4,332             | \$6,204                  | \$2,835     |
| 1,736 | IA-Southeastern Community College     | \$18,569,560 | \$0      | \$1,239,885    | \$469,971           | \$6,146,159         | \$5,493,756              | \$4,608,431 |
|       | Per FTE                               | \$10,697     | \$0      | \$714          | \$271               | \$3,540             | \$3,165                  | \$2,655     |
| 1,250 | MI-Southwestern Michigan College      | \$9,595,109  | \$0      | \$0            | \$2,608,364         | \$4,431,306         | \$5,286,060              | \$3,463,856 |
|       | Per FTE                               | \$7,676      | \$0      | \$0            | \$2,087             | \$3,545             | \$4,229                  | \$2,771     |
| 1,024 | NE-Western Nebraska Community College | \$12,383,229 | \$0      | \$0            | \$5,006,337         | \$4,530,205         | \$9,792,909              | \$2,028,147 |
|       | Per FTE                               | \$12,093     | \$0      | \$0            | \$4,889             | \$4,424             | \$9,563                  | \$1,981     |
| 1,303 | Peer Median Per FTE                   | \$9,004      | \$45     | \$438          | \$1,546             | \$3,366             | \$4,528                  | \$2,287     |

## Northeast Community College 2022-23 Expenditures by Category

| FTE   | Institution Name                       | Instruction  | Research  | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|-------|--|--------------|-----------|----------------|---------------------|---------------------|--------------------------|--------------|
| 3,007 | NE-Northeast Community College         | \$28,079,263 | \$0       | \$0            | \$10,052,573        | \$6,885,634         | \$14,225,347             | \$4,259,075  |
|       | Per FTE                                | \$9,338      | \$0       | \$0            | \$3,343             | \$2,290             | \$4,731                  | \$1,416      |
| 2,178 | WY-Casper College                      | \$22,068,253 | \$0       | \$535,796      | \$5,538,330         | \$6,646,267         | \$9,433,964              | \$1,027,295  |
|       | Per FTE                                | \$10,132     | \$0       | \$246          | \$2,543             | \$3,052             | \$4,331                  | \$472        |
| 3,401 | NE-Central Community College           | \$32,133,099 | \$0       | \$0            | \$10,693,111        | \$9,376,194         | \$24,976,382             | \$6,220,385  |
|       | Per FTE                                | \$9,448      | \$0       | \$0            | \$3,144             | \$2,757             | \$7,344                  | \$1,829      |
| 2,585 | MO-Crowder College                     | \$18,480,914 | \$0       | \$0            | \$1,682,820         | \$7,410,210         | \$4,696,325              | \$3,435,007  |
|       | Per FTE                                | \$7,149      | \$0       | \$0            | \$651               | \$2,867             | \$1,817                  | \$1,329      |
| 2,970 | AZ-Eastern Arizona College             | \$17,425,602 | \$0       | \$0            | \$899,314           | \$8,470,783         | \$9,431,825              | \$4,965,256  |
|       | Per FTE                                | \$5,867      | \$0       | \$0            | \$303               | \$2,852             | \$3,176                  | \$1,672      |
| 2,037 | TX-Grayson College                     | \$25,333,002 | \$0       | \$1,286,192    | \$3,574,681         | \$3,972,844         | \$9,862,021              | \$6,181,830  |
|       | Per FTE                                | \$12,436     | \$0       | \$631          | \$1,755             | \$1,950             | \$4,841                  | \$3,035      |
| 3,238 | KS-Hutchinson Community College        | \$21,479,561 | \$0       | \$3,856,667    | \$3,160,156         | \$9,580,401         | \$6,969,293              | \$6,287,480  |
|       | Per FTE                                | \$6,634      | \$0       | \$1,191        | \$976               | \$2,959             | \$2,152                  | \$1,942      |
| 1,652 | IL-Illinois Valley Community College   | \$13,025,042 | \$0       | \$942,141      | \$2,608,020         | \$2,563,066         | \$6,333,559              | \$3,753,559  |
|       | Per FTE                                | \$7,884      | \$0       | \$570          | \$1,579             | \$1,551             | \$3,834                  | \$2,272      |
| 2,915 | OR-Linn-Benton Community College       | \$35,576,593 | \$0       | \$244,369      | \$9,261,629         | \$8,784,855         | \$11,728,009             | \$5,139,158  |
|       | Per FTE                                | \$12,205     | \$0       | \$84           | \$3,177             | \$3,014             | \$4,023                  | \$1,763      |
| 2,367 | MO-State Fair Community College        | \$19,042,456 | \$0       | \$762,543      | \$5,645,530         | \$5,438,090         | \$5,447,826              | \$5,672,511  |
|       | Per FTE                                | \$8,045      | \$0       | \$322          | \$2,385             | \$2,297             | \$2,302                  | \$2,396      |
| 2,935 | IA-Western Iowa Tech Community College | \$23,845,737 | \$271,975 | \$5,802,147    | \$4,430,511         | \$4,894,447         | \$11,014,936             | \$12,183,883 |
|       | Per FTE                                | \$8,125      | \$93      | \$1,977        | \$1,510             | \$1,668             | \$3,753                  | \$4,151      |
| 2,750 | Peer Median Per FTE                    | \$8,085      | \$93      | \$570          | \$1,667             | \$2,805             | \$3,794                  | \$1,886      |

## Southeast Community College 2022-23 Expenditures by Category

| FTE    | Institution Name                        | Instruction   | Research | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M    |
|--------|---|---------------|----------|----------------|---------------------|---------------------|--------------------------|--------------|
| 5,622  | NE-Southeast Community College Area     | \$67,709,310  | \$0      | \$0            | \$13,441,477        | \$8,386,685         | \$29,525,244             | \$21,120,425 |
|        | Per FTE                                 | \$12,044      | \$0      | \$0            | \$2,391             | \$1,492             | \$5,252                  | \$3,757      |
| 6,453  | NC-Cape Fear Community College          | \$47,689,233  | \$0      | \$0            | \$8,203,152         | \$9,789,998         | \$10,018,192             | \$13,242,845 |
|        | Per FTE                                 | \$7,390       | \$0      | \$0            | \$1,271             | \$1,517             | \$1,552                  | \$2,052      |
| 5,935  | AZ-Cochise College                      | \$18,964,337  | \$0      | \$552,340      | \$1,984,728         | \$9,241,860         | \$11,891,194             | \$13,089,793 |
|        | Per FTE                                 | \$3,195       | \$0      | \$93           | \$334               | \$1,557             | \$2,004                  | \$2,206      |
| 7,915  | IL-College of Lake County               | \$63,252,498  | \$0      | \$9,458,676    | \$4,880,182         | \$12,764,096        | \$37,277,047             | \$13,066,153 |
|        | Per FTE                                 | \$7,991       | \$0      | \$1,195        | \$617               | \$1,613             | \$4,710                  | \$1,651      |
| 13,146 | IA-Des Moines Area Community College    | \$88,488,443  | \$0      | \$0            | \$13,248,182        | \$17,071,617        | \$43,551,264             | \$24,932,032 |
|        | Per FTE                                 | \$6,731       | \$0      | \$0            | \$1,008             | \$1,299             | \$3,313                  | \$1,897      |
| 5,920  | IL-Elgin Community College              | \$51,749,917  | \$0      | \$856,090      | \$13,535,004        | \$9,742,510         | \$21,680,451             | \$11,469,192 |
|        | Per FTE                                 | \$8,742       | \$0      | \$145          | \$2,286             | \$1,646             | \$3,662                  | \$1,937      |
| 7,361  | NC-Guilford Technical Community College | \$49,526,890  | \$0      | \$0            | \$10,443,399        | \$9,060,635         | \$20,226,126             | \$13,229,470 |
|        | Per FTE                                 | \$6,728       | \$0      | \$0            | \$1,419             | \$1,231             | \$2,748                  | \$1,797      |
| 6,630  | MS-Hinds Community College              | \$49,057,637  | \$0      | \$0            | \$2,227,683         | \$9,486,556         | \$32,422,104             | \$8,639,129  |
| •      | Per FTE                                 | \$7,399       | \$0      | \$0            | \$336               | \$1,431             | \$4,890                  | \$1,303      |
| 7,742  | IL-Joliet Junior College                | \$84,713,637  | \$0      | \$5,377,161    | \$10,740,038        | \$16,993,021        | \$30,750,073             | \$17,105,483 |
| •      | Per FTE                                 | \$10,942      | \$0      | \$695          | \$1,387             | \$2,195             | \$3,972                  | \$2,209      |
| 7,656  | IA-Kirkwood Community College           | \$59,857,510  | \$0      | \$0            | \$23,168,834        | \$14,329,055        | \$58,436,937             | \$8,837,923  |
|        | Per FTE                                 | \$7,818       | \$0      | \$0            | \$3,026             | \$1,872             | \$7,633                  | \$1,154      |
| 6,511  | WI-Madison Area Technical College       | \$149,791,408 | \$0      | \$990,468      | \$16,521,736        | \$34,141,290        | \$23,822,598             | \$19,801,154 |
|        | Per FTE                                 | \$23,006      | \$0      | \$152          | \$2,538             | \$5,244             | \$3,659                  | \$3,041      |
| 6,996  | Peer Median Per FTE                     | \$7,609       | \$0      | \$152          | \$1,329             | \$1,585             | \$3,661                  | \$1,917      |

## Western Nebraska Community College 2022-23 Expenditures by Category

| FTE   | Institution Name                      | Instruction  | Research  | Public Service | Academic<br>Support | Student<br>Services | Institutional<br>Support | Plant O&M   |
|-------|---------------------------------------|--------------|-----------|----------------|---------------------|---------------------|--------------------------|-------------|
| 1,024 | NE-Western Nebraska Community College | \$12,383,229 | \$0       | \$0            | \$5,006,337         | \$4,530,205         | \$9,792,909              | \$2,028,147 |
|       | Per FTE                               | \$12,093     | \$0       | \$0            | \$4,889             | \$4,424             | \$9,563                  | \$1,981     |
| 962   | WY-Central Wyoming College            | \$9,091,497  | \$494,208 | \$640,028      | \$2,821,793         | \$3,171,575         | \$5,048,220              | \$3,014,446 |
|       | Per FTE                               | \$9,451      | \$514     | \$665          | \$2,933             | \$3,297             | \$5,248                  | \$3,134     |
| 1,119 | KS-Coffeyville Community College      | \$4,681,849  | \$0       | \$0            | \$972,028           | \$3,735,922         | \$2,593,176              | \$3,146,119 |
|       | Per FTE                               | \$4,184      | \$0       | \$0            | \$869               | \$3,339             | \$2,317                  | \$2,812     |
| 1,234 | KS-Dodge City Community College       | \$5,365,931  | \$0       | \$0            | \$4,515,279         | \$2,334,557         | \$11,273,537             | \$3,175,366 |
| •     | Per FTE                               | \$4,348      | \$0       | \$0            | \$3,659             | \$1,892             | \$9,136                  | \$2,573     |
| 1,210 | MT-Flathead Valley Community College  | \$10,525,788 | \$0       | \$1,158,212    | \$2,046,646         | \$3,861,725         | \$5,839,003              | \$2,792,580 |
|       | Per FTE                               | \$8,699      | \$0       | \$957          | \$1,691             | \$3,192             | \$4,826                  | \$2,308     |
| 1,270 | NE-Mid-Plains Community College       | \$11,853,285 | \$0       | \$0            | \$3,387,821         | \$2,207,403         | \$6,143,333              | \$3,139,262 |
|       | Per FTE                               | \$9,333      | \$0       | \$0            | \$2,668             | \$1,738             | \$4,837                  | \$2,472     |
| 866   | NC-Rockingham Community College       | \$8,751,131  | \$0       | \$0            | \$1,731,541         | \$2,206,054         | \$4,274,890              | \$1,645,244 |
|       | Per FTE                               | \$10,105     | \$0       | \$0            | \$1,999             | \$2,547             | \$4,936                  | \$1,900     |
| 1,110 | IL-Shawnee Community College          | \$4,883,866  | \$0       | \$1,444,348    | \$1,081,795         | \$2,481,907         | \$4,550,836              | \$1,427,565 |
|       | Per FTE                               | \$4,400      | \$0       | \$1,301        | \$975               | \$2,236             | \$4,100                  | \$1,286     |
| 1,736 | IA-Southeastern Community College     | \$18,569,560 | \$0       | \$1,239,885    | \$469,971           | \$6,146,159         | \$5,493,756              | \$4,608,431 |
|       | Per FTE                               | \$10,697     | \$0       | \$714          | \$271               | \$3,540             | \$3,165                  | \$2,655     |
| 858   | IL-Southeastern Illinois College      | \$3,905,748  | \$0       | \$1,681,343    | \$409,223           | \$1,588,912         | \$4,589,422              | \$3,135,811 |
|       | Per FTE                               | \$4,552      | \$0       | \$1,960        | \$477               | \$1,852             | \$5,349                  | \$3,655     |
| 1,801 | NC-Surry Community College            | \$12,685,638 | \$0       | \$0            | \$3,833,577         | \$2,241,284         | \$5,590,562              | \$3,058,287 |
|       | Per FTE                               | \$7,044      | \$0       | \$0            | \$2,129             | \$1,244             | \$3,104                  | \$1,698     |
| 1,165 | Peer Median Per FTE                   | \$7,872      | \$514     | \$957          | \$1,845             | \$2,392             | \$4,832                  | \$2,523     |

# Nebraska College of Technical Agriculture 2022-23 Expenditures by Category

|   |       | Total Educational And<br>General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|---|-------|---|----------|--------------------------------------|----------|
| Institution Name  | FTE   | Dollars   | Per FTE  | Dollars                              | Per FTE  |
| NE-Nebraska College of Technical Agriculture                | 265   | \$5,658,949                                       | \$21,355 | \$8,213,808                          | \$30,996 |
| IA-Iowa Lakes Community College                             | 1,356 | \$35,220,428                                      | \$25,974 | \$45,044,123                         | \$33,218 |
| SD-Lake Area Technical College                              | 2,035 | \$28,948,900                                      | \$14,226 | \$40,208,631                         | \$19,759 |
| SD-Mitchell Technical College                               | 1,153 | \$15,827,116                                      | \$13,727 | \$20,060,015                         | \$17,398 |
| NY-SUNY Morrisville   | 1,584 | \$66,653,320                                      | \$42,079 | \$79,710,355                         | \$50,322 |
| MN-Northland Community and Technical College                | 1,450 | \$31,668,000                                      | \$21,840 | \$31,002,000                         | \$21,381 |
| OH-Ohio State University Agricultural Technical Institute   | 396   | \$13,845,147                                      | \$34,962 | \$13,845,147                         | \$34,962 |
| MN-South Central College                                    | 1,835 | \$37,481,000                                      | \$20,426 | \$36,686,000                         | \$19,992 |
| MO-State Technical College of Missouri                      | 2,515 | \$38,406,778                                      | \$15,271 | \$52,203,964                         | \$20,757 |
| NY-SUNY College of Agriculture and Technology at Cobleskill | 1,886 | \$64,716,251                                      | \$34,314 | \$78,157,553                         | \$41,441 |
| VT-Vermont Technical College                                | 4,260 | \$132,035,952                                     | \$30,994 | \$146,264,533                        | \$34,334 |
| Peer Median   | 1,710 | \$36,350,714                                      | \$23,907 | \$42,626,377                         | \$27,300 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### **University of Nebraska at Kearney 2022-23 Expenditures by Category**

|  |        | Total Educational And<br>General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|--|--------|---|----------|--------------------------------------|----------|
| Institution Name                           | FTE    | Dollars   | Per FTE  | Dollars                              | Per FTE  |
| NE-University of Nebraska at Kearney       | 4,884  | \$95,600,507                                      | \$19,574 | \$124,223,823                        | \$25,435 |
| IL-Eastern Illinois University             | 6,405  | \$113,966,727                                     | \$17,793 | \$161,033,258                        | \$25,142 |
| KS-Emporia State University                | 4,529  | \$79,414,433                                      | \$17,535 | \$93,857,416                         | \$20,724 |
| MN-Minnesota State University-Moorhead     | 4,084  | \$80,847,000                                      | \$19,796 | \$91,722,000                         | \$22,459 |
| MO-Northwest Missouri State University     | 7,076  | \$93,162,354                                      | \$13,166 | \$131,886,197                        | \$18,639 |
| KS-Pittsburg State University              | 5,258  | \$97,596,634                                      | \$18,562 | \$117,602,632                        | \$22,366 |
| PA-Shippensburg University of Pennsylvania | 4,594  | \$124,795,489                                     | \$27,165 | \$132,538,312                        | \$28,850 |
| MO-University of Central Missouri          | 9,234  | \$172,508,561                                     | \$18,682 | \$225,435,139                        | \$24,414 |
| NC-Western Carolina University             | 10,433 | \$187,141,982                                     | \$17,938 | \$268,740,231                        | \$25,759 |
| IL-Western Illinois University             | 6,392  | \$160,817,986                                     | \$25,159 | \$200,238,082                        | \$31,326 |
| MN-Winona State University                 | 5,566  | \$112,908,000                                     | \$20,285 | \$134,982,000                        | \$24,251 |
| Peer Median                                | 5,979  | \$113,437,364                                     | \$18,622 | \$133,760,156                        | \$24,333 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### **University of Nebraska-Lincoln 2022-23 Expenditures by Category**

|   |        | Total Educational And<br>General Expenditures (1) |          | Total Institutional<br>Expenditures (2) |           |
|---|--------|---|----------|---|-----------|
| Institution Name  | FTE    | Dollars   | Per FTE  | Dollars                                 | Per FTE   |
| NE-University of Nebraska-Lincoln                                   | 21,371 | \$831,575,610                                     | \$38,911 | \$1,205,842,444                         | \$56,424  |
| CO-Colorado State University-Fort Collins                           | 28,291 | \$1,351,836,780                                   | \$47,783 | \$1,609,309,817                         | \$56,884  |
| IA-lowa State University  | 27,815 | \$1,114,700,903                                   | \$40,076 | \$1,403,870,589                         | \$50,472  |
| LA-Louisiana State University and Agricultural & Mechanical College | 34,016 | \$1,254,354,057                                   | \$36,875 | \$1,520,489,824                         | \$44,699  |
| TN-The University of Tennessee-Knoxville                            | 32,893 | \$1,291,176,605                                   | \$39,254 | \$1,602,359,215                         | \$48,714  |
| IA-University of Iowa   | 28,821 | \$1,497,401,000                                   | \$51,955 | \$4,639,463,000                         | \$160,975 |
| KS-University of Kansas   | 23,688 | \$1,343,657,176                                   | \$56,723 | \$1,564,691,910                         | \$66,054  |
| KY-University of Kentucky   | 28,679 | \$2,036,901,341                                   | \$71,024 | \$5,428,688,839                         | \$189,291 |
| MO-University of Missouri-Columbia                                  | 27,713 | \$1,145,438,938                                   | \$41,332 | \$3,184,604,219                         | \$114,914 |
| OK-University of Oklahoma-Norman Campus                             | 25,058 | \$875,053,000                                     | \$34,921 | \$1,195,663,000                         | \$47,716  |
| WA-Washington State University                                      | 25,876 | \$988,411,686                                     | \$38,198 | \$1,314,069,879                         | \$50,783  |
| Peer Median   | 28,053 | \$1,272,765,331                                   | \$40,704 | \$1,583,525,563                         | \$53,834  |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### **University of Nebraska at Omaha 2022-23 Expenditures by Category**

|   |        | Total Educational And<br>General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|---|--------|---|----------|--------------------------------------|----------|
| Institution Name                              | FTE    | Dollars   | Per FTE  | Dollars                              | Per FTE  |
| NE-University of Nebraska at Omaha            | 12,711 | \$264,394,240                                     | \$20,800 | \$312,449,036                        | \$24,581 |
| OH-Cleveland State University                 | 12,543 | \$307,378,611                                     | \$24,506 | \$353,867,142                        | \$28,212 |
| MI-Eastern Michigan University                | 11,304 | \$234,680,067                                     | \$20,761 | \$373,949,279                        | \$33,081 |
| KY-Northern Kentucky University               | 12,154 | \$264,665,000                                     | \$21,776 | \$279,013,000                        | \$22,956 |
| TN-The University of Tennessee-Chattanooga    | 10,348 | \$222,371,824                                     | \$21,489 | \$241,202,804                        | \$23,309 |
| OK-University of Central Oklahoma             | 9,714  | \$192,326,668                                     | \$19,799 | \$216,571,271                        | \$22,295 |
| CO-University of Colorado Colorado Springs    | 9,522  | \$219,169,968                                     | \$23,017 | \$258,857,877                        | \$27,185 |
| MO-University of Missouri-St Louis            | 7,919  | \$225,640,100                                     | \$28,494 | \$242,432,382                        | \$30,614 |
| NC-University of North Carolina at Greensboro | 15,587 | \$363,932,071                                     | \$23,348 | \$444,681,624                        | \$28,529 |
| FL-University of North Florida                | 15,040 | \$262,058,354                                     | \$17,424 | \$329,543,847                        | \$21,911 |
| KS-Wichita State University                   | 11,987 | \$555,726,208                                     | \$46,361 | \$567,716,079                        | \$47,361 |
| Peer Median                                   | 11,646 | \$248,369,211                                     | \$22,397 | \$304,278,424                        | \$27,699 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

# **Chadron State College 2022-23 Expenditures by Category**

|   |       | Total Educational And General Expenditures (1) |          | Total Institutional<br>Expenditures (2) |          |
|---|-------|--|----------|---|----------|
| Institution Name                          | FTE   | Dollars  | Per FTE  | Dollars                                 | Per FTE  |
| NE-Chadron State College                  | 1,923 | \$37,205,108                                   | \$19,347 | \$45,858,873                            | \$23,848 |
| SD-Black Hills State University           | 2,267 | \$35,935,336                                   | \$15,851 | \$49,493,877                            | \$21,832 |
| OR-Eastern Oregon University              | 2,164 | \$61,398,571                                   | \$28,373 | \$76,229,054                            | \$35,226 |
| ND-Minot State University                 | 2,246 | \$48,335,941                                   | \$21,521 | \$64,383,337                            | \$28,666 |
| SD-Northern State University              | 1,745 | \$43,178,280                                   | \$24,744 | \$51,299,095                            | \$29,398 |
| MO-Northwest Missouri State University    | 7,076 | \$93,162,354                                   | \$13,166 | \$131,886,197                           | \$18,639 |
| OK-Northwestern Oklahoma State University | 1,549 | \$30,600,469                                   | \$19,755 | \$38,926,448                            | \$25,130 |
| NE-Peru State College                     | 1,432 | \$24,594,688                                   | \$17,175 | \$28,680,890                            | \$20,029 |
| MO-Truman State University                | 3,166 | \$74,804,558                                   | \$23,627 | \$99,237,449                            | \$31,345 |
| NE-Wayne State College                    | 3,640 | \$56,618,768                                   | \$15,555 | \$66,969,990                            | \$18,398 |
| CO-Western Colorado University            | 2,441 | \$55,473,632                                   | \$22,726 | \$73,082,466                            | \$29,940 |
| Peer Median                               | 2,257 | \$51,904,787                                   | \$20,638 | \$65,676,664                            | \$26,898 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### Peru State College 2022-23 Expenditures by Category

|   |       | Total Educational And<br>General Expenditures (1) |          | Total Institutional<br>Expenditures (2) |          |
|---|-------|---|----------|---|----------|
| Institution Name                          | FTE   | Dollars   | Per FTE  | Dollars                                 | Per FTE  |
| NE-Peru State College                     | 1,432 | \$24,594,688                                      | \$17,175 | \$28,680,890                            | \$20,029 |
| SD-Black Hills State University           | 2,267 | \$35,935,336                                      | \$15,851 | \$49,493,877                            | \$21,832 |
| NE-Chadron State College                  | 1,923 | \$37,205,108                                      | \$19,347 | \$45,858,873                            | \$23,848 |
| WV-Concord University                     | 1,681 | \$28,554,842                                      | \$16,987 | \$43,283,059                            | \$25,748 |
| OR-Eastern Oregon University              | 2,164 | \$61,398,571                                      | \$28,373 | \$76,229,054                            | \$35,226 |
| WV-Fairmont State University              | 2,837 | \$49,337,507                                      | \$17,391 | \$60,059,674                            | \$21,170 |
| ND-Minot State University                 | 2,246 | \$48,335,941                                      | \$21,521 | \$64,383,337                            | \$28,666 |
| OK-Northwestern Oklahoma State University | 1,549 | \$30,600,469                                      | \$19,755 | \$38,926,448                            | \$25,130 |
| ND-Valley City State University           | 1,163 | \$25,816,435                                      | \$22,198 | \$30,455,232                            | \$26,187 |
| NE-Wayne State College                    | 3,640 | \$56,618,768                                      | \$15,555 | \$66,969,990                            | \$18,398 |
| WV-West Liberty University                | 1,964 | \$29,652,407                                      | \$15,098 | \$43,323,827                            | \$22,059 |
| Peer Median                               | 2,064 | \$36,570,222                                      | \$18,369 | \$47,676,375                            | \$24,489 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

# Wayne State College 2022-23 Expenditures by Category

|   |       | Total Educational And General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|---|-------|--|----------|--------------------------------------|----------|
| Institution Name                          | FTE   | Dollars  | Per FTE  | Dollars                              | Per FTE  |
| NE-Wayne State College                    | 3,640 | \$56,618,768                                   | \$15,555 | \$66,969,990                         | \$18,398 |
| SD-Black Hills State University           | 2,267 | \$35,935,336                                   | \$15,851 | \$49,493,877                         | \$21,832 |
| NE-Chadron State College                  | 1,923 | \$37,205,108                                   | \$19,347 | \$45,858,873                         | \$23,848 |
| KS-Emporia State University               | 4,529 | \$79,414,433                                   | \$17,535 | \$93,857,416                         | \$20,724 |
| ND-Minot State University                 | 2,246 | \$48,335,941                                   | \$21,521 | \$64,383,337                         | \$28,666 |
| SD-Northern State University              | 1,745 | \$43,178,280                                   | \$24,744 | \$51,299,095                         | \$29,398 |
| MO-Northwest Missouri State University    | 7,076 | \$93,162,354                                   | \$13,166 | \$131,886,197                        | \$18,639 |
| OK-Northwestern Oklahoma State University | 1,549 | \$30,600,469                                   | \$19,755 | \$38,926,448                         | \$25,130 |
| NE-Peru State College                     | 1,432 | \$24,594,688                                   | \$17,175 | \$28,680,890                         | \$20,029 |
| MN-Southwest Minnesota State University   | 3,176 | \$53,474,000                                   | \$16,837 | \$57,715,000                         | \$18,172 |
| WI-University of Wisconsin-River Falls    | 4,531 | \$89,799,192                                   | \$19,819 | \$113,621,623                        | \$25,077 |
| Peer Median                               | 2,257 | \$45,757,111                                   | \$18,441 | \$54,507,048                         | \$22,840 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

# **Central Community College 2022-23 Expenditures by Category**

|                                       |       | Total Educational And<br>General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|---------------------------------------|-------|---|----------|--------------------------------------|----------|
| Institution Name                      | FTE   | Dollars   | Per FTE  | Dollars                              | Per FTE  |
| NE-Central Community College          | 3,401 | \$81,373,828                                      | \$23,926 | \$90,403,700                         | \$26,582 |
| IL-Black Hawk College                 | 2,546 | \$48,606,738                                      | \$19,091 | \$48,145,211                         | \$18,910 |
| NC-Central Carolina Community College | 3,392 | \$56,553,932                                      | \$16,673 | \$58,366,677                         | \$17,207 |
| AZ-Eastern Arizona College            | 2,970 | \$38,948,164                                      | \$13,114 | \$52,177,282                         | \$17,568 |
| KS-Hutchinson Community College       | 3,238 | \$53,048,989                                      | \$16,383 | \$61,617,718                         | \$19,030 |
| IA-Indian Hills Community College     | 2,353 | \$46,006,380                                      | \$19,552 | \$57,117,163                         | \$24,274 |
| IA-Iowa Central Community College     | 3,393 | \$54,821,386                                      | \$16,157 | \$76,016,547                         | \$22,404 |
| MI-Jackson College                    | 2,518 | \$43,147,121                                      | \$17,135 | \$48,194,601                         | \$19,140 |
| WY-Laramie County Community College   | 2,270 | \$60,714,140                                      | \$26,746 | \$70,485,033                         | \$31,051 |
| TX-Paris Junior College               | 3,002 | \$26,275,915                                      | \$8,753  | \$31,272,884                         | \$10,417 |
| CA-Shasta College                     | 4,654 | \$70,163,418                                      | \$15,076 | \$124,121,611                        | \$26,670 |
| Peer Median                           | 2,986 | \$50,827,864                                      | \$16,528 | \$57,741,920                         | \$19,085 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### **Metropolitan Community College 2022-23 Expenditures by Category**

|  |        | Total Educational And<br>General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|--|--------|---|----------|--------------------------------------|----------|
| Institution Name                         | FTE    | Dollars   | Per FTE  | Dollars                              | Per FTE  |
| NE-Metropolitan Community College Area   | 8,572  | \$164,764,731                                     | \$19,221 | \$165,146,435                        | \$19,266 |
| PA-Community College of Allegheny County | 7,234  | \$105,947,201                                     | \$14,646 | \$127,215,539                        | \$17,586 |
| IA-Des Moines Area Community College     | 13,146 | \$172,038,563                                     | \$13,087 | \$185,980,010                        | \$14,147 |
| NY-Erie Community College                | 5,854  | \$84,648,794                                      | \$14,460 | \$84,648,794                         | \$14,460 |
| SC-Greenville Technical College          | 7,577  | \$111,198,403                                     | \$14,676 | \$113,719,544                        | \$15,009 |
| NC-Guilford Technical Community College  | 7,361  | \$101,767,627                                     | \$13,825 | \$111,084,451                        | \$15,091 |
| IL-Joliet Junior College                 | 7,742  | \$154,609,233                                     | \$19,970 | \$163,119,227                        | \$21,069 |
| AZ-Mesa Community College                | 8,363  | \$138,517,589                                     | \$16,563 | \$145,730,884                        | \$17,426 |
| TX-San Jacinto Community College         | 13,179 | \$284,978,720                                     | \$21,624 | \$296,718,443                        | \$22,514 |
| OK-Tulsa Community College               | 8,721  | \$126,485,843                                     | \$14,504 | \$140,659,475                        | \$16,129 |
| NC-Wake Technical Community College      | 15,365 | \$230,059,133                                     | \$14,973 | \$240,411,359                        | \$15,647 |
| Peer Median                              | 8,053  | \$132,501,716                                     | \$14,661 | \$143,195,180                        | \$15,888 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

# Mid-Plains Community College 2022-23 Expenditures by Category

|                                       |       | Total Educational And<br>General Expenditures (1) |          | Total Institutional Expenditures (2) |          |
|---------------------------------------|-------|---|----------|--------------------------------------|----------|
| Institution Name                      | FTE   | Dollars   | Per FTE  | Dollars                              | Per FTE  |
| NE-Mid-Plains Community College       | 1,270 | \$24,448,531                                      | \$19,251 | \$36,010,956                         | \$28,355 |
| IL-Carl Sandburg College              | 1,089 | \$20,644,053                                      | \$18,957 | \$25,218,832                         | \$23,158 |
| KS-Cloud County Community College     | 987   | \$16,219,174                                      | \$16,433 | \$19,696,095                         | \$19,956 |
| NC-College of the Albemarle           | 1,426 | \$25,133,242                                      | \$17,625 | \$26,159,822                         | \$18,345 |
| MT-Flathead Valley Community College  | 1,210 | \$25,920,795                                      | \$21,422 | \$33,856,763                         | \$27,981 |
| KS-Highland Community College         | 1,499 | \$17,826,537                                      | \$11,892 | \$24,739,100                         | \$16,504 |
| IA-lowa Lakes Community College       | 1,356 | \$35,220,428                                      | \$25,974 | \$45,044,123                         | \$33,218 |
| MI-Lake Michigan College              | 1,536 | \$38,763,385                                      | \$25,237 | \$44,875,806                         | \$29,216 |
| IA-Southeastern Community College     | 1,736 | \$34,193,147                                      | \$19,697 | \$41,740,030                         | \$24,044 |
| MI-Southwestern Michigan College      | 1,250 | \$23,540,648                                      | \$18,833 | \$26,958,815                         | \$21,567 |
| NE-Western Nebraska Community College | 1,024 | \$33,691,789                                      | \$32,902 | \$35,666,432                         | \$34,831 |
| Peer Median                           | 1,303 | \$25,527,019                                      | \$19,327 | \$30,407,789                         | \$23,601 |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

# Northeast Community College 2022-23 Expenditures by Category

|  |       | Total Education General Expend |          | Total Institutional<br>Expenditures (2) |          |  |
|--|-------|--------------------------------|----------|---|----------|--|
| Institution Name                       | FTE   | Dollars                        | Per FTE  | Dollars                                 | Per FTE  |  |
| NE-Northeast Community College         | 3,007 | \$61,347,516                   | \$20,402 | \$67,352,858                            | \$22,399 |  |
| WY-Casper College                      | 2,178 | \$48,546,183                   | \$22,289 | \$55,727,738                            | \$25,587 |  |
| NE-Central Community College           | 3,401 | \$81,373,828                   | \$23,926 | \$90,403,700                            | \$26,582 |  |
| MO-Crowder College                     | 2,585 | \$36,845,879                   | \$14,254 | \$46,441,732                            | \$17,966 |  |
| AZ-Eastern Arizona College             | 2,970 | \$38,948,164                   | \$13,114 | \$52,177,282                            | \$17,568 |  |
| TX-Grayson College                     | 2,037 | \$47,718,081                   | \$23,426 | \$51,218,077                            | \$25,144 |  |
| KS-Hutchinson Community College        | 3,238 | \$53,048,989                   | \$16,383 | \$61,617,718                            | \$19,030 |  |
| IL-Illinois Valley Community College   | 1,652 | \$31,945,795                   | \$19,338 | \$43,251,881                            | \$26,182 |  |
| OR-Linn-Benton Community College       | 2,915 | \$70,698,600                   | \$24,253 | \$86,267,134                            | \$29,594 |  |
| MO-State Fair Community College        | 2,367 | \$42,569,000                   | \$17,984 | \$46,592,346                            | \$19,684 |  |
| IA-Western Iowa Tech Community College | 2,935 | \$53,483,977                   | \$18,223 | \$59,892,993                            | \$20,406 |  |
| Peer Median                            | 2,750 | \$48,132,132                   | \$18,781 | \$53,952,510                            | \$22,775 |  |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### **Southeast Community College 2022-23 Expenditures by Category**

|   |        | Total Educational And<br>General Expenditures (1) |          | Total Institutional<br>Expenditures (2) |          |  |
|---|--------|---|----------|---|----------|--|
| Institution Name                        | FTE    | Dollars   | Per FTE  | Dollars                                 | Per FTE  |  |
| NE-Southeast Community College Area     | 5,622  | \$127,548,328                                     | \$22,687 | \$134,575,648                           | \$23,937 |  |
| NC-Cape Fear Community College          | 6,453  | \$84,100,165                                      | \$13,033 | \$99,327,050                            | \$15,392 |  |
| AZ-Cochise College                      | 5,935  | \$46,422,879                                      | \$7,822  | \$69,842,723                            | \$11,768 |  |
| IL-College of Lake County               | 7,915  | \$140,280,261                                     | \$17,723 | \$177,658,954                           | \$22,446 |  |
| IA-Des Moines Area Community College    | 13,146 | \$172,038,563                                     | \$13,087 | \$185,980,010                           | \$14,147 |  |
| IL-Elgin Community College              | 5,920  | \$104,372,576                                     | \$17,631 | \$125,328,661                           | \$21,170 |  |
| NC-Guilford Technical Community College | 7,361  | \$101,767,627                                     | \$13,825 | \$111,084,451                           | \$15,091 |  |
| MS-Hinds Community College              | 6,630  | \$139,400,552                                     | \$21,026 | \$181,043,407                           | \$27,307 |  |
| IL-Joliet Junior College                | 7,742  | \$154,609,233                                     | \$19,970 | \$163,119,227                           | \$21,069 |  |
| IA-Kirkwood Community College           | 7,656  | \$155,792,336                                     | \$20,349 | \$189,565,329                           | \$24,760 |  |
| WI-Madison Area Technical College       | 6,511  | \$234,840,574                                     | \$36,068 | \$254,429,401                           | \$39,077 |  |
| Peer Median                             | 6,996  | \$139,840,407                                     | \$17,677 | \$170,389,091                           | \$21,120 |  |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

# Western Nebraska Community College 2022-23 Expenditures by Category

|                                       |       | Total Education General Expend |          |              | Total Institutional<br>Expenditures (2) |  |  |
|---------------------------------------|-------|--------------------------------|----------|--------------|---|--|--|
| Institution Name                      | FTE   | Dollars                        | Per FTE  | Dollars      | Per FTE                                 |  |  |
| NE-Western Nebraska Community College | 1,024 | \$33,691,789                   | \$32,902 | \$35,666,432 | \$34,831                                |  |  |
| WY-Central Wyoming College            | 962   | \$24,390,815                   | \$25,354 | \$30,530,782 | \$31,737                                |  |  |
| KS-Coffeyville Community College      | 1,119 | \$15,267,318                   | \$13,644 | \$23,524,851 | \$21,023                                |  |  |
| KS-Dodge City Community College       | 1,234 | \$25,348,695                   | \$20,542 | \$38,428,395 | \$31,141                                |  |  |
| MT-Flathead Valley Community College  | 1,210 | \$25,920,795                   | \$21,422 | \$33,856,763 | \$27,981                                |  |  |
| NE-Mid-Plains Community College       | 1,270 | \$24,448,531                   | \$19,251 | \$36,010,956 | \$28,355                                |  |  |
| NC-Rockingham Community College       | 866   | \$18,795,512                   | \$21,704 | \$19,791,169 | \$22,854                                |  |  |
| IL-Shawnee Community College          | 1,110 | \$17,517,803                   | \$15,782 | \$19,978,957 | \$17,999                                |  |  |
| IA-Southeastern Community College     | 1,736 | \$34,193,147                   | \$19,697 | \$41,740,030 | \$24,044                                |  |  |
| IL-Southeastern Illinois College      | 858   | \$13,726,435                   | \$15,998 | \$16,994,523 | \$19,807                                |  |  |
| NC-Surry Community College            | 1,801 | \$29,091,480                   | \$16,153 | \$32,608,054 | \$18,106                                |  |  |
| Peer Median                           | 1,165 | \$24,419,673                   | \$19,474 | \$31,569,418 | \$23,449                                |  |  |

<sup>(1)</sup> Includes expenditures for instruction, research, public services, academic support, student services, institutional support, and scholarships and fellowships.

<sup>(2)</sup> Includes expenditures included above and mandatory auxiliary enterprise expenditures, mandatory hospital, independent operations, and other expenditures.

### 2021-22 UNIVERSITY OF NEBRASKA FEDERALLY-FINANCED R&D EXPENDITURES and TOTAL R&D EXPENDITURES

(latest data available)

Federally Financed Research and Development: 2021-22

| University of Nebraska Institutions           | Ranking | Dollars         |
|---|---------|-----------------|
| University of Nebraska Medical Center         | 120     | \$114.8 million |
| University of Nebraska – Lincoln              | 122     | \$113.2 million |
| University of Nebraska Central Administration | 221     | \$23.9 million  |
| University of Nebraska at Omaha               | 238     | \$17.3 million  |
| University of Nebraska at Kearney             | 458     | \$1.9 million   |

Source: National Science Foundation, Higher Education Research and Development Survey (HERD): Table 24. Federally financed higher education R&D expenditures, ranked by FY 2022 R&D expenditures: FYs 2010–22

**Total Research and Development Expenditures: 2021-22** 

| University of Nebraska Institutions           | Ranking | Dollars         |  |  |  |  |  |
|---|---------|-----------------|--|--|--|--|--|
| University of Nebraska – Lincoln              | 87      | \$340.3 million |  |  |  |  |  |
| University of Nebraska Medical Center         | 131     | \$205.3 million |  |  |  |  |  |
| University of Nebraska Central Administration | 267     | \$25.4 million  |  |  |  |  |  |
| University of Nebraska at Omaha               | 269     | \$24.3 million  |  |  |  |  |  |
| University of Nebraska at Kearney             | 459     | \$4.0 million   |  |  |  |  |  |

Source: National Science Foundation, Higher Education Research and Development Survey (HERD): Table 21. Higher education R&D expenditures, ranked by FY 2022 R&D expenditures: FYs 2010–22

http://www.nsf.gov/statistics/srvyherd/

# State Appropriated Dollars per Degree Conferred

The Commission examines the relationships between general state funds appropriated to each public institution and the number of degrees awarded by the institution. Degrees awarded include degrees, diplomas, and certificates. The dollars appropriated per degree awarded is one measure of institution efficiency the Commission considers as it reviews the budgets and progress of the institutions.

- State dollars appropriated per degree awarded is the highest at Western Nebraska Community College has continued to be at the top of the other community colleges in appropriation per degree awarded for over a decade.
- All the public institutions except for Central Community College state and Local appropriated dollars per degree are higher than the average of their respective peers.
- UNL has the second highest appropriation per degree awarded among the public institutions and is second highest in appropriation per degree among its Commission established peers. (See 5c)

# Summary of State and Local Tax Revenue and Tuition Dollars per Degree Conferred at Nebraska Public Institutions

| Institution Name                          |          | Property Tax<br>per Degree | State and Local Property Tax<br>Revenue + Tuition per Degree |           |  |  |
|---|----------|----------------------------|--|-----------|--|--|
|   | 2020-21  | 2022-23                    | 2020-21  | 2022-23   |  |  |
| Nebraska College of Technical Agriculture | \$63,910 | \$42,546                   | \$80,856   | \$56,620  |  |  |
| University of Nebraska at Kearney         | \$34,395 | \$36,206                   | \$68,366   | \$69,709  |  |  |
| University of Nebraska-Lincoln            | \$50,029 | \$51,725                   | \$111,610  | \$109,790 |  |  |
| University of Nebraska at Omaha           | \$22,977 | \$24,083                   | \$64,724   | \$66,639  |  |  |
| Chadron State College                     | \$39,686 | \$46,520                   | \$69,620   | \$76,727  |  |  |
| Peru State College                        | \$30,141 | \$32,492                   | \$57,984   | \$54,115  |  |  |
| Wayne State College                       | \$28,272 | \$30,566                   | \$57,587   | \$57,712  |  |  |
| Central Community College                 | \$18,482 | \$18,745                   | \$22,230   | \$22,238  |  |  |
| Metropolitan Community College            | \$46,000 | \$47,388                   | \$59,076   | \$59,780  |  |  |
| Mid-Plains Community College              | \$48,703 | \$60,016                   | \$58,515   | \$71,483  |  |  |
| Northeast Community College               | \$40,559 | \$39,627                   | \$51,007   | \$50,676  |  |  |
| Southeast Community College               | \$56,695 | \$57,300                   | \$71,280   | \$70,941  |  |  |
| Western Nebraska Community College        | \$93,867 | \$102,528                  | \$108,021  | \$116,003 |  |  |

#### Data on Appropriations, Tax Revenue, and Tuition for Nebraska Public Institutions

| Institution Name                          | State Ap      | proriations   | 7             | uition        | Property Tax Revenue |              | # of Degrees Conferred |         | FTE     |
|---|---------------|---------------|---------------|---------------|----------------------|--------------|------------------------|---------|---------|
| institution Name                          | 2020-21       | 2022-23       | 2020-21       | 2022-23       | 2020-21              | 2022-23      | 2020-21                | 2022-23 | 2022-23 |
| Nebraska College of Technical Agriculture | \$4,345,908   | \$3,829,164   | \$1,152,317   | \$1,266,670   | \$0                  | \$0          | 68                     | 90      | 265     |
| University of Nebraska at Kearney         | \$48,221,431  | \$49,855,065  | \$47,627,919  | \$46,134,478  | \$0                  | \$0          | 1,402                  | 1,377   | 4,884   |
| University of Nebraska-Lincoln            | \$293,620,142 | \$302,126,214 | \$361,420,344 | \$339,156,055 | \$0                  | \$0          | 5,869                  | 5,841   | 21,371  |
| University of Nebraska at Omaha           | \$81,247,941  | \$83,326,292  | \$147,616,948 | \$147,246,241 | \$0                  | \$0          | 3,536                  | 3,460   | 12,711  |
| Chadron State College                     | \$19,207,875  | \$21,817,774  | \$14,488,181  | \$14,167,242  | \$0                  | \$0          | 484                    | 469     | 1,923   |
| Peru State College                        | \$10,639,620  | \$13,029,413  | \$9,828,803   | \$8,670,646   | \$0                  | \$0          | 353                    | 401     | 1,432   |
| Wayne State College                       | \$23,720,427  | \$27,478,513  | \$24,595,025  | \$24,404,399  | \$0                  | \$0          | 839                    | 899     | 3,640   |
| Central Community College                 | \$9,942,728   | \$10,755,293  | \$10,294,367  | \$9,737,963   | \$40,828,407         | \$41,506,262 | 2,747                  | 2,788   | 3,401   |
| Metropolitan Community College            | \$28,361,113  | \$30,364,671  | \$24,532,360  | \$25,056,269  | \$57,934,039         | \$65,453,446 | 1,876                  | 2,022   | 8,572   |
| Mid-Plains Community College              | \$9,230,578   | \$9,730,198   | \$4,121,054   | \$4,346,269   | \$11,224,587         | \$13,015,751 | 420                    | 379     | 1,270   |
| Northeast Community College               | \$14,423,433  | \$15,364,358  | \$10,155,444  | \$11,325,048  | \$24,999,829         | \$25,253,674 | 972                    | 1,025   | 3,007   |
| Southeast Community College               | \$28,534,342  | \$29,873,785  | \$19,397,880  | \$19,070,456  | \$46,870,448         | \$50,231,215 | 1,330                  | 1,398   | 5,622   |
| Western Nebraska Community College        | \$12,948,139  | \$13,264,103  | \$3,524,184   | \$3,166,660   | \$10,424,867         | \$10,830,053 | 249                    | 235     | 1,024   |

### **Nebraska College of Technical Agriculture Peer Institutions**

| Institution Name  | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |           | FTE     |
|---|--------------------------------|--------------|------------------------|---------|---|-----------|---------|
|   | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23   | 2022-23 |
| NE-Nebraska College of Technical Agriculture                | \$4,345,908                    | \$3,829,164  | 68                     | 90      | \$63,910  | \$42,546  | 265     |
| IA-Iowa Lakes Community College                             | \$21,427,461                   | \$22,773,790 | 342                    | 351     | \$62,653  | \$64,883  | 1,356   |
| SD-Lake Area Technical College                              | \$9,987,527                    | \$18,118,501 | 856                    | 922     | \$11,668  | \$19,651  | 2,035   |
| SD-Mitchell Technical College                               | \$4,321,988                    | \$4,753,921  | 474                    | 519     | \$9,118   | \$9,160   | 1,153   |
| NY-SUNY Morrisville   | \$37,374,912                   | \$47,174,091 | 593                    | 442     | \$63,027  | \$106,729 | 1,584   |
| MN-Northland Community and Technical College                | \$14,589,000                   | \$14,501,000 | 849                    | 649     | \$17,184  | \$22,344  | 1,450   |
| OH-Ohio State University Agricultural Technical Institute   | \$3,838,563                    | \$3,343,071  | 182                    | 133     | \$21,091  | \$25,136  | 396     |
| MN-South Central College                                    | \$15,844,000                   | \$16,059,000 | 534                    | 597     | \$29,670  | \$26,899  | 1,835   |
| MO-State Technical College of Missouri                      | \$5,865,942                    | \$8,569,212  | 736                    | 907     | \$7,970   | \$9,448   | 2,515   |
| NY-SUNY College of Agriculture and Technology at Cobleskill | \$33,110,081                   | \$46,125,665 | 583                    | 562     | \$56,793  | \$82,074  | 1,886   |
| VT-Vermont Technical College                                | \$7,562,916                    | \$33,042,000 | 576                    | 1,328   | \$13,130  | \$24,881  | 4,260   |
| Peer Average  | \$15,392,239                   | \$21,446,025 | 573                    | 641     | \$29,230  | \$39,121  | 1,847   |

Source: National Center for Educational Statistics, Integrated Postsecondary Education Data System (IPEDS)

### **University of Nebraska at Kearney Peer Institutions**

| Institution Name                           | State and Local Appropriations |               | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |  |
|--|--------------------------------|---------------|------------------------|---------|---|----------|---------|--|
|  | 2020-21                        | 2022-23       | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |  |
| NE-University of Nebraska at Kearney       | \$48,221,431                   | \$49,855,065  | 1,402                  | 1,377   | \$34,395  | \$36,206 | 4,884   |  |
| IL-Eastern Illinois University             | \$41,432,300                   | \$43,502,600  | 1,875                  | 2,426   | \$22,097  | \$17,932 | 6,405   |  |
| KS-Emporia State University                | \$32,742,400                   | \$38,638,081  | 1,838                  | 1,984   | \$17,814  | \$19,475 | 4,529   |  |
| MN-Minnesota State University-Moorhead     | \$31,465,000                   | \$31,300,000  | 1,431                  | 1,404   | \$21,988  | \$22,293 | 4,084   |  |
| MO-Northwest Missouri State University     | \$27,606,092                   | \$33,063,772  | 2,013                  | 2,747   | \$13,714  | \$12,036 | 7,076   |  |
| KS-Pittsburg State University              | \$36,273,061                   | \$43,165,184  | 1,790                  | 1,806   | \$20,264  | \$23,901 | 5,258   |  |
| PA-Shippensburg University of Pennsylvania | \$31,352,960                   | \$37,523,022  | 1,226                  | 1,242   | \$25,573  | \$30,212 | 4,594   |  |
| MO-University of Central Missouri          | \$48,897,328                   | \$60,101,740  | 3,071                  | 3,939   | \$15,922  | \$15,258 | 9,234   |  |
| NC-Western Carolina University             | \$126,771,970                  | \$154,814,713 | 3,022                  | 3,269   | \$41,950  | \$47,358 | 10,433  |  |
| IL-Western Illinois University             | \$49,598,000                   | \$52,077,400  | 2,150                  | 2,014   | \$23,069  | \$25,858 | 6,392   |  |
| MN-Winona State University                 | \$40,568,000                   | \$40,508,000  | 1,791                  | 1,698   | \$22,651  | \$23,856 | 5,566   |  |
| Peer Average                               | \$46,670,711                   | \$53,469,451  | 2,021                  | 2,253   | \$22,504  | \$23,818 | 6,357   |  |

### **University of Nebraska-Lincoln Peer Institutions**

| Institution Name  | State and Local Appropriations |               | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|---|--------------------------------|---------------|------------------------|---------|---|----------|---------|
|   | 2020-21                        | 2022-23       | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-University of Nebraska-Lincoln                                   | \$293,620,142                  | \$302,126,214 | 5,869                  | 5,841   | \$50,029  | \$51,725 | 21,371  |
| CO-Colorado State University-Fort Collins                           | \$1,941,154                    | \$16,449,912  | 7,580                  | 7,523   | \$256   | \$2,187  | 28,291  |
| IA-lowa State University  | \$236,784,175                  | \$231,480,793 | 8,190                  | 7,611   | \$28,911  | \$30,414 | 27,815  |
| LA-Louisiana State University and Agricultural & Mechanical College | \$233,020,062                  | \$285,164,070 | 6,871                  | 7,437   | \$33,914  | \$38,344 | 34,016  |
| TN-The University of Tennessee-Knoxville                            | \$368,394,423                  | \$466,846,203 | 7,525                  | 8,311   | \$48,956  | \$56,172 | 32,893  |
| IA-University of Iowa   | \$227,923,000                  | \$231,745,000 | 9,041                  | 9,207   | \$25,210  | \$25,171 | 28,821  |
| KS-University of Kansas   | \$267,487,015                  | \$317,794,122 | 7,070                  | 7,512   | \$37,834  | \$42,305 | 23,688  |
| KY-University of Kentucky   | \$286,385,825                  | \$353,966,253 | 7,842                  | 9,456   | \$36,519  | \$37,433 | 28,679  |
| MO-University of Missouri-Columbia                                  | \$219,718,677                  | \$242,649,870 | 9,036                  | 10,926  | \$24,316  | \$22,208 | 27,713  |
| OK-University of Oklahoma-Norman Campus                             | \$111,684,000                  | \$132,109,000 | 7,168                  | 7,315   | \$15,581  | \$18,060 | 25,058  |
| WA-Washington State University                                      | \$275,715,238                  | \$300,307,500 | 8,678                  | 8,543   | \$31,772  | \$35,152 | 25,876  |
| Peer Average  | \$222,905,357                  | \$257,851,272 | 7,900                  | 8,384   | \$28,327  | \$30,745 | 28,285  |

Source: National Center for Educational Statistics, Integrated Postsecondary Education Data System (IPEDS)

# **University of Nebraska at Omaha Peer Institutions**

| Institution Name                              | State Appropriations |               | # of Degrees Conferred |         | State Appropriated Dollars per<br>Degree |          | FTE     |
|---|----------------------|---------------|------------------------|---------|--|----------|---------|
|   | 2020-21              | 2022-23       | 2020-21                | 2022-23 | 2020-21                                  | 2022-23  | 2022-23 |
| NE-University of Nebraska at Omaha            | \$81,247,941         | \$83,326,292  | 3,536                  | 3,460   | \$22,977                                 | \$24,083 | 12,711  |
| OH-Cleveland State University                 | \$78,910,196         | \$79,929,944  | 4,032                  | 3,936   | \$19,571                                 | \$20,307 | 12,543  |
| MI-Eastern Michigan University                | \$78,648,627         | \$129,076,585 | 4,303                  | 3,677   | \$18,278                                 | \$35,104 | 11,304  |
| KY-Northern Kentucky University               | \$51,040,000         | \$63,611,000  | 3,620                  | 3,817   | \$14,099                                 | \$16,665 | 12,154  |
| TN-The University of Tennessee-Chattanooga    | \$62,017,477         | \$78,390,580  | 2,573                  | 2,611   | \$24,103                                 | \$30,023 | 10,348  |
| OK-University of Central Oklahoma             | \$52,684,693         | \$55,434,473  | 3,015                  | 2,744   | \$17,474                                 | \$20,202 | 9,714   |
| CO-University of Colorado Colorado Springs    | \$0                  | \$0           | 2,725                  | 2,679   | \$0                                      | \$0      | 9,522   |
| MO-University of Missouri-St Louis            | \$55,940,454         | \$63,062,492  | 3,031                  | 2,659   | \$18,456                                 | \$23,717 | 7,919   |
| NC-University of North Carolina at Greensboro | \$171,637,734        | \$198,793,472 | 4,844                  | 4,748   | \$35,433                                 | \$41,869 | 15,587  |
| FL-University of North Florida                | \$128,171,485        | \$131,484,633 | 4,718                  | 4,320   | \$27,166                                 | \$30,436 | 15,040  |
| KS-Wichita State University                   | \$82,337,830         | \$104,772,072 | 3,690                  | 3,921   | \$22,314                                 | \$26,721 | 11,987  |
| Peer Average                                  | \$76,138,850         | \$90,455,525  | 3,655                  | 3,511   | \$19,689                                 | \$24,504 | 11,612  |

# **Chadron State College Peer Institutions**

| Institution Name                          | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|---|--------------------------------|--------------|------------------------|---------|---|----------|---------|
|   | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Chadron State College                  | \$19,207,875                   | \$21,817,774 | 484                    | 469     | \$39,686  | \$46,520 | 1,923   |
| SD-Black Hills State University           | \$10,263,543                   | \$12,463,284 | 585                    | 521     | \$17,545  | \$23,922 | 2,267   |
| OR-Eastern Oregon University              | \$23,037,312                   | \$25,326,820 | 812                    | 810     | \$28,371  | \$31,268 | 2,164   |
| ND-Minot State University                 | \$19,676,129                   | \$20,273,487 | 645                    | 603     | \$30,506  | \$33,621 | 2,246   |
| SD-Northern State University              | \$16,177,427                   | \$18,421,863 | 361                    | 446     | \$44,813  | \$41,305 | 1,745   |
| MO-Northwest Missouri State University    | \$27,606,092                   | \$33,063,772 | 2,013                  | 2,747   | \$13,714  | \$12,036 | 7,076   |
| OK-Northwestern Oklahoma State University | \$7,655,218                    | \$8,932,303  | 406                    | 403     | \$18,855  | \$22,165 | 1,549   |
| NE-Peru State College                     | \$10,639,620                   | \$13,029,413 | 353                    | 401     | \$30,141  | \$32,492 | 1,432   |
| MO-Truman State University                | \$36,813,351                   | \$44,943,199 | 1,271                  | 977     | \$28,964  | \$46,001 | 3,166   |
| NE-Wayne State College                    | \$23,720,427                   | \$27,478,513 | 839                    | 899     | \$28,272  | \$30,566 | 3,640   |
| CO-Western Colorado University            | \$0                            | \$0          | 469                    | 554     | \$0   | \$0      | 2,441   |
| Chadron Peer Average                      | \$17,558,912                   | \$20,393,265 | 775                    | 836     | \$24,118  | \$27,338 | 2,773   |

Source: National Center for Educational Statistics, Integrated Postsecondary Education Data System (IPEDS)

# **Peru State College Peer Institutions**

| Institution Name                          | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|---|--------------------------------|--------------|------------------------|---------|---|----------|---------|
|   | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Peru State College                     | \$10,639,620                   | \$13,029,413 | 353                    | 401     | \$30,141  | \$32,492 | 1,432   |
| SD-Black Hills State University           | \$10,263,543                   | \$12,463,284 | 585                    | 521     | \$17,545  | \$23,922 | 2,267   |
| NE-Chadron State College                  | \$19,207,875                   | \$21,817,774 | 484                    | 469     | \$39,686  | \$46,520 | 1,923   |
| WV-Concord University                     | \$10,476,415                   | \$10,836,709 | 441                    | 438     | \$23,756  | \$24,741 | 1,681   |
| OR-Eastern Oregon University              | \$23,037,312                   | \$25,326,820 | 812                    | 810     | \$28,371  | \$31,268 | 2,164   |
| WV-Fairmont State University              | \$18,600,341                   | \$19,273,190 | 859                    | 810     | \$21,653  | \$23,794 | 2,837   |
| ND-Minot State University                 | \$19,676,129                   | \$20,273,487 | 645                    | 603     | \$30,506  | \$33,621 | 2,246   |
| OK-Northwestern Oklahoma State University | \$7,655,218                    | \$8,932,303  | 406                    | 403     | \$18,855  | \$22,165 | 1,549   |
| ND-Valley City State University           | \$10,698,669                   | \$11,167,572 | 433                    | 423     | \$24,708  | \$26,401 | 1,163   |
| NE-Wayne State College                    | \$23,720,427                   | \$27,478,513 | 839                    | 899     | \$28,272  | \$30,566 | 3,640   |
| WV-West Liberty University                | \$9,239,202                    | \$9,552,600  | 589                    | 544     | \$15,686  | \$17,560 | 1,964   |
| Peru Peer Average                         | \$15,555,953                   | \$17,121,936 | 604                    | 592     | \$26,032  | \$29,089 | 2,132   |

# **Wayne State College Peer Institutions**

| Institution Name                          | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|---|--------------------------------|--------------|------------------------|---------|---|----------|---------|
|   | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Wayne State College                    | \$23,720,427                   | \$27,478,513 | 839                    | 899     | \$28,272  | \$30,566 | 3,640   |
| SD-Black Hills State University           | \$10,263,543                   | \$12,463,284 | 585                    | 521     | \$17,545  | \$23,922 | 2,267   |
| NE-Chadron State College                  | \$19,207,875                   | \$21,817,774 | 484                    | 469     | \$39,686  | \$46,520 | 1,923   |
| KS-Emporia State University               | \$32,742,400                   | \$38,638,081 | 1,838                  | 1,984   | \$17,814  | \$19,475 | 4,529   |
| ND-Minot State University                 | \$19,676,129                   | \$20,273,487 | 645                    | 603     | \$30,506  | \$33,621 | 2,246   |
| SD-Northern State University              | \$16,177,427                   | \$18,421,863 | 361                    | 446     | \$44,813  | \$41,305 | 1,745   |
| MO-Northwest Missouri State University    | \$27,606,092                   | \$33,063,772 | 2,013                  | 2,747   | \$13,714  | \$12,036 | 7,076   |
| OK-Northwestern Oklahoma State University | \$7,655,218                    | \$8,932,303  | 406                    | 403     | \$18,855  | \$22,165 | 1,549   |
| NE-Peru State College                     | \$10,639,620                   | \$13,029,413 | 353                    | 401     | \$30,141  | \$32,492 | 1,432   |
| MN-Southwest Minnesota State University   | \$21,147,000                   | \$22,163,000 | 633                    | 643     | \$33,408  | \$34,468 | 3,176   |
| WI-University of Wisconsin-River Falls    | \$22,145,581                   | \$24,779,726 | 1,417                  | 1,231   | \$15,628  | \$20,130 | 4,531   |
| Wayne Peer Average                        | \$18,883,573                   | \$21,628,149 | 816                    | 912     | \$27,475  | \$29,657 | 2,958   |

Source: National Center for Educational Statistics, Integrated Postsecondary Education Data System (IPEDS)

### **Central Community College Peer Institutions**

| Institution Name                      | State and Local | Appropriations | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|---------------------------------------|-----------------|----------------|------------------------|---------|---|----------|---------|
|                                       | 2020-21         | 2022-23        | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Central Community College          | \$50,771,135    | \$52,261,555   | 2,747                  | 2,788   | \$18,482  | \$18,745 | 3,401   |
| IL-Black Hawk College                 | \$42,712,794    | \$34,454,962   | 920                    | 1,064   | \$46,427  | \$32,382 | 2,546   |
| NC-Central Carolina Community College | \$29,673,021    | \$37,039,276   | 981                    | 1,413   | \$30,248  | \$26,213 | 3,392   |
| AZ-Eastern Arizona College            | \$28,243,033    | \$31,076,084   | 734                    | 1,112   | \$38,478  | \$27,946 | 2,970   |
| KS-Hutchinson Community College       | \$28,884,443    | \$31,906,425   | 1,537                  | 1,655   | \$18,793  | \$19,279 | 3,238   |
| IA-Indian Hills Community College     | \$24,267,207    | \$28,926,006   | 755                    | 738     | \$32,142  | \$39,195 | 2,353   |
| IA-lowa Central Community College     | \$28,094,909    | \$32,295,552   | 1,064                  | 1,224   | \$26,405  | \$26,385 | 3,393   |
| MI-Jackson College                    | \$18,744,119    | \$19,702,537   | 622                    | 1,061   | \$30,135  | \$18,570 | 2,518   |
| WY-Laramie County Community College   | \$37,312,692    | \$36,363,013   | 728                    | 784     | \$51,254  | \$46,381 | 2,270   |
| TX-Paris Junior College               | \$12,487,428    | \$12,553,498   | 2,093                  | 1,674   | \$5,966   | \$7,499  | 3,002   |
| CA-Shasta College                     | \$50,546,223    | \$56,813,406   | 1,748                  | 1,844   | \$28,917  | \$30,810 | 4,654   |
| Peer Average                          | \$30,096,587    | \$32,113,076   | 1,118                  | 1,257   | \$30,877  | \$27,466 | 3,034   |

# **Metropolitan Community College Peer Institutions**

| Institution Name                         | State and Local Appropriations |               | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|--|--------------------------------|---------------|------------------------|---------|---|----------|---------|
|  | 2020-21                        | 2022-23       | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Metropolitan Community College Area   | \$86,295,152                   | \$95,818,117  | 1,876                  | 2,022   | \$46,000  | \$47,388 | 8,572   |
| PA-Community College of Allegheny County | \$69,503,404                   | \$70,889,987  | 2,687                  | 2,452   | \$25,867  | \$28,911 | 7,234   |
| IA-Des Moines Area Community College     | \$75,451,685                   | \$85,983,138  | 3,727                  | 4,718   | \$20,245  | \$18,224 | 13,146  |
| NY-Erie Community College                | \$48,781,414                   | \$49,908,571  | 1,735                  | 1,169   | \$28,116  | \$42,693 | 5,854   |
| SC-Greenville Technical College          | \$33,517,147                   | \$35,477,986  | 2,011                  | 3,516   | \$16,667  | \$10,090 | 7,577   |
| NC-Guilford Technical Community College  | \$60,786,482                   | \$70,189,674  | 2,911                  | 2,877   | \$20,882  | \$24,397 | 7,361   |
| IL-Joliet Junior College                 | \$68,493,447                   | \$77,221,388  | 2,706                  | 2,600   | \$25,312  | \$29,701 | 7,742   |
| AZ-Mesa Community College                | \$80,599,671                   | \$87,469,728  | 3,084                  | 5,174   | \$26,135  | \$16,906 | 8,363   |
| TX-San Jacinto Community College         | \$169,677,164                  | \$171,155,308 | 7,278                  | 7,726   | \$23,314  | \$22,153 | 13,179  |
| OK-Tulsa Community College               | \$75,516,474                   | \$82,804,980  | 2,823                  | 2,829   | \$26,750  | \$29,270 | 8,721   |
| NC-Wake Technical Community College      | \$112,947,335                  | \$135,244,812 | 8,408                  | 5,381   | \$13,433  | \$25,134 | 15,365  |
| Peer Average                             | \$79,527,422                   | \$86,634,557  | 3,737                  | 3,844   | \$22,672  | \$24,748 | 9,454   |

Source: National Center for Educational Statistics, Integrated Postsecondary Education Data System (IPEDS)

# **Mid-Plains Community College Peer Institutions**

| Institution Name                      | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |           | FTE     |
|---------------------------------------|--------------------------------|--------------|------------------------|---------|---|-----------|---------|
|                                       | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23   | 2022-23 |
| NE-Mid-Plains Community College       | \$20,455,165                   | \$22,745,949 | 420                    | 379     | \$48,703  | \$60,016  | 1,270   |
| IL-Carl Sandburg College              | \$12,926,083                   | \$14,286,666 | 759                    | 474     | \$17,030  | \$30,141  | 1,089   |
| KS-Cloud County Community College     | \$8,218,025                    | \$8,395,871  | 448                    | 565     | \$18,344  | \$14,860  | 987     |
| NC-College of the Albemarle           | \$18,712,379                   | \$19,162,725 | 612                    | 650     | \$30,576  | \$29,481  | 1,426   |
| MT-Flathead Valley Community College  | \$17,351,764                   | \$17,124,781 | 312                    | 281     | \$55,615  | \$60,942  | 1,210   |
| KS-Highland Community College         | \$6,037,990                    | \$6,237,807  | 617                    | 612     | \$9,786   | \$10,192  | 1,499   |
| IA-Iowa Lakes Community College       | \$21,427,461                   | \$22,773,790 | 342                    | 351     | \$62,653  | \$64,883  | 1,356   |
| MI-Lake Michigan College              | \$29,098,990                   | \$30,467,872 | 370                    | 458     | \$78,646  | \$66,524  | 1,536   |
| IA-Southeastern Community College     | \$14,423,956                   | \$15,473,307 | 694                    | 989     | \$20,784  | \$15,645  | 1,736   |
| MI-Southwestern Michigan College      | \$13,865,762                   | \$14,925,576 | 283                    | 279     | \$48,996  | \$53,497  | 1,250   |
| NE-Western Nebraska Community College | \$23,373,006                   | \$24,094,156 | 249                    | 235     | \$93,867  | \$102,528 | 1,024   |
| Peer Average                          | \$16,543,542                   | \$17,294,255 | 469                    | 489     | \$43,630  | \$44,869  | 1,311   |

# **Northeast Community College Peer Institutions**

| Institution Name                       | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|--|--------------------------------|--------------|------------------------|---------|---|----------|---------|
|  | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Northeast Community College         | \$39,423,262                   | \$40,618,032 | 972                    | 1,025   | \$40,559  | \$39,627 | 3,007   |
| WY-Casper College                      | \$34,449,994                   | \$38,029,932 | 751                    | 723     | \$45,872  | \$52,600 | 2,178   |
| NE-Central Community College           | \$50,771,135                   | \$52,261,555 | 2,747                  | 2,788   | \$18,482  | \$18,745 | 3,401   |
| MO-Crowder College                     | \$10,608,567                   | \$12,824,245 | 1,095                  | 1,250   | \$9,688   | \$10,259 | 2,585   |
| AZ-Eastern Arizona College             | \$28,243,033                   | \$31,076,084 | 734                    | 1,112   | \$38,478  | \$27,946 | 2,970   |
| TX-Grayson College                     | \$30,246,294                   | \$33,752,123 | 1,543                  | 1,367   | \$19,602  | \$24,691 | 2,037   |
| KS-Hutchinson Community College        | \$28,884,443                   | \$31,906,425 | 1,537                  | 1,655   | \$18,793  | \$19,279 | 3,238   |
| IL-Illinois Valley Community College   | \$27,350,457                   | \$25,295,563 | 1,036                  | 1,052   | \$26,400  | \$24,045 | 1,652   |
| OR-Linn-Benton Community College       | \$20,522,531                   | \$33,291,359 | 900                    | 844     | \$22,803  | \$39,445 | 2,915   |
| MO-State Fair Community College        | \$10,972,726                   | \$13,133,146 | 844                    | 727     | \$13,001  | \$18,065 | 2,367   |
| IA-Western Iowa Tech Community College | \$24,647,555                   | \$26,818,837 | 1,636                  | 1,768   | \$15,066  | \$15,169 | 2,935   |
| Peer Average                           | \$26,669,674                   | \$29,838,927 | 1,282                  | 1,329   | \$22,819  | \$25,024 | 2,628   |

Source: National Center for Educational Statistics, Integrated Postsecondary Education Data System (IPEDS)

# **Southeast Community College Peer Institutions**

| Institution Name                        | State and Local Appropriations |               | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |          | FTE     |
|---|--------------------------------|---------------|------------------------|---------|---|----------|---------|
|   | 2020-21                        | 2022-23       | 2020-21                | 2022-23 | 2020-21   | 2022-23  | 2022-23 |
| NE-Southeast Community College Area     | \$75,404,790                   | \$80,105,000  | 1,330                  | 1,398   | \$56,695  | \$57,300 | 5,622   |
| NC-Cape Fear Community College          | \$48,708,405                   | \$56,300,763  | 2,338                  | 2,303   | \$20,833  | \$24,447 | 6,453   |
| AZ-Cochise College                      | \$36,495,772                   | \$54,180,735  | 1,952                  | 1,987   | \$18,697  | \$27,268 | 5,935   |
| IL-College of Lake County               | \$140,391,834                  | \$114,503,159 | 3,676                  | 4,814   | \$38,191  | \$23,785 | 7,915   |
| IA-Des Moines Area Community College    | \$75,451,685                   | \$85,983,138  | 3,727                  | 4,718   | \$20,245  | \$18,224 | 13,146  |
| IL-Elgin Community College              | \$63,536,042                   | \$66,753,573  | 2,154                  | 2,107   | \$29,497  | \$31,682 | 5,920   |
| NC-Guilford Technical Community College | \$60,786,482                   | \$70,189,674  | 2,911                  | 2,877   | \$20,882  | \$24,397 | 7,361   |
| MS-Hinds Community College              | \$49,146,448                   | \$48,716,542  | 4,034                  | 4,302   | \$12,183  | \$11,324 | 6,630   |
| IL-Joliet Junior College                | \$68,493,447                   | \$77,221,388  | 2,706                  | 2,600   | \$25,312  | \$29,701 | 7,742   |
| IA-Kirkwood Community College           | \$77,609,023                   | \$86,022,928  | 2,300                  | 2,627   | \$33,743  | \$32,746 | 7,656   |
| WI-Madison Area Technical College       | \$157,160,938                  | \$164,985,181 | 3,411                  | 3,154   | \$46,075  | \$52,310 | 6,511   |
| Peer Average                            | \$77,778,008                   | \$82,485,708  | 2,921                  | 3,149   | \$26,566  | \$27,588 | 7,527   |

# **Western Nebraska Community College Peer Institutions**

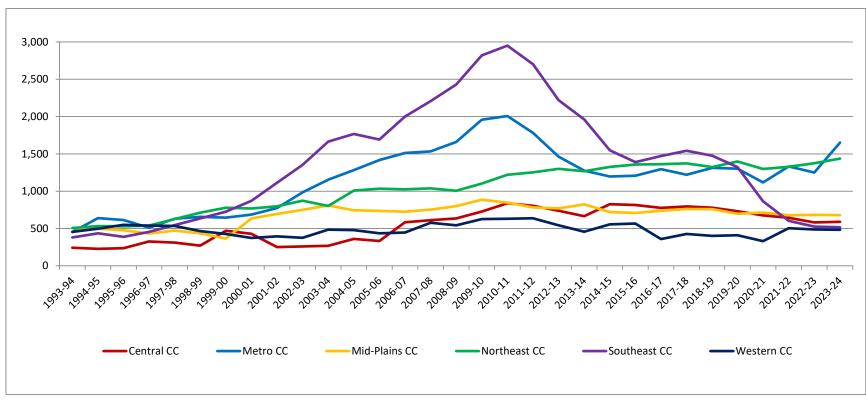
| Institution Name                      | State and Local Appropriations |              | # of Degrees Conferred |         | State and Local Appropriated Dollars per Degree |           | FTE     |
|---------------------------------------|--------------------------------|--------------|------------------------|---------|---|-----------|---------|
|                                       | 2020-21                        | 2022-23      | 2020-21                | 2022-23 | 2020-21   | 2022-23   | 2022-23 |
| NE-Western Nebraska Community College | \$23,373,006                   | \$24,094,156 | 249                    | 235     | \$93,867  | \$102,528 | 1,024   |
| WY-Central Wyoming College            | \$13,590,528                   | \$21,531,249 | 306                    | 311     | \$44,413  | \$69,232  | 962     |
| KS-Coffeyville Community College      | \$11,394,197                   | \$12,255,425 | 374                    | 375     | \$30,466  | \$32,681  | 1,119   |
| KS-Dodge City Community College       | \$17,032,947                   | \$17,364,122 | 316                    | 382     | \$53,902  | \$45,456  | 1,234   |
| MT-Flathead Valley Community College  | \$17,351,764                   | \$17,124,781 | 312                    | 281     | \$55,615  | \$60,942  | 1,210   |
| NE-Mid-Plains Community College       | \$20,455,165                   | \$22,745,949 | 420                    | 379     | \$48,703  | \$60,016  | 1,270   |
| NC-Rockingham Community College       | \$12,770,629                   | \$12,983,836 | 489                    | 339     | \$26,116  | \$38,300  | 866     |
| IL-Shawnee Community College          | \$15,818,981                   | \$13,645,681 | 580                    | 503     | \$27,274  | \$27,129  | 1,110   |
| IA-Southeastern Community College     | \$14,423,956                   | \$15,473,307 | 694                    | 989     | \$20,784  | \$15,645  | 1,736   |
| IL-Southeastern Illinois College      | \$10,276,037                   | \$11,178,661 | 407                    | 378     | \$25,248  | \$29,573  | 858     |
| NC-Surry Community College            | \$19,213,931                   | \$22,292,703 | 703                    | 861     | \$27,331  | \$25,892  | 1,801   |
| Peer Average                          | \$15,232,814                   | \$16,659,571 | 460                    | 480     | \$35,985  | \$40,487  | 1,217   |

# **Community College Academic Transfer Enrollments**

In 1993-94, the Commission expanded the community colleges' academic transfer authority.

- The total of academic transfer FTE for community colleges has increased from 12.6% in 1993-94 to 39.1% in 2023-24.
- Mid-Plains Community College had the highest percentage (53.0%) of FTEs enrolled in academic transfer courses.

Full-Time Equivalent (FTE) Enrollments in Community College Academic Transfer Courses 1993-94 through 2023-24



Data Source: Community College Area Enrollment Audits 1993-94 through 2023-24.

#### 28-Year Growth Rates for Academic Transfer

| Central | Metro  | Mid-Plains | Northeast | Southeast | Western |
|---------|--------|------------|-----------|-----------|---------|
| 142.4%  | 265.3% | 34.3%      | 183.4%    | 36.1%     | 5.9%    |

# 2023-24 Full-Time Equivalent (FTE) Enrollments in Community College Courses by Category

| Category of Courses                 | Central | Metro | Mid-Plains | Northeast | Southeast | Western | Total  | Combined<br>Total   | % of<br>Combined<br>Total |
|-------------------------------------|---------|-------|------------|-----------|-----------|---------|--------|---|---------------------------|
| Academic                            |         |       |            |           |           |         |        |   |                           |
| Academic Transfer                   | 589     | 1,651 | 681        | 1,437     | 517       | 482     | 5,357  | 5,357   | 21.9%                     |
| Academic Support                    | 400     | 1,524 | 46         | 191       | 1,961     | 32      | 4,154  | 15,554  | 63.6%                     |
| Undeclared/Non-degree               | 852     | 1,553 | 27         | 10        | 270       | 1       | 2,713  | 2,713   | 11.1%                     |
| Foundations Education               | 20      | 440   | 31         | 40        | 195       | 103     | 829    | 829   | 3.4%                      |
| Subtotal: Academic                  | 1,861   | 5,168 | 785        | 1,678     | 2,943     | 618     | 13,053 | 24,453  |                           |
| Technology                          |         |       |            |           |           |         |        |   |                           |
| Applied Technology (Class 1)        | 960     | 1,948 | 273        | 583       | 1,321     | 173     | 5,258  |   |                           |
| Applied Technology (Class 2)        | 833     | 2,267 | 226        | 809       | 1,788     | 219     | 6,142  |   |                           |
| Subtotal: Technology                | 1,793   | 4,215 | 499        | 1,392     | 3,109     | 392     | 11,400 |   | 46.6%                     |
| Total                               | 3,654   | 9,383 | 1,284      | 3,070     | 6,052     | 1,010   | 24,453 | Combined Total for<br>Academic Support equals<br>Academic Support plus Cla<br>1 and 2 Applied Technology<br>courses |                           |
| Academic Transfer % of Total<br>FTE | 16.1%   | 17.6% | 53.0%      | 46.8%     | 8.5%      | 47.7%   | 21.9%  |   |                           |

Data Source: Community College Areas' Statements of Reimbursable Full-time Equivalent Student Enrollment and Reimburseable Educational Units Audit

# Percentage Change in Full-Time Equivalent (FTE) Enrollments in Community College Courses by Category 1993-94 through 2023-24

| Category of Courses          | Central | Metro  | Mid-Plains | Northeast | Southeast | Western | Total  |
|------------------------------|---------|--------|------------|-----------|-----------|---------|--------|
| Academic                     |         |        |            |           |           |         |        |
| Academic Transfer            | 142.4%  | 266.2% | 34.3%      | 183.4%    | 36.0%     | 5.9%    | 110.7% |
| Academic Support             | -25.4%  | -6.7%  | -70.7%     | -63.2%    | 146.1%    | -77.3%  | 9.8%   |
| Undeclared/Non-degree        | 155.1%  | 207.5% | -86.5%     | -78.2%    | -24.6%    | -99.3%  | 78.5%  |
| Foundations Education        | -67.2%  | -32.6% | -65.9%     | 100.0%    | 427.0%    | 41.0%   | -11.3% |
| Subtotal: Academic           | 58.5%   | 59.4%  | -17.8%     | 53.6%     | 87.2%     | -17.1%  | 48.6%  |
| Technology                   |         |        |            |           |           |         |        |
| Applied Technology (Class 1) | 14.5%   | 64.5%  | -17.8%     | 1.6%      | -4.3%     | -2.3%   | 17.2%  |
| Applied Technology (Class 2) | -12.8%  | 33.7%  | -53.6%     | 2.7%      | -31.1%    | -43.9%  | -11.1% |
| Subtotal: Technology         | 0.0%    | 46.4%  | -39.1%     | 2.2%      | -21.8%    | -30.9%  | 0.0%   |
| Total                        | 23.1%   | 53.3%  | -27.6%     | 25.1%     | 9.1%      | -23.1%  | 21.2%  |

Data Source: Community College Areas' Statements of Reimbursable Full-time Equivalent Student Enrollment and Reimburseable Educational Units Audit

# State Educational Attainment Goals and Current Attainment

In 2009, at the end of the 12-month Great Recession in the United States, the U.S. government established a college degree attainment goal for 60% of 25- to 34-year-olds to earn an associate's or bachelor's degree by the year 2020. In the same year, Lumina Foundation set a similar goal for 60% of 25- to 64-year-olds to earn a high-quality certificate, associate's degree, or bachelor's degree by the year 2025.

Nebraska recently approved an attainment goal that at least 70% of 25 to 34 year-old Nebraskans have a degree, certificate, diploma, or other postsecondary or industry-recognized credential with economic value by 2030. LR 335 (2022)

Achieving this goal is especially important when projections are that at least seventy-two percent of Nebraska's jobs will soon require a degree, certificate, diploma, or other postsecondary or industry credential with economic value in the workforce. Nebraska's current educational attainment is 56.5% for Nebraskans aged 25 – 34 and 55.6% for Nebraskans aged 25 - 64.

#### **State Educational Attainment Goals and Current Attainment**

|                         |      | <b>Attainment Goal</b> |           | 2022 Att | ainment <sup>1</sup> |
|-------------------------|------|------------------------|-----------|----------|----------------------|
|                         | Goal | End Date               | Age Group | 25 - 34  | 25 - 64              |
| Alabama                 | 60%  | 2025                   | <u> </u>  | 46.7%    | 46.9%                |
| Alaska                  | 65%  | 2025                   |           | 47.0%    | 48.4%                |
| Arizona                 | 60%  | 2030                   | 25-64     | 54.2%    | 55.0%                |
| Arkansas                | 55%  | 2030                   |           | 47.6%    | 46.2%                |
| California              | 70%  | 2030                   |           | 58.8%    | 55.4%                |
| Colorado                | 66%  | 2025                   | 25-34     | 65.0%    | 62.9%                |
| Connecticut             | 70%  | 2025                   |           | 60.8%    | 58.7%                |
| Delaware                | 60%  | 2030                   | 25-64     | 52.2%    | 50.5%                |
| lorida                  | 60%  | 2030                   |           | 56.0%    | 54.5%                |
| Georgia                 | 60%  | 2025                   |           | 53.7%    | 52.8%                |
| Hawaii                  | 55%  | 2025                   |           | 51.1%    | 52.8%                |
| daho                    | 60%  | 2025                   | 25-34     | 52.6%    | 52.0%                |
| llinois                 | 60%  | 2025                   | 25-64     | 61.8%    | 57.1%                |
| ndiana                  | 60%  | 2025                   |           | 53.8%    | 53.3%                |
| owa                     | 70%  | 2025                   |           | 57.2%    | 55.3%                |
| Kansas                  | 60%  | 2020                   |           | 58.4%    | 56.4%                |
| Kentucky                | 60%  | 2030                   |           | 52.1%    | 50.0%                |
| Louisiana               | 60%  | 2030                   |           | 51.5%    | 48.3%                |
| Maine                   | 60%  | 2025                   |           | 54.5%    | 55.1%                |
| Maryland                | 55%  | 2025                   | 25-64     | 59.2%    | 58.4%                |
| Massachusetts           | 60%  | 2030                   | 25-64     | 68.3%    | 62.0%                |
| Michigan                | 60%  | 2030                   | 25-64     | 51.9%    | 51.1%                |
| Minnesota               | 70%  | 2025                   | 25-44     | 63.0%    | 60.6%                |
|                         | 60%  | 2025                   | 25-64     | 49.3%    | 47.3%                |
| Mississippi<br>Missouri | 60%  | 2025                   | 25-64     | 53.1%    | 50.5%                |
|                         | 61%  | 2025                   | 25-64     | 52.7%    | 53.0%                |
| Montana<br>Nebraska     | 70%  | 2030                   | 25-84     | 56.5%    | 55.6%                |
|                         |      |                        | 25-34     |          |                      |
| Nevada                  | 60%  | 2020                   | 25.64     | 40.2%    | 42.7%                |
| New Hampshire           | 65%  | 2025                   | 25-64     | 58.2%    | 57.9%                |
| New Jersey              | 65%  | 2025                   | 25.64     | 64.1%    | 58.9%                |
| New Mexico              | 66%  | 2030                   | 25-64     | 48.6%    | 51.0%                |
| New York                | 0%   | 2020                   | 25.44     | 62.7%    | 55.8%                |
| North Carolina          | 66%  | 2030                   | 25-44     | 55.2%    | 54.4%                |
| North Dakota            | 65%  | 2025                   | 25-64     | 58.8%    | 57.0%                |
| Ohio                    | 65%  | 2025                   | 25-64     | 53.6%    | 52.3%                |
| Oklahoma<br>-           | 70%  | 2025                   | 25-64     | 49.0%    | 50.3%                |
| Oregon                  | 80%  | 2025                   | 25-34     | 52.2%    | 52.4%                |
| Pennsylvania            | 60%  | 2025                   | 25-64     | 56.8%    | 53.6%                |
| Rhode Island            | 70%  | 2025                   |           | 59.9%    | 56.7%                |
| South Carolina          | 60%  | 2025                   |           | 49.8%    | 50.1%                |
| South Dakota            | 65%  | 2025                   | 25-34     | 58.7%    | 55.3%                |
| Tennessee               | 55%  | 2025                   |           | 50.0%    | 47.9%                |
| Гехаs                   | 60%  | 2030                   | 25-34     | 50.7%    | 50.5%                |
| Jtah                    | 66%  | 2020                   | 25-64     | 60.6%    | 61.5%                |
| /ermont                 | 70%  | 2025                   |           | 59.6%    | 59.2%                |
| /irginia                | 70%  | 2030                   |           | 59.7%    | 59.0%                |
| Washington              | 70%  | 2023                   | 25-44     | 60.2%    | 58.8%                |
| West Virginia           | 60%  | 2030                   | 25-64     | 48.1%    | 45.4%                |
| Wisconsin               | 60%  | 2027                   | 25-64     | 57.9%    | 56.1%                |
| Wyoming                 | 67%  | 2025                   | 25-64     | 53.6%    | 54.0%                |
|                         |      |                        |           |          |                      |

 $<sup>^{1}</sup>$  Associates Degree or Higher plus Certificates/Certifications

https://www.luminafoundation.org/stronger-nation/report/#/progress

https://www.luminafoundation.org/campaign/strategy-labs/

#### **Peer Groups for Nebraska Community Colleges**

| Central ( | Community College                           |                |                |
|-----------|---|----------------|----------------|
| 143279    | Black Hawk College                          | Moline         | Illinois       |
| 198251    | Central Carolina Community College          | Sanford        | North Carolina |
| 104577    | Eastern Arizona College                     | Thatcher       | Arizona        |
| 155195    | Hutchinson Community College                | Hutchinson     | Kansas         |
| 153472    | Indian Hills Community College              | Ottumwa        | lowa           |
| 153524    | Iowa Central Community College              | Fort Dodge     | lowa           |
| 170444    | Jackson College                             | Jackson        | Michigan       |
| 240620    | Laramie County Community College            | Cheyenne       | Wyoming        |
| 227401    | Paris Junior College                        | Paris          | Texas          |
| 123299    | Shasta College                              | Redding        | California     |
|           |   |                |                |
|           | litan Community College Area                |                |                |
| 210605    | Community College of Allegheny County       | Pittsburgh     | Pennsylvania   |
| 153214    | Des Moines Area Community College           | Ankeny         | lowa           |
| 191083    | Erie Community College                      | Buffalo        | New York       |
| 218113    | Greenville Technical College                | Greenville     | South Carolina |
| 198622    | Guilford Technical Community College        | Jamestown      | North Carolina |
| 146296    | Joliet Junior College                       | Joliet         | Illinois       |
| 105154    | Mesa Community College                      | Mesa           | Arizona        |
| 227979    | San Jacinto Community College               | Pasadena       | Texas          |
| 207935    | Tulsa Community College                     | Tulsa          | Oklahoma       |
| 199856    | Wake Technical Community College            | Raleigh        | North Carolina |
| Mid Dlai  | na Community College                        |                |                |
| 143613    | ns Community College  Carl Sandburg College | Galesburg      | Illinois       |
| 154907    |   | Concordia      | Kansas         |
|           | Cloud County Community College              |                | North Carolina |
| 197814    | College of the Albemarle                    | Elizabeth City |                |
| 180197    | Flathead Valley Community College           | Kalispell      | Montana        |
| 155186    | Highland Community College                  | Highland       | Kansas         |
| 153533    | Iowa Lakes Community College                | Estherville    | Iowa           |

Benton Harbor

West Burlington

Dowagiac

Scottsbluff

Michigan

Michigan

Nebraska

lowa

Updated June 2022

170620

154378

172307

181817

Lake Michigan College

Southeastern Community College

Western Nebraska Community College

Southwestern Michigan College

#### Peer Groups for Nebraska Community Colleges

| Northeas   | t Community College                                 |                               |                  |
|------------|---|-------------------------------|------------------|
| 240505     | Casper College                                      | Casper                        | Wyoming          |
| 180902     | Central Community College                           | Grand Island                  | Nebraska         |
| 177135     | Crowder College                                     | Neosho                        | Missouri         |
| 104577     | Eastern Arizona College                             | Thatcher                      | Arizona          |
| 225070     | Grayson College                                     | Denison                       | Texas            |
| 155195     | Hutchinson Community College                        | Hutchinson                    | Kansas           |
| 145831     | Illinois Valley Community College                   | Oglesby                       | Illinois         |
| 209074     | Linn-Benton Community College                       | Albany                        | Oregon           |
| 179539     | State Fair Community College                        | Sedalia                       | Missouri         |
| 154572     | Western Iowa Tech Community College                 | Sioux City                    | lowa             |
| Southea    | st Community College Area                           |                               |                  |
| 198154     | Cape Fear Community College                         | Wilmington                    | North Carolina   |
| 104425     | Cochise County Community College District           | Sierra Vista                  | Arizona          |
| 146472     | College of Lake County                              | Grayslake                     | Illinois         |
| 153214     | Des Moines Area Community College                   | Ankeny                        | Iowa             |
| 144944     | Elgin Community College                             | Elgin                         | Illinois         |
| 198622     | Guilford Technical Community College                | Jamestown                     | North Carolina   |
| 175786     | Hinds Community College                             | Raymond                       | Mississippi      |
| 146296     | Joliet Junior College                               | Joliet                        | Illinois         |
| 153737     | Kirkwood Community College                          | Cedar Rapids                  | lowa             |
| 238263     | Madison Area Technical College                      | Madison                       | Wisconsin        |
| <b>M</b> ( | Notice of a Community College                       |                               |                  |
| 240514     | Nebraska Community College  Central Wyoming College | Riverton                      | Wyoming          |
| 154925     | Coffeyville Community College                       | Coffeyville                   | Kansas           |
| 154925     | Dodge City Community College                        | Dodge City                    | Kansas           |
| 180197     | Flathead Valley Community College                   | Kalispell                     | Montana          |
| 181312     | Mid-Plains Community College                        | North Platte                  | Nebraska         |
| 199485     | Rockingham Community College                        | Wentworth                     | North Carolina   |
| 148821     | Shawnee Community College                           | Ullin                         | Illinois         |
| 154378     | Southeastern Community College                      |                               |                  |
| 154378     | Southeastern Ullinois College                       | West Burlington<br>Harrisburg | lowa<br>Illinois |
| 199768     | <u> </u>  | J                             | North Carolina   |
| 199700     | Surry Community College                             | Dobson                        | North Carolina   |

#### Peer Groups for the Nebraska State College System

| Chadron  | State College                          |              |               |
|----------|--|--------------|---------------|
| 219046   | Black Hills State University           | Spearfish    | South Dakota  |
| 208646   | Eastern Oregon University              | La Grande    | Oregon        |
| 200253   | Minot State University                 | Minot        | North Dakota  |
| 219259   | Northern State University              | Aberdeen     | South Dakota  |
| 178624   | Northwest Missouri State University    | Maryville    | Missouri      |
| 207306   | Northwestern Oklahoma State University | Alva         | Oklahoma      |
| 181534   | Peru State College                     | Peru         | Nebraska      |
| 178615   | Truman State University                | Kirksville   | Missouri      |
| 181783   | Wayne State College                    | Wayne        | Nebraska      |
| 128391   | Western Colorado University            | Gunnison     | Colorado      |
| Peru Sta | te College                             |              |               |
| 219046   | Black Hills State University           | Spearfish    | South Dakota  |
| 180948   | Chadron State College                  | Chadron      | Nebraska      |
| 237330   | Concord University                     | Athens       | West Virginia |
| 208646   | Eastern Oregon University              | La Grande    | Oregon        |
| 237367   | Fairmont State University              | Fairmont     | West Virginia |
| 200253   | Minot State University                 | Minot        | North Dakota  |
| 207306   | Northwestern Oklahoma State University | Alva         | Oklahoma      |
| 200572   | Valley City State University           | Valley City  | North Dakota  |
| 181783   | Wayne State College                    | Wayne        | Nebraska      |
| 237932   | West Liberty University                | West Liberty | West Virginia |
| Wayne S  | State College                          |              |               |
| 219046   | Black Hills State University           | Spearfish    | South Dakota  |
| 180948   | Chadron State College                  | Chadron      | Nebraska      |
| 155025   | Emporia State University               | Emporia      | Kansas        |
| 200253   | Minot State University                 | Minot        | North Dakota  |
| 219259   | Northern State University              | Aberdeen     | South Dakota  |
| 178624   | Northwest Missouri State University    | Maryville    | Missouri      |
| 207306   | Northwestern Oklahoma State University | Alva         | Oklahoma      |
| 181534   | Peru State College                     | Peru         | Nebraska      |
| 175078   | Southwest Minnesota State University   | Marshall     | Minnesota     |
| 240471   | University of Wisconsin-River Falls    | River Falls  | Wisconsin     |

#### Peer Groups for the University of Nebraska

| Nebraska         | a College of Technical Agriculture                               |                          |                   |
|------------------|--|--------------------------|-------------------|
| 153533           | Iowa Lakes Community College                                     | Estherville              | Iowa              |
| 219143           | Lake Area Technical College                                      | Watertown                | South Dakota      |
| 219189           | Mitchell Technical College                                       | Mitchell                 | South Dakota      |
| 196051           | SUNY Morrisville   | Morrisville              | New York          |
| 174473           | Northland Community and Technical College                        | Thief River Falls        | Minnesota         |
| 204662           | Ohio State University Agricultural Technical Institute           | Wooster                  | Ohio              |
| 173911           | South Central College  | North Mankato            | Minnesota         |
| 177977           | State Technical College of Missouri                              | Linn                     | Missouri          |
| 196033           | SUNY College of Agriculture and Technology at Cobleskill         | Cobleskill               | New York          |
| 231165           | Vermont Technical College  | Randolph Center          | Vermont           |
|                  |  |                          |                   |
|                  | y of Nebraska at Kearney   |                          |                   |
| 144892           | Eastern Illinois University                                      | Charleston               | Illinois          |
| 155025           | Emporia State University   | Emporia                  | Kansas            |
| 174358           | Minnesota State University Moorhead                              | Moorhead                 | Minnesota         |
| 178624           | Northwest Missouri State University                              | Maryville                | Missouri          |
| 155681           | Pittsburg State University                                       | Pittsburg                | Kansas            |
| 216010           | Shippensburg University of Pennsylvania                          | Shippensburg             | Pennsylvania      |
| 176965           | University of Central Missouri                                   | Warrensburg              | Missouri          |
| 200004           | Western Carolina University                                      | Cullowhee                | North Carolina    |
| 149772           | Western Illinois University                                      | Macomb                   | Illinois          |
| 175272           | Winona State University  | Winona                   | Minnesota         |
| 11-2             | or of Nickowski a Libraryka                                      |                          |                   |
| 126818           | ry of Nebraska-Lincoln   | Fort Collins             | Colorado          |
| 153603           | Colorado State University-Fort Collins Iowa State University     |                          |                   |
|                  | •  | Ames                     | lowa<br>Louisiana |
| 159391<br>221759 | Louisiana State University and Agricultural & Mechanical College | Baton Rouge<br>Knoxville | Tennessee         |
|                  | The University of Tennessee-Knoxville                            |                          |                   |
| 153658           | University of Iowa   | Iowa City                | lowa              |
| 155317           | University of Kansas   | Lawrence                 | Kansas            |
| 157085           | University of Kentucky   | Lexington                | Kentucky          |
| 178396           | University of Missouri-Columbia                                  | Columbia                 | Missouri          |
| 207500           | University of Oklahoma-Norman Campus                             | Norman                   | Oklahoma          |
| 236939           | Washington State University                                      | Pullman                  | Washington        |

#### Peer Groups for the University of Nebraska

#### **University of Nebraska Medical Center**

| 218335 | Medical University of South Carolina  | Charleston     | South Carolina |
|--------|---------------------------------------|----------------|----------------|
| 204796 | Ohio State University-Main Campus     | Columbus       | Ohio           |
| 221759 | The University of Tennessee-Knoxville | Knoxville      | Tennessee      |
| 104179 | University of Arizona                 | Tucson         | Arizona        |
| 129020 | University of Connecticut             | Storrs         | Connecticut    |
| 153658 | University of Iowa                    | Iowa City      | Iowa           |
| 155317 | University of Kansas                  | Lawrence       | Kansas         |
| 157085 | University of Kentucky                | Lexington      | Kentucky       |
| 230764 | University of Utah                    | Salt Lake City | Utah           |
| 234030 | Virginia Commonwealth University      | Richmond       | Virginia       |

#### Peer Groups for the University of Nebraska

#### University of Nebraska at Omaha

| 202134 | Cleveland State University                 | Cleveland        | Ohio           |
|--------|--|------------------|----------------|
| 169798 | Eastern Michigan University                | Ypsilanti        | Michigan       |
| 157447 | Northern Kentucky University               | Highland Heights | Kentucky       |
| 221740 | The University of Tennessee-Chattanooga    | Chattanooga      | Tennessee      |
| 206941 | University of Central Oklahoma             | Edmond           | Oklahoma       |
| 126580 | University of Colorado Colorado Springs    | Colorado Springs | Colorado       |
| 178420 | University of Missouri-St Louis            | Saint Louis      | Missouri       |
| 199148 | University of North Carolina at Greensboro | Greensboro       | North Carolina |
| 136172 | University of North Florida                | Jacksonville     | Florida        |
| 156125 | Wichita State University                   | Wichita          | Kansas         |

For detailed information on how these institutions were selected please see <a href="https://ccpe.nebraska.gov/peer-reports">https://ccpe.nebraska.gov/peer-reports</a>

#### PROPOSED DRAFT LEGISLATION

#### The WHY!

- The shift from local funding (property tax) to the Community College Future Fund to support the
  public community colleges in Nebraska had unintended consequences that result in a reduction of
  hundreds of thousands of dollars to the community colleges districts in current and future funding
  from the Nameplate Capacity Tax levied on renewable energy infrastructure.
- The nameplate capacity tax is an excise tax, not a property tax. Banks v. Heineman, 286 Neb. 390, 837 N.W.2d 70 (2013).
- This is not a tax increase, nor is it a loss of allocation to any other entity that has the authority to levy property taxes. It is a retention of an excise tax that supports the work of the community colleges in their districts.
- The community colleges provide the workforce training for a majority of the individuals who provide support to the renewable energy, utility line, and natural resource energy industries.
- The state of Nebraska is in need of additional energy generation and workforce to support this growth.

#### **The Recommendation**

It is proposed that the community colleges continue to receive Nameplate Capacity Tax revenue through amending 77-6204 Section 3 to read as follows:

77-6204 County treasurer; distribute revenue; calculation.

- (1) The county treasurer shall distribute all revenue received from the Department of Revenue pursuant to section 77-6203 to local taxing entities which, but for such personal property tax exemption, would have received distribution of personal property tax revenue from depreciable personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source.
- (2) A local taxing entity's status as eligible for distribution under subsection (1) of this section shall not be affected when and if the net book value of personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source becomes zero. A local taxing entity's status as eligible for distribution under such subsection shall be affected by the disposal of all of the exempt depreciable personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source.
- (3) The distribution to each eligible local taxing entity shall be calculated as follows:
  - (a) 5% to the community college district where the renewable energy is generated.
  - (b) the remaining will be calculated by determining the amount of taxes that the eligible local taxing entity levied during the taxable year and dividing this amount by the total tax levied by all of the eligible local taxing entities during the year. Each eligible entity's resulting fraction shall then be multiplied by the revenue distributed to the county treasurer by the department to determine the portion of such revenue due each local taxing entity.
- (4) The Department of Revenue shall not retain any revenue collected pursuant to sections <u>77-6201</u> to <u>77-6204</u> for distribution, use, transfer, pledge, or allocation to or from the General Fund.

| Impact to Northeast Community College     |   |              |              |  |  |  |  |  |  |
|---|---|--------------|--------------|--|--|--|--|--|--|
| Tax Year                                  | 2022  | 2023         | 2024         |  |  |  |  |  |  |
| General Levy                              | .000725   | .00070       | 0            |  |  |  |  |  |  |
| Capital Levy                              | .000200   | .00020       | .00020       |  |  |  |  |  |  |
| Nameplate Capacity Tax Receipts           | \$562,998.53  | \$607,250.19 | \$154,356.40 |  |  |  |  |  |  |
|   | \$562,996.55  | φου7,250.19  | (estimate)   |  |  |  |  |  |  |
| Estimated Receipts if no change           |   |              | \$701,620.00 |  |  |  |  |  |  |
| Lost Revenue to Northeast                 | \$547,263.60  |              |              |  |  |  |  |  |  |
| Source: Northeast Community College State | Source: Northeast Community College State Budget Submission |              |              |  |  |  |  |  |  |

#### Northeast Community College 2024-25 State Budget Submission

| _           |   |                |                                     |                                     |                   |      |   |
|-------------|---|----------------|-------------------------------------|-------------------------------------|-------------------|------|---|
| Line<br>No. | 0.  |                | Actual<br>2022 - 2023<br>(Column 1) | Actual<br>2023 - 2024<br>(Column 2) |                   |      | Adopted Budget<br>2024 - 2025<br>(Column 3) |
| 1           | Beginning Balances, Receipts, & Transfers:                                      | ٠[.            |                                     | *                                   |                   | - ,  |   |
| 2           | Net Cash Balance  | \$             | 37,479,468.16                       | \$                                  | 27,047,404.55     | \$   | 29,649,437.73                               |
| 3           | Investments   | \$             | 16,750,000.00                       | \$                                  | 31,958,483.75     | \$   | 21,944,758.66                               |
| 4           | County Treasurer's Balance  | \$             | 237,110.75                          | \$                                  | 323,660.65        | \$   | 323,660.65                                  |
| 5           | Subtotal of Beginning Balances (Lines 2 thru 4)                                 | \$             | 54,466,578.91                       | \$                                  | 59,329,548.95     | \$   | 51,917,857.04                               |
| 6           | Personal and Real Property Taxes (Columns 1 and 2 - See Preparation Guidelines) | \$             | 31,740,136.42                       | \$                                  | 34,093,354.52     | \$   | 8,478,242.00                                |
| 7           | Federal Receipts  | \$             | 12,868,846.67                       | \$                                  | 18,538,435.84     | \$   | 18,000,000.00                               |
| 8           | State Receipts: Motor Vehicle Pro-Rate  | \$             | 75,140.44                           | \$                                  | 69,988.20         | \$   | 69,988.00                                   |
| 9           | State Receipts: State Aid (Sections 85-2231 to 85-2238)                         | \$             | 15,289,217.50                       | \$                                  | 15,622,777.60     | \$   | 15,924,084.00                               |
| 10          | State Receipts: Other   | \$             | 1,419,204.42                        | \$                                  | -                 | \$   | 29,583,377.00                               |
| 11          | State Receipts: Property Tax Credit   | \$             | -                                   | \$                                  | -                 | ٠,٠  |   |
| 12          | Local Receipts: Nameplate Capacity Tax  |                | \$562,998.53                        |                                     | \$607,250.19      |      | \$701,620.00                                |
| 13          | Local Receipts: In Lieu of Tax  | \$             | 4,255.63                            | \$                                  | 5,181.90          | \$   | 5,182.00                                    |
| 14          | Local Receipts: Other   | \$             | 25,681,518.22                       | \$                                  | 32,421,895.00     | \$   | 35,526,259.00                               |
| 15          | Transfers In Of Surplus Fees  | \$             | -                                   | \$                                  | -                 | \$   | -   |
| 16          | Transfer In Other Than Surplus Fees (Should agree to Transfers Out on Line 28)  | \$             | -                                   | \$                                  | -                 | \$   | -   |
| 17          | Total Resources Available (Lines 5 thru 16)                                     | \$             | 142,107,896.74                      | \$                                  | 160,688,432.20    | \$   | 160,206,609.04                              |
| 18          | Disbursements & Transfers:  | ٠Ţ٠            |                                     | ٠                                   |                   |      |   |
| 19          | Operating Expenses  | \$             | 73,524,052.35                       | \$                                  | 87,864,345.35     | \$   | 93,403,756.19                               |
| 20          | Capital Improvements (Real Property/Improvements)                               | \$             | 6,120,256.23                        | \$                                  | 16,788,252.32     | \$   | 25,645,943.46                               |
| 21          | Other Capital Outlay (Equipment, Vehicles, Etc.)                                | \$             | 1,376,990.88                        | \$                                  | 2,356,625.83      | \$   | 2,058,662.00                                |
| 22          | Debt Service: Bond Principal & Interest Payments                                | \$             | 1,757,048.33                        |                                     | 1,761,351.66      | \$   | 1,764,623.00                                |
| 23          | Debt Service: Payments to Retire Interest-Free Loans (Public Airports)          | $\cdot [\cdot$ |                                     | 10.00                               |                   |      |   |
| 24          | Debt Service: Payments to Bank Loans & Other Instruments (Fire Districts)       |                |                                     |                                     |                   | .l÷. |   |
| 25          | Debt Service: Other   | \$             | -                                   | \$                                  | -                 | \$   | -   |
| 26          | Judgments   | \$             | -                                   | \$                                  | -                 | \$   | -   |
| 27          | Transfers Out of Surplus Fees   | \$             | -                                   | \$                                  | -                 | \$   | -   |
| 28          | Transfers Out Other Than Surplus Fees (Should agree to Transfers In on Line 16) | \$             | -                                   | \$                                  | -                 | \$   | -   |
| 29          | Total Disbursements & Transfers (Lines 19 thru 28)                              | \$             | 82,778,347.79                       | \$                                  | 108,770,575.16    | \$   | 122,872,984.65                              |
| 30          | Balance Forward/Cash Reserve (Line 17 - Line 29)                                | \$             | 59,329,548.95                       | \$                                  | 51,917,857.04     | \$   | 37,333,624.39                               |
| 31          | Cash Reserve Percentage   |                |                                     |                                     |                   |      | 39%   |
|             |   | 1              | Tax from Line 6                     |                                     |                   | \$   | 8,478,242.00                                |
|             | PROPERTY TAX RECAP  | (              | County Treasurer's Commis           | sior                                | n at 1% of Line 6 | \$   | 84,782.42                                   |
|             |   | 1              | Total Property Tax Require          | eme                                 | ent               | \$   | 8,563,024.42                                |

#### **RELATED STATUTES**

77-6201.

Legislative findings and declarations.

The Legislature finds and declares:

- (1) The purpose of the nameplate capacity tax levied under section <u>77-6203</u> is to replace property taxes currently imposed on renewable energy infrastructure and depreciated over a short period of time in a way that causes local budgeting challenges and increases upfront costs for renewable energy developers;
- (2) The nameplate capacity tax should be competitive with taxes imposed directly and indirectly on renewable energy generation and development in other states;
- (3) The nameplate capacity tax should be fair and nondiscriminatory when compared with other taxes imposed on other industries in the state; and
- (4) The nameplate capacity tax should not be singled out as a source of General Fund revenue during times of economic hardship.

77-6202.

Terms, defined.

For purposes of sections 77-6201 to 77-6204:

- (1) Commissioned means the renewable energy generation facility has been in commercial operation for at least twenty-four hours. A renewable energy generation facility is not in commercial operation unless the renewable energy generation facility is connected to the electrical grid or to the end user if the renewable energy generation facility is a customer-generator as defined in section <u>70-2002</u>;
- (2) Nameplate capacity means the capacity of a renewable energy generation facility to generate electricity as measured in megawatts, including fractions of a megawatt. Nameplate capacity shall be determined based on the facility's alternating current capacity; and
- (3) Renewable energy generation facility means (a) a facility that generates electricity using wind as the fuel source or (b) a facility that generates electricity using solar, biomass, or landfill gas as the fuel source if such facility was installed on or after January 1, 2016, and has a nameplate capacity of one hundred kilowatts or more.

77-6203.

Nameplate capacity tax; annual payment; exemptions; Department of Revenue; duties; owner; file report; interest; penalties.

- (1) The owner of a renewable energy generation facility annually shall pay a nameplate capacity tax equal to the total nameplate capacity of the commissioned renewable energy generation facility multiplied by a tax rate of three thousand five hundred eighteen dollars per megawatt.
- (2) No tax shall be imposed on a renewable energy generation facility:

- (a) Owned or operated by the federal government, the State of Nebraska, a public power district, a public power and irrigation district, an individual municipality, a registered group of municipalities, an electric membership association, or a cooperative; or
- (b) That is a customer-generator as defined in section 70-2002.
- (3) No tax levied pursuant to this section shall be construed to constitute restricted funds as defined in section <u>13-518</u> for the first five years after the renewable energy generation facility is commissioned.
- (4) The presence of one or more renewable energy generation facilities or supporting infrastructure shall not be a factor in the assessment, determination of actual value, or classification under section <u>77-201</u> of the real property underlying or adjacent to such facilities or infrastructure.
- (5)(a) The Department of Revenue shall collect the tax due under this section.
- (b) The tax shall be imposed beginning the first calendar year the renewable energy generation facility is commissioned. A renewable energy generation facility that uses wind as the fuel source which was commissioned prior to July 15, 2010, shall be subject to the tax levied pursuant to sections 77-6201 to 77-6204 on and after January 1, 2010. The amount of property tax on depreciable tangible personal property previously paid on a renewable energy generation facility that uses wind as the fuel source which was commissioned prior to July 15, 2010, which is greater than the amount that would have been paid pursuant to sections 77-6201 to 77-6204 from the date of commissioning until January 1, 2010, shall be credited against any tax due under Chapter 77, and any amount so credited that is unused in any tax year shall be carried over to subsequent tax years until fully utilized.
- (c)(i) The tax for the first calendar year shall be prorated based upon the number of days remaining in the calendar year after the renewable energy generation facility is commissioned.
- (ii) In the first year in which a renewable energy generation facility is taxed or in any year in which additional commissioned nameplate capacity is added to a renewable energy generation facility, the taxes on the initial or additional nameplate capacity shall be prorated for the number of days remaining in the calendar year.
- (iii) When a renewable energy generation facility is decommissioned or made nonoperational by a change in law during a tax year, the taxes shall be prorated for the number of days during which the renewable energy generation facility was not decommissioned or was operational.
- (iv) When the capacity of a renewable energy generation facility to produce electricity is reduced but the renewable energy generation facility is not decommissioned, the nameplate capacity of the renewable energy generation facility is deemed to be unchanged.
- (6)(a) On March 1 of each year, the owner of a renewable energy generation facility shall file with the Department of Revenue a report on the nameplate capacity of the facility for the previous year from January 1 through December 31. All taxes shall be due on April 1 and shall be delinquent if not paid on a quarterly basis on April 1 and each quarter thereafter. Delinquent quarterly payments shall draw interest at the rate provided for in section 45-104.02, as such rate may from time to time be adjusted.

- (b) The owner of a renewable energy generation facility is liable for the taxes under this section with respect to the facility, whether or not the owner of the facility is the owner of the land on which the facility is situated.
- (7) Failure to file a report required by subsection (6) of this section, filing such report late, failure to pay taxes due, or underpayment of such taxes shall result in a penalty of five percent of the amount due being imposed for each quarter the report is overdue or the payment is delinquent, except that the penalty shall not exceed ten thousand dollars.
- (8) The Department of Revenue shall enforce the provisions of this section. The department may adopt and promulgate rules and regulations necessary for the implementation and enforcement of this section.
- (9) The Department of Revenue shall separately identify the proceeds from the tax imposed by this section and shall pay all such proceeds over to the county treasurer of the county where the renewable energy generation facility is located within thirty days after receipt of such proceeds.

#### **Annotations**

• The nameplate capacity tax is an excise tax, not a property tax. Banks v. Heineman, 286 Neb. 390, 837 N.W.2d 70 (2013).

#### 77-6204.

County treasurer; distribute revenue; calculation.

- (1) The county treasurer shall distribute all revenue received from the Department of Revenue pursuant to section 77-6203 to local taxing entities which, but for such personal property tax exemption, would have received distribution of personal property tax revenue from depreciable personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source.
- (2) A local taxing entity's status as eligible for distribution under subsection (1) of this section shall not be affected when and if the net book value of personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source becomes zero. A local taxing entity's status as eligible for distribution under such subsection shall be affected by the disposal of all of the exempt depreciable personal property used directly in the generation of electricity using wind, solar, biomass, or landfill gas as the fuel source.
- (3) The distribution to each eligible local taxing entity shall be calculated by determining the amount of taxes that the eligible local taxing entity levied during the taxable year and dividing this amount by the total tax levied by all of the eligible local taxing entities during the year. Each eligible entity's resulting fraction shall then be multiplied by the revenue distributed to the county treasurer by the department to determine the portion of such revenue due each local taxing entity.
- (4) The Department of Revenue shall not retain any revenue collected pursuant to sections <u>77-6201</u> to <u>77-6204</u> for distribution, use, transfer, pledge, or allocation to or from the General Fund.

#### Percent Property Tax Levied by Community College District

|           |            |                  | Community     |                  |            |              |                  | Community      |                  |
|-----------|------------|------------------|---------------|------------------|------------|--------------|------------------|----------------|------------------|
| College   | County     | 2023 Total Taxes | College Taxes | Percent of Total | College    | County       | 2023 Total Taxes | College Taxes  | Percent of Total |
| Northeast | Antelope   | \$ 33,492,615    | \$ 2,481,724  | 7.41%            | Mid-Plains | Arthur       | \$ 3,240,892     | \$ 197,845     | 6.10%            |
| Community | Boone      | \$ 24,158,637    | \$ 2,178,760  | 9.02%            | Community  | Blaine       | \$ 3,329,181     | \$ 266,375     | 8.00%            |
| College   | Boyd       | \$ 7,343,226     | \$ 547,342    | 7.45%            | College    | Chase        | \$ 16,239,668    | \$ 1,152,703   | 7.10%            |
| College   | Brown      | \$ 12,528,217    | \$ 928,969    | 7.42%            | College    | Cherry       | \$ 23,263,452    | \$ 2,025,656   | 8.71%            |
|           | Burt       | \$ 30,771,353    | \$ 1,958,289  | 6.36%            |            | Custer       | \$ 43,799,508    | \$ 2,645,060   | 6.04%            |
|           | Cedar      | \$ 32,401,672    | \$ 2,541,726  | 7.84%            |            | Dundy        | \$ 10,148,855    | \$ 711,876     | 7.01%            |
|           | Cuming     | \$ 33,035,074    | \$ 2,770,988  | 8.39%            |            | Frontier     | \$ 12,891,593    | \$ 746,811     | 5.79%            |
|           | Dakota     | \$ 38,623,715    | \$ 2,171,719  | 5.62%            |            | Hayes        | \$ 6,260,947     | \$ 408,094     | 6.52%            |
|           | Dixon      | \$ 22,042,971    | \$ 1,555,494  | 7.06%            |            | Hitchcock    | \$ 10,565,194    | \$ 612,113     | 5.79%            |
|           | Garfield   | \$ 7,876,984     | \$ 457,655    | 5.81%            |            | Hooker       | \$ 3,434,619     | \$ 296,746     | 8.64%            |
|           | Holt       | \$ 43,153,277    | \$ 2,770,607  | 6.42%            |            | Keith        | \$ 27,506,756    | \$ 1,708,920   | 6.21%            |
|           | Keya Paha  | \$ 4,086,535     | \$ 509,337    | 12.46%           |            | Lincoln      | \$ 92,414,441    | \$ 4,307,985   | 4.66%            |
|           | Knox       | \$ 29,654,458    | \$ 2,200,368  | 7.42%            |            | Logan        | \$ 4,282,977     | \$ 285,557     | 6.67%            |
|           | Madison    | \$ 83,168,826    | \$ 4,604,656  | 5.54%            |            | Loup         | \$ 3,685,984     | \$ 281,158     | 7.63%            |
|           | Pierce     | \$ 26,566,759    | \$ 2,036,060  | 7.66%            |            | McPherson    | \$ 3,913,640     | \$ 261,699     | 6.69%            |
|           | Rock       | \$ 8,143,925     | \$ 625,868    | 7.69%            |            | Perkins      | \$ 15,264,312    | \$ 1,063,830   | 6.97%            |
|           |            | \$ 23,970,454    | \$ 1,597,020  | 6.66%            |            | Red Willow   | \$ 21,640,123    | \$ 1,121,283   | 5.18%            |
|           | Stanton    | \$ 23,970,454    | \$ 1,397,020  | 6.01%            |            | Thomas       | \$ 21,640,123    | \$ 1,121,283   | 7.68%            |
|           | Thurston   | , , , , , , ,    |               |                  |            | TOTAL        |                  |                | 6.01%            |
|           | Wayne      | 7 0=,000,000     | \$ 2,165,231  | 6.68%            | 6 11 1     |              | \$ 305,621,837   | \$ 18,380,898  |                  |
|           | Wheeler    | \$ 7,212,784     | \$ 651,651    | 9.03%            | Southeast  | Cass         | \$ 78,357,789    | \$ 4,249,609   | 5.42%            |
| -         | TOTAL      | \$ 517,805,756   | \$ 35,786,190 | 6.91%            | Community  | Fillmore     | \$ 28,609,508    | \$ 2,369,408   | 8.28%            |
| Central   | Adams      | \$ 75,836,629    | \$ 3,949,975  | 5.21%            | College    | Gage         | \$ 58,479,764    | \$ 3,530,264   | 6.04%            |
| Community | Buffalo    | \$ 124,151,294   | \$ 6,263,611  | 5.05%            |            | Jefferson    | \$ 29,864,513    | \$ 1,923,136   | 6.44%            |
| College   | Butler     | \$ 34,636,075    | \$ 2,341,533  | 6.76%            |            | Johnson      | \$ 15,338,805    | \$ 967,527     | 6.31%            |
|           | Clay       | \$ 29,596,864    | \$ 2,001,674  | 6.76%            |            | Lancaster    | \$ 718,033,205   | \$ 38,721,793  | 5.39%            |
|           | Colfax     | \$ 32,921,228    | \$ 1,960,264  | 5.95%            |            | Nemaha       | \$ 18,787,570    | \$ 1,299,156   | 6.91%            |
|           | Dawson     | \$ 62,180,295    | \$ 3,262,537  | 5.25%            |            | Otoe         | \$ 46,015,935    | \$ 2,707,720   | 5.88%            |
|           | Franklin   | \$ 14,790,957    | \$ 913,489    | 6.18%            |            | Pawnee       | \$ 10,727,671    | \$ 785,149     | 7.32%            |
|           | Furnas     | \$ 15,624,868    | \$ 973,798    | 6.23%            |            | Richardson   | \$ 21,999,746    | \$ 1,569,165   | 7.13%            |
|           | Gosper     | \$ 11,373,766    | \$ 849,614    | 7.47%            |            | Saline       | \$ 38,516,568    | \$ 2,446,880   | 6.35%            |
|           | Greeley    | \$ 12,593,902    | \$ 902,814    | 7.17%            |            | Saunders     | \$ 77,023,872    | \$ 4,777,789   | 6.20%            |
|           | Hall       | \$ 122,538,331   | \$ 5,952,536  | 4.86%            |            | Seward       | \$ 47,886,775    | \$ 3,376,549   | 7.05%            |
|           | Hamilton   | \$ 38,475,129    | \$ 2,785,981  | 7.24%            |            | Thayer       | \$ 21,071,463    | \$ 1,971,562   | 9.36%            |
|           | Harlan     | \$ 15,588,465    | \$ 1,023,515  | 6.57%            |            | York         | \$ 47,240,363    | \$ 3,468,016   | 7.34%            |
|           | Howard     | \$ 21,118,898    | \$ 1,324,007  | 6.27%            |            | TOTAL        | \$ 1,257,953,547 | \$ 74,163,723  | 5.90%            |
|           | Kearney    | \$ 28,981,735    | \$ 1,798,639  | 6.21%            | Western    | Box Butte    | \$ 27,434,702    | \$ 1,641,489   | 5.98%            |
|           | Merrick    | \$ 25,029,631    | \$ 1,722,438  | 6.88%            | Community  | Cheyenne     | \$ 28,155,652    | \$ 1,520,570   | 5.40%            |
|           | Nance      | \$ 15,056,929    | \$ 961,600    | 6.39%            | College    | Dawes        | \$ 18,522,466    | \$ 1,097,812   | 5.93%            |
|           | Nuckolls   | \$ 15,412,339    | \$ 1,026,944  | 6.66%            |            | Deuel        | \$ 6,519,847     | \$ 447,827     | 6.87%            |
|           | Phelps     | \$ 32,456,575    | \$ 2,105,888  | 6.49%            |            | Garden       | \$ 9,015,809     | \$ 831,948     | 9.23%            |
|           | Platte     | \$ 88,201,979    | \$ 5,607,578  | 6.36%            |            | Grant        | \$ 3,000,522     | \$ 364,672     | 12.15%           |
|           | Polk       | \$ 23,103,093    | \$ 1,666,521  | 7.21%            |            | Kimball      | \$ 12,982,109    | \$ 781,288     | 6.02%            |
|           | Sherman    | \$ 13,197,343    | \$ 856,612    | 6.49%            |            | Morrill      | \$ 19,905,620    | \$ 1,246,025   | 6.26%            |
|           | Valley     | \$ 16,517,771    | \$ 923,286    | 5.59%            |            | Scotts Bluff | \$ 69,672,376    | \$ 3,572,903   | 5.13%            |
|           | Webster    | \$ 16,148,096    | \$ 1,024,022  | 6.34%            |            | Sheridan     | \$ 17,299,949    | \$ 1,267,227   | 7.33%            |
|           | TOTAL      | \$ 885,532,192   | \$ 52,198,876 | 5.89%            |            | Sioux        | \$ 7,974,941     | \$ 687,339     | 8.62%            |
| Metro     | Dodge      | \$ 86,014,376    | \$ 5,265,617  | 6.12%            |            | Banner       | \$ 4,357,506     | \$ 296,300     | 6.80%            |
| Community | Douglas    | \$ 1,433,294,489 | \$ 61,661,225 | 4.30%            |            | TOTAL        | \$ 224,841,499   | \$ 13,755,400  | 6.12%            |
| College   | Sarpy      | \$ 529,490,198   | \$ 23,607,030 | 4.46%            | TOTAL      |              | \$ 5,307,865,391 | \$ 288,963,902 | 5.44%            |
|           | Washington | \$ 67,311,497    | \$ 4,144,943  | 6.16%            |            |              |                  |                |                  |
|           | TOTAL      | \$2,116,110,560  | \$ 94,678,815 | 4.47%            |            |              |                  |                |                  |



#### Board of Governors Governance Committee Monday, September 23, 2024 @ 9:00 a.m.

<u>Attendees:</u> Dirk Petersen, Chairperson; Donovan Ellis; Julie Robinson; Diane Davies; Scott Gray, Liaison; <u>Absent:</u> Carol Sibbel

#### **NOTES**

- 1. Content Review (CR) Review policy content and provide suggestions for revisions.
  - a. <u>EL-08</u> Communication and Support to the Board Content was reviewed, and a minor type error in item 1.6 will be corrected. As a follow-up from the September Board meeting, discussion took place as to whether item 1.1 should be moved to EL-06 Asset Protection. The Committee determined this item is appropriately placed in EL-08, but it should be reworded. Suggestion was made to reword item 1.1 and incorporate it into item 1. The revision will be forwarded to the Board for consideration.
  - b. <u>GP-07</u> Board Committee Principles The policy content was reviewed and there were no suggestions for revision.
- 2. Board Self-Evaluation (BSE) Review and determine whether the Board has been practicing
  - a. <u>GP-07</u> Board Committee Principles The Board Self-Evaluation of the policy was completed and discussed.
- 3. Policy Items on Board Meeting Agenda
  - a. The following policy is recommended for Second Reading for Deletion:
    - i. <u>BP-7210</u> Employee Group Classification Content has been incorporated into a new administrative procedure AP-7210.0 Employee Group Classification.

#### 4. Board Agenda Worksheets

- a. The two board agenda worksheets were compared and discussed, and suggestions for revision were considered. This item is tabled for further review and discussion at the Committee's October meeting. A draft of the proposed revisions to the worksheet will be presented to the Board for consideration at their November meeting.
- 5. Next Meeting Date/Time October 30, 2024, at 9:00 a.m.

Origination 12/2021

Last 10/2023

Approved

Effective 10/2023

NORTHEAST Last Revised 12/2021

COMMUNITY COLLEGE Next Review 10/2024

Owner Scott Gray: Vice
President of
Administrative
Services and

Gene

Area Board Policies -

**EL-08** 

Executive Limitations

Policy/ rocedure

Procedure Number

# **Communication and Support to the Board**

The President shall not permit the board to be uninformed or unsupported in its work.

Further, without limiting the scope of the above statement by the following list, the President shall not:

- 1. Withhold, impede, or confound information relevant to the Board's informed accomplishment of its job.
  - Allow the Board to be without sufficient timely and relevant decision information, including regular updates on the status of the board's governance expenditures, and a risk assessment.
  - Neglect to submit timely monitoring data including interpretations of Board policies that provide the observable metrics or conditions that would demonstrate compliance, rationale for why the interpretation is reasonable, and evidence of compliance.
  - 3. Let the Board be unaware of any actual or anticipated non-compliance with any Ends or Executive Limitations policy, regardless of the Board's monitoring schedule.
  - 4. Let the Board be unaware of any incidental information it requires, including anticipated media coverage, actual or anticipated legal actions, and material or publicly visible internal changes or events, including changes in executive personnel.
    - 1. Significant issues among the student body, employees, or communities.
    - 2. Signals from elected officials of potential changes to legislation, regulations, or funding.
  - 5. Allow the Board to be unaware that, in the President's opinion, the Board is not in

- compliance with its own policies on Governance Process and Board-Management Delegation, particularly in the case of Board behavior which is detrimental to the work relationship between the Board and the President.
- 6. Present information in unnecessarily complex or lengthy form, or in a form that does not clearly differentiate among monitoring, decision preparation, and general incidental or other information.
- 2. Allow the Board to be without reasonable administrative support for Board activities.
  - 1. Allow the Board to be without a workable, user-friendly mechanism for official Board, officer or Board committee communications.
  - 2. Allow the Board to be without Board Secretary services that meet all legal requirements and ensure the integrity of the Board's documents.
- 3. Impede the Board's holism, misrepresent its processes and role, impede its lawful obligations, or assume prerogatives of the Board.
  - 1. Deal with the Board in a way that favors or privileges certain Board members over others, except when (a) fulfilling individual requests for information or (b) responding to officers or committees duly charged by the Board.
  - 2. Neglect to supply for the Required Approvals agenda all items delegated to the President, yet required by law, regulation or contract to be Board-approved, along with the applicable monitoring information.

#### **Approval Signatures**

| Step Description           | Approver   | Date    |
|----------------------------|--|---------|
| Board of Governors         | Lindsay Spiegel: Director of<br>Institutional Effectiveness          | 10/2023 |
| Board Governance Committee | Jennifer Happold: Executive<br>Assistant, Administrative<br>Services | 09/2023 |
|                            | Scott Gray: Vice President of<br>Administrative Services and<br>Gene | 09/2023 |

Origination 12/2021

Last 12/2021

Approved

Effective 12/2021

NORTHEAST Last Revised 12/2021

COMMUNITY COLLEGE Next Review 10/2

Owner Scott Gray: Vice

President of
Administrative
Services and

Gene

Area Board Policies -

Governance Process

Policy/ GP-07

Procedure Number

# **Board Committee Principles**

Board committees, when used, will be assigned to reinforce the wholeness of the Board's job, and will never interfere with delegation from Board to President.

- Board committees are to help the Board fulfil its responsibilities as identified in GP-02, never to help or advise the staff. Expectations and authority will be carefully stated in order not to conflict with authority delegated to the President.
- 2. Rather than providing recommendations which would interfere with the Board's holism and its responsibility to govern the whole of the organization, Board Committees may be used to provide the Board with alternatives and implications for the Board's informed decision making.
- 3. Board committees may not speak or act for the Board except when formally given such authority for specific and/or time-limited purposes. Expectations and authority will be carefully stated in order not to conflict with authority delegated to the President.
- 4. Board committees cannot exercise authority over staff. Because the President works for the full Board, he or she will not be required to obtain approval of a Board committee before an executive action.
- 5. This policy applies to any group that is formed by Board action whether or not it is called a committee. It does not apply to committees formed under the authority of the President.
- 6. All committee members shall abide by the same Code of Conduct as governs the Board.
- 7. Except as defined in written terms of reference, no committee has authority to commit the funds or resources of the organization.

# **Approval Signatures**

Step Description Approver Date



#### Worksheet for Board Self-Monitoring of Governance Process and Board – Management Delegation Policies

This worksheet is intended to assist you in assessing your Board's own compliance with your Governance Process policies and expediting relevant discussion at the Board meeting. You may choose to have each board member complete the worksheet for any given policy or assign a policy to one or two board members to monitor, with a discussion following. The template for discussion of the monitoring report should help you to focus on areas for improvement. For **EACH ITEM** and sub-item in the attached monitoring report, please check your responses to the following questions and provide examples.

**Policy Number:** GP-07 Board Committee Principles **Time period being monitored:** 12/2021 – 10/10/2024 (usually a one-year period)

| Item      | Have we acted              | Specific representative examples to support your response |
|-----------|----------------------------|---|
| Number    | consistently with          |   |
|           | this item of policy?       |   |
| Opening   | ⊠Always                    |   |
| Statement | $\square$ Most of the time |   |
|           | ☐Some of the time          |   |
|           | □Rarely                    |   |
|           | □Never                     |   |
|           | ⊠Always                    |   |
|           | $\square$ Most of the time |   |
| 1         | ☐Some of the time          |   |
|           | □Rarely                    |   |
|           | □Never                     |   |
|           | ⊠Always                    |   |
|           | $\square$ Most of the time |   |
| 2         | ☐Some of the time          |   |
|           | □Rarely                    |   |
|           | □Never                     |   |
|           | □Always                    |   |
| 3         | ⊠Most of the time          |   |
|           | ☐Some of the time          |   |



|   |   | □Rarely                    |  |
|---|---|----------------------------|--|
|   |   | □Never                     |  |
|   |   | □Always                    |  |
|   |   | ⊠Most of the time          |  |
|   | 4 | $\square$ Some of the time |  |
|   |   | □Rarely                    |  |
|   |   | □Never                     |  |
|   |   | ⊠Always                    |  |
|   |   | $\square$ Most of the time |  |
| 5 | 5 | $\square$ Some of the time |  |
|   |   | □Rarely                    |  |
|   |   | □Never                     |  |
|   |   | ⊠Always                    |  |
|   |   | $\square$ Most of the time |  |
|   | 6 | $\square$ Some of the time |  |
|   |   | □Rarely                    |  |
|   |   | □Never                     |  |
| 7 |   | ⊠Always                    |  |
|   |   | $\square$ Most of the time |  |
|   | 7 | $\square$ Some of the time |  |
|   |   | □Rarely                    |  |
|   |   | □Never                     |  |

What specific actions could we take to continually improve our application of this policy?



|  | MORTILASI                               |
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|  | COMMUNITY COLLEGE                       |
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|  |   |
| n which areas have we rated ourselves as "some of the time                             | ne," "rarely" or "never"?               |
|  |   |
|  |   |
|  |   |
|  |   |
| Salant ONE area of the males for immunity the mark in                                  |   |
| Select ONE area of this policy for improvement in the next                             | year.                                   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
| What actions will we COMMIT to taking in the next year to                              | improve our application of this policy? |
| what actions will we convint to taking in the next year to                             | improve our application or this policy: |
|  |   |
|  |   |
|  |   |
| Policy Governance <sup>®</sup> is a registered service mark of Dr. John Carver. Used w | vith permission.                        |
| Governance The Governance Coach <sup>™</sup> www.governancecoach.com Head Office (403) | 720-6282                                |



| Who will be accountable for leadership to ensure that it happens?      |  |  |  |
|--|--|--|--|
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| WHEN will we reassess our progress?                                    |  |  |  |
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|  |  |  |  |
| Add these commitments and action plans to your Governance Action Plan. |  |  |  |
| Add these commitments and action plans to your dovernance Action Plan. |  |  |  |
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Origination 07/2024

Last 07/2024

Approved

Effective 07/2024

Last Revised 07/2024

Next Review 07/2029

Owner Carly Krause:

Director of

Compensation

and HR

Compliance

Area Human

Resources

AP-7210.0

Policy/ Procedure

Number

dure

# **Employee Group Classification**

# 1. Procedure Summary Statement

To define the employee group classification categories.

# 2. Definitions

1. N/A

## 3. Procedure

- 1. Employees of Northeast Community College are comprised of four employee group classifications: Administrative, Classified, Faculty, and Professional/Managerial. Definitions of each classification are as follows:
  - Administrative: one who primarily manages an agency, department, or subdivision and customarily and regularly directs the work of at least two or more other full-time employees or their equivalent; possesses the authority to recommend the hiring and/or firing of an employee, or to make suggestions that are given substantial weight in such decisions and regularly exercises discretionary power. Examples of Administrators may include Executive Director, Dean, Chief Information Officer, Vice President and President.
  - 2. Classified: one who primarily performs manual or office work that is not directly related to the management of the college. Does not regularly direct the work of two or more full-time employees or their equivalent. Examples of Classified Staff may include Administrative Assistants, Executive Assistants, Specialists, Coordinators,

Associate Directors and Technicians.

- 3. Faculty: one whose primary work assignment is teaching students. Examples of Faculty may include Instructor, Adjunct Instructor, and Program Director.
- 4. Professional/Managerial: one who primarily performs office or non-manual work directly related to the management or general business operations of the college, or other administrative-related services. Primary duties include the exercise of discretion and independent judgment with respect to matters of significance. Examples of Professional/Managerial Staff may include Associate Directors, Directors, Senior Directors, Coaches, Coordinators, and Trainers.
- 2. These classification descriptions are for definition purposes only and do not imply or suggest any extension of employment rights based upon being placed in a particular classification. Part-time staff and adjunct faculty are placed into the above categories but are not included in any employee bargaining unit. Employees are placed in one of the four classifications based on their primary assignment as administratively determined.

#### **Approval Signatures**

| Step Description                      | Approver   | Date    |
|---------------------------------------|--|---------|
| President Approval                    | Lindsay Spiegel: Director of<br>Institutional Effectiveness              | 07/2024 |
| President's Council                   | Bobbi Rowlett: Executive<br>Assistant, Technology Services               | 07/2024 |
| Human Resources Standing<br>Committee | Tammy Svendsen: Executive<br>Assistant, Human Resources                  | 07/2024 |
| Human Resources Standing<br>Committee | Mike Walkowiak: Vice<br>President of Human Resources<br>& Organizational | 07/2024 |
|                                       | Carly Krause: Director of<br>Compensation and HR<br>Compliance           | 07/2024 |

NOTE: Not every item on this worksheet necessarily needs to be part of every meeting.

- 1. Board Education (Pre-planned information on a topic that the Board has decided it wants to learn about, future perspectives, etc.)
- 2. Vice President Reports (as needed) provide information to Board on current topics, information that is background for decisions or review of programs, and other items about which Board has indicated it wishes to be informed, but which do not fall into the categories of monitoring (\*Note: this is not the section to get into monitoring or decision-making)
  - 2.1. Student Services Report:
  - 2.2. Development/External Relations Report:
  - 2.3. Administrative Services Report:
  - 2.4. Technology Services Report:
  - 2.5. Education Services Report:
  - 2.6. Human Resources Report:
- 3. Ownership Linkage (Include presentations by or from owners or groups of owners, results of surveys, focus groups, etc.)
- 4. Monitoring CEO Performance (Ends and Executive Limitations) (Affirmation that monitoring reports received since last meeting show compliance. This section should be very brief. Discussion is required only if a majority of the Board has concerns about the integrity of the monitoring report; do not feel adequate data has been provided to show compliance with a reasonable interpretation of the policy; or if there is non-compliance with a policy.)
- **5. Monitoring Board Performance** (Self-monitoring of Governance Process policies scheduled for this meeting.)

(Regular review of the content of a policy may also be scheduled for the same meeting in which it is monitored, usually no more than once a year for each policy. While it is convenient to do these two activities close to one another in the agenda, do not confuse reviewing the policy content with monitoring compliance with the policy. They are two separate and distinct tasks.)

- 6. Committee Reports (as needed) report to Board on work done by Committee since last meeting
  - 6.1. Governance Committee:
  - 6.2. Ownership Linkage Committee:
  - 6.3. Search Committee:
  - 6.4. Other (Ad Hoc) Committees:
- 7. Call to order
- 8. Adoption of agenda
- 9. Adoption of minutes of last meeting
- 10. Declaration of Conflict of Interest
- 11. Required Approvals Agenda (Items that the Board has previously delegated to the CEO, but that an external authority requires the Board to "approve." The entire Required Approvals Agenda is adopted by one motion, without discussion, following examination of monitoring evidence that board criteria related to the decision have been met. An item can be removed from the Required Approvals Agenda for discussion only by a motion carried by a majority vote.)
- **12. Items for Decision** (*Place business arising from last meeting requiring decision first. Identify for each item the Board policy to which it relates.)* 
  - **12.1.** Ends (Development or refinement of Ends policies)



- **12.2. Governance Process** (Development or revision of Governance Process policies; work arising from any items that the Board has taken on as its own direct task, including operational items that the board has prohibited the CEO from making in Executive Limitations.)
- 12.3. Executive Limitations (Development or revision of Executive Limitations policies.)
- **12.4.** Board-Management Delegation (Development or revision of Board-Management Delegation policies, or work arising from them, such as decisions about CEO compensation, recruitment of a CEO.)
- 13. Self-evaluation of governance process at this meeting (How do you rate yourselves this meeting as to how well you followed the governing style to which you have committed yourselves?)

#### 14. Adjourn

"Nice to Know" Information: It is not necessary to have this item as part of the agenda. Ideally this information, usually information that may be of interest – but not for decision – about internal matters, can be sent to the board separately.)



## **Board Agenda Worksheet**

NOTE: Not every item on this worksheet necessarily needs to be part of every meeting.

- 1. Call to order
- 2. Adoption of agenda
- 3. Adoption of minutes of last meeting
- 4. Declaration of Conflict of Interest
- **5.** Ownership Linkage (Include presentations by or from owners or groups of owners, results of surveys, focus groups, etc.)
- 6. Board Education (Pre-planned information on a topic that the Board has decided it wants to learn about, future perspectives, etc.)
- 7. Items for Decision (Place business arising from last meeting requiring decision first. Identify for each item the Board policy to which it relates.)
  - 7.1. Ends (Development or refinement of Ends policies)
  - **7.2. Governance Process** (Development or revision of Governance Process policies; work arising from any items that the Board has taken on as its own direct task, including operational items that the board has prohibited the CEO from making in Executive Limitations.)
  - 7.3. Executive Limitations (Development or revision of Executive Limitations policies.)
  - **7.4. Board-Management Delegation** (Development or revision of Board-Management Delegation policies, or work arising from them, such as decisions about CEO compensation, recruitment of a CEO.)
- 8. Required Approvals Agenda (Items that the Board has previously delegated to the CEO, but that an external authority requires the Board to "approve." The entire Required Approvals Agenda is adopted by one motion, without discussion, following examination of monitoring evidence that board criteria related to the decision have been met. An item can be removed from the Required Approvals Agenda for discussion only by a motion carried by a majority vote.)
- 9. Monitoring CEO Performance (Ends and Executive Limitations) (Affirmation that monitoring reports received since last meeting show compliance. This section should be very brief. Discussion is required only if a majority of the Board has concerns about the integrity of the monitoring report; do not feel adequate data has been provided to show compliance with a reasonable interpretation of the policy; or if there is non-compliance with a policy.)
- 10. Monitoring Board Performance (Self-monitoring of Governance Process policies scheduled for this meeting.)
  - (Regular review of the content of a policy may also be scheduled for the same meeting in which it is monitored, usually no more than once a year for each policy. While it is convenient to do these two activities close to one another in the agenda, do not confuse reviewing the policy content with monitoring compliance with the policy. They are two separate and distinct tasks.)
- 11. Information Requested by the Board (Include here any items about which the Board has indicated in its policy on "Communication and Support to the Board" that it wishes to be informed, but which do not fall into the categories of monitoring, or information that is background for decisions. Be careful not to get into monitoring or decision-making here.)
- 12. Self-evaluation of governance process at this meeting (How do you rate yourselves this meeting as to how well you followed the governing style to which you have committed yourselves?)
- 13. Adjourn

"Nice to Know" Information: It is not necessary to have this item as part of the agenda. Ideally this information, usually information that may be of interest – but not for decision – about internal matters, can be sent to the board separately.)





#### Present:

Del Ames, Chairperson Steve Anderson Terry Nelson Nicole Sedlacek Pat Wojcik Charlene Widener Tracy Kruse Leah Barrett, Liaison

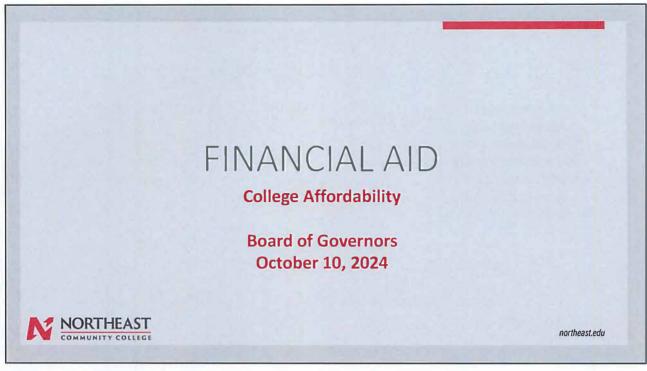
 Discussion was held regarding the meeting with educators and community leaders that will be invited to the O'Neill Extended Campus on November 12, 2024. The presentation will consist of 15 minutes on the gap analysis; 15 minutes on community college funding, 10 minutes on what Northeast is currently doing, followed by roundtable discussion similar to what was done at West Point. The meeting with constituents will begin at 11:30 a.m. and will include lunch.

Nicole Sedlacek, Merri Schneider and other staff will edit the current O'Neill area contact spreadsheet and provide updates. Northeast staff are creating an invitation that will be mailed in late October.

The regular Board of Governors meeting will follow the Ownership Linkage Meeting.

Charlene will follow up with her staff to see about the potential for a meeting of school personnel after the large group meeting.

## 10.1.1



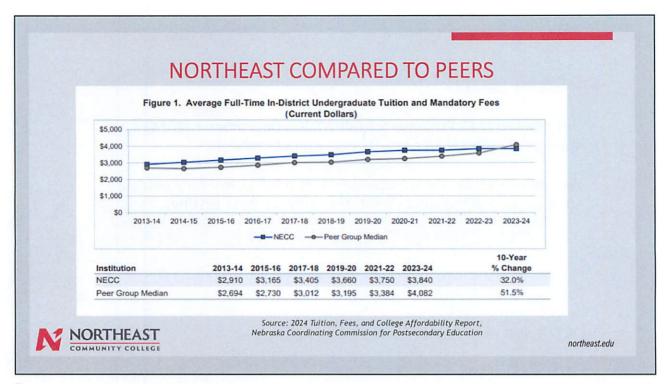
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#### NORTHEAST 2023-24 ESTIMATED COST OF ATTENDANCE 2023-2024 Living on Campus Living off Campus Living with Parents Tuition & Fees \$3,840 \$3,840 \$3,840 Loan Fees \$19 \$19 \$19 Room & Board \$9,637 \$8550 \$2961 Books & Supplies \$1,211 \$1,211 \$1,211 Travel \$561 \$1,621 \$1,621 Miscellaneous \$900 \$950 \$900 Total: \$16,168 \$16,191 \$10,552 **NORTHEAST** northeast.edu COMMUNITY COLLEGE

#### **FEDERAL FINANCIAL AID 2023-24** \$16,168 **Financial Aid COST OF ATTENDANCE** EFC (SAI) **Award Package** For Student with \$16,168 **NEED** \$0 Expected Family \$ 7,395 PELL Contribution (EFC) **OTHER GRANTS** \$ 2,790 Now Called the \$ 3,500 SUB LOAN Student Aid Index (SAI) **UNSUB LOAN** \$ 2,000 **UNMET NEED** \$ 483 NORTHEAST northeast.edu

3

| Financial Aid Award Package   | FEDERAL FINANCIA                                       | L AID 2023-24   |
|---|--|---|
| for Average Northeast Student Based on Median Student Aid Index (SAI) of the Northeast Student Population | COST OF ATTENDANCE SAI NEED PELL OTHER GRANTS SUB LOAN | \$16,168<br>- 6,549<br>\$ 9,619<br>\$ 845<br>\$ 1,750<br>\$ 3,500 |
|   | UNSUB LOAN UNMET NEED                                  | \$ 2,000<br>\$ 1,524  |



## **NORTHEAST DATA** 563 students applied but did not **FALL 2024** register for Fall 2024 term. Of the students that didn't register: Of the 563 students, 293 students did not 198 students had a Student Aid Index of \$0 enroll at another College and 56% of them were First Generation Students. 276 students were Pell Grant eligible 287 students did not have Pell Grant eligibility Of the 287, there were 91 would have qualified for unsubsidized loans only NORTHEAST northeast.edu COMMUNITY COLLEGE

### **FAFSA UPDATE**

- Anticipated FAFSA release for fall 2025 is December 1, 2024 (previously the FAFSA annually opened in October)
- Between October 1 and December 1, the FAFSA will be available to selected individuals by invitation only for beta testing.



northeast.edu

7

## THANK YOU



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10.2.1

## 2025-26 TUITION, FEES, HOUSING & MEAL PLAN RATES

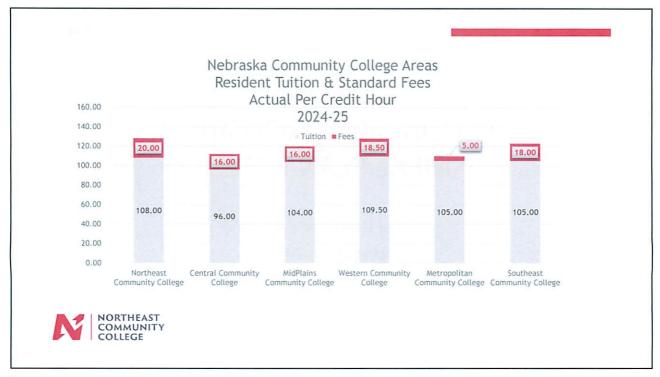
Board of Governor's Meeting October 10, 2024

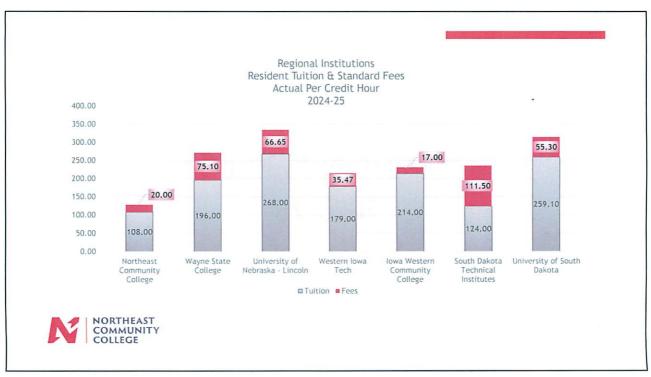


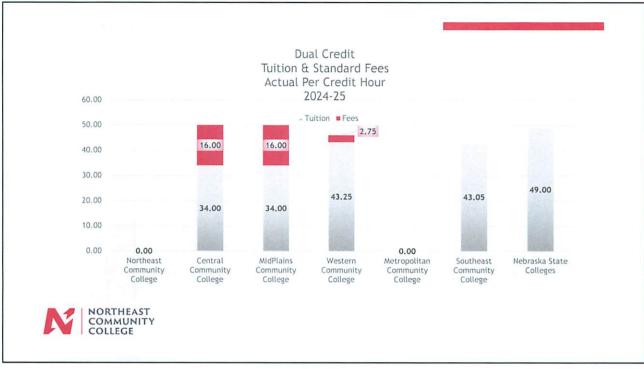
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# TUITION & FEES 2025-26



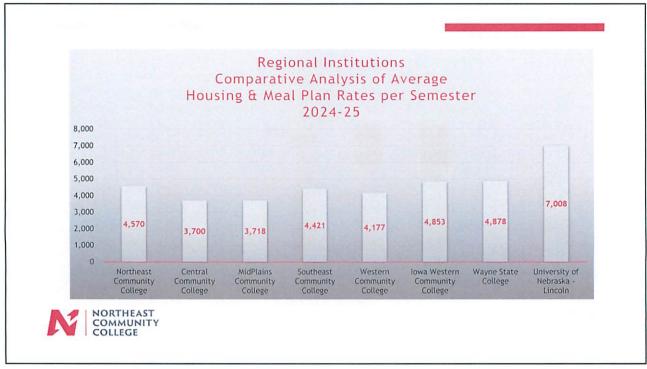






# HOUSING & MEAL PLANS 2025-26





## QUESTIONS?





Monthly Financial Report September 30, 2024

**Administrative Services** 

#### NORTHEAST COMMUNITY COLLEGE MONTHLY FINANCIAL REPORT TABLE OF CONTENTS

|  | <u>Page</u> |
|--|-------------|
| Balance Sheet                                | 2           |
| Statement of Changes in Fund Balance-Summary | 3           |
| Board of Governors Account Statement         | 4           |
| Paid Bills Report                            |             |

#### Disclaimer:

The following consolidated statements of financial condition and operations are unaudited and no auditor has opined that these unaudited financial statements present fairly, in all material aspects, the financial position and the results of the operations of the College for the periods reported in accordance with the generally accepted accounting principles.

#### **Definitions:**

#### These are meant to define the uses of the various fund types within this report.

**General** – Funds available for general operating purposes expendable in the short term for the primary mission of the institution. Uses include personnel, operating expenses, supplies, travel and equipment.

**Auxiliary** – Provide a service to students, faculty, or staff and charge a fee directly related to the cost of the services; managed as essentially self-supporting, e.g. Residence Halls, Food Service, Bookstore, etc.

Restricted – Resources which have externally imposed limitations, e.g. grants and scholarships.

**Plant** – Resources available to acquire, replace or renew long-lived capital assets such as land, buildings, or retirement of debt.

Agency – Funds held in custody for others, e.g. student clubs and organizations.

#### These are meant to define the uses of the various program types within this report.

**Instruction** - Includes all activities that are part of an institution's instructional program.

**Academic Support** - Includes support services for the institution's primary missions: instruction, research, and public service. (ex. Libraries, Academic Administration, Center for Enterprise)

**Student Services** - Includes those activities whose primary purpose is to contribute to the student's emotional and physical well-being and to his or her intellectual, cultural, and social development outside the context of the formal instructional program. (ex. Athletics, Financial Aid, Counseling, Disability Services)

**Institutional Support** - Includes 1) central executive-level activities concerned with management and long-range planning of the entire institution. (ex. Executive Management, Fiscal Operations, General Administrative and Logistical Services, Administrative Computing Services, Public Relations/Development, Registrar)

**Operation and Maintenance of Plant** - Includes the operation and maintenance of physical plants for all institutional activities. (ex. Physical Plant Administration, Building Maintenance, Custodial Services, Safety, Security, Utilities, Landscape and Grounds, Major Repairs and Renovation)

### Northeast Community College Balance Sheet August 31, 2024

| Accets                             | C.        |                                | Ç.        |                                       | Annual                  |    | rease (Decrease)               |
|------------------------------------|-----------|--------------------------------|-----------|---------------------------------------|-------------------------|----|--------------------------------|
| Assets Unrestricted Cash           | <u>36</u> | eptember 2024<br>10,610,737.07 | <u>36</u> | 2023<br>3,528,284.47                  | <u>Change</u><br>200.7% | \$ | om Prior Month<br>2,991,632.87 |
| Restricted Cash                    | Ψ         | 8.43                           | Ψ         | 3,246.83                              | -99.7%                  | Ψ  | 2,771,032.07                   |
| Money Market Accounts              |           | 21,157,990.87                  |           | 14,843,712.50                         | 42.5%                   |    | 88,526.08                      |
| Petty Cash and Change Funds        |           | 7,500.00                       |           | 9,700.00                              | -22.7%                  |    | -                              |
| Cash on Deposit County Treasurer   |           | 388,270.15                     |           | 323,660.65                            | 20.0%                   |    | (0.20)                         |
| Certificates of Deposit            |           | 13,200,000.00                  |           | 20,700,000.00                         | -36.2%                  |    | (0.20)                         |
| Short Term Investments Other       |           | (23,001.68)                    |           | 13,353,273.34                         | -100.2%                 |    | (23,001.68)                    |
| Receivables                        |           | 1,676,290.79                   |           | 1,449,230.33                          | 15.7%                   |    | (1,996,309.30)                 |
| Uncollected Taxes                  |           | 9,979,198.43                   |           | 9,319,762.32                          | 7.1%                    |    | (1,770,307.30)                 |
| Loans                              |           | 7,777,170.43                   |           | 700.00                                | -100.0%                 |    | _                              |
| Inventories                        |           | 1,238,655.66                   |           | 1,273,002.06                          | -2.7%                   |    |                                |
| Prepaid and Clearing               |           | 626,526.37                     |           | 647,734.34                            | -3.3%                   |    | 63,136.33                      |
| Due From Fund                      |           | 020,320.37                     |           | -                                     | N/A                     |    | -                              |
| Total Assets                       | \$        | 58,862,176.09                  | \$        | 65,452,306.84                         | -10.1%                  | \$ | 1,123,984.10                   |
| Total Assets                       | <u> </u>  | 30,002,170.07                  | Ψ         | 03,432,300.04                         | 10.170                  | Ψ  | 1,123,704.10                   |
| <u>Liabilities</u>                 |           |                                |           |                                       |                         |    |                                |
| Accounts Payable                   | \$        | 118,183.71                     | \$        | (276,272.91)                          | -142.8%                 | \$ | 139,012.49                     |
| Unapplied Payments                 |           | 34,951.19                      | -         | 14,187.83                             | 146.3%                  | ·  | (24,736.96)                    |
| Payroll Withholding                |           | 254,639.43                     |           | 276,182.38                            | -7.8%                   |    | 5,893.57                       |
| Payroll Taxes Payable Employer     |           | 869,552.84                     |           | 737,856.59                            | 17.8%                   |    | 448,783.82                     |
| Accruals                           |           | 2,943,708.32                   |           | 2,651,447.86                          | 11.0%                   |    | 226,782.97                     |
| Deferrals and Deposits             |           | 50.00                          |           | 50.00                                 | 0.0%                    |    | (5,292,195.07)                 |
| Other Liabilities                  |           | 6,915.32                       |           | 3,544.00                              | 95.1%                   |    | (452,023.65)                   |
| Due From Fund                      |           | -                              |           | -                                     | N/A                     |    | -                              |
| Total Liabilities                  | \$        | 4,228,000.81                   | \$        | 3,406,995.75                          | 24.1%                   | \$ | (4,948,482.83)                 |
| Fund Palances                      |           |                                |           |                                       |                         |    |                                |
| Fund Balances General Funds        | \$        | 22,931,425.48                  | \$        | 24,666,735.51                         | -7.0%                   | \$ | 5,217,409.50                   |
| Auxiliary Funds                    | Ψ         | 23,436,659.23                  | Ψ         | 22,653,554.12                         | 3.5%                    | Ψ  | 284,454.36                     |
| Grants and Contracts               |           | 2,962,545.81                   |           | 6,251,581.14                          | -52.6%                  |    | 3,009,007.43                   |
| Scholarships and Financial Aid     |           | (103,366.19)                   |           | (57,292.67)                           | 80.4%                   |    | (3,709,353.14)                 |
| Student Loans                      |           | 7,260.00                       |           | 7,260.00                              | 0.0%                    |    | (0,707,000.11)                 |
| Student Clubs                      |           | 146,801.16                     |           | 155,288.85                            | -5.5%                   |    | (781.41)                       |
| Other Agencies                     |           | 98,598.73                      |           | 125,417.45                            | -21.4%                  |    | (1,110.13)                     |
| Capital Improvement                |           | 7,898,090.58                   |           | 12,416,589.17                         | -36.4%                  |    | 741,136.38                     |
| ADA Hazard                         |           | -                              |           | 12,410,507.17                         | N/A                     |    | 741,130.30                     |
| Restricted Plant                   |           | (1,350,240.76)                 |           | (2,827,182.96)                        | -52.2%                  |    | 531,703.94                     |
| Debt Retirement                    |           | (1,393,598.76)                 |           | (1,346,639.52)                        | 3.5%                    |    | -                              |
| Total Fund Balance                 | \$        | 54,634,175.28                  | \$        | 62,045,311.09                         | -11.9%                  | \$ | 6,072,466.93                   |
|                                    |           |                                |           | · · · · · · · · · · · · · · · · · · · |                         |    |                                |
| Total Liabilities and Fund Balance | \$        | 58,862,176.09                  | \$        | 65,452,306.84                         |                         | \$ | 1,123,984.10                   |

#### NORTHEAST COMMUNITY COLLEGE Statement of Changes in Fund Balances-Summary July 01, 2024 to September 30, 2024

|           |                                     | Current U     | nrestricted     | Current                 | Restricted                        | Age           | ency           | PI                     | ant              | <u>.</u>        |
|-----------|-------------------------------------|---------------|-----------------|-------------------------|-----------------------------------|---------------|----------------|------------------------|------------------|-----------------|
|           |                                     | General Funds | Auxiliary Funds | Grants and<br>Contracts | Scholarships and<br>Financial Aid | Student Clubs | Other Agencies | Capital<br>Improvement | Restricted Plant | Debt Retirement |
| Revenues  | Tuition                             | 3,476,495.71  | 48,549.50       |                         |                                   |               |                |                        |                  |                 |
|           | Fees                                | 208,843.53    | 279,523.92      |                         |                                   |               |                | 287,109.00             |                  |                 |
|           | Government Appropriations           | 10,405,455.41 |                 |                         |                                   |               |                | 1,672,737.36           |                  |                 |
|           | Grants Contracts and Gifts          | 20,000.00     | 18,478.58       | 4,285,091.56            | 5,599,760.00                      |               | 2,050.00       |                        |                  |                 |
|           | Other Income                        | 165,781.25    | 4,002,647.12    | 13,087.33               |                                   | 3,363.37      | 4,038.49       | 39,379.35              |                  |                 |
|           | Total Revenues                      | 14,276,575.90 | 4,349,199.12    | 4,298,178.89            | 5,599,760.00                      | 3,363.37      | 6,088.49       | 1,999,225.71           | -                | -               |
| Personnel | Salaries and Wages                  | 9,095,788.19  | 483,101.02      | 465,102.37              | 6,361.09                          |               | 322.95         |                        |                  |                 |
| Expense   | Total Personnel Expense             | 9,095,788.19  | 483,101.02      | 465,102.37              | 6,361.09                          | -             | 322.95         | -                      | -                | -               |
| Expense   | Operating Expense                   | 4,627,114.94  | 410,333.73      | 600,580.32              | 180.00                            | 173.48        | 2,280.21       | 156,731.90             | 62,766.84        | 18,607.19       |
|           | Supplies and Materials Expense      | 482,491.81    | 321,399.52      | 26,752.67               |                                   | 1,157.25      | 3,385.96       | 1,098.63               | 77,859.76        |                 |
|           | Travel Expense                      | 67,929.93     | 859.00          | 13,145.33               |                                   |               |                |                        |                  |                 |
|           | Capital Outlay Expense              | 253,341.86    | -               | 230,052.39              |                                   |               |                |                        | 199,399.85       |                 |
|           | Plant Related Costs                 | 100,000.00    | -               |                         |                                   |               |                | 1,829,110.96           | 1,079,173.76     |                 |
|           | Student Aid Expense                 | 18,306.00     | 2,060.00        |                         | 5,709,519.09                      |               |                |                        |                  |                 |
|           | Other Expense                       |               |                 |                         |                                   |               |                |                        |                  | 1,375,000.00    |
|           | Auxiliary Cost of Sales and Service |               | 966,414.15      |                         |                                   |               |                |                        |                  |                 |
|           | Total Expense                       | 5,549,184.54  | 1,701,066.40    | 870,530.71              | 5,709,699.09                      | 1,330.73      | 5,666.17       | 1,986,941.49           | 1,419,200.21     | 1,393,607.19    |
| Transfers |                                     |               |                 | -                       | 6,866.25                          |               | -              | -                      | -                | -               |
|           | Non-mandatory Transfers In          | 52,408.69     | 117,000.00      |                         |                                   | 675.00        |                |                        |                  |                 |
|           | Mandatory Transfers Out             | (6,866.25)    |                 |                         |                                   |               |                |                        |                  |                 |
|           | Non-mandatory Transfers Out         | (51,960.66)   | (118,123.03)    |                         |                                   |               |                |                        |                  |                 |
|           | Total Transfers                     | (6,418.22)    | (1,123.03)      | -                       | 6,866.25                          | 675.00        | -              | -                      | -                | -               |
|           | Net Increase (Decrease) in          |               |                 |                         |                                   |               |                |                        |                  |                 |
|           | Fund Balance                        | (374,815.05)  | 2,163,908.67    | 2,962,545.81            | (109,433.93)                      | 2,707.64      | 99.37          | 12,284.22              | (1,419,200.21)   | (1,393,607.19)  |
|           | Beginning Fund Balance              | 23,306,240.53 | 21,272,750.56   |                         | 6,067.74                          | 144,093.52    | 98,499.36      | 7,885,806.36           | 68,959.45        | 8.43            |
|           | Ending Fund Balance                 | 22,931,425.48 | 23,436,659.23   | 2,962,545.81            | (103,366.19)                      | 146,801.16    | 98,598.73      | 7,898,090.58           | (1,350,240.76)   | (1,393,598.76)  |

## Northeast Community College

#### Monthly Budget Status Report - Expenses As of September 30, 2024

Board of Governors - Expenses: General Norfolk - Expenses:

|                    | Account                            | <b>Budgeted Amount</b> | Current Month Actual | Fiscal Year Actual | Encumbrances | Budget Balance | Percent Available |
|--------------------|------------------------------------|------------------------|----------------------|--------------------|--------------|----------------|-------------------|
| Operating Expenses | Fees, Licenses, and Subscriptions  | \$0.00                 | \$0.00               | \$92.99            | \$0.00       | (\$92.99)      | 0.00%             |
|                    | Advertising                        | 750.00                 | 31.43                | 77.52              | 491.13       | 181.35         | 24.18%            |
|                    | Memberships and Dues               | 83,701.00              | 0.00                 | 0.00               | 0.00         | 83,701.00      | 100.00%           |
|                    | Printing Costs                     | 200.00                 | 0.00                 | 21.56              | 0.00         | 178.44         | 89.22%            |
|                    | Postage Expense                    | 35,000.00              | 0.00                 | 120.96             | 0.00         | 34,879.04      | 99.65%            |
|                    | Prizes, Awards and Promotional Exp | 250.00                 | 0.00                 | 0.00               | 0.00         | 250.00         | 100.00%           |
|                    | IT License and Maintenance         | 0.00                   | 7,400.00             | 7,400.00           | 0.00         | (7,400.00)     | 0.00%             |
|                    | Prof Development and Training      | 5,500.00               | 0.00                 | 0.00               | 0.00         | 5,500.00       | 100.00%           |
|                    | Contractual Services               | 35,438.00              | 0.00                 | 0.00               | 36,300.00    | (862.00)       | (2.43%)           |
|                    | Rent Expense                       | 250.00                 | 0.00                 | 0.00               | 0.00         | 250.00         | 100.00%           |
| Supplies Expense   | Food Expense                       | \$8,500.00             | \$198.72             | \$198.72           | \$7,801.28   | \$500.00       | 5.88%             |
|                    | Supplies                           | 0.00                   | 0.00                 | 45.98              | 0.00         | (45.98)        | 0.00%             |
|                    | College Store Charges              | 100.00                 | 0.00                 | 0.00               | 0.00         | 100.00         | 100.00%           |
| Travel Expense     | Employee Travel Expense            | \$18,000.00            | \$1,152.54           | \$2,924.02         | \$0.00       | \$15,075.98    | 83.76%            |
|                    | Motor Pool                         | 0.00                   | 0.00                 | 204.75             | 0.00         | (204.75)       | 0.00%             |
| Total Expenditures |                                    | \$187,689.00           | \$8,782.69           | \$11,086.50        | \$44,592.41  | \$132,010.09   | 70.33%            |

# NORTHEAST COMMUNITY COLLEGE SUMMARY OF PAID BILLS REPORT FOR THE MONTH OF SEPTEMBER 2024

|                                | Amount             |
|--------------------------------|--------------------|
| General Funds                  | \$<br>1,598,069.86 |
| Auxiliary Funds                | 574,128.92         |
| Grants and Contracts           | 216,375.11         |
| Scholarships and Financial Aid | 4,800.00           |
| Student Loans                  | -                  |
| Student Clubs                  | 1,586.86           |
| Other Agencies                 | 19,455.39          |
| Capital Improvement            | 836,752.88         |
| Restricted Plant               | 389,593.00         |
| Debt Service                   | -                  |
| Payroll Fund                   | 3,462,492.36       |
| Total:                         | \$<br>7,103,254.38 |

#### NORTHEAST COMMUNITY COLLEGE

#### PAID BILLS REPORT FOR THE MONTH OF SEPTEMBER 2024

| Vendor                        | Check #  | A/P Doc # | Fund                                | Organization                    | Amount     |
|-------------------------------|----------|-----------|-------------------------------------|---------------------------------|------------|
| A.E.S. Drone Services         | 00510205 | 10241757  | Agriculture Production              | Agriculture                     | 1,090.60   |
| AHIMA                         | 00510508 | 10233030  | Retail Services                     | Retail Services                 | (691.76)   |
|                               |          | 10233031  | Retail Services                     | Retail Services                 | (276.00)   |
|                               |          | 10233032  | Retail Services                     | Retail Services                 | (215.88)   |
|                               |          | 10233674  | Retail Services                     | Retail Services                 | (160.00)   |
|                               |          | 10233675  | Retail Services                     | Retail Services                 | (160.00)   |
|                               |          | 10233676  | Retail Services                     | Retail Services                 | (239.88)   |
|                               |          | 10242380  | Retail Services                     | Retail Services                 | 4,657.50   |
|                               |          | 10242381  | Retail Services                     | Retail Services                 | 1,006.11   |
| AKRS Equipment Solutions Inc  | 00510291 | 10241806  | Agriculture Production              | Agriculture                     | 3,296.60   |
|                               |          | 10241807  | Agriculture Production              | Agriculture                     | 21.99      |
|                               | 00510405 | 10242101  | General Norfolk                     | Grounds                         | 531.65     |
| APH Stores Inc                | 00510208 | 10241749  | General Norfolk                     | Automotive Body                 | 12.08      |
|                               |          | 10241750  | General Norfolk                     | Automotive Body                 | 4.17       |
|                               |          | 10241751  | Applied Technology Repair Parts     | Automotive Body                 | 24.95      |
|                               | 00510295 | 10242011  | General Norfolk                     | Automotive Body                 | 22.47      |
|                               |          | 10242012  | General Norfolk                     | Automotive Body                 | 74.09      |
|                               | 00510510 | 10242481  | General Norfolk                     | Automotive Body                 | 128.08     |
|                               |          | 10242482  | General Norfolk                     | Automotive Body                 | 38.97      |
| ARI Phoenix Inc               | 00510298 | 10241452  | SSC CDL Driving Range               | Nondepartmental                 | 52,497.65  |
| Abby Lynn Schademann          | !0067420 | 10242585  | General Norfolk                     | Development Office              | 53.49      |
| Adam Potter                   | !0067416 | 10242365  | General Norfolk                     | Soccer Mens                     | 150.00     |
|                               |          | 10242638  | General Norfolk                     | Soccer Mens                     | 1,018.69   |
|                               |          | 10242638  | Mens Soccer Camp                    | Soccer Mens                     | 1,701.00   |
|                               |          | 10242638  | General Norfolk                     |                                 | (2,719.69) |
| Adam Glen Parker              | 00510372 | 10241943  | DOL Community Project Truck Driving | Truck Driving Noncredit Reimb   | 201.40     |
| Adam Jerald Wachter           | !0067074 | 10241737  | General Norfolk                     | Agriculture                     | 900.47     |
| Affirma LLC                   | !0067272 | 10241998  | General Norfolk                     | Web and Enterprise Systems      | 602.40     |
|                               |          | 10241998  | General Norfolk                     | Web and Enterprise Systems Acad | 150.60     |
| Agile Sports Technologies Inc | 00510404 | 10242102  | General Norfolk                     | Athletics                       | 750.00     |
|                               |          | 10242102  | General Norfolk                     | Media Arts                      | 750.00     |
| Alexa Rose Simons             | !0067266 | 10242213  | General Norfolk                     | Recruiting                      | 128.20     |
|                               |          | 10242216  | General Norfolk                     | Recruiting                      | 416.06     |
|                               |          | 10242217  | General Norfolk                     | Recruiting                      | 107.10     |
|                               |          | 10242223  | General Norfolk                     | Recruiting                      | 426.78     |
| Alexis Marie Huisman          | !0067391 | 10242564  | General Norfolk                     | Counseling                      | 103.31     |
|                               |          |           |                                     | •                               |            |

| Aliyah American Horse   | 00510207 | 10241354 | General Norfolk               | English General Academic            | 500.00   |
|-------------------------|----------|----------|-------------------------------|-------------------------------------|----------|
| Allison Nicole O'Connor | !0067072 | 10241726 | NE DHHS School Nurse Scholars | Nursing                             | 2,800.00 |
| Allo Communications LLC | 00510206 | 10241658 | College Center Operations     | College Center Operations           | 377.89   |
|                         |          | 10241658 | General Norfolk               | Network and Infrastructure          | 461.15   |
|                         |          | 10241658 | General Norfolk               | Network and Infrastructure Acad     | 153.72   |
| Amanda J C Nipp         | !0067411 | 10242361 | General Norfolk               | VP of Student Services              | 150.00   |
| Amanda Nicole Hawthorne | !0067387 | 10242562 | General Norfolk               | Allied Health Ed Noncredit          | 85.76    |
| Amanda Noel Schultze    | !0067423 | 10242340 | General Norfolk               | Volleyball                          | 450.00   |
|                         |          | 10242340 | General Norfolk               |                                     | (450.00) |
|                         |          | 10242369 | General Norfolk               | Volleyball                          | 150.00   |
| Amazon.com LLC          | !0067080 | 10240359 | SSC CDL Driving Range         | Nondepartmental                     | 1,044.87 |
|                         |          | 10241457 | General Norfolk               | Baseball                            | 73.98    |
|                         |          | 10241475 | General Norfolk               | Diesel Technology                   | 102.22   |
|                         |          | 10241480 | General Norfolk               | Facility Reservation and Events     | 33.77    |
|                         |          | 10241616 | General Norfolk               | Maintenance                         | 36.33    |
|                         |          | 10241631 | Retail Services               | Retail Services                     | 55.01    |
|                         |          | 10241641 | General Norfolk               | Baseball                            | 49.99    |
|                         | !0067170 | 10241170 | General Norfolk               | Athletics                           | 645.99   |
|                         |          | 10241203 | General Norfolk               | Basketball Womens                   | 527.10   |
|                         |          | 10241322 | SSC CDL Driving Range         | Nondepartmental                     | 443.97   |
|                         |          | 10241471 | General Norfolk               | Welding                             | 98.28    |
|                         |          | 10241640 | General Norfolk               | Counseling                          | 467.06   |
|                         |          | 10241808 | General Norfolk               | Library Services                    | 319.50   |
|                         |          | 10241809 | General Norfolk               | Library Services                    | 7.96     |
|                         |          | 10241810 | General Norfolk               | Library Services                    | 195.31   |
|                         |          | 10241811 | General Norfolk               | Service Center                      | 314.83   |
|                         |          | 10241811 | General Norfolk               | Service Center Academic             | 169.52   |
|                         |          | 10241812 | General Norfolk               | Horticulture                        | 105.43   |
|                         |          | 10241813 | General Norfolk               | Nursing                             | 15.98    |
|                         |          | 10241817 | Retail Services               | Retail Services                     | 401.84   |
|                         |          | 10241818 | Retail Services               | Retail Services                     | 252.32   |
|                         | !0067273 | 10242103 | Retail Services               | Retail Services                     | 855.45   |
|                         |          | 10242104 | Retail Services               | Retail Services                     | 77.15    |
|                         |          | 10242105 | Retail Services               | Retail Services                     | 131.89   |
|                         |          | 10242106 | Retail Services               | Retail Services                     | 202.70   |
|                         |          | 10242107 | Retail Services               | Retail Services                     | 31.03    |
|                         |          | 10242108 | General Norfolk               | Library Services                    | 179.98   |
|                         |          | 10242109 | General Norfolk               | Electrical Construction and Control | 426.11   |
|                         |          | 10242110 | General Norfolk               | Counseling                          | 334.52   |
|                         |          | 10242111 | General Norfolk               | Volleyball                          | 231.83   |
|                         |          | 10474111 | Constal Notion                | v oney ban                          | 201.00   |

|          | 10242112 | General Norfolk  | Electromechanical                   | 131.88   |
|----------|----------|------------------|-------------------------------------|----------|
|          | 10242113 | General Norfolk  | Inst Research and Analytics Acad    | 11.20    |
|          | 10242113 | General Norfolk  | Institutional Research and Analytic | 11.20    |
|          | 10242114 | Scott Schlars    | Student Success and Retention       | 22.40    |
|          | 10242115 | General Norfolk  | Library Services                    | 258.37   |
|          | 10242116 | Retail Services  | Retail Services                     | 700.13   |
|          | 10242117 | Retail Services  | Retail Services                     | 387.52   |
|          | 10242118 | General Norfolk  | Nursing                             | 12.49    |
|          | 10242119 | General Norfolk  | Physical Therapist Assistant        | 119.90   |
|          | 10242120 | General Norfolk  | Machining and MFG Automation        | 146.61   |
|          | 10242122 | General Norfolk  | Dean of Applied Technology          | 22.99    |
| !0067443 | 10242484 | General Norfolk  | Baseball                            | (73.98)  |
|          | 10242485 | General Norfolk  | Counseling                          | 9.11     |
|          | 10242486 | General Norfolk  | Electromechanical                   | 1,099.78 |
|          | 10242488 | Student Services | Student Services Student Activity   | 507.50   |
|          | 10242489 | General Norfolk  | Nursing                             | 86.40    |
|          | 10242490 | General Norfolk  | Softball                            | 217.95   |
|          | 10242491 | General Norfolk  | Maintenance                         | 160.80   |
|          | 10242492 | General Norfolk  | Union 73                            | 11.98    |
|          | 10242493 | General Norfolk  | Recruiting                          | 27.42    |
|          | 10242494 | General Norfolk  | Allied Health Education Credit      | 115.66   |
|          | 10242494 | General Norfolk  | Emergency Medical Training          | 357.71   |
|          | 10242494 | General Norfolk  | Paramedic                           | 240.45   |
|          | 10242496 | Student Services | Student Services Student Activity   | 254.13   |
|          | 10242497 | General Norfolk  | Preengineering                      | 238.00   |
|          | 10242498 | General Norfolk  | Custodial Services                  | 84.85    |
|          | 10242500 | General Norfolk  | Maintenance                         | 129.99   |
|          | 10242505 | General Norfolk  | Building Construction               | 31.07    |
|          | 10242505 | General Norfolk  | Dean of Applied Technology          | 31.07    |
|          | 10242505 | General Norfolk  | Electrical Construction and Control | 31.07    |
|          | 10242505 | General Norfolk  | Electromechanical                   | 31.07    |
|          | 10242505 | General Norfolk  | Heating Ventilation and Air Cond    | 31.07    |
|          | 10242505 | General Norfolk  | Machining and MFG Automation        | 31.07    |
|          | 10242505 | General Norfolk  | Plumbing                            | 31.07    |
|          | 10242506 | General Norfolk  | Accounting                          | 26.79    |
|          | 10242688 | Retail Services  | Retail Services                     | 132.15   |
|          | 10242689 | Retail Services  | Retail Services                     | 284.75   |
|          | 10242690 | Retail Services  | Retail Services                     | 19.68    |
| !0067171 | 10241864 | Retail Services  | Retail Services                     | 290.34   |
| !0067444 | 10242691 | Retail Services  | Retail Services                     | 41.20    |
|          |          |                  |                                     |          |

American Heart Association Inc

| American National Red Cross           | 00510292 | 10241845 | Allied Health Nonreimbursable       | Allied Health Nonreimbursable                                    | 21.00      |
|---------------------------------------|----------|----------|-------------------------------------|--|------------|
| American National New Oross           | 00510406 | 10241043 | Allied Health Nonreimbursable       | Allied Health Nonreimbursable                                    | 159.60     |
|                                       | 00510509 | 10242510 | Allied Health Nonreimbursable       | Allied Health Nonreimbursable                                    | 5.52       |
|                                       | 00010303 | 10242510 | Allied Health Nonreimbursable       | Allied Health Nonreimbursable                                    | 1,197.00   |
| American Physical Therapy Association | 00510293 | 10242311 | General Norfolk                     | Physical Therapist Administration                                | 5,085.00   |
| Amy Jo Woerdemann                     | !0067078 | 10241714 | USDA NRCS C2A3 Workforce Training   | Development Office   | 65.71      |
| Any 00 Wooldenann                     | !0067168 | 10241732 | USDA NRCS C2A3 Workforce Training   | Development Office   | 293.68     |
|                                       | !0067270 | 10241099 | USDA NRCS C2A3 Workforce Training   | Development Office   | 1,194.70   |
|                                       | :0007270 | 10242220 | General Norfolk                     | Development Onice  | (1,194.70) |
|                                       |          | 10242220 | USDA NRCS C2A3 Workforce Training   | Development Office   | 338.93     |
| Andrea Marie Suhr                     | !0067267 | 10242343 | Physical Therapy                    | Student Clubs and Organizations                                  | 121.80     |
| Andrew Edward Henkel                  | 00510446 | 10242237 | Student Services                    | Student Clubs and Organizations Stu Serv Student Leadership Assn | 250.00     |
| Angela Deanne Thomas                  | 00510440 | 10242243 | BHECN PLADC Student Support 362     | Behavioral Sciences Vocational                                   | 266.66     |
| Angela L Shaffer                      | !0067425 | 10242538 | Future Business Leaders of America  | Student Clubs and Organizations                                  | 200.00     |
| · ·                                   | 00510294 | 10242338 | General Norfolk                     | Athletics  | 2,160.97   |
| Anthem Sports LLC                     | !0067251 | 10240363 | General Norfolk                     | Media Arts   | 2,160.97   |
| Anthony Doyle Beardslee               | !0007251 | 10242065 | General Norfolk                     | Media Arts   | (11.76)    |
|                                       |          | 10242065 | General Norfolk                     | Dean of Business and Humanities                                  | 319.56     |
| Anthony Ernest Fount                  | !0067253 | 10242227 | General Norfolk                     |  | 208.90     |
| Anthony Ernest Faust                  | 10067253 |          | General Norfolk                     | Recruiting   | 208.90     |
| Anthony Kont Chambara                 |          | 10242534 |                                     | Recruiting   |            |
| Anthony Kent Chambers                 | !0067373 | 10242403 | General Norfolk                     | Operations   | 150.00     |
| Anwar A Baraf                         | 00510299 | 10241941 | CCPE Gap Assistance                 | Financial Aid  | 177.00     |
| Apple Inc                             | 00510296 | 10241819 | Retail Services                     | Retail Services  | 2,998.00   |
| Applied Connective Technologies LLC   | 00510297 | 10242013 | Residence Life                      | Residence Life   | 10,958.22  |
| Arkfeld Lock & Security               | 00510511 | 10242545 | General Norfolk                     | Maintenance  | 19.17      |
| Arthur J Gallagher Risk               | 00510512 | 10242523 | General Norfolk                     | Insurance  | 769.00     |
|                                       | 10007074 | 10242524 | SSC CDL Driving Range               | Nondepartmental  | 1,878.00   |
| Ascend Learning Holdings LLC          | !0067274 | 10242121 | Health and Public Services Aux      | Dean of Health & Public Services                                 | 145.00     |
| Ashley Alyson Weinrich                | !0067269 | 10242225 | General Norfolk                     | Agriculture  | 103.75     |
| Automationdirect.Com Inc              | 00510409 | 10242014 | General Norfolk                     | Electromechanical  | 5,093.00   |
|                                       |          | 10242015 | General Norfolk                     | Electrical Construction and Control                              | 2,810.00   |
|                                       |          | 10242096 | General Norfolk                     | Electromechanical  | 350.00     |
|                                       | 00510513 | 10242512 | General Norfolk                     | Electrical Construction and Control                              | 178.00     |
| B & B Cycle Inc                       | 00510410 | 10242208 | Driver Training Noncredit Non Reimb | Driver Training Noncredit Nonreimb                               | 295.95     |
| Battle Creek Farmers Cooperative N/S  | 00510210 | 10241794 | Agriculture Production              | Agriculture  | 863.25     |
|                                       |          | 10241797 | Agriculture Production              | Agriculture  | (863.25)   |
|                                       |          | 10241798 | Agriculture Production              | Agriculture  | 721.59     |
|                                       |          | 10241799 | Agriculture Production              | Agriculture  | 345.30     |
|                                       | 00510514 | 10242518 | Transportation Center               | Transportation Center  | 8,997.62   |
|                                       |          | 10242525 | USDA NIFA Rural Tech                | Workforce Development Admin                                      | 400.00     |
|                                       |          |          |                                     |  |            |

| Bauer Built Inc                            | 00510515 | 10242590 | Agriculture Production          | Agriculture                      | 46.50    |
|--|----------|----------|---------------------------------|----------------------------------|----------|
| Bentson Termite & Pest Control Inc         | 00510300 | 10242016 | College Center Operations       | College Center Operations        | 165.00   |
| Bernard J Thyen                            | !0067434 | 10242589 | General Norfolk                 | Agriculture                      | 879.16   |
| Big Red Printing Inc                       | 00510516 | 10242546 | Student Services                | Graduation                       | 138.49   |
|  |          | 10242708 | General Norfolk                 | Dean of Science Tech Ag and Math | 58.43    |
| Black Hills Energy                         | 00510211 | 10241756 | General West Point              | Utilities                        | 52.18    |
|  | 00510517 | 10242434 | General O'Neill                 | Utilities                        | 61.26    |
|  |          | 10242457 | General Norfolk                 | Utilities                        | 1,952.74 |
|  |          | 10242458 | General Norfolk                 | Utilities                        | 264.99   |
|  |          | 10242459 | General Norfolk                 | Utilities                        | 202.74   |
|  |          | 10242460 | General Norfolk                 | Utilities                        | 211.63   |
|  |          | 10242461 | General Norfolk                 | Utilities                        | 40.09    |
|  |          | 10242462 | General Norfolk                 | Utilities                        | 23.28    |
|  |          | 10242463 | Residence Life                  | Residence Life                   | 33.55    |
|  |          | 10242464 | General Norfolk                 | Utilities                        | 23.28    |
|  |          | 10242465 | General Norfolk                 | Utilities                        | 179.83   |
|  |          | 10242466 | General Norfolk                 | Utilities                        | 52.80    |
|  |          | 10242467 | General Norfolk                 | Utilities                        | 28.90    |
|  |          | 10242468 | Residence Life                  | Residence Life                   | 19.54    |
| Blue Cross & Blue Shield of Nebraska       | 00510212 | 10241796 | General Norfolk                 |                                  | 946.62   |
| Board of Regents of University of Nebraska | 00510301 | 10242017 | Livestock Judging               | Agriculture                      | 117.50   |
|  | 00510518 | 10242709 | General Norfolk                 | Veterinary Technician            | 59.00    |
| Bobby Cecil Frost                          | !0067380 | 10242408 | General Norfolk                 | Athletics                        | 150.00   |
|  |          | 10242669 | General Norfolk                 | Athletics                        | 4.99     |
|  |          | 10242669 | General Norfolk                 |                                  | (4.99)   |
| Bomgaars Supply Inc                        | 00510213 | 10241547 | General Norfolk                 | Veterinary Technician            | 405.43   |
|  |          | 10241617 | General O'Neill                 | Grounds                          | 15.99    |
|  |          | 10241642 | General O'Neill                 | Grounds                          | 9.99     |
|  |          | 10241643 | Agriculture Production          | Agriculture                      | 119.95   |
|  |          | 10241644 | Agriculture Production          | Agriculture                      | 167.43   |
|  |          | 10241645 | Agriculture Production          | Agriculture                      | 16.99    |
|  |          | 10241646 | Applied Technology Repair Parts | Diesel Technology                | 10.98    |
|  | 00510412 | 10242038 | General O'Neill                 | Grounds                          | 11.18    |
|  |          | 10242081 | General O'Neill                 | Grounds                          | (15.99)  |
|  |          | 10242082 | General O'Neill                 | Maintenance                      | 15.99    |
|  |          | 10242123 | General Norfolk                 | Maintenance                      | 86.43    |
|  | 00510519 | 10242550 | Agriculture Production          | Agriculture                      | 71.82    |
|  |          | 10242551 | Agriculture Production          | Agriculture                      | 49.96    |
|  |          | 10242552 | General Norfolk                 | Agriculture                      | 16.99    |
|  |          | 10242553 | Agriculture Production          | Agriculture                      | 429.99   |
|  |          |          |                                 |                                  |          |

|                               |          | 10242554 | Agriculture Production          | Agriculture                       | 20.78      |
|-------------------------------|----------|----------|---------------------------------|-----------------------------------|------------|
|                               |          | 10242555 | Agriculture Production          | Agriculture                       | 11.65      |
|                               |          | 10242556 | General Norfolk                 | Agriculture                       | 199.99     |
|                               |          | 10242565 | General Norfolk                 | Agriculture                       | (199.99)   |
|                               |          | 10242568 | General Norfolk                 | Utility Line On Campus            | 683.96     |
|                               |          | 10242569 | General Norfolk                 | Utility Line On Campus            | 315.98     |
|                               |          | 10242578 | General Norfolk                 | Utility Line On Campus            | (52.00)    |
| Bonnie Sue Johnson-Bartee     | !0067392 | 10242566 | General Norfolk                 | English General Academic          | 89.01      |
| Border States Industries Inc  | 00510520 | 10242584 | General Norfolk                 | Utility Line On Campus            | 4,311.80   |
| Bound Tree Medical LLC        | 00510521 | 10242587 | General Norfolk                 | <b>Emergency Medical Training</b> | 69.80      |
|                               |          | 10242587 | General Norfolk                 | Paramedic                         | 398.28     |
| Bradley Dean Korth            | !0067068 | 10241712 | General Norfolk                 | Emergency Medical Training        | 176.88     |
|                               | !0067257 | 10242236 | General Norfolk                 | EMT Paramedic Noncredit Reimb     | 41.54      |
| Branded Custom Sportswear Inc | !0067081 | 10241668 | Retail Services                 | Retail Services                   | 1,351.20   |
|                               | !0067275 | 10242124 | Retail Services                 | Retail Services                   | 1,351.20   |
|                               |          | 10242125 | Retail Services                 | Retail Services                   | (1,351.00) |
|                               |          | 10242126 | Retail Services                 | Retail Services                   | 1,351.20   |
|                               |          | 10242127 | Retail Services                 | Retail Services                   | (1,351.20) |
|                               |          | 10242132 | Retail Services                 | Retail Services                   | 450.40     |
|                               |          | 10242133 | Retail Services                 | Retail Services                   | 1,220.80   |
|                               |          | 10242134 | Retail Services                 | Retail Services                   | (1,671.20) |
| Brandon Alan Eckmann          | !0067065 | 10241742 | General Norfolk                 | Enterprise Architect              | 162.94     |
| Brandon E Keller              | !0067067 | 10241734 | General Norfolk                 | Agriculture                       | 32.95      |
|                               | !0067396 | 10242446 | General Norfolk                 | Agriculture                       | 911.42     |
| Brandon Robert McLean         | !0067405 | 10242357 | General Norfolk                 | Operations                        | 150.00     |
| Brent Roland Hausmann         | !0067255 | 10242256 | BHECN PLADC Student Support 362 | Behavioral Sciences Vocational    | 266.66     |
| Brian A Guenther              | 00510240 | 10241639 | Agriculture Production          | Agriculture                       | 2,925.00   |
| Building Sprinkler Inc        | 00510522 | 10242715 | Cafeteria                       | Cafeteria                         | 63.69      |
|                               |          | 10242715 | Residence Life                  | Residence Life                    | 129.31     |
|                               |          | 10242716 | General Norfolk                 | Maintenance                       | 333.00     |
|                               |          | 10242717 | Residence Life                  | Residence Life                    | 203.00     |
|                               |          | 10242718 | General Norfolk                 | Maintenance                       | 193.00     |
|                               |          | 10242719 | General Norfolk                 | Maintenance                       | 193.00     |
|                               |          | 10242720 | General Norfolk                 | Maintenance                       | 313.00     |
|                               |          | 10242721 | College of Nursing Operations   | College of Nursing Operations     | 193.00     |
|                               |          | 10242722 | General Norfolk                 | Maintenance                       | 313.00     |
|                               |          | 10242723 | General Norfolk                 | Maintenance                       | 268.00     |
|                               |          | 10242724 | General Norfolk                 | Maintenance                       | 193.00     |
|                               |          | 10242728 | General Norfolk                 | Maintenance                       | 193.00     |
|                               |          | 10242729 | General Norfolk                 | Maintenance                       | 178.00     |
|                               |          |          |                                 |                                   |            |

|                    |          | 100.40700 |                           |                           | 4 704 04  |
|--------------------|----------|-----------|---------------------------|---------------------------|-----------|
|                    |          | 10242730  | General Norfolk           | Maintenance               | 1,781.91  |
|                    |          | 10242731  | General Norfolk           | Maintenance               | 495.00    |
|                    |          | 10242732  | General Norfolk           | Maintenance               | 193.00    |
|                    |          | 10242733  | General Norfolk           | Maintenance               | 528.00    |
| Busco Inc          | 00510214 | 10241655  | General Norfolk           | Soccer Mens               | (105.00)  |
|                    |          | 10241655  | General Norfolk           | Soccer Womens             | (105.00)  |
|                    |          | 10241656  | General Norfolk           | Soccer Mens               | (100.00)  |
|                    |          | 10241656  | General Norfolk           | Soccer Womens             | (100.00)  |
|                    |          | 10241752  | General Norfolk           | Soccer Mens               | 1,580.00  |
|                    |          | 10241753  | General Norfolk           | Soccer Womens             | 1,303.00  |
|                    |          | 10241754  | General Norfolk           | Volleyball                | 5,160.00  |
|                    |          | 10241755  | General Norfolk           | Soccer Mens               | 3,991.00  |
|                    | 00510302 | 10241915  | Athletic Boosters         | Athletics                 | 1,580.00  |
|                    | 00510413 | 10242204  | General Norfolk           | Volleyball                | 2,318.00  |
|                    |          | 10242205  | General Norfolk           | Soccer Mens               | 3,696.00  |
|                    |          | 10242205  | General Norfolk           | Soccer Womens             | 3,696.00  |
|                    |          | 10242206  | General Norfolk           | Volleyball                | 1,538.00  |
|                    |          | 10242207  | General Norfolk           | Soccer Mens               | 1,159.00  |
|                    | 00510523 | 10242593  | General Norfolk           | Soccer Mens               | 3,687.00  |
|                    |          | 10242593  | General Norfolk           | Soccer Womens             | 3,687.00  |
|                    |          | 10242594  | General Norfolk           | Volleyball                | 5,565.00  |
|                    |          | 10242595  | General Norfolk           | Baseball                  | 1,611.00  |
|                    |          | 10242596  | General Norfolk           | Volleyball                | 6,334.00  |
|                    |          | 10242597  | General Norfolk           | Baseball                  | 2,970.00  |
| Bush Cleaners      | 00510215 | 10241647  | College Center Operations | College Center Operations | 19.95     |
|                    |          | 10241648  | General South Sioux       | Custodial Services        | 17.70     |
|                    | 00510414 | 10242128  | College Center Operations | College Center Operations | 8.55      |
|                    |          | 10242129  | College Center Operations | College Center Operations | 8.55      |
|                    | 00510524 | 10242591  | College Center Operations | College Center Operations | 14.25     |
|                    |          | 10242592  | College Center Operations | College Center Operations | 8.55      |
| CDW Government LLC | !0067173 | 10241526  | General Norfolk           | Soccer Womens             | 625.03    |
|                    |          | 10241527  | General Norfolk           | Soccer Womens             | 58.71     |
|                    | !0067277 | 10242130  | General Norfolk           | Graphic Design            | 10,641.55 |
|                    | !0067445 | 10242598  | General Norfolk           | Graphic Design            | 679.80    |
| CI Sport           | 00510309 | 10239694  | Retail Services           | Retail Services           | (11.75)   |
|                    |          | 10241820  | Retail Services           | Retail Services           | 457.37    |
|                    | 00510419 | 10242135  | Retail Services           | Retail Services           | 457.97    |
|                    |          | 10242136  | Retail Services           | Retail Services           | 441.39    |
|                    |          | 10242137  | Retail Services           | Retail Services           | 971.90    |
|                    | 00510531 | 10242692  | Retail Services           | Retail Services           | 478.39    |
|                    |          |           |                           |                           |           |

|   |          | 10242693 | Retail Services                   | Retail Services                  | 452.13   |
|---|----------|----------|-----------------------------------|----------------------------------|----------|
|   |          | 10242694 | Retail Services                   | Retail Services                  | 478.47   |
|   |          | 10242695 | Retail Services                   | Retail Services                  | 457.97   |
|   |          | 10242696 | Retail Services                   | Retail Services                  | 451.18   |
|   |          | 10242697 | Retail Services                   | Retail Services                  | 985.74   |
| CIE Norfolk GNS LLC                           | 00510310 | 10242018 | Agriculture Production            | Agriculture                      | 112.32   |
| Caitlyn Nicole Paulick                        | 00510478 | 10242259 | BHECN PLADC Student Support 362   | Behavioral Sciences Vocational   | 266.66   |
| Cale Robert Strong                            | !0067428 | 10242372 | General Norfolk                   | Athletics                        | 150.00   |
|   |          | 10242640 | General Norfolk                   | Athletics                        | 10.14    |
|   |          | 10242640 | General Norfolk                   |                                  | (10.14)  |
| Campbell-Eberly Insurance LLC                 | 00510216 | 10241649 | General Norfolk                   | Insurance                        | 175.00   |
| Campbell-Harner Creations                     | !0067172 | 10242003 | USDA NRCS C2A3 Workforce Training | Development Office               | 4,164.56 |
|   | !0067276 | 10242345 | USDA NRCS C2A3 Workforce Training | Development Office               | 4,310.99 |
| Capital Business Systems Inc                  | 00510304 | 10241823 | General Norfolk                   | Building Construction            | 306.00   |
|   |          | 10241841 | Print Services                    | Print Services                   | 24.16    |
|   |          | 10241842 | Print Services                    | Print Services                   | 272.15   |
|   |          | 10241843 | Print Services                    | Print Services                   | 6,257.31 |
|   | 00510305 | 10241844 | Print Services                    | Print Services                   | 6,273.75 |
|   | 00510525 | 10242479 | Print Services                    | Print Services                   | 25.00    |
|   | 00510526 | 10242478 | Print Services                    | Print Services                   | 6,273.75 |
| Carhart Lumber Company/Carhart Kitchen & Bath | 00510217 | 10241762 | Residence Life                    | Residence Life                   | 5,000.00 |
|   | 00510527 | 10242600 | House Construction                | Building Construction            | 111.80   |
|   |          | 10242614 | House Construction                | Building Construction            | 65.40    |
| Carly Jean Krause                             | !0067398 | 10242079 | General Norfolk                   | Human Resources                  | 140.00   |
|   |          | 10242079 | General Norfolk                   |                                  | (140.00) |
|   |          | 10242418 | General Norfolk                   | Human Resources                  | 150.00   |
| Carol Annette Sibbel                          | 00510494 | 10242277 | General Norfolk                   | Board of Governors               | 105.86   |
| Carolina Biological Supply Company            | 00510218 | 10241618 | General Norfolk                   | Biology and Science              | 103.22   |
|   |          | 10241677 | General Norfolk                   | Biology and Science              | 309.92   |
|   |          | 10241764 | General Norfolk                   | Biology and Science              | 240.04   |
|   |          | 10241765 | General Norfolk                   | Veterinary Technician            | 2,833.40 |
|   | 00510306 | 10241217 | General Norfolk                   | Biology and Science              | 1,214.15 |
|   |          | 10241269 | General Norfolk                   | Biology and Science              | 908.99   |
|   | 00510415 | 10242061 | General Norfolk                   | Biology and Science              | 102.33   |
|   | 00510528 | 10242603 | General Norfolk                   | Biology and Science              | 1,089.79 |
| Carrie Anne Williamson                        | 00510290 | 10241707 | General Norfolk                   | VP of Educational Services       | 250.00   |
| Carrie Lynn Holt                              | 00510245 | 10241714 | General Norfolk                   | Allied Health Ed Noncredit       | 127.30   |
|   | 00510550 | 10242563 | General Norfolk                   | Allied Health Ed Noncredit       | 128.64   |
| Castle Branch Inc                             | 00510307 | 10241979 | Health and Public Services Aux    | Dean of Health & Public Services | 4,073.53 |
|   | 00510416 | 10242320 | General Norfolk                   | Compliance                       | 1,258.00 |
|   |          |          |                                   |                                  |          |

| Callan Dawtonarahin               | 00540500 | 10040400             | Canaval Navially                    | A amia ultura                    | 29.59      |
|-----------------------------------|----------|----------------------|-------------------------------------|----------------------------------|------------|
| Cellco Partnership                | 00510529 | 10242430<br>10242430 | General Norfolk<br>General Norfolk  | Agriculture<br>Athletics         | 29.59      |
|                                   |          | 10242430             | General Norfolk                     | Grounds                          | 14.80      |
|                                   |          | 10242430             | General Norfolk                     | Maintenance                      | 157.27     |
|                                   |          | 10242430             | General Norfolk                     | Marketing                        | 53.70      |
|                                   |          | 10242430             | General Norfolk                     | · ·                              | 176.79     |
|                                   |          |                      |                                     | Recruiting                       | 53.70      |
|                                   |          | 10242430             | Residence Life                      | Residence Life                   |            |
|                                   |          | 10242430             | Retail Services                     | Retail Services                  | 40.01      |
|                                   |          | 10242430             | General Norfolk                     | Shipping Receiving Property Ctrl | 53.70      |
|                                   |          | 10242430             | General Norfolk                     | Truck Driving Noncredit Reimb    | 207.14     |
|                                   |          | 10242430             | General Norfolk                     | Utility Line Off Campus          | 135.03     |
|                                   |          | 10242430             | Nebraska Rural Electric Association | Utility Line Off Campus          | 14.80      |
| Cengage Learning                  | 00510219 | 10241635             | Retail Services                     | Retail Services                  | 1,684.12   |
|                                   |          | 10241636             | Retail Services                     | Retail Services                  | (1,684.12) |
|                                   |          | 10241715             | Retail Services                     | Retail Services                  | 380.94     |
|                                   |          | 10241716             | Retail Services                     | Retail Services                  | 878.40     |
|                                   |          | 10241717             | Retail Services                     | Retail Services                  | 5,998.03   |
| Central Plains Center For Service | 00510417 | 10242229             | Central Plains Sch                  | Financial Aid                    | 1,300.00   |
| Chad Barnhill                     | 00510411 | 10241846             | General Norfolk                     | Music                            | 375.00     |
| Chad Elliott Miller               | !0067407 | 10242080             | General Norfolk                     | Soccer Womens                    | 3,314.63   |
|                                   |          | 10242080             | General Norfolk                     |                                  | (3,314.63) |
|                                   |          | 10242358             | General Norfolk                     | Soccer Womens                    | 150.00     |
| Chesterman Co                     | 00510308 | 10241853             | Retail Services                     | Retail Services                  | 274.37     |
|                                   | 00510418 | 10242131             | Ag Education Complex Concessions    | Agriculture Complex Concessions  | 413.98     |
|                                   |          | 10242144             | Retail Services                     | Retail Services                  | 306.55     |
|                                   | 00510530 | 10242698             | Retail Services                     | Retail Services                  | 226.79     |
| Christine Marie Eisenhauer        | 00510231 | 10241696             | General Norfolk                     | VP of Educational Services       | 250.00     |
| Christopher Charles Andersen      | !0067248 | 10242350             | General Norfolk                     | Truck Driving Noncredit Reimb    | 62.97      |
| Christopher Michael Lyon          | 00510343 | 10241957             | General Norfolk                     | Paramedic                        | 139.36     |
| Christopher R Rutten              | !0067418 | 10242532             | Northeast NE Innovation Studio      | Nondepartmental                  | 46.00      |
|                                   |          | 10242537             | USDA NRCS Project Buffalograss      | Agriculture                      | 3,008.00   |
|                                   |          | 10242537             | General Norfolk                     | Allied Health Education Credit   | 34.00      |
|                                   |          | 10242537             | USDA NRCS C2A3 Workforce Training   | Development Office               | 7,628.62   |
|                                   |          | 10242537             | General Norfolk                     | Media Arts                       | 22.17      |
|                                   |          | 10242537             | General Norfolk                     | Network and Infrastructure       | 3,930.21   |
|                                   |          | 10242537             | General Norfolk                     | Network and Infrastructure Acad  | 1,310.07   |
|                                   |          | 10242537             | Transportation Center               | Transportation Center            | 17.00      |
|                                   |          | 10242537             | General Norfolk                     | VP of Admin Services             | 2.00       |
|                                   |          | 10242537             | General Norfolk                     | Web and Enterprise Systems       | 2.93       |
|                                   |          | 10242537             | General Norfolk                     | Web and Enterprise Systems Acad  | 0.73       |
|                                   |          |                      |                                     | , ,                              |            |

|   |          | 10242537 | General Norfolk                   |                                   | (15,955.73) |
|---|----------|----------|-----------------------------------|-----------------------------------|-------------|
| Cinema Entertainment Corp                       | 00510221 | 10241690 | Student Services                  | Student Services Student Activity | 504.00      |
| City of Norfolk                                 | !0067446 | 10242480 | General Norfolk                   | Utilities                         | 58.72       |
| City of O'Neill                                 | 00510222 | 10241650 | General O'Neill                   | Utilities                         | 1,023.30    |
| City of South Sioux City                        | 00510223 | 10241651 | General South Sioux               | Utilities                         | 429.57      |
|   | 00510420 | 10242138 | College Center Operations         | College Center Operations         | 4,583.49    |
| Coleen Kay Bressler                             | !0067371 | 10242386 | General Norfolk                   | VP of Admin Services              | 150.00      |
| Colleen S Barnes                                | !0067154 | 10241952 | Criminal Justice Association      | Student Clubs and Organizations   | 51.29       |
|   | !0067250 | 10242233 | Phi Theta Kappa                   | Student Clubs and Organizations   | 51.81       |
| Columbus Area Chamber of Commerce Inc           | 00510224 | 10241692 | General Norfolk                   | Recruiting                        | 1,000.00    |
| Columbus Learning Center Management Corporation | 00510311 | 10242067 | ECAP-Early College Access Project | Early College                     | 35,300.00   |
| Combined Health Agency Drive                    | !0067082 | 10241693 | General Norfolk                   |                                   | 85.00       |
| Compass Group USA Inc                           | 00510225 | 10241694 | General Norfolk                   | Center for Global Engagment       | 1,917.50    |
|   |          | 10241695 | General Norfolk                   | Center for Global Engagment       | 308.25      |
|   | 00510312 | 10241916 | Retail Services                   | Retail Services                   | 64.55       |
|   |          | 10241917 | Job Fair                          | Career Services                   | 178.71      |
|   |          | 10241918 | General Norfolk                   | Allied Health Education Credit    | 182.87      |
|   |          | 10241918 | General Norfolk                   | Health Information Mgmt Systems   | 182.87      |
|   |          | 10241918 | General Norfolk                   | Health PE Rec                     | 182.87      |
|   |          | 10241918 | General Norfolk                   | Nursing                           | 182.90      |
|   |          | 10241918 | General Norfolk                   | Paramedic                         | 182.87      |
|   |          | 10241918 | General Norfolk                   | Physical Therapist Assistant      | 182.87      |
|   |          | 10241919 | Cafeteria                         | Cafeteria                         | 142,629.03  |
|   |          | 10241920 | General Norfolk                   | Athletics                         | 2,698.20    |
|   |          | 10242019 | General Norfolk                   | Recruiting                        | 92.82       |
|   | 00510532 | 10242242 | General Norfolk                   | VP of Admin Services              | 168.80      |
|   |          | 10242527 | General Norfolk                   | Social Sciences                   | 193.79      |
|   |          | 10242528 | Student Services                  | Stu Serv Student Leadership Assn  | 45.27       |
|   |          | 10242529 | Athletic Boosters                 | Athletics                         | 545.00      |
|   |          | 10242529 | General Norfolk                   | Human Resources                   | 545.00      |
|   |          | 10242529 | General Norfolk                   | Union 73                          | 545.00      |
|   |          | 10242539 | Air Conditioning Club             | Student Clubs and Organizations   | 238.00      |
|   |          | 10242540 | General Norfolk                   | Health Information Mgmt Systems   | 260.12      |
|   |          | 10242605 | General Norfolk                   | Presidents Office                 | 27.98       |
|   |          | 10242615 | General Norfolk                   | Presidents Office                 | (27.98)     |
|   |          | 10242616 | General Norfolk                   | Board of Governors                | 198.72      |
|   |          | 10242617 | General Norfolk                   | Recruiting                        | 70.70       |
|   |          | 10242618 | General Norfolk                   | Recruiting                        | 100.25      |
|   |          | 10242620 | General Norfolk                   | Personnel Development             | 530.12      |
| Complete Floors Inc                             | 00510533 | 10241689 | College Center Operations         | College Center Operations         | 23,047.00   |

| Consolidated Electrical Distributors Inc | 00510313 | 10241552 | General Norfolk                     | Electrical Construction and Control | 7,798.05 |
|--|----------|----------|-------------------------------------|-------------------------------------|----------|
|  |          | 10241552 | General Norfolk                     | Electromechanical                   | 7,798.05 |
|  | 00510534 | 10242623 | General Norfolk                     | Maintenance                         | 245.70   |
| Control Management Inc                   | 00510535 | 10242652 | SSC CDL Driving Range               | Nondepartmental                     | 7,677.20 |
| Cornhusker International Truck           | 00510422 | 10242354 | General Norfolk                     | Utility Line On Campus              | 42.07    |
| Courtney Kay Nelson                      | !0067409 | 10242530 | General Norfolk                     | Agriculture                         | 243.54   |
|  |          | 10242531 | General Norfolk                     | Agriculture                         | 100.59   |
| Crystal Renee Mcintyre                   | !0067262 | 10242258 | BHECN PLADC Student Support 362     | Behavioral Sciences Vocational      | 266.66   |
| Culligan Water Cond.                     | 00510226 | 10241801 | College Center Operations           | College Center Operations           | 19.50    |
| Cummins Inc                              | 00510536 | 10242654 | General Norfolk                     | Maintenance                         | 2,455.19 |
|  |          | 10242655 | Cafeteria                           | Cafeteria                           | 1,241.60 |
|  |          | 10242655 | Residence Life                      | Residence Life                      | 611.54   |
|  |          | 10242656 | General Norfolk                     | Maintenance                         | 1,633.18 |
| Curtis Dean Wilken                       | !0067076 | 10241678 | Agriculture Production              | Agriculture                         | 2,900.00 |
| D & D Industries Inc                     | 00510314 | 10241767 | Agriculture Production              | Agriculture                         | 1,600.00 |
| D & H Distributing Company               | 00510423 | 10242145 | Retail Services                     | Retail Services                     | 268.49   |
| D & L Towing and Recovery LLC            | 00510315 | 10241999 | Truck Driving Noncredit Reimb       | Truck Driving Noncredit Reimb       | 560.00   |
| D&T Shirtified                           | 00510424 | 10242020 | Student Services                    | Healthy Hawks                       | 5,187.50 |
|  |          | 10242139 | General Norfolk                     | Counseling                          | 1,331.25 |
|  |          | 10242146 | Retail Services                     | Retail Services                     | 1,327.50 |
|  | 00510537 | 10242699 | Retail Services                     | Retail Services                     | 1,638.00 |
| Dale Anthony Cannia                      | 00510303 | 10241950 | General Norfolk                     | Human Resources                     | 517.24   |
| Danielle Rae Gibson                      | !0067066 | 10241739 | General Norfolk                     | Inst Research and Analytics Acad    | 307.53   |
|  |          | 10241739 | General Norfolk                     | Institutional Research and Analytic | 307.53   |
|  | !0067382 | 10242410 | General Norfolk                     | Inst Research and Analytics Acad    | 75.00    |
|  |          | 10242410 | General Norfolk                     | Institutional Research and Analytic | 75.00    |
| Darin D Watts                            | !0067437 | 10242377 | General Norfolk                     | Service Center                      | 90.00    |
|  |          | 10242377 | General Norfolk                     | Service Center Academic             | 60.00    |
| David Leon Cone                          | !0067376 | 10242406 | General Norfolk                     | VP of Technology Services           | 90.00    |
|  |          | 10242406 | General Norfolk                     | VP of Technology Services Academic  | 60.00    |
|  |          | 10242671 | General Norfolk                     | Security and Technology Services    | 50.00    |
|  |          | 10242671 | General Norfolk                     |                                     | (50.00)  |
| Delbert J Ames                           | 00510407 | 10242270 | General Norfolk                     | Board of Governors                  | 50.92    |
| Denise A Riffey                          | !0067263 | 10242261 | BHECN PLADC Student Support 362     | Behavioral Sciences Vocational      | 266.66   |
| Diane Davies                             | 00510425 | 10242272 | General Norfolk                     | Board of Governors                  | 26.80    |
| Diane M Reikofski                        | !0067417 | 10242366 | General Norfolk                     | Presidents Office                   | 150.00   |
| Dietz Well & Pump Company                | 00510427 | 10242305 | General Norfolk                     | Agriculture                         | 9,427.69 |
|  |          | 10242306 | General Norfolk                     | Agriculture                         | 425.00   |
| Dinkel Implement Company                 | 00510316 | 10241921 | DOL Apprenticeship Building America | Workforce Development Admin         | 3,000.00 |
|  | 00510538 | 10242658 | General Norfolk                     | Agriculture                         | (56.00)  |
|  |          |          |                                     |                                     |          |

|  |          | 10242659 | General Norfolk           | Agriculture                      | 413.48   |
|--|----------|----------|---------------------------|----------------------------------|----------|
| Dirk Allen Petersen                        | 00510481 | 10242275 | General Norfolk           | Board of Governors               | 365.96   |
| Doane University                           | 00510429 | 10242244 | General Norfolk           | Golf                             | 750.00   |
| Document Finishing Resources Inc           | 00510539 | 10242062 | Print Services            | Print Services                   | 304.25   |
| Donovan Howard Ellis                       | 00510432 | 10242273 | General Norfolk           | Board of Governors               | 50.92    |
| Downs Government Affairs LLC               | 00510228 | 10241768 | General Norfolk           | Presidents Contingency           | 1,000.00 |
| DroneDeploy Inc                            | 00510317 | 10242022 | NSF Urban Ag ATE          | Agriculture                      | 2,499.75 |
| Dustin Allan Simonsen                      | 00510582 | 10242549 | CCPE Gap Assistance       | Financial Aid                    | 210.86   |
| Eakes Inc                                  | 00510318 | 10241852 | Retail Services           | Retail Services                  | 61.81    |
|  |          | 10241935 | General South Sioux       | Custodial Services               | 104.60   |
|  |          | 10241936 | General South Sioux       | Custodial Services               | 19.68    |
|  |          | 10241940 | General South Sioux       | Custodial Services               | 9.92     |
|  |          | 10241976 | Retail Services           | Retail Services                  | 194.37   |
|  | 00510540 | 10242660 | College Center Operations | College Center Operations        | 62.50    |
|  |          | 10242700 | Retail Services           | Retail Services                  | 57.38    |
| Eastern Nebraska Trailer Repair Inc        | 00510229 | 10241769 | General Norfolk           | Truck Driving Noncredit Reimb    | 218.51   |
|  | 00510319 | 10242023 | General Norfolk           | Truck Driving Noncredit Reimb    | 97.10    |
|  |          | 10242024 | General Norfolk           | Truck Driving Noncredit Reimb    | 97.10    |
|  |          | 10242044 | General Norfolk           | Truck Driving Noncredit Reimb    | 97.10    |
|  |          | 10242045 | General Norfolk           | Truck Driving Noncredit Reimb    | 127.80   |
| Echo Group Inc                             | 00510320 | 10242034 | General Norfolk           | Maintenance                      | 804.40   |
|  |          | 10242035 | General Norfolk           | Maintenance                      | 64.02    |
| Edward James Lewis                         | !0067069 | 10241733 | General Norfolk           | Truck Driving Administration     | 93.95    |
|  |          | 10241733 | General Norfolk           | Utility Line On Campus           | 141.40   |
|  |          | 10241735 | General Norfolk           | Truck Driving Noncredit Reimb    | 86.32    |
|  |          | 10241735 | General Norfolk           | Utility Line On Campus           | 84.84    |
|  | !0067162 | 10241900 | General Norfolk           | Utility Line On Campus           | 56.56    |
|  |          | 10242072 | General Norfolk           | Truck Driving Noncredit Reimb    | 851.70   |
|  |          | 10242072 | General Norfolk           | · ·                              | (851.70) |
|  | !0067402 | 10242423 | General Norfolk           | Truck Driving Administration     | 86.32    |
|  |          | 10242423 | General Norfolk           | Utility Line On Campus           | 84.84    |
|  |          | 10242628 | General Norfolk           | Truck Driving Noncredit Reimb    | 50.91    |
|  |          | 10242628 | General Norfolk           | · ·                              | (50.91)  |
| Egan Supply Company                        | 00510230 | 10241652 | General Norfolk           | Custodial Services               | 4,142.00 |
| Electrical Engineering & Equipment Company | 00510232 | 10241663 | General Norfolk           | Heating Ventilation and Air Cond | 1,240.05 |
|  |          | 10241664 | General Norfolk           | Heating Ventilation and Air Cond | 268.49   |
|  | 00510321 | 10241858 | General Norfolk           | Maintenance                      | 565.67   |
|  |          | 10241859 | General Norfolk           | Maintenance                      | 69.72    |
|  |          | 10241860 | General Norfolk           | Maintenance                      | 107.02   |
|  |          | 10241861 | General Norfolk           | Maintenance                      | 126.31   |
|  |          |          |                           |                                  |          |

|                                    |          | 10242025 | General Norfolk                   | Electrical Construction and Control | 146.41    |
|------------------------------------|----------|----------|-----------------------------------|-------------------------------------|-----------|
|                                    | 00510430 | 10242143 | General Norfolk                   | Electrical Construction and Control | 122.32    |
|                                    |          | 10242147 | General Norfolk                   | Maintenance                         | 237.85    |
|                                    |          | 10242148 | General Norfolk                   | Maintenance                         | 85.64     |
|                                    |          | 10242149 | General Norfolk                   | Maintenance                         | 46.92     |
|                                    | 00510541 | 10242469 | General Norfolk                   | Maintenance                         | 60.21     |
|                                    |          | 10242470 | General Norfolk                   | Maintenance                         | 390.00    |
|                                    |          | 10242471 | General Norfolk                   | Maintenance                         | 357.15    |
|                                    |          | 10242472 | General Norfolk                   | Maintenance                         | 234.60    |
|                                    |          | 10242473 | General Norfolk                   | Maintenance                         | 33.83     |
|                                    |          | 10242474 | General Norfolk                   | Maintenance                         | 38.90     |
|                                    |          | 10242661 | General Norfolk                   | Heating Ventilation and Air Cond    | 60.12     |
| Elevate Coaching & Development LLC | !0067174 | 10242004 | USDA NRCS C2A3 Workforce Training | Development Office                  | 7,157.66  |
| Elkhorn Feed Center Inc            | 00510431 | 10242150 | General Norfolk                   | Veterinary Technician               | 153.33    |
| Elkhorn Rural Public Power         | 00510233 | 10241777 | General Norfolk                   | Utilities                           | 1,354.76  |
|                                    |          | 10241780 | General Norfolk                   | Utilities                           | 3,780.75  |
|                                    |          | 10241781 | General Norfolk                   | Utilities                           | 451.60    |
| Ellucian Company LLC               | !0067278 | 10242151 | General Norfolk                   | Web and Enterprise Systems          | 31,528.00 |
|                                    |          | 10242151 | General Norfolk                   | Web and Enterprise Systems Acad     | 7,882.00  |
|                                    |          | 10242152 | General Norfolk                   | Web and Enterprise Systems          | 5,284.00  |
|                                    |          | 10242152 | General Norfolk                   | Web and Enterprise Systems Acad     | 1,321.00  |
|                                    |          | 10242203 | General Norfolk                   | Web and Enterprise Systems          | 1,627.00  |
|                                    |          | 10242203 | General Norfolk                   | Web and Enterprise Systems Acad     | 406.75    |
| Elsa E Sosa-Glasford               | 00510273 | 10241703 | General Norfolk                   | VP of Educational Services          | 250.00    |
| Elsevier Inc                       | 00510433 | 10242157 | Retail Services                   | Retail Services                     | 5,831.28  |
| Elvation Medical LLC               | !0067447 | 10242653 | NE State CTE Funds                | VP of Educational Services          | 34,940.00 |
| Empowered Ways LLC                 | !0067175 | 10242005 | USDA NRCS C2A3 Workforce Training | Development Office                  | 2,243.32  |
|                                    |          | 10242006 | USDA NRCS C2A3 Workforce Training | Development Office                  | 1,619.11  |
|                                    |          | 10242007 | USDA NRCS C2A3 Workforce Training | Development Office                  | 2,812.48  |
|                                    |          | 10242008 | USDA NRCS C2A3 Workforce Training | Development Office                  | 1,636.05  |
| Enterprise Holdings Inc            | 00510322 | 10241865 | General Norfolk                   | Web and Enterprise Systems          | 252.10    |
|                                    |          | 10241865 | General Norfolk                   | Web and Enterprise Systems Acad     | 63.03     |
|                                    | 00510434 | 10242085 | General Norfolk                   | Grants                              | 227.11    |
|                                    | 00510542 | 10242662 | General Norfolk                   | Agriculture                         | 219.88    |
| Environmental Services Inc         | 00510234 | 10241653 | General Norfolk                   | Major Repair and Renovation         | 350.00    |
|                                    | 00510435 | 10242352 | Residence Life                    | Residence Life                      | 374.50    |
| Epco Ltd Inc                       | 00510323 | 10242026 | Residence Life                    | Residence Life                      | 422.00    |
| Epica Medical Innovations LLC      | !0067083 | 10241657 | General Norfolk                   | Veterinary Technician               | 24,900.00 |
| Eric Daniel Ternus                 | !0067431 | 10242626 | General Norfolk                   | Drafting                            | 159.78    |
| Erin Elizabeth Sharpe              | !0067426 | 10242342 | General Norfolk                   | Softball                            | 1,866.67  |
|                                    |          |          |                                   |                                     |           |

|                                      |          | 10242342 | General Norfolk |                                 | (1,866.67) |
|--------------------------------------|----------|----------|-----------------|---------------------------------|------------|
|                                      |          | 10242371 | General Norfolk | Softball                        | 150.00     |
| Erin M McCartney Chapter 13 Trustee  | 00510543 | 10242519 | General Norfolk |                                 | 940.00     |
| Far From Normal Supply Inc           | 00510324 | 10241862 | Print Services  | Print Services                  | 39.81      |
|                                      |          | 10242027 | Print Services  | Print Services                  | 140.00     |
|                                      | 00510436 | 10242154 | Print Services  | Print Services                  | 1,369.90   |
| Federal Express Corporation          | 00510236 | 10241783 | Print Services  | Print Services                  | 0.00       |
|                                      |          | 10241783 | Retail Services | Retail Services                 | 13.75      |
|                                      |          | 10241785 | Print Services  | Print Services                  | 0.00       |
|                                      |          | 10241785 | Retail Services | Retail Services                 | 277.61     |
|                                      | 00510437 | 10242162 | Print Services  | Print Services                  | 0.00       |
|                                      |          | 10242162 | Retail Services | Retail Services                 | 94.10      |
|                                      |          | 10242355 | Print Services  | Print Services                  | 0.00       |
|                                      |          | 10242355 | Retail Services | Retail Services                 | 92.43      |
|                                      | 00510544 | 10242475 | Print Services  | Print Services                  | 0.00       |
|                                      |          | 10242475 | Retail Services | Retail Services                 | 62.51      |
| Field Roland May                     | !0067403 | 10242356 | General Norfolk | Network and Infrastructure      | 112.50     |
|                                      |          | 10242356 | General Norfolk | Network and Infrastructure Acad | 37.50      |
| First National Bank Norfolk          | 00510325 | 10241912 | General Norfolk |                                 | 841.00     |
|                                      | 00510545 | 10242520 | General Norfolk |                                 | 1,666.66   |
|                                      | 00510546 | 10242541 | General Norfolk |                                 | 841.00     |
| Fisher Scientific Company LLC        | 00510237 | 10241560 | General Norfolk | Biology and Science             | 833.93     |
|                                      | 00510326 | 10241402 | General Norfolk | Biology and Science             | 113.86     |
|                                      |          | 10241403 | General Norfolk | Biology and Science             | 245.11     |
|                                      |          | 10241562 | General Norfolk | Biology and Science             | 213.69     |
|                                      |          | 10241863 | General Norfolk | Biology and Science             | 176.80     |
|                                      | 00510438 | 10242097 | General Norfolk | Biology and Science             | 738.66     |
| Flexible Benefit Administrators Inc. | 00510547 | 10242664 | General Norfolk | Human Resources                 | 405.00     |
| Flood Communications LLC             | 00510439 | 10242210 | General Norfolk | Soccer Mens                     | 1,375.00   |
|                                      |          | 10242210 | General Norfolk | Soccer Womens                   | 1,375.00   |
| GNM LLC                              | 00510328 | 10242036 | General Norfolk | Automotive Technology           | 371.22     |
|                                      |          | 10242037 | General Norfolk | Automotive Technology           | 14.19      |
|                                      |          | 10242039 | General Norfolk | Automotive Technology           | 13.94      |
|                                      | 00510440 | 10242310 | General Norfolk | Automotive Technology           | 34.70      |
|                                      |          | 10242311 | General Norfolk | Automotive Technology           | 81.72      |
|                                      |          | 10242312 | General Norfolk | Automotive Technology           | 40.83      |
|                                      |          | 10242353 | General Norfolk | Utility Line On Campus          | 14.06      |
|                                      | 00510548 | 10242665 | General Norfolk | Automotive Technology           | 154.41     |
| GT Marketplace LLC                   | 00510442 | 10239434 | Retail Services | Retail Services                 | 2,825.14   |
|                                      |          | 10239435 | Retail Services | Retail Services                 | (2,825.14) |
|                                      |          |          |                 |                                 |            |

|                                      |          | 10242181 | Retail Services                   | Retail Services                   | (58.48)    |
|--------------------------------------|----------|----------|-----------------------------------|-----------------------------------|------------|
|                                      |          | 10242182 | Retail Services                   | Retail Services                   | 35,590.74  |
| Gage Stetson Weller                  | !0067438 | 10242378 | College Center Operations         | College Center Operations         | 150.00     |
| Gerald Paul Guenther                 | !0067385 | 10242412 | General Norfolk                   | Public Relations                  | 150.00     |
| Gill Hauling Inc                     | 00510327 | 10242028 | College Center Operations         | College Center Operations         | 257.49     |
|                                      |          | 10242028 | General South Sioux               | Utilities                         | 109.46     |
| Gina M Holtz                         | !0067158 | 10241901 | General West Point                | West Point Extended Campus        | 114.16     |
|                                      | !0067390 | 10242415 | General West Point                | West Point Extended Campus        | 150.00     |
|                                      |          | 10242570 | General West Point                | West Point Extended Campus        | 171.24     |
|                                      |          | 10242674 | General Norfolk                   | Extended Campus                   | 226.64     |
|                                      |          | 10242674 | General Norfolk                   |                                   | (226.64)   |
| Gina Marie Krysl                     | !0067399 | 10242090 | BHECN Hawks Counseling 83         | Counseling                        | 155.00     |
|                                      |          | 10242090 | General Norfolk                   | Counseling                        | 1,060.95   |
|                                      |          | 10242090 | Northeast Food Pantry             | Student Clubs and Organizations   | 291.00     |
|                                      |          | 10242090 | General Norfolk                   |                                   | (1,506.95) |
|                                      |          | 10242581 | General Norfolk                   | Counseling                        | 103.18     |
| Global Equipment Company Inc         | 00510238 | 10241771 | General Norfolk                   | Agriculture                       | 1,750.00   |
|                                      |          | 10241774 | General Norfolk                   | Truck Driving Noncredit Reimb     | 2,000.00   |
| GooseChase Adventures Inc            | 00510329 | 10242063 | Student Services                  | Healthy Hawks                     | 500.00     |
|                                      |          | 10242063 | Residence Life                    | Residence Life                    | 500.00     |
|                                      |          | 10242063 | General Norfolk                   | Student Life                      | 750.00     |
|                                      |          | 10242063 | Student Activities College Center | Student Services Student Activity | 500.00     |
|                                      |          | 10242063 | Student Services                  | Student Services Student Activity | 500.00     |
|                                      |          | 10242063 | General Norfolk                   | Union 73                          | 500.00     |
| Gordy's Towing & Repair              | 00510239 | 10241790 | General Norfolk                   | Athletics                         | 72.26      |
|                                      | 00510441 | 10242243 | General Norfolk                   | Grounds                           | 713.77     |
| Griffin M Ryan                       | 00510489 | 10242249 | Student Services                  | Stu Serv Student Leadership Assn  | 125.00     |
| Grossenburg Implement Inc            | 00510330 | 10242053 | General Norfolk                   | Truck Driving Noncredit Reimb     | 97,000.00  |
| HCI Construction                     | 00510444 | 10242307 | SSC CDL Driving Range             | Nondepartmental                   | 195,486.84 |
|                                      |          | 10242308 | Restr Plant EDA Industrial Bldg   | Nondepartmental                   | 71,597.92  |
| HD Supply Facilities Maintenance Ltd | 00510244 | 10241007 | SSC CDL Driving Range             | Nondepartmental                   | 593.50     |
|                                      |          | 10241624 | SSC CDL Driving Range             | Nondepartmental                   | (19.00)    |
|                                      |          | 10241625 | SSC CDL Driving Range             | Nondepartmental                   | 19.00      |
|                                      |          | 10241626 | SSC CDL Driving Range             | Nondepartmental                   | (9.99)     |
|                                      |          | 10241627 | SSC CDL Driving Range             | Nondepartmental                   | 9.99       |
|                                      |          | 10241628 | SSC CDL Driving Range             | Nondepartmental                   | (19.23)    |
|                                      |          | 10241629 | SSC CDL Driving Range             | Nondepartmental                   | 19.23      |
|                                      |          | 10241747 | SSC CDL Driving Range             | Nondepartmental                   | 99.00      |
|                                      |          | 10241748 | General Norfolk                   | Custodial Services                | 3,298.01   |
|                                      | 00510331 | 10242054 | SSC CDL Driving Range             | Nondepartmental                   | 395.98     |
|                                      |          |          |                                   |                                   |            |

|                                       | 00510445 | 10242056 | General Norfolk                  | Custodial Services                | 4,134.06   |
|---------------------------------------|----------|----------|----------------------------------|-----------------------------------|------------|
|                                       |          | 10242329 | SSC CDL Driving Range            | Nondepartmental                   | 55.00      |
|                                       |          | 10242332 | SSC CDL Driving Range            | Nondepartmental                   | (55.00)    |
|                                       | 00510549 | 10242681 | General Norfolk                  | Custodial Services                | 865.52     |
| Halanys Milian Auld                   | !0067070 | 10241725 | NE DHHS School Nurse Scholars    | Nursing                           | 2,800.00   |
| Haley Marie Mattison                  | !0067260 | 10242211 | General Norfolk                  | Recruiting                        | 158.56     |
| Hanesbrands Inc                       | 00510241 | 10241622 | Retail Services                  | Retail Services                   | 1,200.00   |
|                                       |          | 10241623 | Retail Services                  | Retail Services                   | 900.00     |
|                                       | 00510443 | 10242184 | Retail Services                  | Retail Services                   | 814.72     |
|                                       |          | 10242185 | Retail Services                  | Retail Services                   | 864.00     |
| Hansen Entertainment LLC              | 00510242 | 10240017 | Student Services                 | Student Services Student Activity | 1,600.50   |
| Hartington Telecommunications Co. Inc | 00510243 | 10241792 | General Norfolk                  | Network and Infrastructure        | 71.25      |
|                                       |          | 10241792 | General Norfolk                  | Network and Infrastructure Acad   | 23.75      |
| Hausmann Construction Inc             | !0067279 | 10242309 | Maclay Building                  | Nondepartmental                   | 813,735.90 |
| Heartland Business Systems LLC        | !0067176 | 10241866 | General Norfolk                  | Network and Infrastructure        | 20,838.15  |
|                                       |          | 10241866 | General Norfolk                  | Network and Infrastructure Acad   | 6,946.05   |
| Henry Jacob Goeden                    | !0067157 | 10241955 | General Norfolk                  | Workforce Development Admin       | 46.90      |
|                                       |          | 10241955 | EDA ARP BBB Robotics Curriculum  | Workforce Development Noncredit   | 187.60     |
| Hobby Lobby Stores Inc                | 00510332 | 10242046 | Scott Schlars                    | Student Success and Retention     | 116.81     |
|                                       |          | 10242047 | General Norfolk                  | Athletics                         | 100.40     |
| Hudson Brady Barger                   | 00510209 | 10241721 | NE DHHS School Nurse Scholars    | Nursing                           | 2,800.00   |
| Huse Publishing Company               | 00510447 | 10242176 | General Norfolk                  | Board of Governors                | 31.43      |
|                                       |          | 10242338 | Residence Life                   | Residence Life                    | 8.25       |
|                                       |          | 10242348 | General Norfolk                  | Marketing                         | 2,250.00   |
| Hy-Capacity Inc                       | 00510333 | 10241867 | Applied Technology Repair Parts  | Diesel Technology                 | 206.44     |
| Hy-Vee Inc                            | 00510448 | 10242177 | Ag Education Complex Concessions | Agriculture Complex Concessions   | 236.59     |
|                                       |          | 10242178 | Ag Education Complex Concessions | Agriculture Complex Concessions   | 89.30      |
|                                       |          | 10242179 | General Norfolk                  | Veterinary Technician             | 20.50      |
|                                       |          | 10242180 | General Norfolk                  | Veterinary Technician             | (1.34)     |
| IAEI Nebraska Chapter                 | 00510449 | 10242246 | General Norfolk                  | Electromechanical                 | 300.00     |
| ICM Distributing Company Inc          | 00510334 | 10241877 | Retail Services                  | Retail Services                   | 166.97     |
|                                       | 00510450 | 10242186 | Retail Services                  | Retail Services                   | 111.91     |
| Ideal Images Inc                      | 00510335 | 10240064 | General Norfolk                  | Softball                          | 1,416.29   |
|                                       |          | 10241895 | General Norfolk                  | Softball                          | 3,042.12   |
|                                       |          | 10241896 | General Norfolk                  | Softball                          | 872.74     |
|                                       |          | 10241959 | Retail Services                  | Retail Services                   | 4,785.94   |
|                                       |          | 10242029 | General Norfolk                  | Softball                          | 112.48     |
|                                       |          | 10242030 | General Norfolk                  | Softball                          | 471.46     |
|                                       | 00510551 | 10242725 | Retail Services                  | Retail Services                   | 1,466.65   |
| Identifix Inc                         | 00510552 | 10242687 | General Norfolk                  | Automotive Technology             | 2,028.00   |
|                                       |          |          |                                  |                                   |            |

| Intellicom Computer Consulting Inc           | 00510336 | 10242033 | General Norfolk        | Network and Infrastructure       | 1,875.00  |
|--|----------|----------|------------------------|----------------------------------|-----------|
| 3  |          | 10242033 | General Norfolk        | Network and Infrastructure Acad  | 625.00    |
| Interactive Communications International Inc | 00510246 | 10241680 | Retail Services        | Retail Services                  | 97.00     |
|  |          | 10241681 | Retail Services        | Retail Services                  | 121.25    |
|  |          | 10241682 | Retail Services        | Retail Services                  | 23.75     |
| Intermedia Inc                               | 00510451 | 10242031 | General Norfolk        | Music                            | 161.00    |
| Interplay Learning                           | !0067280 | 10242165 | Retail Services        | Retail Services                  | 16,500.00 |
| Irontite Products Inc                        | 00510337 | 10241582 | NE State CTE Funds     | VP of Educational Services       | 20,443.24 |
| Island Sprinkler Supply Company              | 00510338 | 10241802 | General Norfolk        | Maintenance                      | 196.37    |
| Island Supply Welding Company                | 00510247 | 10241619 | General Norfolk        | Diesel Technology                | 66.86     |
|  |          | 10241620 | General Norfolk        | Welding                          | 240.00    |
|  | 00510452 | 10242183 | General Norfolk        | Welding                          | 122.20    |
|  |          | 10242315 | General Norfolk        | Welding                          | 16.60     |
|  |          | 10242316 | General Norfolk        | Welding                          | 217.40    |
|  | 00510553 | 10242419 | General Norfolk        | Heating Ventilation and Air Cond | 198.90    |
|  |          | 10242420 | General Norfolk        | Heating Ventilation and Air Cond | 88.00     |
|  |          | 10242421 | General Norfolk        | Heating Ventilation and Air Cond | 146.85    |
| J.E. Meuret Grain Co Inc                     | 00510453 | 10242043 | Agriculture Production | Agriculture                      | 96.72     |
|  |          | 10242187 | Agriculture Production | Agriculture                      | 176.15    |
| J.J. Keller & Associates Inc                 | 00510554 | 10242707 | General Norfolk        | Truck Driving Noncredit Reimb    | 270.41    |
|  |          | 10242726 | Retail Services        | Retail Services                  | 1,475.64  |
| James Allen Bruegman                         | !0067372 | 10242387 | General Norfolk        | Maintenance                      | 150.00    |
| Janel Marie Walton                           | !0067167 | 10241958 | General Norfolk        | Student Success                  | 97.15     |
| Jeanie M Wilken                              | !0067439 | 10242379 | General Norfolk        | Custodial Services               | 150.00    |
| Jeffrey Max Scherer                          | 00510492 | 10242319 | General Norfolk        | Board of Governors               | 48.24     |
| Jerrett Jeffrey Mills                        | !0067408 | 10242087 | General Norfolk        | Athletics                        | 60.02     |
|  |          | 10242087 | General Norfolk        | Soccer Mens                      | 24.11     |
|  |          | 10242087 | General Norfolk        | Soccer Womens                    | 24.11     |
|  |          | 10242087 | General Norfolk        |                                  | (108.24)  |
|  |          | 10242359 | General Norfolk        | Athletics                        | 150.00    |
|  |          | 10242670 | General Norfolk        | Soccer Mens                      | 47.37     |
|  |          | 10242670 | General Norfolk        | Soccer Womens                    | 726.29    |
|  |          | 10242670 | General Norfolk        |                                  | (773.66)  |
| Jessie M Seifert                             | !0067424 | 10242370 | General Norfolk        | Safety and Security Services     | 150.00    |
| Jillian Marie Bertsch                        | !0067368 | 10242526 | General Norfolk        | Tuition Reimbursement            | 1,059.00  |
| Jomast Corporation                           | !0067281 | 10242188 | Concessions            | Concessions                      | 46.00     |
|  |          | 10242202 | Retail Services        | Retail Services                  | 59.12     |
|  |          | 10242238 | Retail Services        | Retail Services                  | 125.64    |
|  |          | 10242239 | Retail Services        | Retail Services                  | 75.65     |
|  | !0067448 | 10242727 | Retail Services        | Retail Services                  | 77.94     |
|  |          |          |                        |                                  |           |

|                               |          | 10242734 | General Norfolk                     | Teaching and Learning            | 99.00      |
|-------------------------------|----------|----------|-------------------------------------|----------------------------------|------------|
|                               | 00510248 | 10241621 | Concessions                         | Concessions                      | 347.76     |
|                               |          | 10241632 | Retail Services                     | Retail Services                  | 161.23     |
| Jonathan Michael Lance        | !0067400 | 10242583 | General Norfolk                     | Diesel Technology                | 159.46     |
| Jones & Bartlett Leanring LLC | 00510249 | 10241633 | Retail Services                     | Retail Services                  | 17,458.50  |
| Joni C Cassidy                | !0067155 | 10241903 | General Norfolk                     | Recruiting                       | 415.76     |
| Joshua Dean Clark             | !0067375 | 10242405 | General Norfolk                     | Basketball Mens                  | 150.00     |
| Joshua Paul Springer          | 00510274 | 10241704 | General Norfolk                     | VP of Educational Services       | 250.00     |
| Julie Catherine Kosch         | !0067397 | 10242417 | General Norfolk                     | Web and Enterprise Systems       | 120.00     |
|                               |          | 10242417 | General Norfolk                     | Web and Enterprise Systems Acad  | 30.00      |
| Julie Younkin LLC             | !0067177 | 10242002 | USDA NRCS C2A3 Workforce Training   | Development Office               | 6,375.65   |
|                               |          | 10242009 | USDA NRCS C2A3 Workforce Training   | Development Office               | 3,593.74   |
|                               |          | 10242010 | USDA NRCS C2A3 Workforce Training   | Development Office               | 6,100.00   |
| Kaeser & Blair Inc            | 00510339 | 10241961 | General Norfolk                     | Recruiting                       | 923.49     |
|                               |          | 10241963 | General Norfolk                     | Admissions                       | 2,135.90   |
|                               |          | 10241967 | General Norfolk                     | Recruiting                       | 824.72     |
|                               | 00510454 | 10242189 | General Norfolk                     | Recruiting                       | 514.20     |
|                               |          | 10242190 | General Norfolk                     | Recruiting                       | 3,573.48   |
| Kaltura Inc                   | 00510555 | 10242425 | General Norfolk                     | Teaching and Learning            | 22,333.32  |
|                               |          | 10242426 | General Norfolk                     | Teaching and Learning            | 9,000.00   |
| Kandyce Louise Charron        | 00510220 | 10241722 | General Norfolk                     | Early Childhood                  | 117.03     |
| Kara S Woehler                | !0067077 | 10241718 | Scott Schlars                       | Student Success and Retention    | 77.72      |
|                               | !0067440 | 10242449 | Scott Schlars                       | Student Success and Retention    | 1,541.73   |
|                               |          | 10242449 | General Norfolk                     |                                  | (1,541.73) |
|                               |          | 10242629 | Scott Schlars                       | Student Success and Retention    | 189.36     |
| Katherine A Towler            | !0067435 | 10242218 | College Center Operations           | College Center Operations        | 600.91     |
|                               |          | 10242218 | General Norfolk                     |                                  | (600.91)   |
|                               |          | 10242226 | College Center Operations           | College Center Operations        | 102.68     |
|                               |          | 10242226 | General Norfolk                     |                                  | (102.68)   |
|                               |          | 10242375 | General South Sioux                 | South Sioux City Extended Campus | 150.00     |
|                               |          | 10242579 | General South Sioux                 | South Sioux City Extended Campus | 289.03     |
| Kayton International Inc      | 00510556 | 10242543 | DOL Apprenticeship Building America | Workforce Development Admin      | 3,000.00   |
| Kelly Supply Company          | 00510340 | 10241969 | Maclay Building                     | Nondepartmental                  | 114.07     |
|                               |          | 10241970 | Maclay Building                     | Nondepartmental                  | 208.66     |
|                               |          | 10241971 | Maclay Building                     | Nondepartmental                  | 332.47     |
|                               |          | 10241972 | Maclay Building                     | Nondepartmental                  | (228.82)   |
|                               |          | 10241973 | General Norfolk                     | Maintenance                      | 10.11      |
|                               |          | 10241974 | General Norfolk                     | Maintenance                      | 19.68      |
|                               |          | 10241975 | General Norfolk                     | Maintenance                      | 79.07      |
|                               | 00510455 | 10242191 | General Norfolk                     | Agriculture                      | 21.12      |
|                               |          |          |                                     |                                  |            |

|                                    |          | 10242192 | General Norfolk                     | Maintenance                        | 205.94     |
|------------------------------------|----------|----------|-------------------------------------|------------------------------------|------------|
|                                    |          | 10242193 | Cafeteria                           | Cafeteria                          | 792.42     |
|                                    |          | 10242194 | General Norfolk                     | Maintenance                        | 24.94      |
|                                    |          | 10242195 | General Norfolk                     | Maintenance                        | 55.80      |
|                                    |          | 10242196 | General Norfolk                     | Maintenance                        | 34.46      |
|                                    |          | 10242303 | General Norfolk                     | Maintenance                        | 12.16      |
|                                    |          | 10242304 | General Norfolk                     | Maintenance                        | 362.98     |
|                                    | 00510557 | 10242476 | General Norfolk                     | Maintenance                        | 37.85      |
| Kendall/Hunt Publishing Company    | 00510456 | 10242240 | Retail Services                     | Retail Services                    | 211.20     |
| Kenneth A Wurdinger                | !0067441 | 10242422 | General Norfolk                     | Information Technology             | 16.13      |
| Kevin Lee Furstenau                | !0067381 | 10242409 | General Norfolk                     | Network and Infrastructure         | 112.50     |
|                                    |          | 10242409 | General Norfolk                     | Network and Infrastructure Acad    | 37.50      |
| Keystone Automotive Industries Inc | 00510457 | 10242198 | General Norfolk                     | Automotive Body                    | 58.00      |
| •                                  |          | 10242199 | General Norfolk                     | Automotive Body                    | 26.05      |
| Kimberly Ann Andersen              | !0067249 | 10242091 | DOL Apprenticeship Building America | Workforce Development Admin        | 75.00      |
| •                                  |          | 10242091 | General Norfolk                     | ·                                  | (75.00)    |
|                                    |          | 10242235 | DOL Apprenticeship Building America | Workforce Development Admin        | 218.42     |
| Knights of Ak-Sar-Ben Foundation   | 00510250 | 10241697 | General Norfolk                     | Presidents Contingency             | 10,000.00  |
| Kortney Ruth Sayers                | 00510271 | 10241701 | General Norfolk                     | VP of Educational Services         | 250.00     |
| Kory Jon Hildebrand                | !0067389 | 10242414 | General Norfolk                     | Utility Line Off Campus            | 150.00     |
| Kratz Services Inc                 | 00510341 | 10242001 | General O'Neill                     | Maintenance                        | 673.90     |
| Kristy J Sandman                   | !0067166 | 10241904 | General South Sioux                 | South Sioux City Extended Campus   | 195.32     |
| Laerdal Medical Corp               | 00510459 | 10242302 | Allied Health Reimbursable          | Allied Health Ed Noncredit         | 20,000.00  |
| Lai-Monte Hunter                   | !0067256 | 10242234 | General Norfolk                     | Student Life                       | 57.62      |
| Larry Alan Oetken                  | !0067164 | 10241909 | General Norfolk                     | Utility Line Off Campus            | 80.00      |
|                                    |          | 10241909 | Nebraska Rural Electric Association | Utility Line Off Campus            | 1,964.92   |
|                                    | !0067412 | 10242362 | Nebraska Rural Electric Association | Utility Line Off Campus            | 150.00     |
| Leading Edge Group LLC             | 00510460 | 10242201 | Print Services                      | Print Services                     | 446.34     |
| Leadskill LC                       | !0067282 | 10242314 | USDA NRCS C2A3 Workforce Training   | Development Office                 | 8,100.93   |
| Leah A Barrett                     | !0067367 | 10242075 | General Norfolk                     | Presidents Office                  | 2,380.88   |
|                                    |          | 10242075 | General Norfolk                     |                                    | (2,380.88) |
|                                    |          | 10242382 | General Norfolk                     | Presidents Office                  | 450.00     |
| Lindsey Dianne Konopasek           | !0067160 | 10241907 | General Norfolk                     | Recruiting                         | 97.66      |
| Lisa Rae Guenther                  | !0067386 | 10242561 | General Norfolk                     | Early Childhood                    | 367.38     |
| Little Priest Tribal College       | 00510251 | 10241800 | General Norfolk                     | Little Priest Tribal College       | 10,966.05  |
| Long Lines Siouxland               | 00510342 | 10242032 | College Center Operations           | College Center Operations          | 93.95      |
| Loretta Jean Brabec                | !0067061 | 10241708 | General Norfolk                     | Custodial Services                 | 106.53     |
|                                    | !0067370 | 10242385 | General Norfolk                     | Custodial Services                 | 150.00     |
| Lorie Ann Summers                  | !0067429 | 10242588 | Driver Training Noncredit Non Reimb | Driver Training Noncredit Nonreimb | 10.00      |
| Lumen Inc                          | 00510252 | 10241634 | Retail Services                     | Retail Services                    | 525.00     |

| MBS Textbook Exchange Inc     | 00510255 | 10240378 | Retail Services                   | Retail Services       | 464.80     |
|-------------------------------|----------|----------|-----------------------------------|-----------------------|------------|
|                               |          | 10240830 | Retail Services                   | Retail Services       | 47.60      |
|                               |          | 10240831 | Retail Services                   | Retail Services       | 18.02      |
|                               |          | 10241368 | Retail Services                   | Retail Services       | 299.92     |
|                               | 00510462 | 10235415 | Retail Services                   | Retail Services       | (54.60)    |
|                               |          | 10235416 | Retail Services                   | Retail Services       | (4,827.89) |
|                               |          | 10235417 | Retail Services                   | Retail Services       | (104.00)   |
|                               |          | 10235429 | Retail Services                   | Retail Services       | (826.15)   |
|                               |          | 10235615 | Retail Services                   | Retail Services       | (67.60)    |
|                               |          | 10235730 | Retail Services                   | Retail Services       | (4,735.23) |
|                               |          | 10238342 | Retail Services                   | Retail Services       | (130.00)   |
|                               |          | 10240732 | Retail Services                   | Retail Services       | (6,272.15) |
|                               |          | 10240738 | Retail Services                   | Retail Services       | (13.00)    |
|                               |          | 10240807 | Retail Services                   | Retail Services       | (5,594.07) |
|                               |          | 10240808 | Retail Services                   | Retail Services       | (47.13)    |
|                               |          | 10240814 | Retail Services                   | Retail Services       | (65.00)    |
|                               |          | 10240815 | Retail Services                   | Retail Services       | (202.80)   |
|                               |          | 10240823 | Retail Services                   | Retail Services       | 7,287.00   |
|                               |          | 10240827 | Retail Services                   | Retail Services       | 12,404.50  |
|                               |          | 10240829 | Retail Services                   | Retail Services       | (572.69)   |
|                               |          | 10242083 | Retail Services                   | Retail Services       | (297.50)   |
|                               |          | 10242084 | Retail Services                   | Retail Services       | 27,744.04  |
| MWI Veterinary Supply Company | 00510260 | 10241730 | General Norfolk                   | Veterinary Technician | 2,753.93   |
|                               |          | 10241743 | General Norfolk                   | Veterinary Technician | 2,224.99   |
|                               | 00510350 | 10241925 | General Norfolk                   | Veterinary Technician | 118.85     |
|                               | 00510470 | 10242160 | General Norfolk                   | Veterinary Technician | 138.15     |
|                               |          | 10242161 | General Norfolk                   | Veterinary Technician | 491.69     |
|                               |          | 10242163 | General Norfolk                   | Veterinary Technician | 839.00     |
|                               | 00510563 | 10242396 | General Norfolk                   | Veterinary Technician | 119.37     |
|                               |          | 10242397 | General Norfolk                   | Veterinary Technician | 8.64       |
| Macmillan Holdings LLC        | !0067084 | 10241744 | Retail Services                   | Retail Services       | 1,281.40   |
| Mann Enterprises LLC          | !0067178 | 10242060 | USDA NRCS C2A3 Workforce Training | Development Office    | 4,916.95   |
|                               | !0067449 | 10242450 | USDA NRCS C2A3 Workforce Training | Development Office    | 4,454.18   |
| Marcus James Clapp            | !0067374 | 10242404 | General Norfolk                   | Baseball              | 150.00     |
|                               |          | 10242451 | General Norfolk                   | Baseball              | 128.10     |
|                               | 00510421 | 10242230 | General Norfolk                   | Baseball              | 465.00     |
| Maria Angeles Gonzalez        | !0067383 | 10242341 | General Norfolk                   | Recruiting            | 174.54     |
|                               |          | 10242341 | General Norfolk                   |                       | (174.54)   |
|                               |          | 10242639 | General Norfolk                   | Recruiting            | 97.66      |
| Marubeni America Corporation  | 00510253 | 10241672 | Agriculture Production            | Agriculture           | 1,751.40   |

|                           |          | 10241673 | Agriculture Production          | Agriculture                  | 2,040.00  |
|---------------------------|----------|----------|---------------------------------|------------------------------|-----------|
| Matheson Tri-Gas Inc      | 00510254 | 10241073 | General Norfolk                 | Welding                      | 287.37    |
| Wattlesoft TT-Gas IIIC    | 00310234 | 10241709 | General Norfolk                 | Automotive Body              | 37.69     |
|                           | 00510344 | 10241791 | General Norfolk                 | Welding                      | 228.06    |
|                           | 00510344 |          | General Norfolk                 | ŭ                            | 10,742.21 |
| Matthew I Syable          | 10067430 | 10242164 |                                 | Welding                      | 706.54    |
| Matthew J Svehla          | 10067430 | 10242094 | General Norfolk                 | Basketball Womens            |           |
|                           |          | 10242094 | General Norfolk                 | Declarit all Manage          | (706.54)  |
| M                         | 10007074 | 10242373 | General Norfolk                 | Basketball Womens            | 150.00    |
| Matthew S Nelson          | !0067071 | 10241736 | General Norfolk                 | Utility Line Off Campus      | 619.03    |
|                           |          | 10241740 | General Norfolk                 | Utility Line Off Campus      | 698.41    |
|                           | !0067163 | 10241906 | General Norfolk                 | Utility Line Off Campus      | 174.27    |
|                           | !0067410 | 10242360 | General Norfolk                 | Utility Line Off Campus      | 150.00    |
|                           |          | 10242424 | General Norfolk                 | Utility Line Off Campus      | 575.76    |
|                           |          | 10242571 | General Norfolk                 | Utility Line Off Campus      | 334.50    |
| Matthew Wayne Jones       | !0067393 | 10242447 | General Norfolk                 | Baseball                     | 169.83    |
| McCrometer Inc            | 00510558 | 10242612 | General Norfolk                 | Maintenance                  | 2,446.46  |
| McGraw Hill LLC           | 00510256 | 10241675 | Retail Services                 | Retail Services              | (360.00)  |
|                           |          | 10241676 | Retail Services                 | Retail Services              | 5,040.00  |
|                           |          | 10241745 | Retail Services                 | Retail Services              | 2,684.00  |
|                           | 00510345 | 10241977 | Retail Services                 | Retail Services              | 2,430.00  |
|                           | 00510463 | 10240944 | Retail Services                 | Retail Services              | 3,120.00  |
|                           |          | 10242098 | Retail Services                 | Retail Services              | (124.80)  |
|                           |          | 10242100 | Retail Services                 | Retail Services              | 124.80    |
|                           |          | 10242166 | Retail Services                 | Retail Services              | 2,350.60  |
|                           |          | 10242167 | Retail Services                 | Retail Services              | 2,875.60  |
|                           |          | 10242168 | Retail Services                 | Retail Services              | 490.00    |
| Mead Lumber Company Inc.  | 00510559 | 10242398 | House Construction              | <b>Building Construction</b> | 1,053.86  |
|                           |          | 10242399 | General Norfolk                 | <b>Building Construction</b> | 743.55    |
|                           |          | 10242502 | House Construction              | <b>Building Construction</b> | 1,443.67  |
| Megan Joyce Wesemann      | !0067075 | 10241729 | NE DHHS School Nurse Scholars   | Nursing                      | 2,800.00  |
| Meisinger Oil Company Inc | 00510257 | 10241793 | Applied Technology Repair Parts | Diesel Technology            | 827.15    |
| Melanie R Thompson        | !0067433 | 10242374 | General Norfolk                 | VP of Admin Services         | 150.00    |
| Menards CC                | 00510258 | 10241630 | General Norfolk                 | Custodial Services           | 209.44    |
|                           |          | 10241630 | General Norfolk                 | Grounds                      | 133.44    |
|                           |          | 10241630 | General Norfolk                 | Maintenance                  | 1,963.34  |
|                           |          | 10241630 | Residence Life                  | Residence Life               | 262.43    |
| Menards Inc               | 00510346 | 10241804 | General Norfolk                 | Utility Line On Campus       | 51.13     |
|                           |          | 10241850 | General Norfolk                 | Electromechanical            | 31.84     |
|                           |          | 10241851 | General Norfolk                 | Electromechanical            | 12.50     |
|                           | 00510464 | 10242169 | House Construction              | Building Construction        | 30.94     |
|                           |          |          | <del></del>                     | <b>g -</b>                   | 36.6 .    |

|   |          | 10242170 | House Construction              | Duilding Construction                   | 57.67      |
|---|----------|----------|---------------------------------|---|------------|
| Merri Beth Schneider                    | !0067422 | 10242170 | General Norfolk                 | Building Construction                   | 48.12      |
| Ment Beth Schlieder                     | 10007422 | 10242095 |                                 | Information Technology                  | 640.04     |
|   |          |          | General Norfell                 | O'Neill Extended Campus                 | 640.04     |
|   |          | 10242095 | General Norfolk                 | Teaching and Learning                   |            |
|   |          | 10242095 | General Norfolk                 | 011111111111111111111111111111111111111 | (753.16)   |
|   |          | 10242368 | General O'Neill                 | O'Neill Extended Campus                 | 150.00     |
| Michael A Lechner                       | !0067259 | 10242221 | General Norfolk                 | Agriculture                             | 159.78     |
|   | !0067401 | 10242544 | General Norfolk                 | Tuition Reimbursement                   | 165.00     |
| Michael J Walkowiak                     | !0067436 | 10242212 | General Norfolk                 | Human Resources                         | 1,940.20   |
|   |          | 10242212 | General Norfolk                 |   | (1,940.20) |
|   |          | 10242376 | General Norfolk                 | Human Resources                         | 225.00     |
|   |          | 10242675 | General Norfolk                 | Human Resources                         | 114.30     |
|   |          | 10242675 | General Norfolk                 |   | (114.30)   |
| Michael James McCarthy                  | !0067261 | 10242224 | General Norfolk                 | Welding                                 | 156.78     |
| Michael Joseph Sciandra                 | !0067265 | 10242263 | BHECN PLADC Student Support 362 | Behavioral Sciences Vocational          | 266.66     |
| Michela M Keeler-Strom                  | !0067395 | 10242416 | General Norfolk                 | Dean of Academic Outreach               | 150.00     |
|   |          | 10242636 | General Norfolk                 | Extended Campus                         | 90.48      |
| Mid City Service                        | 00510465 | 10242153 | Residence Life                  | Residence Life                          | 958.92     |
| Mid Iowa Refrigeration Inc              | 00510560 | 10242702 | Cafeteria                       | Cafeteria                               | 622.15     |
| MidAmerican Energy Company              | 00510347 | 10242052 | College Center Operations       | College Center Operations               | 39.27      |
|   | 00510561 | 10242439 | General South Sioux             | Utilities                               | 10.84      |
| Midwest Alarm Company Inc               | 00510348 | 10242059 | Restr Plant EDA Industrial Bldg | Nondepartmental                         | 1,548.84   |
|   | 00510562 | 10242400 | College Center Operations       | College Center Operations               | 76.85      |
| Miles Publishing                        | 00510466 | 10242321 | General Norfolk                 | Marketing                               | 24.00      |
| Misty A. Downing-Grubham                | 00510227 | 10241720 | General Norfolk                 | VP of Educational Services              | 250.00     |
| Mitchell Repair Information Company LLC | 00510467 | 10242171 | General Norfolk                 | Automotive Technology                   | 1,231.00   |
| Model Electric Inc                      | 00510468 | 10242328 | General Norfolk                 | Maintenance                             | 859.59     |
| Motion Savers Inc                       | 00510259 | 10241637 | SSC CDL Driving Range           | Nondepartmental                         | 8,218.40   |
| Mount Marty College                     | 00510469 | 10242247 | General Norfolk                 | Golf                                    | 1,260.00   |
| NAU Country Insurance Company           | 00510352 | 10242057 | Agriculture Production          | Agriculture                             | 2,997.00   |
| NCP Industries LLC                      | 00510471 | 10242172 | House Construction              | Building Construction                   | 858.12     |
|   | 00510564 | 10242401 | House Construction              | Building Construction                   | 1,327.11   |
| NECC                                    | 00510262 | 10241659 | Retail Services                 | Retail Services                         | 33.00      |
|   |          | 10241660 | Retail Services                 | Retail Services                         | 205.00     |
|   |          | 10241661 | Retail Services                 | Retail Services                         | 352.00     |
|   | 00510263 | 10241713 | General Norfolk                 | Accounting                              | 11.00      |
|   | 333.3200 | 10241713 | Adult Education HS Equivalency  | Adult Education                         | 22.00      |
|   |          | 10241713 | General Norfolk                 | Student Accounts and Cashiering         | 11.00      |
|   |          | 10241713 | General Norfolk                 | Truck Driving Noncredit Reimb           | 20.00      |
|   |          | 10241713 | General Norfolk                 | Workforce Development Admin             | 25.00      |
|   |          | 10271/13 | General Notion                  | Worklorde Bevelopment Admin             | 25.00      |

|   | 00510357 | 10241913 | General Norfolk                     | Baseball                            | 500.00    |
|---|----------|----------|-------------------------------------|-------------------------------------|-----------|
|   | 00510358 | 10241922 | Early Childhood Club                | Student Clubs and Organizations     | 810.00    |
|   | 00510359 | 10241923 | General Norfolk                     | Soccer Mens                         | 1,465.00  |
|   | 00510566 | 10242521 | General Norfolk                     | Speech and Debate                   | 128.00    |
|   | 00510567 | 10242522 | General Norfolk                     | Electrical Construction and Control | 50.00     |
|   |          | 10242522 | General Norfolk                     | Welding                             | 50.00     |
| NECC Foundation   | !0067085 | 10241698 | General Norfolk                     | -                                   | 4,562.02  |
|   |          | 10241699 | General Norfolk                     | Development Office                  | 53.49     |
| Nathan Edward Simpson                                       | !0067427 | 10242627 | General Norfolk                     | Electrical Construction and Control | 178.91    |
| Nathaniel Deida   | 00510426 | 10242254 | BHECN PLADC Student Support 362     | Behavioral Sciences Vocational      | 266.66    |
| National Council for State Authorization Reciprocity Agrmnt | 00510351 | 10241924 | General Norfolk                     | Teaching and Learning               | 4,400.00  |
| Nebraska Assembly of Nursing Deans & Directors              | 00510353 | 10241926 | General Norfolk                     | Nursing                             | 150.00    |
| Nebraska Indian Community College                           | 00510261 | 10241709 | General Norfolk                     | NECC and NICC Agreement             | 47,440.47 |
| Nebraska Library Association                                | 00510354 | 10241928 | General Norfolk                     | Library Services                    | 60.00     |
| Nebraska Public Power District                              | 00510355 | 10241992 | General O'Neill                     | Utilities                           | 1,194.82  |
|   | 00510472 | 10242330 | General Norfolk                     | Utilities                           | 45.00     |
|   |          | 10242331 | General Norfolk                     | Utilities                           | 45.55     |
|   |          | 10242333 | General Norfolk                     | Utilities                           | 1,963.70  |
|   |          | 10242334 | General Norfolk                     | Utilities                           | 131.77    |
|   |          | 10242335 | General Norfolk                     | Utilities                           | 81,032.07 |
|   |          | 10242336 | General Norfolk                     | Utilities                           | 6,796.31  |
|   |          | 10242337 | General Norfolk                     | Utilities                           | 100.67    |
|   | 00510565 | 10242567 | General Norfolk                     | Utilities                           | 74.72     |
|   |          | 10242575 | Residence Life                      | Residence Life                      | 106.95    |
|   |          | 10242577 | General Norfolk                     | Utilities                           | 87.28     |
|   |          | 10242580 | General Norfolk                     | Utilities                           | 61.17     |
|   |          | 10242582 | General Norfolk                     | Utilities                           | 233.79    |
| Nebraska State College Board of                             | 00510356 | 10241931 | General Norfolk                     | Accounting                          | 0.43      |
|   |          | 10241931 | General Norfolk                     | Administrative Professional         | 0.10      |
|   |          | 10241931 | Adult Educ Volunteer Coordinator    | Adult Education                     | 99.85     |
|   |          | 10241931 | Adult Education IELCE               | Adult Education                     | 4.88      |
|   |          | 10241931 | Adult Education Regular             | Adult Education                     | 3.00      |
|   |          | 10241931 | General Norfolk                     | Allied Health Ed Noncredit          | 12.81     |
|   |          | 10241931 | General Norfolk                     | Allied Health Education Credit      | 47.58     |
|   |          | 10241931 | General Norfolk                     | Biology and Science                 | 36.71     |
|   |          | 10241931 | General Norfolk                     | Business Admin Mrktng Mngmt         | 0.01      |
|   |          | 10241931 | College Center Operations           | College Center Operations           | 40.02     |
|   |          | 10241931 | Driver Training Noncredit Non Reimb | Driver Training Noncredit Nonreimb  | 10.57     |
|   |          | 10241931 | General Norfolk                     | Economics General Academic          | 0.67      |
|   |          | 10241931 | General Norfolk                     | Education                           | 14.67     |
|   |          |          |                                     |                                     |           |

|   |          | 10241931 | General Norfolk                     | English General Academic           | 0.09     |
|---|----------|----------|-------------------------------------|------------------------------------|----------|
|   |          | 10241931 | General Norfolk                     | English Transitional               | 0.02     |
|   |          | 10241931 | General Norfolk                     | Health PE Rec                      | 0.01     |
|   |          | 10241931 | General Norfolk                     | Recruiting                         | 3.01     |
|   |          | 10241931 | General South Sioux                 | South Sioux City Extended Campus   | 66.09    |
|   |          | 10241931 | General Norfolk                     | Testing Services                   | 3.60     |
|   |          | 10241931 | General Norfolk                     | Truck Driving Noncredit Reimb      | 10.69    |
|   |          | 10241931 | General Norfolk                     | Welding                            | 0.12     |
|   |          | 10241931 | General Norfolk                     | Workforce Development Admin        | 108.51   |
|   |          | 10241931 | General Norfolk                     | Workforce Development Noncredit    | 39.38    |
|   | 00510473 | 10242248 | College Center Operations           | College Center Operations          | 230.81   |
|   |          | 10242248 | General Norfolk                     | Dean of Academic Outreach          | 37.64    |
| NebraskaLink Holdings LLC                       | !0067179 | 10241897 | College Center Operations           | College Center Operations          | 743.30   |
|   |          | 10241897 | General Norfolk                     | Network and Infrastructure         | 459.07   |
|   |          | 10241897 | General Norfolk                     | Network and Infrastructure Acad    | 153.03   |
| Nelnet Business Solutions                       | 00510264 | 10241760 | General Norfolk                     | Student Accounts and Cashiering    | 3,017.19 |
|   | 00510265 | 10241761 | General Norfolk                     | Student Accounts and Cashiering    | 70.60    |
|   |          | 10241761 | General Norfolk                     | Web and Enterprise Systems         | 640.00   |
|   |          | 10241761 | General Norfolk                     | Web and Enterprise Systems Acad    | 160.00   |
| New Pig Corporation                             | 00510360 | 10241805 | Cafeteria                           | Cafeteria                          | 430.00   |
| Next Level Resource Partners Inc                | 00510361 | 10241856 | Retail Services                     | Retail Services                    | 4,140.00 |
| Nicole Joy Sedlacek                             | 00510493 | 10242276 | General Norfolk                     | Board of Governors                 | 381.90   |
| Niobrara Valley Electric Membership Corporation | 00510568 | 10242547 | USDA NIFA Rural Tech                | Workforce Development Admin        | 600.00   |
| Norfolk Airport Authority                       | 00510475 | 10242349 | Driver Training Noncredit Non Reimb | Driver Training Noncredit Nonreimb | 84.41    |
| Norfolk Area Chamber of Commerce                | 00510362 | 10241930 | General Norfolk                     | Workforce Development Admin        | 10.00    |
| Norfolk Area United Way Inc                     | !0067086 | 10241700 | General Norfolk                     |                                    | 193.17   |
| Norfolk Country Club                            | 00510363 | 10241933 | General Norfolk                     | Golf                               | 7,500.00 |
|   |          | 10241960 | General Norfolk                     | Presidents Office                  | 14.26    |
| Norfolk Lodge & Suites LLC                      | 00510569 | 10242384 | General Norfolk                     | Math Readiness Match               | 113.00   |
|   |          | 10242435 | General O'Neill                     | O'Neill Extended Campus            | 113.00   |
| Northeast Iowa Community College                | 00510364 | 10241821 | USDA NRCS C2A3 Workforce Training   | Development Office                 | 8,950.00 |
|   |          | 10241993 | USDA NRCS Cooperative Ag Agreement  | Agriculture                        | 4,024.00 |
| O'Neill Fire and Safety Services Inc            | 00510365 | 10241997 | General O'Neill                     | Safety and Security Services       | 149.95   |
| O'Neill Shopper                                 | 00510476 | 10242301 | General Norfolk                     | Marketing                          | 709.40   |
| O'Reilly Auto Enterprises LLC                   | 00510366 | 10241854 | General Norfolk                     | Automotive Technology              | 147.06   |
| ODP Business Solutions LLC                      | 00510266 | 10241666 | Retail Services                     | Retail Services                    | 108.43   |
|   |          | 10241667 | Retail Services                     | Retail Services                    | 49.14    |
|   | 00510367 | 10241828 | Retail Services                     | Retail Services                    | 102.42   |
|   |          | 10241829 | Retail Services                     | Retail Services                    | 127.93   |
|   | 00510477 | 10242174 | Retail Services                     | Retail Services                    | 210.10   |
|   |          |          |                                     |                                    |          |

| Obert W Dimmitt Jr              | 00510428 | 10242141 | General Norfolk                  | Agriculture                       | 260.00     |
|---------------------------------|----------|----------|----------------------------------|-----------------------------------|------------|
| Okayokayla Inc                  | 00510368 | 10241857 | Retail Services                  | Retail Services                   | 4,200.00   |
| Omaha Truck Center Company Inc  | 00510267 | 10241665 | General Norfolk                  | Truck Driving Noncredit Reimb     | 299.53     |
|                                 | 00510369 | 10241822 | General Norfolk                  | Truck Driving Noncredit Reimb     | 990.00     |
|                                 |          | 10241927 | Applied Technology Repair Parts  | Diesel Technology                 | 9.87       |
|                                 |          | 10241929 | Applied Technology Repair Parts  | Diesel Technology                 | 121.82     |
|                                 | 00510570 | 10242427 | General Norfolk                  | Truck Driving Noncredit Reimb     | 2,188.58   |
|                                 |          | 10242428 | General Norfolk                  | Truck Driving Noncredit Reimb     | (2,188.58) |
|                                 |          | 10242429 | General Norfolk                  | Truck Driving Noncredit Reimb     | 2,188.58   |
|                                 |          | 10242608 | Applied Technology Repair Parts  | Diesel Technology                 | 581.61     |
|                                 |          | 10242609 | Applied Technology Repair Parts  | Diesel Technology                 | 88.64      |
|                                 |          | 10242610 | Applied Technology Repair Parts  | Diesel Technology                 | 1,394.38   |
| One Diversified LLC             | 00510571 | 10242503 | General Norfolk                  | Physical Therapist Assistant      | 4,953.62   |
| Ortmeier Enterprises Inc        | 00510370 | 10241954 | General Norfolk                  | <b>Building Construction</b>      | 3,171.63   |
| Paige A Parsons                 | !0067414 | 10242533 | General Norfolk                  | Disability Services               | 102.53     |
| Parisi & Venturini Corp         | 00510371 | 10241847 | General Norfolk                  | Allied Health Ed Noncredit        | 2,384.00   |
| Parts Town LLC                  | 00510373 | 10241824 | General Norfolk                  | Maintenance                       | 393.28     |
| Passageways Inc                 | 00510572 | 10242706 | General Norfolk                  | Board of Governors                | 7,400.00   |
| Pearson                         | 00510268 | 10241746 | Retail Services                  | Retail Services                   | 13,823.42  |
| Pens Etc. Inc                   | 00510479 | 10242175 | Retail Services                  | Retail Services                   | 27.72      |
|                                 |          | 10242241 | Retail Services                  | Retail Services                   | 378.88     |
| Peregrine Radiology LLC         | 00510480 | 10242173 | Veterinarian Technician Services | Veterinary Technician             | 100.00     |
| Peters Entertainment            | 00510374 | 10241938 | Student Services                 | Student Services Student Activity | 1,900.00   |
| Phillip John Schimonitz         | !0067421 | 10242586 | General Norfolk                  | Graphic Design                    | 38.86      |
| Plan B LLC                      | 00510269 | 10241723 | Student Services                 | Student Services Student Activity | 3,625.00   |
| Pomp's Tire Service Inc         | 00510573 | 10242402 | General Norfolk                  | Grounds                           | 152.54     |
| Precision Marketing & Sales Inc | 00510482 | 10242267 | Retail Services                  | Retail Services                   | 830.45     |
| PrestoSports LLC                | 00510375 | 10241855 | General Norfolk                  | Athletics                         | 225.00     |
| Prime Sanitation                | 00510376 | 10241825 | Cafeteria                        | Cafeteria                         | 507.85     |
|                                 |          | 10241825 | College of Nursing Operations    | College of Nursing Operations     | 169.09     |
|                                 |          | 10241825 | Residence Life                   | Residence Life                    | 1,375.16   |
|                                 |          | 10241825 | General Norfolk                  | Utilities                         | 3,860.03   |
|                                 | 00510574 | 10242613 | Residence Life                   | Residence Life                    | 794.56     |
| Priscila Vinson                 | !0067268 | 10242265 | BHECN PLADC Student Support 362  | Behavioral Sciences Vocational    | 266.66     |
| Putters Jewelry                 | 00510483 | 10242326 | General Norfolk                  | Development Office                | 330.00     |
| Quadient Inc                    | 00510484 | 10242327 | Print Services                   | Print Services                    | 274.98     |
| Qwest Corporation               | 00510485 | 10242253 | General Norfolk                  | Network and Infrastructure        | 160.42     |
|                                 |          | 10242253 | General Norfolk                  | Network and Infrastructure Acad   | 53.48      |
|                                 | 00510486 | 10242260 | General Norfolk                  | Network and Infrastructure        | 31.34      |
|                                 |          | 10242260 | General Norfolk                  | Network and Infrastructure Acad   | 10.45      |
|                                 |          |          |                                  |                                   |            |

| RBB LLC   | 00510487 | 10242266 | General Norfolk                     | Recruiting                          | 672.21    |
|---|----------|----------|-------------------------------------|-------------------------------------|-----------|
|   | 00510575 | 10242704 | General Norfolk                     | Student Life                        | 219.37    |
| RDO Truck Center Co   | 00510576 | 10242388 | Applied Technology Repair Parts     | Diesel Technology                   | 362.52    |
|   |          | 10242389 | Applied Technology Repair Parts     | Diesel Technology                   | 307.82    |
|   |          | 10242390 | Applied Technology Repair Parts     | Diesel Technology                   | 836.02    |
|   |          | 10242392 | Applied Technology Repair Parts     | Diesel Technology                   | (22.10)   |
|   |          | 10242393 | Applied Technology Repair Parts     | Diesel Technology                   | 103.84    |
|   |          | 10242394 | Applied Technology Repair Parts     | Diesel Technology                   | (86.05)   |
|   |          | 10242395 | Applied Technology Repair Parts     | Diesel Technology                   | 633.14    |
| Regalia Manufacturing Company                               | 00510377 | 10241826 | Livestock Judging                   | Agriculture                         | 277.73    |
| Renee Ann Peters  | !0067415 | 10242364 | General Norfolk                     | Security and Technology Serv Acad   | 15.00     |
|   |          | 10242364 | General Norfolk                     | Security and Technology Services    | 135.00    |
| Rentokil North America Inc                                  | 00510378 | 10241868 | General South Sioux                 | Operations                          | 45.10     |
|   |          | 10241869 | General Norfolk                     | Maintenance                         | 350.00    |
|   |          | 10241870 | General Norfolk                     | Maintenance                         | 64.00     |
|   |          | 10241871 | General Norfolk                     | Maintenance                         | 135.00    |
|   |          | 10241872 | Cafeteria                           | Cafeteria                           | 66.44     |
|   |          | 10241872 | Residence Life                      | Residence Life                      | 134.93    |
|   |          | 10241873 | General Norfolk                     | Maintenance                         | 54.00     |
|   |          | 10241874 | College of Nursing Operations       | College of Nursing Operations       | 82.00     |
|   |          | 10241875 | General Norfolk                     | Maintenance                         | 81.00     |
| Revolution Wraps LLC  | !0067087 | 10241691 | General Norfolk                     | Marketing                           | 3,021.25  |
|   |          | 10241763 | General Norfolk                     | Agriculture                         | 3,664.56  |
|   | !0067180 | 10242055 | LLC Capital Reserve                 | VP of Admin Services                | 5,476.97  |
|   | !0067283 | 10242346 | Residence Life                      | Residence Life                      | 1,538.70  |
|   |          | 10242347 | Residence Life                      | Residence Life                      | 1,307.83  |
|   | !0067450 | 10242437 | General Norfolk                     | Marketing                           | 194.67    |
|   |          | 10242438 | General Norfolk                     | Recruiting                          | 471.40    |
|   |          | 10242509 | General Norfolk                     | Recruiting                          | 2,804.51  |
|   |          | 10242513 | General Norfolk                     | Recruiting                          | 820.06    |
| Richard David Miller  | 00510349 | 10241942 | DOL Community Project Truck Driving | Truck Driving Noncredit Reimb       | 200.50    |
| Richard Scott Crawford                                      | !0067377 | 10242542 | General Norfolk                     | Tuition Reimbursement               | 1,072.00  |
| Richland Community College                                  | 00510488 | 10242323 | USDA NRCS Cooperative Ag Agreement  | Agriculture                         | 956.97    |
| Rocky Mountain Assn of Student Financial Aid Administration | 00510379 | 10241939 | General Norfolk                     | Personnel Development               | 375.00    |
| Rogge General Contractors Inc                               | 00510577 | 10242504 | Northeast NE Innovation Studio      | Nondepartmental                     | 26,941.50 |
| Russell Lee Flamig  | !0067156 | 10241953 | Hartington                          | Hartington                          | 130.65    |
| Safety & Health Council of Greater Omaha                    | 00510270 | 10241727 | General Norfolk                     | Electrical Construction and Control | 720.00    |
| Sallie Mae Inc  | 00510490 | 10242231 | Private and Alternative Stu Loans   | Financial Aid                       | 250.00    |
|   | 00510491 | 10242232 | Private and Alternative Stu Loans   | Financial Aid                       | 250.00    |
| Scantron Corporation  | 00510578 | 10242507 | General Norfolk                     | Agriculture                         | 570.17    |
|   |          |          |                                     |                                     |           |

| School Pride Ltd            | 00510380 | 10241876 | General Norfolk                   | Softball                       | 333.50     |
|-----------------------------|----------|----------|-----------------------------------|--------------------------------|------------|
| Scot Alan Ouderkirk         | !0067165 | 10241902 | General Norfolk                   | Utility Line Off Campus        | 726.38     |
|                             |          | 10241908 | General Norfolk                   | Utility Line Off Campus        | 450.81     |
|                             | !0067413 | 10242363 | General Norfolk                   | Utility Line Off Campus        | 150.00     |
| Scott A Gray                | !0067384 | 10242411 | General Norfolk                   | VP of Admin Services           | 150.00     |
|                             |          | 10242456 | General Norfolk                   | VP of Admin Services           | 1,348.06   |
|                             |          | 10242456 | General Norfolk                   |                                | (1,348.06) |
| Scottsbluff Motor Co Inc    | 00510381 | 10241882 | General Norfolk                   | Utility Line Off Campus        | 114.45     |
| Sea Change Therapy Services | 00510579 | 10242548 | General Norfolk                   | Social Sciences                | 300.00     |
| Shared Service Systems Inc  | 00510580 | 10235273 | General Norfolk                   | Nursing                        | (184.29)   |
|                             |          | 10235275 | General Norfolk                   | Nursing                        | 105.45     |
|                             |          | 10242515 | General Norfolk                   | Emergency Medical Training     | 358.80     |
|                             |          | 10242515 | General Norfolk                   | Paramedic                      | 478.40     |
|                             |          | 10242601 | General Norfolk                   | Nursing                        | 234.96     |
|                             |          | 10242602 | General Norfolk                   | Nursing                        | 251.68     |
|                             |          | 10242604 | General Norfolk                   | Nursing                        | 219.55     |
|                             |          | 10242606 | General Norfolk                   | Nursing                        | 1,470.20   |
|                             |          | 10242607 | General Norfolk                   | Nursing                        | 7,128.37   |
| Sharps Compliance Inc       | 00510581 | 10242508 | General Norfolk                   | Safety and Security Services   | 269.89     |
| Shawn Patrick Sayers        | !0067419 | 10242064 | General Norfolk                   | Grounds                        | 76.44      |
|                             |          | 10242064 | General Norfolk                   |                                | (76.44)    |
|                             |          | 10242367 | General Norfolk                   | Grounds                        | 150.00     |
| Shubha Krishnamurthy        | !0067161 | 10241905 | General Norfolk                   | Information Technology Admin   | 109.07     |
|                             | !0067258 | 10242228 | General Norfolk                   | Information Technology Admin   | 267.20     |
| Sid Tool Company Inc        | 00510495 | 10242155 | General Norfolk                   | Machining and MFG Automation   | 91.26      |
|                             |          | 10242159 | General Norfolk                   | Machining and MFG Automation   | 13.52      |
| Sioux City Night Patrol     | !0067284 | 10242268 | College Center Operations         | College Center Operations      | 837.00     |
|                             |          | 10242269 | General South Sioux               | Safety and Security Services   | 449.50     |
|                             |          | 10242325 | General Norfolk                   | Safety and Security Services   | 17,996.73  |
| Sioux City Truck Sales Inc  | 00510382 | 10241932 | General Norfolk                   | Truck Driving Noncredit Reimb  | 314.33     |
| Siouxland Bat Company LLC   | 00510583 | 10242705 | College Center Operations         | College Center Operations      | 1,750.00   |
| Softplan Systems Inc        | 00510272 | 10241674 | General Norfolk                   | Building Construction          | 1,015.00   |
|                             |          | 10241674 | General West Point                | West Point Extended Campus     | 1,000.00   |
| Sonya Marie King            | 00510458 | 10242257 | BHECN PLADC Student Support 362   | Behavioral Sciences Vocational | 266.66     |
| St. Michael's Church        | 00510275 | 10241705 | General Norfolk                   | Recruiting                     | 150.00     |
| Stacy I Dieckman            | !0067064 | 10241710 | General Norfolk                   | Financial Aid                  | 97.82      |
| Stacy L Axon                | !0067153 | 10241985 | USDA NRCS C2A3 Workforce Training | Development Office             | 1,685.57   |
|                             |          | 10242040 | USDA NRCS C2A3 Workforce Training | Development Office             | 1,592.01   |
|                             |          | 10242041 | USDA NRCS C2A3 Workforce Training | Development Office             | 3,155.51   |
|                             |          | 10242042 | USDA NRCS C2A3 Workforce Training | Development Office             | 2,792.07   |
|                             |          |          |                                   |                                |            |

| Stacy Lee Schenk                  | !0067264 | 10242262 | BHECN PLADC Student Support 362   | Behavioral Sciences Vocational  | 266.66    |
|-----------------------------------|----------|----------|-----------------------------------|---------------------------------|-----------|
| Stadium Sports                    | 00510383 | 10241883 | Retail Services                   | Retail Services                 | 700.00    |
|                                   |          | 10241884 | Retail Services                   | Retail Services                 | 2,700.00  |
| Staples Contract & Commercial Inc | !0067181 | 10241885 | Retail Services                   | Retail Services                 | 60.00     |
|                                   | !0067285 | 10242288 | Retail Services                   | Retail Services                 | 304.65    |
|                                   |          | 10242289 | Retail Services                   | Retail Services                 | 287.84    |
| State of Nebraska                 | 00510384 | 10241878 | College Center Operations         | College Center Operations       | 39.00     |
|                                   |          | 10241879 | General Norfolk                   | Network and Infrastructure      | 118.12    |
|                                   |          | 10241879 | General Norfolk                   | Network and Infrastructure Acad | 39.38     |
|                                   |          | 10241880 | General Norfolk                   | Network and Infrastructure      | 71.62     |
|                                   |          | 10241880 | General Norfolk                   | Network and Infrastructure Acad | 23.88     |
|                                   |          | 10241881 | General Norfolk                   | Network and Infrastructure      | 171.79    |
|                                   |          | 10241881 | General Norfolk                   | Network and Infrastructure Acad | 57.26     |
|                                   | 00510496 | 10242250 | General Norfolk                   | Truck Driving Noncredit Reimb   | 50.00     |
|                                   |          | 10242250 | General Norfolk                   | Utility Line On Campus          | 50.00     |
|                                   | 00510584 | 10242559 | Business and Humanities Auxiliary | Dean of Business and Humanities | 10.00     |
| Sterling Computers Corporation    | !0067286 | 10242278 | General Norfolk                   | Marketing                       | 42.76     |
|                                   |          | 10242279 | General Norfolk                   | Marketing                       | 1,275.00  |
| Steven M Anderson                 | 00510408 | 10242271 | General Norfolk                   | Board of Governors              | 62.98     |
| Subrena Sue Garner                | !0067254 | 10242255 | BHECN PLADC Student Support 362   | Behavioral Sciences Vocational  | 266.66    |
| Summit Contracting Inc            | 00510385 | 10242058 | Agriculture Production            | Agriculture                     | 46.48     |
|                                   | 00510585 | 10242433 | Agriculture Production            | Agriculture                     | 1,035.99  |
| Sunny Meadow Medical Clinic P.C.  | 00510386 | 10242049 | General Norfolk                   | Truck Driving Noncredit Reimb   | 40.00     |
|                                   | 00510497 | 10242351 | CCPE Gap Assistance               | Financial Aid                   | 45.00     |
|                                   | 00510586 | 10242649 | Applied Tech Division Aux         | Dean of Applied Technology      | 45.00     |
|                                   |          | 10242650 | Applied Tech Division Aux         | Dean of Applied Technology      | 75.00     |
| TNT Concrete & More LLC           | 00510501 | 10242318 | Capital Improvement Norfolk       | Nondepartmental                 | 11,776.12 |
| Tami Joann Buttercase             | !0067252 | 10242252 | BHECN PLADC Student Support 362   | Behavioral Sciences Vocational  | 266.66    |
| Taylor Radawn Bockman             | !0067369 | 10242666 | General O'Neill                   | O'Neill Extended Campus         | 104.31    |
| TeamDynamix Solutions LLC         | 00510276 | 10241758 | General Norfolk                   | Web and Enterprise Systems      | 22,238.96 |
|                                   |          | 10241758 | General Norfolk                   | Web and Enterprise Systems Acad | 5,559.74  |
|                                   |          | 10241759 | General Norfolk                   | Web and Enterprise Systems      | 3,393.20  |
|                                   |          | 10241759 | General Norfolk                   | Web and Enterprise Systems Acad | 848.30    |
| Teeco Inc                         | 00510387 | 10241886 | General Norfolk                   | Information Technology          | 5.00      |
|                                   |          | 10241934 | General Norfolk                   | Dean of Academic Outreach       | 16.25     |
|                                   |          | 10241937 | General Norfolk                   | Dean of Academic Outreach       | 23.50     |
|                                   |          | 10241945 | General West Point                | West Point Extended Campus      | 9.00      |
|                                   |          | 10241947 | General West Point                | West Point Extended Campus      | 5.00      |
|                                   |          | 10241949 | General West Point                | West Point Extended Campus      | 5.00      |
|                                   |          | 10241962 | General Norfolk                   | Dean of Business and Humanities | 7.84      |
|                                   |          |          |                                   |                                 |           |

|                                       |          | 10241962 | General Norfolk                  | Dean of Health & Public Services  | 7.83      |
|---------------------------------------|----------|----------|----------------------------------|-----------------------------------|-----------|
|                                       |          | 10241962 | General Norfolk                  | Dean of Science Tech Ag and Math  | 7.83      |
|                                       |          | 10241964 | General Norfolk                  | Dean of Business and Humanities   | 1.66      |
|                                       |          | 10241964 | General Norfolk                  | Dean of Health & Public Services  | 1.67      |
|                                       |          | 10241964 | General Norfolk                  | Dean of Science Tech Ag and Math  | 1.67      |
|                                       |          | 10241965 | General Norfolk                  | Dean of Business and Humanities   | 7.84      |
|                                       |          | 10241965 | General Norfolk                  | Dean of Health & Public Services  | 7.83      |
|                                       |          | 10241965 | General Norfolk                  |                                   | 7.83      |
|                                       |          |          |                                  | Dean of Science Tech Ag and Math  |           |
|                                       |          | 10241966 | General Norfolk                  | Agriculture                       | 16.25     |
| T                                     | 10007000 | 10241968 | General Norfolk                  | Agriculture                       | 5.00      |
| Terrill Lawrence Cook                 | !0067063 | 10241741 | General Norfolk                  | Truck Driving Noncredit Reimb     | 251.02    |
| Terry Fredrick Nelson                 | 00510474 | 10242274 | General Norfolk                  | Board of Governors                | 58.96     |
| The Chicago Lumber Company of Omaha   | 00510388 | 10241887 | House Construction               | Building Construction             | 97.86     |
|                                       | 00510587 | 10242711 | House Construction               | Building Construction             | 81.44     |
|                                       |          | 10242712 | House Construction               | Building Construction             | 20.00     |
|                                       |          | 10242713 | House Construction               | Building Construction             | 21.97     |
|                                       |          | 10242714 | House Construction               | Building Construction             | 117.35    |
| The Enterprise Publishing Company Inc | 00510498 | 10242324 | General Norfolk                  | Marketing                         | 29.99     |
| The Goal Kick LLC                     | 00510277 | 10240694 | General Norfolk                  | Soccer Womens                     | 1,152.80  |
| The Grind Batting Cages               | 00510389 | 10241827 | General Norfolk                  | Softball                          | 5,130.00  |
|                                       |          | 10241991 | General Norfolk                  | Softball                          | 660.00    |
| The Lincoln Electric Company          | 00510278 | 10241671 | General Norfolk                  | Welding                           | 1,719.00  |
| The Ridge Golf Association            | 00510499 | 10242251 | General Norfolk                  | Golf                              | 900.00    |
| Thomas Patrick McKeon                 | !0067404 | 10242535 | General Norfolk                  | Utility Line On Campus            | 299.00    |
|                                       |          | 10242536 | General Norfolk                  | Utility Line On Campus            | 159.61    |
| Thompson & Hatfield Drywall           | 00510279 | 10241702 | General Norfolk                  | Major Repair and Renovation       | 2,730.00  |
| Timberlake Ranch Camps Inc            | 00510588 | 10242560 | Student Services                 | Student Services Student Activity | 722.40    |
| Timothy J Fenton                      | !0067379 | 10242407 | General Norfolk                  | Network and Infrastructure        | 112.50    |
|                                       |          | 10242407 | General Norfolk                  | Network and Infrastructure Acad   | 37.50     |
| Todd Michael Pfeil                    | !0067073 | 10241731 | General Norfolk                  | Utility Line Off Campus           | 926.56    |
| Tony Milenkovich                      | !0067406 | 10242625 | General Norfolk                  | Diesel Technology                 | 159.45    |
| Tonya Sue Hood-Hytrek                 | !0067159 | 10241956 | Adult Educ Volunteer Coordinator | Adult Education                   | 74.35     |
| Trane                                 | 00510280 | 10241662 | General Norfolk                  | Maintenance                       | 2,132.38  |
|                                       | 00510502 | 10242282 | Cafeteria                        | Cafeteria                         | 1,267.50  |
|                                       |          | 10242282 | College of Nursing Operations    | College of Nursing Operations     | 1,294.50  |
|                                       |          | 10242282 | General Norfolk                  | Maintenance                       | 13,229.50 |
|                                       |          | 10242282 | Residence Life                   | Residence Life                    | 788.75    |
|                                       |          | 10242283 | General Norfolk                  | Maintenance                       | 106.57    |
| Travis Lee Kaup                       | !0067394 | 10242576 | General Norfolk                  | Diesel Technology                 | 160.80    |
| Trentee L Bush                        | !0067062 | 10241738 | General Norfolk                  | Agriculture                       | 106.41    |
|                                       | .000.002 | 00       |                                  | · ·g··                            |           |

| Trevor Alan Bailey                 | !0067366 | 10242573 | General Norfolk               | Information Technology          | 37.19      |
|------------------------------------|----------|----------|-------------------------------|---------------------------------|------------|
| Trisha Dawn Thelander              | !0067432 | 10242066 | General Norfolk               | Workforce Development Noncredit | (61.98)    |
|                                    |          | 10242066 | General Norfolk               |                                 | 61.98      |
|                                    |          | 10242448 | General Norfolk               | Workforce Development Admin     | 337.52     |
| TrueDialog Inc.                    | 00510390 | 10241830 | General Norfolk               | Recruiting                      | 745.85     |
| •                                  |          | 10241830 | General Norfolk               | Student Success                 | 745.84     |
| Ty C Heimes                        | !0067388 | 10242093 | General Norfolk               | Golf                            | 161.61     |
|                                    |          | 10242093 | General Norfolk               |                                 | (161.61)   |
|                                    |          | 10242413 | General Norfolk               | Golf                            | 150.00     |
| Tyson Fresh Meats                  | 00510281 | 10241687 | Tyson Sch                     | Financial Aid                   | 1,000.00   |
| U.S. Bank National Association     | 00510282 | 10241766 | General Norfolk               | Nondepartmental                 | 140,421.79 |
| Uline Inc                          | 00510392 | 10241336 | SSC CDL Driving Range         | Nondepartmental                 | 434.86     |
|                                    |          | 10241888 | General Norfolk               | Custodial Services              | 735.47     |
| United Parcel Service Inc          | !0067088 | 10241711 | Print Services                | Print Services                  | 32.90      |
|                                    |          | 10241719 | Retail Services               | Retail Services                 | 715.03     |
|                                    | !0067182 | 10241814 | Print Services                | Print Services                  | 75.69      |
|                                    |          | 10241815 | Retail Services               | Retail Services                 | 410.42     |
|                                    | !0067287 | 10242197 | Retail Services               | Retail Services                 | 324.47     |
|                                    |          | 10242200 | Print Services                | Print Services                  | 32.90      |
|                                    | !0067451 | 10242440 | Print Services                | Print Services                  | 32.90      |
|                                    |          | 10242441 | Retail Services               | Retail Services                 | 205.06     |
| United Way of Siouxland            | 00510283 | 10241706 | General Norfolk               |                                 | 10.00      |
| Unity in Action                    | 00510393 | 10241944 | General Norfolk               | Recruiting                      | 50.00      |
| University of Tennessee            | 00510284 | 10241728 | General Norfolk               | Career Services                 | 250.00     |
| Verne Simmonds Co                  | 00510394 | 10241889 | General Norfolk               | Maintenance                     | 2,662.00   |
| Vernier Software & Technology Inc  | 00510589 | 10242442 | General Norfolk               | Biology and Science             | 5,298.16   |
| Veterinary Orthopedic Implants LLC | 00510285 | 10241615 | Retail Services               | Retail Services                 | 179.25     |
| Veyra Escudero Rivera              | 00510235 | 10241724 | NE DHHS School Nurse Scholars | Nursing                         | 2,800.00   |
| Vibrant Technologies Inc           | 00510395 | 10241803 | General Norfolk               | Information Technology          | 1,537.56   |
| Vista Energy Marketing LP          | 00510396 | 10242051 | General Norfolk               | Utilities                       | 8,939.24   |
| Vital Topco LP                     | 00510286 | 10241669 | Retail Services               | Retail Services                 | 418.47     |
|                                    |          | 10241670 | Retail Services               | Retail Services                 | 1,669.32   |
|                                    | 00510590 | 10242682 | Retail Services               | Retail Services                 | 31.20      |
|                                    |          | 10242683 | Retail Services               | Retail Services                 | 15,822.27  |
|                                    |          | 10242684 | Retail Services               | Retail Services                 | 5,143.30   |
|                                    |          | 10242685 | Retail Services               | Retail Services                 | 20,950.07  |
|                                    |          | 10242686 | Retail Services               | Retail Services                 | 1,871.74   |
| Volkman Plumbing & Heating Inc     | 00510397 | 10241890 | General Norfolk               | Maintenance                     | 146.00     |
| Voyager Fleet Systems Inc          | 00510591 | 10242701 | General Norfolk               | Agriculture                     | 45.24      |
|                                    |          | 10242701 | General Norfolk               | <b>Building Construction</b>    | 82.74      |
|                                    |          |          |                               |                                 |            |

|                                 |          | 10242701 | General Norfolk               | Presidents Office                 | 294.01    |
|---------------------------------|----------|----------|-------------------------------|-----------------------------------|-----------|
|                                 |          | 10242701 | Transportation Center         | Transportation Center             | 93.14     |
|                                 |          | 10242701 | General Norfolk               | Truck Driving Noncredit Reimb     | 2,608.46  |
|                                 |          | 10242701 | General Norfolk               | Utility Line Off Campus           | 1,011.90  |
|                                 |          | 10242701 | General Norfolk               | Utility Line On Campus            | 810.31    |
| WJAG Inc                        | 00510506 | 10242284 | General Norfolk               | Marketing                         | 150.00    |
|                                 |          | 10242285 | General Norfolk               | Marketing                         | 130.00    |
|                                 | 00510599 | 10242651 | General Norfolk               | Marketing                         | 17.00     |
| Wagz Parking Lot Striping LLC   | 00510398 | 10241891 | General Norfolk               | Grounds                           | 15,744.36 |
| Wal-Mart                        | 00510287 | 10241770 | College Center Operations     | College Center Operations         | 116.55    |
|                                 |          | 10241772 | Residence Life                | Residence Life                    | 559.36    |
|                                 |          | 10241773 | General Norfolk               | Teaching and Learning             | 61.30     |
|                                 |          | 10241775 | General Norfolk               | Workforce Development Noncredit   | 9.34      |
|                                 |          | 10241776 | General South Sioux           | South Sioux City Extended Campus  | 97.00     |
|                                 |          | 10241778 | Scott Schlars                 | Student Success and Retention     | 68.21     |
|                                 |          | 10241779 | Student Services              | Student Services Student Activity | 69.97     |
|                                 |          | 10241782 | General Norfolk               | Student Life                      | 249.02    |
|                                 |          | 10241782 | Student Services              | Student Services Student Activity | 27.30     |
|                                 |          | 10241784 | General Norfolk               | Student Life                      | 7.40      |
|                                 |          | 10241786 | General Norfolk               | Student Life                      | 157.37    |
|                                 |          | 10241787 | General Norfolk               | Career Services                   | 117.26    |
|                                 |          | 10241788 | Residence Life                | Residence Life                    | 132.38    |
| Walmsley Hay Company Inc        | 00510288 | 10241638 | Agriculture Production        | Agriculture                       | 175.00    |
| Warren Garage Door              | 00510592 | 10242431 | General Norfolk               | Maintenance                       | 243.00    |
|                                 |          | 10242432 | General Norfolk               | Maintenance                       | 850.00    |
| Wausa Public Schools Foundation | 00510289 | 10241688 | Education Foundation Sch      | Financial Aid                     | 2,000.00  |
| West Point Chamber of Commerce  | 00510399 | 10241948 | General Norfolk               | Workforce Development Admin       | 275.00    |
| Western Pathology Consultants   | 00510400 | 10242050 | General Norfolk               | Truck Driving Noncredit Reimb     | 32.00     |
|                                 | 00510593 | 10242647 | Applied Tech Division Aux     | Dean of Applied Technology        | 1,536.00  |
|                                 |          | 10242648 | Applied Tech Division Aux     | Dean of Applied Technology        | 256.00    |
| Wichita Water Conditioning Inc  | 00510401 | 10241831 | General Norfolk               | Maintenance                       | 28.50     |
|                                 |          | 10241832 | College of Nursing Operations | College of Nursing Operations     | 19.00     |
|                                 |          | 10241833 | General Norfolk               | Maintenance                       | 9.50      |
|                                 |          | 10241834 | General Norfolk               | Maintenance                       | 19.00     |
|                                 |          | 10241835 | General Norfolk               | Maintenance                       | 19.00     |
|                                 |          | 10241836 | General Norfolk               | Maintenance                       | 19.00     |
|                                 |          | 10241837 | General Norfolk               | Maintenance                       | 95.00     |
|                                 |          | 10241838 | General Norfolk               | Maintenance                       | 9.50      |
|                                 |          | 10241839 | Residence Life                | Residence Life                    | 19.00     |
|                                 |          | 10241840 | General Norfolk               | Maintenance                       | 14.50     |
|                                 |          |          |                               |                                   |           |

|  |          | 10044040   | Canaral O'hlaill              | Olhaill Futandad Campus          | 0.50      |
|--|----------|------------|-------------------------------|----------------------------------|-----------|
|  |          | 10241848   | General O'Neill               | O'Neill Extended Campus          | 9.50      |
|  | 00540500 | 10241849   | General O'Neill               | O'Neill Extended Campus          | 47.50     |
|  | 00510503 | 10242286   | Cafeteria                     | Cafeteria                        | 114.00    |
|  |          | 10242287   | Residence Life                | Residence Life                   | 19.00     |
|  |          | 10242290   | General Norfolk               | Maintenance                      | 67.00     |
|  |          | 10242291   | General Norfolk               | Maintenance                      | 9.50      |
|  |          | 10242292   | Cafeteria                     | Cafeteria                        | 104.50    |
|  |          | 10242293   | General Norfolk               | Maintenance                      | 19.00     |
|  |          | 10242294   | General Norfolk               | Maintenance                      | 19.00     |
|  |          | 10242295   | College of Nursing Operations | College of Nursing Operations    | 28.50     |
|  |          | 10242296   | General Norfolk               | Maintenance                      | 43.00     |
|  |          | 10242297   | General Norfolk               | Maintenance                      | 38.00     |
|  |          | 10242298   | General Norfolk               | Maintenance                      | 19.00     |
|  | 00510594 | 10242443   | Residence Life                | Residence Life                   | 38.00     |
|  |          | 10242444   | Cafeteria                     | Cafeteria                        | 104.50    |
|  |          | 10242619   | Cafeteria                     | Cafeteria                        | 95.00     |
|  |          | 10242621   | General Norfolk               | Maintenance                      | 9.50      |
|  |          | 10242622   | General Norfolk               | Maintenance                      | 19.00     |
|  |          | 10242635   | General Norfolk               | Maintenance                      | 33.50     |
|  |          | 10242643   | College of Nursing Operations | College of Nursing Operations    | 28.50     |
|  |          | 10242644   | General Norfolk               | Maintenance                      | 19.00     |
|  |          | 10242645   | Residence Life                | Residence Life                   | 28.50     |
|  |          | 10242646   | General Norfolk               | Maintenance                      | 19.00     |
|  | 00510595 | 10242703   | General Norfolk               | Maintenance                      | 767.00    |
| Wildcat Manufacturing LLC                | 00510596 | 10242445   | General Norfolk               | Machining and MFG Automation     | 1,260.00  |
| Wilkins Architecture Design Planning LLC | 00510504 | 10242299   | Maclay Building               | Nondepartmental                  | 10,814.48 |
|  | 00510597 | 10242710   | SSC CDL Driving Range         | Nondepartmental                  | 20,688.47 |
| Winsupply Norfolk Ne Co                  | 00510402 | 10241978   | General Norfolk               | Maintenance                      | 15.03     |
|  |          | 10241980   | General Norfolk               | Maintenance                      | 19.84     |
|  |          | 10241981   | General Norfolk               | Maintenance                      | 28.91     |
|  |          | 10241982   | General Norfolk               | Maintenance                      | 70.16     |
|  |          | 10241983   | General Norfolk               | Maintenance                      | 102.43    |
|  |          | 10241984   | General Norfolk               | Maintenance                      | 28.42     |
|  |          | 10241986   | General Norfolk               | Maintenance                      | 23.53     |
|  |          | 10241987   | General Norfolk               | Heating Ventilation and Air Cond | 21.13     |
|  |          | 10241988   | General Norfolk               | Heating Ventilation and Air Cond | 25.78     |
|  |          | 10241989   | General Norfolk               | Heating Ventilation and Air Cond | 504.27    |
|  |          | 10241990   | General Norfolk               | Heating Ventilation and Air Cond | 747.61    |
|  |          | 10241994   | General Norfolk               | Maintenance                      | 371.05    |
|  |          | 10241995   | Residence Life                | Residence Life                   | 729.13    |
|  |          | 102-7 1000 | 1. Coldono Eno                | TOSIGOTION ETIC                  | 123.13    |

|                           |          | 10241996 | General Norfolk        | Maintenance                      | 1,473.65  |
|---------------------------|----------|----------|------------------------|----------------------------------|-----------|
|                           | 00510505 | 10242322 | General Norfolk        | Maintenance                      | 2,871.00  |
|                           | 00510598 | 10242452 | General Norfolk        | Heating Ventilation and Air Cond | 222.16    |
|                           |          | 10242453 | General Norfolk        | Maintenance                      | 117.06    |
|                           |          | 10242454 | General Norfolk        | Maintenance                      | 115.57    |
|                           |          | 10242455 | General Norfolk        | Maintenance                      | 303.95    |
| WorldTech IT LLC          | 00510403 | 10241893 | General Norfolk        | Network and Infrastructure       | 24,326.34 |
|                           |          | 10241893 | General Norfolk        | Network and Infrastructure Acad  | 8,108.78  |
| Zoubek Oil Company        | 00510507 | 10242300 | General Norfolk        | Shipping Receiving Property Ctrl | 30.42     |
|                           | 00510600 | 10242611 | Agriculture Production | Agriculture                      | 1,078.55  |
| uCertify LLC              | 00510391 | 10241894 | Retail Services        | Retail Services                  | 5,880.00  |
| AMBER BECK                | 00206663 | S0087422 | Student Refunds        |                                  | 2,099.00  |
| Aaliyah Mikelle Jones     | 00206752 | S0087574 | Student Refunds        |                                  | 165.00    |
| Abbigail S Jamison        | 00206749 | S0087499 | Student Refunds        |                                  | 750.00    |
| Abraham Michael Larson    | 00206685 | S0087375 | Student Refunds        |                                  | 1,670.50  |
| Adam Robert Geiger        | 00206598 | S0087315 | Student Refunds        |                                  | 250.00    |
| Addison Faith Corr        | !0067111 | S0087207 | Student Refunds        |                                  | 192.00    |
| Adelyn Debora Messenger   | !0067340 | S0087532 | Student Refunds        |                                  | 13.00     |
| Adreian Marie Eads        | !0067308 | S0087529 | Student Refunds        |                                  | 750.00    |
| Adrian Xavier Romero      | 00206642 | S0087325 | Student Refunds        |                                  | 200.00    |
| Aidan Lee Young           | !0067246 | S0087432 | Student Refunds        |                                  | 2,257.00  |
| Aidan Michael Russell     | !0067144 | S0087251 | Student Refunds        |                                  | 448.00    |
| Aiden J Norman            | 00206633 | S0087302 | Student Refunds        |                                  | 6,250.00  |
| Aileen Sanchez De La Isla | !0067350 | S0087484 | Student Refunds        |                                  | 750.00    |
| Aja Christyne Synovec     | 00206652 | S0087288 | Student Refunds        |                                  | 182.00    |
| Alex Marie Hoferer        | 00206678 | S0087366 | Student Refunds        |                                  | 1,552.00  |
| Alexa Rae Cunningham      | !0067022 | S0087098 | Student Refunds        |                                  | 600.00    |
| Alexander Manzo           | 00206766 | S0087573 | Student Refunds        |                                  | 507.00    |
| Alexis Jean Lind          | !0067033 | S0087082 | Student Refunds        |                                  | 121.24    |
| Alicia Prososki           | !0067138 | S0087303 | Student Refunds        |                                  | 4,250.00  |
| Alivia Cathleen Gubbels   | !0067317 | S0087505 | Student Refunds        |                                  | 537.00    |
| Allison Nicole O'Connor   | !0067041 | S0087073 | Student Refunds        |                                  | 2,001.50  |
| Allison R Moss            | 00206627 | S0087321 | Student Refunds        |                                  | 114.40    |
| Alvin James               | !0067218 | S0087427 | Student Refunds        |                                  | 1,646.00  |
| Alyssa Christine Sullivan | !0067356 | S0087497 | Student Refunds        |                                  | 750.00    |
| Amber Rose Schurman       | 00206646 | S0087254 | Student Refunds        |                                  | 1,404.00  |
| Ana Ajqui Benito          | 00206515 | S0087141 | Student Refunds        |                                  | 1,000.00  |
| Andrea Hoffmann           | !0067326 | S0087443 | Student Refunds        |                                  | 13.00     |
| Andrea L Aguilar          | 00206514 | S0087143 | Student Refunds        |                                  | 1,976.24  |
|                           | 00206662 | S0087405 | Student Refunds        |                                  | 192.00    |

| Andreya G Hernandez- Cahill   | !0067322 | S0087508 | Student Refunds | 750.00   |
|-------------------------------|----------|----------|-----------------|----------|
| Angelina Marie Bauer          | 00206584 | S0087250 | Student Refunds | 319.28   |
| Anna Sendgraff                | 00206703 | S0087408 | Student Refunds | 2,500.00 |
| Anne Elizabeth Hiatt          | !0067027 | S0087075 | Student Refunds | 256.00   |
| Annika Lynn West              | !0067243 | S0087350 | Student Refunds | 256.00   |
| April Juliana Guenther        | 00206744 | S0087519 | Student Refunds | 750.00   |
| Arena Marie Fetty             | !0067024 | S0087155 | Student Refunds | 500.00   |
| Arran Kristian Putnam         | !0067047 | S0087081 | Student Refunds | 192.00   |
| Ashleigh Elizabeth Nelson     | !0067134 | S0087223 | Student Refunds | 128.00   |
| Ashlyn Grace Pedersen         | 00206693 | S0087398 | Student Refunds | 750.00   |
| Ashtyn Reese Schwartz         | 00206571 | S0087160 | Student Refunds | 750.00   |
| Aubrey Lynn Dexter-Menke      | 00206528 | S0087085 | Student Refunds | 384.00   |
| Augustus Michael Laible       | 00206761 | S0087488 | Student Refunds | 250.00   |
| Austin James Hegemann         | 00206607 | S0087265 | Student Refunds | 250.00   |
| Autumn Aeris Breukelman       | !0067196 | S0087390 | Student Refunds | 500.00   |
| Avery Lynn Vice               | 00206657 | S0087241 | Student Refunds | 192.00   |
| Axel Tadeo Chavez             | !0067018 | S0087125 | Student Refunds | 256.00   |
| Ayanna Marie Higuera          | !0067324 | S0087564 | Student Refunds | 750.00   |
| Bailey Hannah Richters        | !0067140 | S0087277 | Student Refunds | 2,077.00 |
| Barbara Lynn Topf             | 00206575 | S0087078 | Student Refunds | 384.00   |
| Benjamin David Stearns        | !0067355 | S0087456 | Student Refunds | 750.00   |
| Benjamin Tim-Joseph Grashorn  | !0067316 | S0087585 | Student Refunds | 243.00   |
| Blair Michelle Jordan         | 00206546 | S0087109 | Student Refunds | 487.00   |
| Bobcat of Norfolk             | 00206522 | S0087183 | Student Refunds | 1,065.00 |
| Brady Cook                    | !0067201 | S0087369 | Student Refunds | 798.02   |
| Brandie F Smith               | !0067353 | S0087580 | Student Refunds | 53.00    |
| Brandon James Rickers         | !0067050 | S0087176 | Student Refunds | 1,664.00 |
| Brandon Uriel Garcia-Lupercio | 00206534 | S0087166 | Student Refunds | 3,612.41 |
| Brayden Steve Brabec          | !0067107 | S0087213 | Student Refunds | 309.00   |
| Breanna Marie Krueger         | !0067128 | S0087193 | Student Refunds | 1,000.00 |
| Brennen Michael Heimes        | !0067320 | S0087516 | Student Refunds | 600.00   |
| Brett Bridger                 | 00206666 | S0087402 | Student Refunds | 1,500.00 |
| Brissellie Leonor Pacheco     | 00206775 | S0087555 | Student Refunds | 622.00   |
| Brock Thomas Rahl             | 00206783 | S0087567 | Student Refunds | 500.00   |
| Brodie Derks Anderson         | 00206518 | S0087167 | Student Refunds | 1,824.00 |
| Brody John Koopman            | !0067219 | S0087376 | Student Refunds | 2,500.00 |
| CHRISTOPHER A PARKER          | 00206732 | S0087481 | Student Refunds | 889.48   |
| Cade Russell                  | 00206700 | S0087430 | Student Refunds | 195.00   |
| Caden Alex Arens              | !0067103 | S0087201 | Student Refunds | 1,873.70 |
| Caden L Steiger               | 00206706 | S0087368 | Student Refunds | 7.50     |
|                               |          |          |                 |          |

|                                 | 00206793 | S0087512             | Student Refunds                 | 750.00           |
|---------------------------------|----------|----------------------|---------------------------------|------------------|
| Caden R Stankoski               | 10067240 | S0087379             | Student Refunds                 | 1,099.00         |
| Caia J Samuelson                | 10067240 | S0087379<br>S0087134 | Student Refunds Student Refunds | 1,748.00         |
|                                 | !0067031 | S0087134<br>S0087230 | Student Refunds Student Refunds | 1,740.00         |
| Cainan Rogers  Caitlin E Haydam | 10067142 | S0087230<br>S0087536 | Student Refunds Student Refunds | 1,600.00         |
| •                               |          |                      |                                 |                  |
| Camden Louis Jansen             | 00206543 | S0087076             | Student Refunds                 | 267.51<br>750.00 |
| Cameran Leon Mckirdy            | !0067339 | S0087514             | Student Refunds                 |                  |
| Camrin Joe Palmer               | 00206776 | S0087556             | Student Refunds                 | 750.00           |
| Carrynn Nicole Marx             | 10067035 | S0087120             | Student Refunds                 | 250.00           |
| Carl Wayne Taylor               | 00206709 | S0087399             | Student Refunds                 | 2,200.40         |
| Carol Ann Nierodzik             | 00206692 | S0087438             | Student Refunds                 | 60.00            |
| Carter Meysenburg               | 00206558 | S0087108             | Student Refunds                 | 466.27           |
| Carter Duane Boschult           | 00206725 | S0087582             | Student Refunds                 | 162.00           |
| Carter Patrick Nebuda           | 00206561 | S0087123             | Student Refunds                 | 202.92           |
| Caryanna Marie Rodriguez        | !0067234 | S0087334             | Student Refunds                 | 192.00           |
| Cassalyn Kaye Belt              | 00206723 | S0087373             | Student Refunds                 | 768.00           |
| Charlie Frances Price           | 00206695 | S0087342             | Student Refunds                 | 500.00           |
|                                 | 00206781 | S0087475             | Student Refunds                 | 750.00           |
| Chase Michael Firenze           | 00206597 | S0087271             | Student Refunds                 | 2,034.00         |
|                                 | 00206672 | S0087384             | Student Refunds                 | 1,542.00         |
| Cheyenne Rose Ickler            | !0067328 | S0087487             | Student Refunds                 | 750.00           |
| Cheyenne Sioux Keil             | 00206614 | S0087200             | Student Refunds                 | 192.00           |
| Chloe Faye Reynolds             | 00206786 | S0087520             | Student Refunds                 | 2,833.00         |
| Christina Marie Brandt          | 00206524 | S0087115             | Student Refunds                 | 2,447.40         |
| Christopher Keenan Brown        | !0067300 | S0087551             | Student Refunds                 | 8.00             |
| Cibely Urquidez-Tapia           | 00206578 | S0087122             | Student Refunds                 | 250.00           |
|                                 | 00206712 | S0087381             | Student Refunds                 | 1,500.00         |
| Clarissa Valdovinos             | !0067359 | S0087477             | Student Refunds                 | 750.00           |
| Cole Michael Tweten             | !0067148 | S0087327             | Student Refunds                 | 8.02             |
| Cole R Matzner                  | 00206622 | S0087233             | Student Refunds                 | 256.00           |
| Connor Badyn Cooksley           | 00206593 | S0087304             | Student Refunds                 | 1,522.00         |
| Conor Laska                     | 00206618 | S0087212             | Student Refunds                 | 1,334.76         |
|                                 | 00206686 | S0087361             | Student Refunds                 | 1,541.00         |
| Cooper Sundberg                 | 00206651 | S0087238             | Student Refunds                 | 1,152.00         |
| Cynthia Lorena Guerra Cabrera   | 00206675 | S0087392             | Student Refunds                 | 1,900.00         |
| Dalton Lewandowski              | 00206552 | S0087144             | Student Refunds                 | 150.00           |
| Dalton L Noble                  | 00206631 | S0087309             | Student Refunds                 | 750.00           |
| Dalton Wyatt Clemens            | 00206733 | S0087496             | Student Refunds                 | 750.00           |
| Damaris Griselda Chilel-Lopez   | 00206668 | S0087343             | Student Refunds                 | 500.00           |
| Dane E Kilday                   | 00206682 | S0087352             | Student Refunds                 | 2,500.00         |
|                                 |          |                      |                                 |                  |

| DaniKa Jo Burrell           | 00206590 | S0087312 | Student Refunds | 24.00    |
|-----------------------------|----------|----------|-----------------|----------|
| Danny Ezequiel Pedro        | 00206779 | S0087575 | Student Refunds | 750.00   |
| Darrell Eugene Anderson     | 00206582 | S0087311 | Student Refunds | 80.00    |
| Daveigh Grace Munter-McAfee | !0067040 | S0087118 | Student Refunds | 500.00   |
| Daxton B Behmer             | 00206585 | S0087261 | Student Refunds | 1,346.30 |
| Delilah Eliza Harper        | !0067121 | S0087198 | Student Refunds | 1,246.00 |
| Destiny Kay Lynn Merchant   | 00206623 | S0087197 | Student Refunds | 160.00   |
| Destiny Rae Helzer          | 00206746 | S0087483 | Student Refunds | 9.00     |
| Diego Carbajal              | 00206729 | S0087503 | Student Refunds | 512.00   |
| Diego David Ruvalcaba       | 00206644 | S0087297 | Student Refunds | 3,030.00 |
| Dillon M Dubbs              | !0067203 | S0087378 | Student Refunds | 330.00   |
| Dru Jon Truax               | 00206577 | S0087191 | Student Refunds | 1,000.00 |
| Dustin Allan Simonsen       | 00206791 | S0087591 | Student Refunds | 2,200.00 |
| Dylan Lewis Messier         | 00206689 | S0087417 | Student Refunds | 2,500.00 |
| Dylan Mical Hitz            | !0067122 | S0087252 | Student Refunds | 3,698.00 |
| ELIZABETH M GOSHORN         | 00206529 | S0087093 | Student Refunds | 1,508.70 |
|                             | 00206671 | S0087347 | Student Refunds | 90.30    |
| ELIZABETH WILLIAMS          | 00206738 | S0087518 | Student Refunds | 2,491.00 |
| Ean Joseph Goodrich         | 00206601 | S0087319 | Student Refunds | 1,000.00 |
| Edgar Alberto Meza          | !0067036 | S0087156 | Student Refunds | 256.50   |
| Edith Romero                | !0067236 | S0087332 | Student Refunds | 162.00   |
| Eleuterio Julio Medina      | 00206768 | S0087558 | Student Refunds | 750.00   |
| Eli Allen Johnston          | 00206613 | S0087278 | Student Refunds | 414.40   |
|                             | 00206751 | S0087559 | Student Refunds | 750.00   |
| Elijah Diggs Gutierrez      | 00206736 | S0087566 | Student Refunds | 750.00   |
| Elijah Ryan Williams        | !0067364 | S0087592 | Student Refunds | 162.00   |
| Elizabeth Eileen Mousel     | !0067341 | S0087465 | Student Refunds | 75.94    |
| Elizabeth Rose Graae        | !0067117 | S0087282 | Student Refunds | 192.00   |
| Ella Henrickson             | 00206608 | S0087243 | Student Refunds | 1,936.00 |
| Ella Josephine Booth        | !0067194 | S0087377 | Student Refunds | 509.40   |
| Elmer Marroquin             | 00206620 | S0087237 | Student Refunds | 14.41    |
| Elyssa Jean Tuttle          | !0067055 | S0087091 | Student Refunds | 1,729.04 |
| Elyssa Nicole Cuevas        | 00206527 | S0087090 | Student Refunds | 384.00   |
| Emily Catharine Meyers      | 00206770 | S0087576 | Student Refunds | 750.00   |
| Emily Cathleen Fosler       | !0067206 | S0087412 | Student Refunds | 534.12   |
| Emily Jo Ramirez            | !0067049 | S0087105 | Student Refunds | 4,881.50 |
| Emma Grabowski              | 00206742 | S0087526 | Student Refunds | 750.00   |
| Emma Danae Green            | 00206536 | S0087088 | Student Refunds | 101.00   |
| Emma Kay Johansen           | 00206545 | S0087124 | Student Refunds | 500.00   |
| Emma Lou Baumgart           | 00206721 | S0087504 | Student Refunds | 750.00   |
|                             |          |          |                 |          |

| Ethan Michael Emerick        | !0067023 | S0087152 | Student Refunds | 148.00   |
|------------------------------|----------|----------|-----------------|----------|
| Ethan Mitchell Jones         | 00206681 | S0087382 | Student Refunds | 300.00   |
| Faith Urwiler                | 00206795 | S0087553 | Student Refunds | 1,500.00 |
| Finlay Jack Stafford         | 00206649 | S0087292 | Student Refunds | 3,955.60 |
| Flynn Scott Doescher         | 00206670 | S0087435 | Student Refunds | 1,065.00 |
| Gabriel Casarrubias          | !0067110 | S0087256 | Student Refunds | 328.00   |
| Gabriel Dutton-Mofford       | 00206737 | S0087541 | Student Refunds | 298.40   |
| Gabrielle L Wieck            | 00206796 | S0087471 | Student Refunds | 750.00   |
| Gabrielle R Mackey           | 00206764 | S0087450 | Student Refunds | 500.00   |
| Gage Lee Davenport           | !0067113 | S0087289 | Student Refunds | 192.00   |
| Gage Matthew Kment           | 00206755 | S0087586 | Student Refunds | 275.00   |
| Gage N Osweiler              | 00206774 | S0087589 | Student Refunds | 162.00   |
| Garet Lord Lockhart          | !0067330 | S0087506 | Student Refunds | 440.80   |
| Gavin Eric Van Driel         | 00206656 | S0087248 | Student Refunds | 1,500.00 |
| Gavin Joseph Yosten          | 00206580 | S0087099 | Student Refunds | 1,864.81 |
| Grace Anna Reppert-Meiergerd | 00206785 | S0087509 | Student Refunds | 751.00   |
| Grace Jo Lindeman            | 00206553 | S0087119 | Student Refunds | 200.00   |
| Grant Christopher Lander     | !0067220 | S0087396 | Student Refunds | 1,088.00 |
| Gretchen J Gonzalez-Lupercio | 00206741 | S0087562 | Student Refunds | 750.00   |
| Gwendolyn Thea Graham        | !0067118 | S0087295 | Student Refunds | 4,204.00 |
| HEATHER L SEITZ              | 00206677 | S0087419 | Student Refunds | 443.00   |
| HEIDI A KEIL                 | 00206538 | S0087094 | Student Refunds | 336.00   |
| Hadley Elizabeth Vanness     | !0067149 | S0087255 | Student Refunds | 150.00   |
| Hailey A Munoz               | !0067343 | S0087476 | Student Refunds | 750.00   |
| Hailey Marie Hunzeker        | !0067217 | S0087355 | Student Refunds | 781.50   |
| Hailey Marie Nieman          | 00206562 | S0087159 | Student Refunds | 1,697.00 |
| Hailey Rose Blank            | 00206665 | S0087344 | Student Refunds | 600.00   |
| Halanys Milian Auld          | !0067037 | S0087107 | Student Refunds | 2,002.50 |
| Halima Ismail Isaak          | 00206679 | S0087436 | Student Refunds | 60.00    |
| Halle Paige Hanaway          | !0067120 | S0087234 | Student Refunds | 378.40   |
| Hanan Abdelallahi            | 00206581 | S0087275 | Student Refunds | 1,512.24 |
|                              | 00206717 | S0087557 | Student Refunds | 750.00   |
| Hannah Grace Beckenhauer     | !0067104 | S0087195 | Student Refunds | 1,326.00 |
| Hannah Jolee Gleason         | 00206535 | S0087179 | Student Refunds | 654.00   |
| Haylea ReAnn Nolan           | 00206632 | S0087283 | Student Refunds | 1,323.36 |
| Henry Michael Kumm           | 00206760 | S0087470 | Student Refunds | 750.00   |
| Holden Lane Moural           | !0067133 | S0087307 | Student Refunds | 3,232.00 |
| Holly Diane Lewon            | !0067221 | S0087333 | Student Refunds | 650.00   |
| Hope Lilly Borman            | !0067106 | S0087285 | Student Refunds | 200.00   |
|                              | !0067195 | S0087424 | Student Refunds | 192.00   |

| Hudson Blaine Holoch         | 00206611 | S0087280 | Student Refunds | 204.00   |
|------------------------------|----------|----------|-----------------|----------|
| Hudson Brady Barger          | 00206521 | S0087100 | Student Refunds | 128.00   |
| Hunter Rae Buchanan          | 00206667 | S0087393 | Student Refunds | 76.41    |
| Ian Amos-James Schulzkump    | 00206645 | S0087219 | Student Refunds | 56.41    |
| Isaiah Matthew Saldana       | !0067349 | S0087479 | Student Refunds | 600.00   |
| Isaiah Thomas Garcia         | !0067207 | S0087416 | Student Refunds | 192.00   |
| Ivan Kristian Cabrera        | 00206592 | S0087286 | Student Refunds | 1,904.35 |
| JENNIFER L ZACH              | 00206544 | S0087157 | Student Refunds | 1,819.00 |
| Jaci Kailynn Meyers          | 00206557 | S0087132 | Student Refunds | 1,000.00 |
|                              | 00206624 | S0087306 | Student Refunds | 1,000.00 |
| Jacie Jean Siecke            | 00206573 | S0087121 | Student Refunds | 500.00   |
| Jackson B Nelson             | 00206772 | S0087527 | Student Refunds | 1,250.00 |
| Jackson Dean Mazuch          | !0067337 | S0087588 | Student Refunds | 1,000.00 |
| Jackson Walker Cooney        | 00206669 | S0087433 | Student Refunds | 2,500.00 |
| Jacob J Williams             | !0067151 | S0087232 | Student Refunds | 160.00   |
|                              | !0067244 | S0087404 | Student Refunds | 248.07   |
| Jacob Joesph Hochstein       | !0067214 | S0087372 | Student Refunds | 2,500.00 |
| Jada Chevelle Grape          | 00206602 | S0087276 | Student Refunds | 750.00   |
| Jada Therese Kreikemeier     | !0067329 | S0087445 | Student Refunds | 7.00     |
| Jaden K Kohl                 | !0067127 | S0087270 | Student Refunds | 1.00     |
| Jake Edward Bonifas          | !0067299 | S0087544 | Student Refunds | 1,507.92 |
| Jalin Z Goodell              | !0067315 | S0087462 | Student Refunds | 740.00   |
| James Avery Hancock          | !0067212 | S0087411 | Student Refunds | 128.00   |
| James Francis Coughlin       | 00206734 | S0087570 | Student Refunds | 1,185.40 |
| James Michael Rolf           | 00206788 | S0087495 | Student Refunds | 1,250.00 |
| Jami Jo Leonard              | 00206551 | S0087072 | Student Refunds | 1,621.00 |
| Jasmine Erica Sanches        | !0067238 | S0087338 | Student Refunds | 4,448.00 |
| Javier Antonio Hernandez     | !0067323 | S0087515 | Student Refunds | 1,500.00 |
| Jayda Ann Christensen        | !0067200 | S0087351 | Student Refunds | 769.40   |
| Jayden Leigh Fuchs           | !0067313 | S0087469 | Student Refunds | 561.50   |
| Jayden Rae Dehning           | 00206735 | S0087563 | Student Refunds | 3,698.00 |
| Jazman Marie Ellington       | 00206596 | S0087313 | Student Refunds | 45.00    |
| Jazmine M Walz               | !0067150 | S0087192 | Student Refunds | 2,246.61 |
| Jenaya Xitlali Millan        | !0067226 | S0087371 | Student Refunds | 192.00   |
| Jenna M Adams                | !0067296 | S0087500 | Student Refunds | 13.00    |
|                              | 00206661 | S0087359 | Student Refunds | 625.00   |
| Jeremiah Christopher Reimers | 00206640 | S0087268 | Student Refunds | 750.00   |
| Jeremy J Starzec             | !0067052 | S0087074 | Student Refunds | 256.00   |
| Jessica Lyn Green            | 00206603 | S0087216 | Student Refunds | 759.36   |
| Jessica Nicole Crouch        | !0067021 | S0087096 | Student Refunds | 254.00   |
|                              |          |          |                 |          |

| Jillian Adams                 | !0067102 | S0087226 | Student Refunds | 844.00   |
|-------------------------------|----------|----------|-----------------|----------|
| Joaquin Ramirez               | 00206784 | S0087565 | Student Refunds | 750.00   |
| Jocelyn R Brazelton           | !0067108 | S0087260 | Student Refunds | 1,675.02 |
| John Jason Fanta              | 00206739 | S0087543 | Student Refunds | 486.92   |
| Jonathyn I Fosler             | 00206673 | S0087414 | Student Refunds | 394.00   |
| Jordan Robert Mosel           | !0067228 | S0087346 | Student Refunds | 129.60   |
| Jordyn Caryn Siebrandt        | 00206704 | S0087354 | Student Refunds | 750.00   |
| Joseph Alexander Miller       | 00206625 | S0087204 | Student Refunds | 170.40   |
| Joseph Everett McCarthy       | !0067224 | S0087423 | Student Refunds | 256.00   |
| Joseph Patrick Hatch          | 00206606 | S0087290 | Student Refunds | 1,225.60 |
| Josie Renae Tomasek           | !0067358 | S0087472 | Student Refunds | 750.00   |
| Joslynn Danae Jewell          | 00206750 | S0087525 | Student Refunds | 759.00   |
| Josue Daniel Morales          | 00206690 | S0087415 | Student Refunds | 1,373.00 |
| Journee Marie Reeson          | 00206698 | S0087349 | Student Refunds | 10.00    |
| Juan Manuel Garcia            | 00206533 | S0087139 | Student Refunds | 107.00   |
| Juan Miguel Contreras Mendoza | !0067020 | S0087172 | Student Refunds | 682.40   |
| Juliana Min Joo Pelan         | 00206637 | S0087203 | Student Refunds | 1,353.73 |
|                               | 00206780 | S0087494 | Student Refunds | 500.00   |
| Julie Marie Nichols           | !0067230 | S0087437 | Student Refunds | 60.00    |
| Justin Horn                   | !0067124 | S0087301 | Student Refunds | 1,500.00 |
|                               | !0067216 | S0087388 | Student Refunds | 1,620.00 |
| KELLY L HANSON                | 00206754 | S0087545 | Student Refunds | 713.00   |
| KRISTY A KNAPP                | 00206683 | S0087362 | Student Refunds | 3,002.00 |
| Kade Roger Larson             | 00206617 | S0087253 | Student Refunds | 1,214.00 |
| Kaden Andrew Sukup            | !0067241 | S0087441 | Student Refunds | 1,000.00 |
| Kaden Drew Kennedy            | 00206615 | S0087291 | Student Refunds | 21.00    |
| Kaden Grant Vogl              | 00206714 | S0087428 | Student Refunds | 128.00   |
| Kadin Buhl                    | 00206589 | S0087300 | Student Refunds | 600.00   |
| Kadyn Jeffery Swanson         | !0067357 | S0087517 | Student Refunds | 973.00   |
| Kaitlynn Joy Degon            | !0067202 | S0087389 | Student Refunds | 217.00   |
| Kaityn Olivia Cunningham      | !0067112 | S0087299 | Student Refunds | 750.00   |
| Kaiya Lanae Bellea Wolfe      | 00206716 | S0087385 | Student Refunds | 750.00   |
| Kali Lee Adams                | 00206718 | S0087533 | Student Refunds | 750.00   |
| Kali Malinda Mangelsen        | 00206765 | S0087521 | Student Refunds | 750.00   |
| Kameron Jace Hughes           | 00206747 | S0087510 | Student Refunds | 1,250.00 |
| Kammillia Dawn Luebbert       | !0067331 | S0087454 | Student Refunds | 500.00   |
| Karol Guadalupe Torres        | 00206576 | S0087170 | Student Refunds | 1,681.70 |
|                               | 00206653 | S0087287 | Student Refunds | 1,542.00 |
| Karsan Louis Albers           | 00206516 | S0087138 | Student Refunds | 406.38   |
| Kate Sigrid Rathjen           | !0067232 | S0087383 | Student Refunds | 1,170.00 |
|                               |          |          |                 |          |

| Kathryn E Nelsen              | !0067344 | S0087534 | Student Refunds | 1,348.00 |
|-------------------------------|----------|----------|-----------------|----------|
| Kathryn Rose Novacek          | 00206634 | S0087194 | Student Refunds | 750.00   |
| Katie M Borg                  | 00206523 | S0087145 | Student Refunds | 250.00   |
| Katie Marie Fisher            | !0067205 | S0087397 | Student Refunds | 1,500.00 |
| Katie Paulina Mckee           | !0067338 | S0087492 | Student Refunds | 750.00   |
| Kayden Lizzabeth Reece Acuff  | 00206513 | S0087130 | Student Refunds | 1,728.00 |
| Kayden S Poff                 | 00206566 | S0087135 | Student Refunds | 677.00   |
| Kayla Lynn Emerson            | 00206530 | S0087077 | Student Refunds | 1,908.40 |
| Kayla Nicole Hansmann-Ramthun | 00206745 | S0087571 | Student Refunds | 750.00   |
| Kayleigh Rose Prouty          | 00206696 | S0087364 | Student Refunds | 106.40   |
| Keaton Hunt                   | 00206542 | S0087142 | Student Refunds | 384.00   |
|                               | 00206748 | S0087542 | Student Refunds | 937.50   |
| Keegan MateaLee Spencer       | 00206648 | S0087281 | Student Refunds | 106.44   |
| Kelli Hope Tunender           | 00206655 | S0087211 | Student Refunds | 500.00   |
| Kellsey Lucille Harrold       | !0067025 | S0087133 | Student Refunds | 643.12   |
| Kendra Anne Loecker           | 00206619 | S0087215 | Student Refunds | 3,207.00 |
| Kendrick Brian Schroeder      | !0067145 | S0087206 | Student Refunds | 384.00   |
| Kennedy Faith Shores          | !0067352 | S0087590 | Student Refunds | 216.00   |
| Khasaih Awsone-Keon Marshall  | !0067034 | S0087175 | Student Refunds | 603.00   |
|                               | !0067335 | S0087581 | Student Refunds | 1,578.00 |
| Kierstin Hailey Pike          | !0067345 | S0087568 | Student Refunds | 148.00   |
|                               | 00206565 | S0087164 | Student Refunds | 245.40   |
| Kirk N Spady                  | !0067354 | S0087569 | Student Refunds | 8.00     |
| Kirsten Lee Cattell           | !0067302 | S0087461 | Student Refunds | 750.00   |
| Klayton Donald Bouck          | 00206726 | S0087530 | Student Refunds | 750.00   |
| Kolby Hansen                  | 00206605 | S0087239 | Student Refunds | 1,245.80 |
| Korbee M Wendt                | !0067057 | S0087116 | Student Refunds | 500.00   |
| Kristi Jo Doty                | !0067306 | S0087444 | Student Refunds | 8.00     |
| Kristin Suzanne O'Grady       | 00206773 | S0087485 | Student Refunds | 8.00     |
| Kyah Jean Gray                | !0067119 | S0087209 | Student Refunds | 3,192.40 |
|                               | 00206743 | S0087501 | Student Refunds | 3,192.40 |
| Kyle Hubl                     | !0067030 | S0087151 | Student Refunds | 750.00   |
| Kyleigh Cheyenne Muller       | !0067342 | S0087561 | Student Refunds | 250.00   |
| Kyler Gail Peters             | 00206638 | S0087224 | Student Refunds | 272.92   |
| Kyler James Mosel             | !0067229 | S0087345 | Student Refunds | 11.00    |
| Kylie Rae Milligan            | !0067038 | S0087095 | Student Refunds | 924.50   |
| LINDSAY N OBRIEN              | 00206554 | S0087168 | Student Refunds | 680.40   |
| LISA A SMITH                  | 00206555 | S0087136 | Student Refunds | 4,595.00 |
| Lacie Dea Gillaspy            | !0067209 | S0087363 | Student Refunds | 192.00   |
| Lacy Lynn Figueroa            | !0067312 | S0087449 | Student Refunds | 750.00   |
|                               |          |          |                 |          |

| Landon Carter Oestreich      | !0067042 | S0087189 | Student Refunds | 1,000.00 |
|------------------------------|----------|----------|-----------------|----------|
| Landon James Hilliard        | !0067028 | S0087106 | Student Refunds | 743.46   |
| Laura Irene Tuma             | !0067054 | S0087086 | Student Refunds | 3,698.00 |
| Laura Rose Allende           | !0067297 | S0087458 | Student Refunds | 750.00   |
| Lauren Madison Howell        | 00206612 | S0087247 | Student Refunds | 424.00   |
| Lauren Rose Marker           | !0067223 | S0087410 | Student Refunds | 3,216.00 |
| Layne Ebel                   | !0067204 | S0087407 | Student Refunds | 1,000.00 |
| Layne Aaron Warrior          | 00206659 | S0087267 | Student Refunds | 1,620.00 |
| Leah Rae Pojar               | !0067346 | S0087451 | Student Refunds | 7.00     |
| Leonardo Manuel Hernandez    | 00206609 | S0087320 | Student Refunds | 625.00   |
| Levi Blake Goshorn           | !0067210 | S0087348 | Student Refunds | 70.70    |
| Lexi Yesenia Amezcua         | 00206719 | S0087528 | Student Refunds | 13.00    |
| Lilian Aracely Duarte        | !0067307 | S0087584 | Student Refunds | 384.00   |
| Lillee Dove Schmidt          | 00206569 | S0087169 | Student Refunds | 250.00   |
| Lillian Weddle               | !0067056 | S0087113 | Student Refunds | 384.00   |
|                              | !0067362 | S0087524 | Student Refunds | 750.00   |
| Lillian Jean Hoerle          | !0067029 | S0087097 | Student Refunds | 1,650.00 |
|                              | !0067123 | S0087205 | Student Refunds | 500.00   |
| Lilly Elaine Allicks         | 00206517 | S0087171 | Student Refunds | 513.00   |
| Lilly Elaine Bouck           | 00206727 | S0087522 | Student Refunds | 750.00   |
| Lindsey Jade Hoehne          | 00206610 | S0087263 | Student Refunds | 256.00   |
| Lizbeth Avalos               | !0067014 | S0087149 | Student Refunds | 768.00   |
| Logan Reeg                   | !0067139 | S0087210 | Student Refunds | 3,438.00 |
| Logan Thomas Rohan           | !0067143 | S0087225 | Student Refunds | 192.00   |
| Lucas John Kubr              | 00206759 | S0087552 | Student Refunds | 128.00   |
| Lucas William Scrivner       | 00206572 | S0087092 | Student Refunds | 1,352.00 |
|                              | 00206790 | S0087478 | Student Refunds | 648.00   |
| Lucille Ann Williams         | 00206797 | S0087537 | Student Refunds | 1,594.40 |
| Luis Vazquez                 | !0067361 | S0087498 | Student Refunds | 750.00   |
| Luis Marciano De Leon-Ortega | 00206594 | S0087298 | Student Refunds | 3.08     |
| Lydia Josephine Ketelsen     | 00206547 | S0087161 | Student Refunds | 304.00   |
| MICHAEL E BLECHER            | 00206559 | S0087110 | Student Refunds | 4,324.00 |
| Mackinze Marie Buschow       | !0067301 | S0087455 | Student Refunds | 211.36   |
| Madelynne Faith Kovarik      | 00206757 | S0087554 | Student Refunds | 13.00    |
| Madisen Elizabeth Petersen   | 00206694 | S0087439 | Student Refunds | 36.00    |
| Madison Charlotte McIntire   | !0067131 | S0087220 | Student Refunds | 192.00   |
| Madison L Barker             | 00206720 | S0087549 | Student Refunds | 13.00    |
| Madison Marie Parker         | 00206777 | S0087480 | Student Refunds | 160.00   |
| Madison Paige Hampton        | 00206604 | S0087199 | Student Refunds | 106.46   |
| Madison R Moore              | !0067227 | S0087420 | Student Refunds | 256.00   |
|                              |          |          |                 |          |

| ı   | Makayla A Enevoldsen       | 00206531 | S0087146 | Student Refunds | 600.00   |
|-----|----------------------------|----------|----------|-----------------|----------|
| - 1 | Makenna Kay Young          | !0067060 | S0087087 | Student Refunds | 245.00   |
| - 1 | Makenzi Jean Mutum         | 00206628 | S0087322 | Student Refunds | 350.03   |
|     |                            | 00206691 | S0087353 | Student Refunds | 2,900.40 |
|     |                            | 00206771 | S0087491 | Student Refunds | 226.00   |
| - 1 | Malakai Hakeem Patrick     | !0067044 | S0087178 | Student Refunds | 3,556.00 |
|     |                            | !0067136 | S0087272 | Student Refunds | 2,523.00 |
| - 1 | Maria Angela Valle         | !0067360 | S0087464 | Student Refunds | 643.00   |
| - 1 | Maria Del Carmen Arriaza   | !0067298 | S0087463 | Student Refunds | 8.00     |
| - 1 | Maria Elizabeth Wolterman  | !0067365 | S0087572 | Student Refunds | 8.00     |
| - 1 | Mariah Nicole Green        | !0067211 | S0087418 | Student Refunds | 192.00   |
| - 1 | Mariano Rene Marroquin     | 00206621 | S0087244 | Student Refunds | 51.69    |
| - 1 | Marisol Montes             | !0067039 | S0087102 | Student Refunds | 2,293.00 |
| - 1 | Marque Lyn Vanfleet        | 00206713 | S0087442 | Student Refunds | 60.00    |
| - 1 | Martha Jolette Gaspar      | !0067314 | S0087531 | Student Refunds | 750.00   |
| - 1 | Martina E Becerra          | !0067016 | S0087126 | Student Refunds | 768.00   |
| - 1 | Marylene B Mendez          | !0067225 | S0087331 | Student Refunds | 1,789.00 |
| - 1 | Mason James Puntney        | 00206639 | S0087245 | Student Refunds | 106.40   |
| - 1 | Matthew R Bernhardt        | !0067105 | S0087296 | Student Refunds | 1,220.00 |
| - 1 | Max J Lange                | 00206684 | S0087403 | Student Refunds | 553.00   |
| - 1 | Mayson R McIntosh          | 00206556 | S0087084 | Student Refunds | 1,289.20 |
| - 1 | Megan Ann Maas             | !0067130 | S0087221 | Student Refunds | 192.00   |
|     |                            | !0067333 | S0087460 | Student Refunds | 13.00    |
| -   | Megan M Cline              | 00206525 | S0087162 | Student Refunds | 250.00   |
| -   | Melanie Andrade-limon      | 00206519 | S0087184 | Student Refunds | 415.00   |
| - 1 | Melina Su Frerichs         | 00206674 | S0087395 | Student Refunds | 202.00   |
| - 1 | Melissa Robles             | !0067348 | S0087236 | Student Refunds | 331.00   |
| -   | Mia Angel-Lea Secrist      | !0067146 | S0087326 | Student Refunds | 1,386.00 |
|     |                            | !0067351 | S0087513 | Student Refunds | 750.00   |
| -   | Mic Matthew Sayers         | 00206701 | S0087394 | Student Refunds | 500.00   |
| -   | Michael Dean Hypes         | !0067031 | S0087111 | Student Refunds | 2,931.00 |
| -   | Michael Leonard Lurz       | !0067129 | S0087293 | Student Refunds | 1,280.00 |
|     |                            | !0067332 | S0087587 | Student Refunds | 768.00   |
| - 1 | Michael Maxillmilano Arias | !0067193 | S0087425 | Student Refunds | 2,577.00 |
| - 1 | Michelle Lynn Marks        | !0067334 | S0087453 | Student Refunds | 8.00     |
| ı   | Miguel A Gonzalez          | !0067116 | S0087318 | Student Refunds | 128.00   |
| 1   | Mikaela Rose Roberg        | 00206567 | S0087079 | Student Refunds | 804.80   |
| 1   | Mikayla R Kuhn             | !0067032 | S0087150 | Student Refunds | 750.00   |
|     | Miles Lee Wright           | 00206660 | S0087266 | Student Refunds | 789.40   |
|     | Miranda Dee Evert          | !0067310 | S0087459 | Student Refunds | 750.00   |
|     |                            |          |          |                 |          |

| Miranda Elizabeth Farrens            | !0067311 | S0087452 | Student Refunds | 200.00   |
|--------------------------------------|----------|----------|-----------------|----------|
| Mohamed Mohamud Awale                | 00206520 | S0087185 | Student Refunds | 500.00   |
| Montana L Bridger                    | !0067197 | S0087360 | Student Refunds | 1,000.00 |
| Mya Alyse Hedstrom                   | 00206537 | S0087089 | Student Refunds | 400.00   |
| Nalynn S Rodriguez                   | !0067141 | S0087214 | Student Refunds | 1,081.00 |
| •                                    | !0067235 | S0087336 | Student Refunds | 4,562.00 |
| Nancy Enriquez                       | !0067309 | S0087482 | Student Refunds | 765.65   |
| Nancy Ann Clinton                    | !0067303 | S0087560 | Student Refunds | 750.00   |
| Natalia Estella Pajarito             | 00206636 | S0087196 | Student Refunds | 149.80   |
| Natalie Maciel Rocha-Mendez          | 00206787 | S0087535 | Student Refunds | 2,721.68 |
| Natalie Renae Pasewalk               | 00206778 | S0087538 | Student Refunds | 218.00   |
| Natasha Ann Petersen                 | !0067045 | S0087104 | Student Refunds | 309.00   |
| Nathen Todd Kaup                     | 00206753 | S0087502 | Student Refunds | 750.00   |
| Nevaeh Caelee Ann Brown              | !0067198 | S0087380 | Student Refunds | 122.00   |
| Nichole Rose Dahl                    | !0067305 | S0087493 | Student Refunds | 8.00     |
| Nickeli Moran                        | 00206626 | S0087258 | Student Refunds | 1,000.00 |
| Nickolas James Christiansen          | 00206731 | S0087583 | Student Refunds | 81.00    |
| Nienhueser & Sons LLC                | 00206630 | S0087323 | Student Refunds | 1,024.00 |
| Noah Riley Preston                   | !0067046 | S0087117 | Student Refunds | 1,654.00 |
| Oliver William Begeman               | 00206722 | S0087486 | Student Refunds | 320.00   |
| Olivia Delilah Dekok                 | !0067114 | S0087257 | Student Refunds | 305.00   |
| Oscar Dominguez                      | !0067115 | S0087264 | Student Refunds | 1,500.00 |
| Owen Reed Paulsen                    | !0067137 | S0087218 | Student Refunds | 3,698.00 |
| Paige Katherine Coates               | !0067019 | S0087186 | Student Refunds | 192.00   |
| Parker Slobaszewski                  | !0067239 | S0087401 | Student Refunds | 250.00   |
| Parker J Reynolds                    | !0067233 | S0087409 | Student Refunds | 195.00   |
| Paxton Stuart Bartels                | 00206664 | S0087374 | Student Refunds | 2,998.00 |
| Pray Meh                             | 00206769 | S0087511 | Student Refunds | 13.00    |
| ROSALIE A PETERSON                   | 00206699 | S0087406 | Student Refunds | 3,550.75 |
|                                      | 00206789 | S0087546 | Student Refunds | 174.75   |
| Rafe Jonas Peterson                  | 00206564 | S0087140 | Student Refunds | 128.00   |
| Reagan Joe Paben                     | !0067043 | S0087182 | Student Refunds | 2,482.00 |
| Reese Matthew Hanna                  | 00206676 | S0087358 | Student Refunds | 768.00   |
| Regina Mae Lierman                   | !0067222 | S0087340 | Student Refunds | 192.00   |
| Robert Richard Pytlik                | !0067048 | S0087165 | Student Refunds | 1,359.00 |
| Rose Josephine Cooper-Hoebelheinrich | !0067304 | S0087489 | Student Refunds | 500.00   |
| Ryan Smolek                          | 00206792 | S0087550 | Student Refunds | 750.00   |
| Ryan Lucas Gonzales                  | 00206600 | S0087317 | Student Refunds | 175.00   |
| Rylan Nelson                         | 00206629 | S0087229 | Student Refunds | 450.00   |
| Rylyn Ann Cast                       | !0067199 | S0087391 | Student Refunds | 455.00   |
|                                      |          |          |                 |          |

| SONYA R WIESER                    | 00206647 | S0087240 | Student Refunds | 332.00   |
|-----------------------------------|----------|----------|-----------------|----------|
| Sadie Shariah Canales             | !0067109 | S0087269 | Student Refunds | 448.00   |
| Sage E Brabec                     | 00206587 | S0087227 | Student Refunds | 491.00   |
| Samantha Marino                   | 00206688 | S0087370 | Student Refunds | 2,145.00 |
| Samantha Ann Hobbs                | !0067213 | S0087341 | Student Refunds | 40.00    |
|                                   | !0067325 | S0087473 | Student Refunds | 472.14   |
| Samantha Gale Camp                | 00206728 | S0087474 | Student Refunds | 771.12   |
| Samantha Jo Hupp                  | !0067125 | S0087222 | Student Refunds | 230.00   |
| Samantha LeeAnn Thuringer         | !0067147 | S0087246 | Student Refunds | 1,925.12 |
|                                   | !0067242 | S0087365 | Student Refunds | 3,987.00 |
| Saphire Jade Quintana             | 00206697 | S0087339 | Student Refunds | 1.54     |
| Sarah Dawn LeSuer                 | 00206763 | S0087466 | Student Refunds | 8.00     |
| Savannah Kay Olson                | 00206635 | S0087259 | Student Refunds | 660.00   |
| Sayaka Inokuchi Stephens          | 00206708 | S0087426 | Student Refunds | 823.00   |
| Seth Allen Schaecher              | 00206702 | S0087356 | Student Refunds | 192.00   |
| Seth Kayleb Stengel               | 00206707 | S0087434 | Student Refunds | 2,000.00 |
| Seth Lee Williams                 | !0067245 | S0087387 | Student Refunds | 1,187.00 |
| Shania Lee Johnson                | 00206680 | S0087337 | Student Refunds | 1,465.00 |
| Shantell Connie Martinez          | !0067336 | S0087457 | Student Refunds | 8.00     |
| Shayla Maye Cavalli               | 00206730 | S0087539 | Student Refunds | 750.00   |
| Shaylyn Lee Safranek              | !0067237 | S0087386 | Student Refunds | 2,955.00 |
| Sheila L Garvin                   | !0067208 | S0087429 | Student Refunds | 192.00   |
| Shelby L Behnk                    | !0067017 | S0087083 | Student Refunds | 534.00   |
| Shelby Marie Horn                 | !0067327 | S0087467 | Student Refunds | 750.00   |
| Skyler Allen Heise                | !0067026 | S0087174 | Student Refunds | 6,005.00 |
|                                   | !0067321 | S0087579 | Student Refunds | 6,005.00 |
| Sophia A Renner                   | !0067347 | S0087523 | Student Refunds | 763.00   |
| Stacey Hernandez                  | 00206540 | S0087103 | Student Refunds | 2,193.00 |
| Stephany Rodriguez                | 00206641 | S0087284 | Student Refunds | 633.40   |
| Steven Ambrosio Hernandez         | 00206541 | S0087129 | Student Refunds | 3,650.92 |
| Stuart Fire Protection District 8 | 00206650 | S0087324 | Student Refunds | 1,120.00 |
| TIFFANY F DANCER                  | 00206574 | S0087163 | Student Refunds | 437.00   |
| TIMOTHY M DUTCHER                 | 00206710 | S0087413 | Student Refunds | 1,207.00 |
| Tahnna L Nokes                    | 00206563 | S0087158 | Student Refunds | 250.00   |
| Tanner Dale Kotalik               | 00206756 | S0087578 | Student Refunds | 990.00   |
| Tanner Lee North                  | !0067231 | S0087421 | Student Refunds | 64.00    |
| Tate James Krysl                  | 00206550 | S0087137 | Student Refunds | 250.00   |
| Tatiana L Williams                | !0067058 | S0087154 | Student Refunds | 600.00   |
| Taylor A Kleinschmit              | 00206548 | S0087180 | Student Refunds | 88.00    |
| Taylor Jason Wagner               | 00206715 | S0087367 | Student Refunds | 2,500.00 |
| .aj.a. vasa magnor                | 00200110 | 3000,007 | otaco tolulido  | 2,000.00 |

| Teresa A Koch                       | 00206616 | S0087262 | Student Refunds | 704.00   |
|-------------------------------------|----------|----------|-----------------|----------|
| Teri Moreland                       | !0067132 | S0087308 | Student Refunds | 500.00   |
|                                     | 00206560 | S0087181 | Student Refunds | 913.00   |
| Terra Ja Woods                      | !0067059 | S0087153 | Student Refunds | 304.00   |
| Teya Christine Boyer                | 00206586 | S0087208 | Student Refunds | 810.00   |
| Thomas Joseph Dredla                | 00206595 | S0087294 | Student Refunds | 250.00   |
| Thuan Dang Tri Tran                 | 00206654 | S0087273 | Student Refunds | 4,701.00 |
| Tierney Russell                     | 00206643 | S0087231 | Student Refunds | 500.00   |
| Tiffany Nicole Creamer              | 00206526 | S0087177 | Student Refunds | 6,329.24 |
| Timothy D Jarecki                   | !0067126 | S0087228 | Student Refunds | 192.00   |
| Tracy Ann Sporleder                 | 00206705 | S0087440 | Student Refunds | 160.00   |
| Tracy Lee Langan                    | 00206762 | S0087447 | Student Refunds | 13.00    |
| Trevor Jeremy Williams              | 00206579 | S0087131 | Student Refunds | 1,682.00 |
| Tristian R Helzer                   | 00206539 | S0087148 | Student Refunds | 244.00   |
| Trudy Lynn Kramer                   | 00206758 | S0087448 | Student Refunds | 750.00   |
| Ty Augustus Geiger                  | 00206599 | S0087316 | Student Refunds | 250.00   |
| Ty Jeffrey Schroeder                | 00206570 | S0087112 | Student Refunds | 192.00   |
| Tyler Patrick Throener              | 00206794 | S0087507 | Student Refunds | 652.00   |
| U.S. Department of Veterans Affairs | 00206711 | S0087329 | Student Refunds | 76.80    |
|                                     |          | S0087330 | Student Refunds | 506.40   |
| Uziel Cabanas-Zacarias              | 00206591 | S0087305 | Student Refunds | 1,542.00 |
| Vada Lynn Kruse                     | 00206549 | S0087080 | Student Refunds | 1,279.50 |
| Veyra Escudero Rivera               | 00206532 | S0087127 | Student Refunds | 118.00   |
| Vincent Lee Garrett                 | 00206740 | S0087540 | Student Refunds | 866.75   |
| Virginia Mary Lundahl               | 00206687 | S0087328 | Student Refunds | 128.00   |
| WANDA J DALLY                       | 00206658 | S0087274 | Student Refunds | 192.00   |
| Walker Thomas Hochstein             | !0067215 | S0087357 | Student Refunds | 936.40   |
| Warnitha Sharie Thompson            | !0067053 | S0087173 | Student Refunds | 1,081.00 |
| Waylon K Mcbride                    | 00206767 | S0087548 | Student Refunds | 750.00   |
| Whitney Jean Wilkins                | !0067363 | S0087490 | Student Refunds | 750.00   |
| Wiley Felix Ziegler                 | !0067152 | S0087310 | Student Refunds | 1,262.00 |
| William Joseph Hammock              | !0067318 | S0087446 | Student Refunds | 750.00   |
| Wisner Care Center                  | 00206798 | S0087593 | Student Refunds | 384.00   |
| Wristan W Brainard                  | 00206588 | S0087242 | Student Refunds | 1,266.00 |
| Wyatt P Olberding                   | !0067135 | S0087235 | Student Refunds | 405.00   |
| Xavier Patrick Ragland              | 00206782 | S0087577 | Student Refunds | 128.00   |
| Yasmin Aurora Andrade               | 00206583 | S0087249 | Student Refunds | 425.27   |
| Yesenia R Roubideaux Reifel         | 00206568 | S0087101 | Student Refunds | 1,220.00 |
| Yessica Abigail Barrios Alfaro      | !0067015 | S0087128 | Student Refunds | 569.56   |
| Zachary T Bilstein                  | 00206724 | S0087547 | Student Refunds | 623.00   |
|                                     |          |          |                 |          |

Flexible Benefit Administrators Inc. 0200057 I0242048 125 Plan Nondepartmental 16,935.16

Total Bills Paid: \$3,562,287.96

 August 2024 Sales Tax
 J0024042
 General Fund
 59,911.41

| Rec Clover Merchant Fees- Aug 2024  | J0023994 | General Fund | 6,181.64  |
|-------------------------------------|----------|--------------|-----------|
| Rec Clover Merchant Fees- Aug 2024  | J0023994 | General Fund | 110.64    |
| Rec Clover Merchant Fees- Aug 2024  | J0023994 | General Fund | 888.47    |
| Shift4 Bkstr Merch Fee- Aug (store) | J0023996 | General Fund | 7,512.52  |
| Shift4 Bkstr Merch Fee-Aug (online) | J0023997 | General Fund | 3,844.38  |
| Waste Reduction & Recycle Fee       | J0023952 | General Fund | 25.00     |
| Total General Fund EFT's:           |          |              | 78,474.06 |

| Total Debt Service Fund EFT's:  |          |              | -            |
|---------------------------------|----------|--------------|--------------|
|                                 |          |              |              |
| Child Support BW18              | J0023925 | Payroll Fund | 395.67       |
| Child Support BW19              | J0024020 | Payroll Fund | 395.67       |
| Child Support BW20              | J0024084 | Payroll Fund | 395.67       |
| Child Support MN9               | J0024060 | Payroll Fund | 360.00       |
| Disability Insurance - Aug 2024 | J0023956 | Payroll Fund | 12,315.55    |
| Kansas State Tax - Aug 20224    | J0024012 | Payroll Fund | 604.31       |
| Life Insurance - August 2024    | J0023957 | Payroll Fund | 11,004.11    |
| Merchant Fees - August 2024     | J0023995 | Payroll Fund | 37.01        |
| Nebraska State Tax - Aug 2024   | J0024013 | Payroll Fund | 116,452.12   |
| Payroll Taxes BW19              | J0024022 | Payroll Fund | 68,757.32    |
| Payroll Taxes BW20              | J0024082 | Payroll Fund | 92,026.64    |
| Payroll Taxes MN9               | J0024080 | Payroll Fund | 558,993.51   |
| Payroll Transfer BW19           | J0024011 | Payroll Fund | 247,467.80   |
| Payroll Transfer BW20           | J0024074 | Payroll Fund | 311,620.00   |
| Payroll Transfer MN9            | J0024058 | Payroll Fund | 1,561,800.09 |
| TIAA Cref BW19                  | J0024018 | Payroll Fund | 48,781.82    |
| TIAA Cref BW20                  | J0024083 | Payroll Fund | 49,540.68    |
| TIAA Cref MN9                   | J0024081 | Payroll Fund | 360,079.58   |
| Transfer Cafeteria BW19         | J0024021 | Payroll Fund | 2,134.31     |
| Transfer Cafeteria BW20         | J0024085 | Payroll Fund | 2,134.31     |
| Transfer Cafeteria MN9          | J0024059 | Payroll Fund | 17,196.19    |
| Total Payroll Fund EFT's:       |          |              | 3,462,492.36 |

7,103,254.38

Total Bills Paid and EFT's: